



## CODE OF CONDUCT BEHAVIOUR COMPLAINTS MANAGEMENT POLICY

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# Shire of Derby / West Kimberley

## 1. POLICY OBJECTIVE

To establish, in accordance with Clause 15(2) of the *Local Government (Model Code of Conduct) Regulations 2021* and Shire of Derby/West Kimberley Code of Conduct for Council Members, the procedure for dealing with complaints about alleged breaches of the behaviour requirements included in Division 3 of the Shire of Derby/West Kimberley Code of Conduct for Council Members, Committee Members and Candidates.

To give effect to the Shire of Derby / West Kimberley's (the Shire) commitment to an effective, transparent, fair and accessible complaints handling process that supports high standards of behaviour of Council Members, Committee Members and Candidates.

## 2. POLICY SCOPE

This Policy applies to complaints made in accordance with Clause 40 of the Shire's Code of Conduct for Council Members, Committee Members and Candidates.

This Policy applies to Council Members, Committee Members, Candidates and any person who submits a complaint in accordance with this policy.

The management of Complaints related to Division 4 of the Code of Conduct is prescribed by the *Local Government Act 1995 (Act)* and *Local Government (Local Government Inspector) Regulations 2025*, and not by this Policy. The Chief Executive Officer (**CEO**), or a senior officer nominated by the CEO, is the Complaints Officer for the purpose of Complaints related to Division 4.

## 3. POLICY DEFINITIONS

**Act** means the *Local Government Act 1995*.

**Behaviour Complaints Committee** means the Committee established by the Council in accordance with s.5.8 of the Act for the purpose of dealing with complaints. The role of the Behaviour Complaints Committee is outlined in Part 5.3 of this policy.

**Behaviour Complaints Officer** means a person authorised in writing by Council resolution under clause 11(3) of the Code of Conduct to receive complaints and withdrawals of complaints. The role of the Behaviour Complaints Officer is addressed in Part 5.1 of this policy.

**Breach** means a breach of Division 3 of the Code of Conduct for Council Members, Committee Members and Candidates.

**Candidate** means a Candidate for election as a Council Member.

**Candidate Complaint** means a complaint alleging a breach by a candidate. Candidate complaints are dealt with in Part 6.2 of this policy.

**Code of Conduct** means the Shire's Code of Conduct for Council Members, Committee Members and Candidates.

**Committee** means a committee established by the Council under the *Local Government Act 1995*.



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**Committee Member** means a Council Member, employee of the Shire or other person who has been appointed by the Council to be a member of a Committee, in accordance with s.5.10(1) of the Act. A person is a Committee Member from the date on which they are appointed, until their appointment expires or is terminated by Council resolution.

**Complaint** means a complaint submitted under Clause 40 of the Code of Conduct.

**Complainant** means a person who has submitted a complaint in accordance with this policy.

**Complaint Assessor** means a person appointed by the Behaviour Complaints Officer in accordance with Part 5.2 and Part 6.8 of this policy.

**Complaint Documents** means the Complaint Form and any supporting information, evidence, or attachments provided by the complainant.

**Complaint Form** means the form approved under clause 40(2)(a) of the Code of Conduct by Council resolution.

**Council** means the Council of the Shire of Derby/West Kimberley.

**Council or Committee Meeting** means a formal meeting of the Council or a Committee that is called and convened in accordance with the Act. It does not include informal meetings, such as workshops or briefings.

**Council Member** means a person who holds the office of Shire President or Council Member.

**Finding** means a finding made in accordance with clause 41(1) of the Code of Conduct as to whether the alleged breach has or has not occurred.

**Conduct breach** means a complaint made under Division 4 of the Code of Conduct.

**Plan** means a plan that may be prepared and implemented under clause 41(4)(b) of the Code of Conduct, to address the behaviour of the person to whom the complaint relates (the Respondent), if a finding has been made that a breach has occurred.

**Response Documents** means the response provided by the respondent to the complaint, and includes any supporting information or evidence that is supplied.

