



**Shire of Derby /
West Kimberley**

AGENDA

Ordinary Council Meeting Thursday 27 August 2026

I hereby give notice that an Ordinary Meeting of Council will be held on:

Date: Thursday 27 August 2026

Time: 11:00 AM

Location: Pandanus Park Aboriginal Community

Tamara Clarkson Chief Executive Officer



Our Guiding Values

We are **PROUD** of who we are and where we live.

We will create a **POSITIVE LEGACY** for our children and children's children.

We will go about our business with **INTEGRITY, TRANSPARENCY and AUTHENTICITY**.

We value and **RESPECT** what our community has to say and will strive to make things happen.

We are **PROUD** of and value the **KNOWLEDGE** of our diverse and strong people and cultures.

We value our **RELATIONSHIPS** and will work with others to achieve common goals and gain maximum impact.

We are **PROUD** of and **COMMITTED** to the responsible preservation of our unique natural environment and making sure our built environment reflects our current and future needs.

We are open for and encourage business, industry and all aspects of **COMMUNITY DEVELOPMENT**, particularly our thriving arts and cultural scene.

Disclaimer

No responsibility whatsoever is implied or accepted by Shire of Derby/West Kimberley (the Shire) for any act, omission or statement or intimation occurring during Council or Committee meetings.

The Shire disclaims any liability for any loss whatsoever and howsoever caused arising out of reliance by any person or legal entity on any such act, omission or statement or intimation occurring during Council or Committee meetings. Any person or legal entity who acts or fails to act in reliance upon any statement, act or omission made in a Council or Committee meeting does so at that person's or legal entity's own risk.

In particular and without derogating in any way from the broad disclaimer above, in any discussion regarding any planning application or application for a licence, any statement or intimation of approval made by any Council Member or officer of the Shire during the course of any meeting is not intended to be and is not taken as notice of approval from the Shire.

The Shire warns that anyone who has any application lodged with the Shire must obtain and should only rely on written confirmation of the outcome of the application and any conditions attaching to the decision made by the Shire in respect of the application.

Notes for Members of the Public

PUBLIC QUESTION TIME

Shire of Derby/West Kimberley extends a warm welcome to you attending a Shire meeting. The Shire is committed to involving the public in its decision-making processes whenever possible. The ability to ask questions during 'Public Question Time' is of critical importance in pursuing this objective. The Shire sets aside a period of 'Public Question Time' to enable a member of the public to put forward questions to Council. Questions should only relate to the business of the Shire and should not be a statement or personal opinion. Upon receipt of a question from a member of the public, the Presiding Member may either answer the question, direct it to an officer to answer or it will be taken on notice.

Any comments made by a member of the public become a matter of public record as they are minuted by Council. Members of the public are advised that they are deemed to be held personally responsible and legally liable for any comments made by them that might be construed as defamatory or otherwise considered offensive by any other party.

MEETING FORMALITIES

Local Government Council meetings are governed by legislation and regulations. During the meeting, no member of the public may interrupt proceedings or enter into conversation. Members of the public shall ensure that any electronic devices or audible pager are switched off and not used during any Shire meeting.

Members of the public are hereby advised that the use of any electronic, visual or audio recording device or instrument to record proceedings of the meeting is not permitted without permission of the Presiding Member.

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Notes for Council Members

NATURE OF COUNCIL'S ROLE IN DECISION MAKING

Advocacy:	When Council advocates on its own behalf or on behalf of its community to another level of government/body/agency.
Executive/Strategic:	The substantial direction setting and oversight role of the Council such as adopting plans and reports, accepting tenders, directing operations, grants, and setting and amending budgets.
Legislative:	Includes adopting local laws, town planning schemes and policies.
Administrative:	When Council administers legislation and applies the legislative regime to factual situations and circumstances that affect the rights of people. Examples include town planning applications, building licences and other decisions that may be appealable to the State Administrative Tribunal.
Review:	When Council reviews a decision made by Officers.
Information:	Includes items provided to Council for information purposed only that do not require a decision of Council (that is for 'noting').

ALTERNATIVE MOTIONS

Council Members wishing to make alternative motions to officer recommendations are requested to provide notice of such motions in written form to the Chief Executive Officer prior to the Council meeting.

DECLARATIONS OF INTERESTS

Council Members should fill in Disclosure of Interest forms for items in which they have a financial, proximity or impartiality interest and forward these to the Presiding Member before the meeting commences.

Council Members must disclose the nature of their interest in matters