## 4. PRINCIPLES

### 4.1 Procedural Fairness

The principles of procedural fairness, or natural justice, will apply when dealing with a complaint under this policy. In particular:

- the respondent will be afforded a reasonable opportunity to be heard before any findings are made, or a plan implemented;
- the decision maker should be objective and impartial, with an absence of bias or the perception of bias; and
- any findings made will be based on proper and genuine consideration of the evidence.



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## 4.2 Consistency

The application of this policy should lead to consistency in process and outcomes. While each complainant and respondent will be dealt with according to their circumstances, and each complaint considered and determined on its merits, similar circumstances may result in similar decisions.

## 4.3 Confidentiality

The Shire will take all reasonable steps to maintain confidentiality when dealing with the complaint, in order to protect both the complainant and respondent.

Council Members, local government employees and contractors who have a role in handling a specific complaint will be provided with sufficient information to fulfil their role. They must manage this information securely, and must not disclose or inappropriately use this information.

Complainants will be advised of the level of confidentiality they can expect, and that breaches of confidentiality on their part may prejudice the progress of their complaint.

## 4.4 Accessibility

The Shire will ensure that information on how to make a complaint, including this policy, is available at the Shire's Administration Building and on the Shire's website. The Shire will make information available in alternative formats if requested.

Any person wishing to make a complaint may contact the Behaviour Complaints Officer if they require assistance in completing the complaint form or otherwise navigating the complaints process.

Please contact the Shire's Complaints Officer via the following contact details:

**Phone:** 08 9191 0999

**Email:** sdwk@sdwk.wa.gov.au

## 5. ROLES

### 5.1 Behaviour Complaints Officer

The Behaviour Complaints Officer is authorised in accordance with clause 11(3) of the Code of Conduct to accept complaints and withdrawal of complaints.

The Behaviour Complaints Officer is not an advocate for the complainant or the respondent. The Behaviour Complaints Officer provides procedural information and assistance to both complainant and respondent.

The Behaviour Complaints Officer will liaise with and provide administrative support to a Complaint Assessor appointed under this policy.

### 5.2 Complaints Assessor

The Complaint Assessor is appointed by the Behaviour Complaints Officer in accordance with Part 6.8 of this policy.

The Complaint Assessor is an impartial third party who will undertake the functions specified in this policy. In undertaking their functions, the Complaint Assessor will apply the principles of this policy.



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The Complaint Assessor will liaise with the Behaviour Complaints Officer to manage the administrative requirements of dealing with the complaint in accordance with this policy

## **5.3 Behaviour Complaints Committee**

The Behaviour Complaints Committee is a Committee of Council established in accordance with s.5.8 of the Act for the purpose of dealing with complaints.

## **6. The Behaviour Complaints Committee is a Committee of Council Members only. The membership and purpose of the Behaviour Complaints Committee is outlined in Council's Behaviour Complaints Committee Terms of Reference PROCEDURE**

### **6.1 Behaviour Complaints Officer**

Any person may make a complaint alleging that a Council Member, Committee Member or Candidate has behaved in a way that constitutes a breach of Division 3 of the Code of Conduct *[clause 40(1) of the Code of Conduct]*.

A complaint must be made within one month after the alleged breach *[clause 40(2)(c) of the Code of Conduct]*.

A complaint must be made by completing the behaviour complaint form in full and providing the completed forms to the Behaviour Complaints Officer.

A complaint must be made in accordance with the behaviour complaint form and specify which requirement(s) of the Code of Conduct is alleged to have been breached.

A complaint is required to include the name and contact details of the complainant therefore anonymous complaints cannot be accepted.

Where a complaint form omits required details, the Behaviour Complaints Officer will invite the complainant to provide this information in order for the complaint to be progressed.

Where a complaint is made more than one month after the alleged breach, the Behaviour Complaints Officer will give the Complainant written notice that the complaint cannot be made *[clause 40(2)(c) of the Code of Conduct]*.

### **6.2 Candidate Complaints**

A complaint in relation to a Candidate must be made in accordance with Part 6.1, above, but cannot be dealt with unless the candidate is subsequently declared elected as a Council Member.

Within 7 days after receiving a candidate complaint, the Behaviour Complaints Officer will provide written notice:

- To the Complainant confirming receipt, and advising of the procedure for Candidate complaints; and
- To the Respondent, including a summary of the complaint, and advising of the procedure for candidate complaints.

No action will be taken until the results of the election are declared by the Returning Officer. If the respondent is elected, then the complaint will be dealt with in accordance with this policy.



Timeframes that would otherwise commence on the receipt of a complaint will be taken to commence on the election date.

If the respondent is not elected, the Behaviour Complaints Officer will provide the complainant with notice that the respondent has not been elected and that the complaint cannot be dealt with *[clause 44(1) of the Code of Conduct]*.

### **6.3 Withdrawing a Complaint**

A complainant may withdraw their complaint at any time before a finding has been made in relation to the complaint *[clause 43(1) of the Code of Conduct]*.

A complainant may withdraw a complaint by advising the Behaviour Complaints Officer in writing that they wish to do so *[clause 43(2)(a) of the Code of Conduct]*.

After receiving a written withdrawal of the complaint, the Behaviour Complaints Officer will take all necessary steps to terminate the process commenced under this policy.

### **6.4 Notice to Complainant**

Within 7 days after receiving a Complaint, the Behaviour Complaints Officer will provide written notice to the complainant that:

- confirms receipt of the complaint;
- outlines the process that will be followed and possible outcomes;
- explains the application of confidentiality to the complaint;
- includes a copy of this policy; and
- if necessary, seeks clarifications or additional information.

If the complaint form indicates that the complainant agrees to participate in alternative dispute resolution, the Behaviour Complaints Officer will advise the complainant of the process in accordance with Part 6.6 of this policy.

### **6.5 Notice to Respondent**

Within 14 days after receiving a complaint, the Behaviour Complaints Officer will provide written notice to the respondent that:

- advises that a complaint has been made in accordance with the Code of Conduct and this policy;
- includes a copy of the complaint documents;
- outlines the process that will be followed, the opportunities that will be afforded to the respondent to be heard and the possible outcomes;
- includes a copy of this policy; and
- if applicable, advises that further information has been requested from the complainant and will be provided in due course.

If the complainant has agreed to participate in alternative dispute resolution, the Behaviour Complaints Officer will ask the respondent if they are also willing to participate in accordance with Part 6.6 of this policy.



## **6.6 Alternative Dispute Resolution**

The Shire recognises that alternative dispute resolution may support both parties to reach a mutually satisfactory outcome that resolves the issues giving rise to the complaint. Alternative dispute resolution requires the consent of both parties to the complaint and may not be appropriate in all circumstances.

To commence the process, the Behaviour Complaints Officer will, as the first course of action upon receiving a complaint, offer the complainant and the respondent the option of alternative dispute resolution. If both parties agree to participate in alternative dispute resolution, the Behaviour Complaints Officer will pause the formal process.

The objective of alternative dispute resolution will be to reach an agreed resolution that satisfies the complainant that the formal process is no longer required, allowing them to withdraw the complaint, in accordance with Part 6.3 of this policy.

For example, an offer by a respondent to issue a voluntary apology in response to a complaint, even in the absence of a request from the complainant, qualifies for consideration as alternative dispute resolution. Other options may include the Behaviour Complaints Officer or other appropriate person acting as an intermediary during negotiation/mediation or the facilitation of mediation with a contracted service provider.

If alternative dispute resolution is commenced, both the complainant and respondent may decline to proceed with the process at any time. The process may also be terminated on the advice of a third party who is aiding the local government, such as a facilitator or mediator.

## **6.7 Order of Complaints**

Complaints will normally be dealt with in the order in which they are received.

If more than one complaint is received that relates to the same alleged behaviour, the Behaviour Complaints Officer may decide to progress those complaints concurrently.

## **6.8 Appointment of Complaints Assessor**

If alternative dispute resolution is not commenced, is terminated or does not achieve an agreed outcome resulting in the withdrawal of the complaint, the Behaviour Complaints Officer will appoint a suitably qualified and experienced complaint assessor. Should this requirement be sought external to an employee with suitable qualifications employed by the Shire, the appointment is to be executed in accordance with the Shire's *Procurement of Goods and Services Policy*.

The Behaviour Complaints Officer will endeavour to appoint a complaint assessor within a reasonable period. The Behaviour Complaints Officer will provide written notice of the appointment to the complainant and the respondent.

## **6.9 Search of Local Government Records**

The Complaint Assessor may request the Behaviour Complaints Officer to search for any relevant records in the Shire's record management system.

In particular, if the behaviour is alleged to have occurred at a Council or Committee Meeting, the Behaviour Complaints Officer will be requested to identify any local government records that provide evidence that may support a decision as to whether:



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- the behaviour occurred at a Council or Committee Meeting,
- the behaviour was dealt with by the person presiding at the meeting, and/or
- the respondent has taken remedial action in accordance with the Shire's Standing Orders Local Law 2001.

The complaints assessor must provide the respondent with a copy of any records that are identified. In addition, where a clarification or additional information has been sought from the complainant by either the Behaviour Complaints Officer or the complaint assessor, copies must also be provided to the respondent.

## **6.10 Assessment of Complaint**

The complaint assessor will undertake an assessment of the complaint in accordance with the process outlined in the notices given under Part 6.4 and Part 6.5 of this policy.

The complaint assessor must ensure that the respondent is provided with a reasonable opportunity to be heard before forming any opinions, or drafting the complaint report or recommendations.

## **6.11 Complaint Report**

The complaint assessor will prepare a complaint report that will:

- outline the process followed, including how the respondent was provided with an opportunity to be heard;
- include the complaint documents, the response documents and any relevant local government records as attachments;
- include recommendations on each decision that may be made by the Complaints Committee; and
- include reasons for each recommendation, with reference to Part 7 of this policy.

If the complaint report recommends that a plan is prepared and implemented in accordance with clause 41(4)(b) of the Code of Conduct and Part 7.4 of this policy, the complaint report must include a proposed plan.

The complaint assessor will liaise with the Behaviour Complaints Officer to include the complaint report in the agenda for a meeting of the Complaints Committee. The Behaviour Complaints Officer will be responsible for preparation of an officer report with the complaint report provided as a confidential attachment. The recommendations of the complaint report will be provided as the officer recommendations.

## **6.12 Complaints Committee Meeting**

The agenda will be prepared on the basis that the part of the meeting that deals with the complaint report will be held behind closed doors in accordance with s.5.23(2) of the Act.

The Behaviour Complaints Committee will consider the complaint report and attachments and give due regard to the recommendations.

In accordance with Regulation 11(d)(a) of the *Local Government (Administration) Regulations 1996*, reasons for any decision that is significantly different from the officer recommendation must be recorded in the meeting minutes.



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If the behaviour that is the subject of the complaint is alleged to have occurred at a Council or Committee Meeting, the Behaviour Complaints Committee will determine whether or not to dismiss the complaint in accordance with Clause 42(1) of the Code of Conduct and Part 7.2 of this policy.

If the Behaviour Complaints Committee dismisses a Complaint, the Behaviour Complaints Officer must give the complainant and the respondent written notice of the decision and the reasons for the decision in accordance with clause 42(2) of the Code of Conduct. This concludes the process for this complaint.

If the complaint is not dismissed, the Behaviour Complaints Committee will consider the complaint and make a finding as to whether the alleged breach that is the subject of the complaint has or has not occurred, in accordance with clause 41 of the Code of Conduct and Part 7.3 of this policy.

If the Behaviour Complaints Committee finds that the alleged breach **did not** occur, the Behaviour Complaints Officer must give the complainant and the respondent written notice of the finding and the reasons for the finding in accordance with clause 42(7)(a) of the Code of Conduct. This concludes the process for this complaint.

If the Behaviour Complaints Committee finds that the alleged breach **did** occur, the Committee will decide whether to take no further action in accordance with clause 42(4)(a) of the Code of Conduct **or** prepare a plan to address the behaviour in accordance with clause 42(4)(b) of the Code of Conduct and Part 7.4 of this policy.

If the Behaviour Complaints Committee decides to take no further action, the Behaviour Complaints Officer must give the complainant and the respondent written notice of this decision and the reasons for the finding in accordance with clause 42(7)(a) of the Code of Conduct. This concludes the process for this complaint.

If the Behaviour Complaints Committee decides to prepare a plan, the Committee will first consult with the respondent in accordance with clause 42(5) of the Code of Conduct. The Behaviour Complaints Committee will consider any submissions made by the respondent before preparing and implementing a plan.

## **6.13 Compliance with Plan Requirement**

The Behaviour Complaints Officer will monitor the actions in timeframes set out in a plan.

Failure to comply with a requirement included in a plan is a Conduct breach under section 5.105(1) of the Act and clause 54 of the Code of Conduct.

The Behaviour Complaints Officer must provide a report advising Council of any failure to comply with a requirement included in a plan.



## 7. DECISION MAKING

### 7.1 **Objective and Principles**

All decisions made under this policy will reflect the policy objectives and the principles included in Part 4 of this policy.

### 7.2 **Dismissal**

The Behaviour Complaints Committee must dismiss a complaint in accordance with clause 42(1)(a) and (b) of the Code of Conduct if it is satisfied that -

- a) the behaviour to which the Complaint relates occurred at a Council or Committee Meeting; and
- b) either —
  - i. the behaviour was dealt with by the person presiding at the meeting; or
  - ii. the respondent has taken remedial action in accordance with the Shire's Standing Order's Local Law 2001.

### 7.3 **Finding**

In deciding whether to take no further action, or prepare and implement a Plan, the Complaints Committee may consider:

- the nature and seriousness of the breach(es);
- the respondent's submission in relation to the contravention;
- whether the respondent has breached the Code of Conduct knowingly or carelessly;
- whether the respondent has breached the Code of Conduct on previous occasions;
- likelihood or not of the respondent committing further breaches of the Code of Conduct;
- personal circumstances at the time of conduct;
- need to protect the public through general deterrence and maintain public confidence in local government; and
- any other matters which may be regarded as contributing to or the conduct or mitigating its seriousness.

### 7.4 **Plan Requirements**

The proposed plan may include requirements for the respondent to do one or more of the following:

- engage in mediation;
- undertake counselling;
- undertake training;
- take other action the Complaints Committee considers appropriate (e.g. an apology).

The proposed plan should be designed to provide the respondent with the opportunity and support to demonstrate the professional and ethical behaviour expected of Council Members expressed in the Code of Conduct.

The proposed plan may also outline:

- the actions to be taken to address the behaviour(s);
- who is responsible for the actions;
- any assistance the local government will provide to assist achieve the intent of the plan; and
- a reasonable timeframe for the plan action(s) to be addressed by the respondent.



Policy Details			
<b>Original Adoption Date:</b>	28 July 2022 (Item 12.1, Res. 93/22)	<b>Review Frequency (Annual/Bi-ennial):</b>	2 years
		<b>Next Review Date:</b>	November 2027
<b>Policy Implementing Officer or Team:</b>	Manager Corporate Services	<b>Policy Reviewer:</b>	Chief Executive Officer
<b>Legislative Head of Power (Act, Regulation, or Local Law):</b>	<i>Local Government Act 1995</i> <i>Local Government (Model Code of Conduct) Regulations 2021</i>		
<b>Related Documents (other Policies, Operational Procedures, Delegations, etc.):</b>	Code of Conduct (Council Members, Committee Members and Candidates) Code of Conduct – Complaint about Alleged Breach Form Minor Breach Complaints Register		
Version Control Council Meeting Review Details:			
<b>Review #:</b>	<b>Council Meeting Date:</b>	<b>Item/Resolution#:</b>	
1.	14 December 2023	The Director Strategic Business utilised delegation 1.1.34 Minor Amendments to Policies and Delegations to make a minor amendment to (1) paragraph 5.3 by deleting "Council Policy Behaviour Complaints Committee Terms of Reference" and replacing it with "Council's" Behaviour Complaints Committee Terms of Reference"; and (2) including the Policy Details Box the next review date; an updated reference in the Policy Implementing Officer or Team area; and adding "Minor Breach Complaints Register" in the related documents area. Synergy Record No. N20948	
2.	27 November 2025	Item 14.1 Res. 46/25	
3.	26 February 2026	Item 15.2, Res. 07/26	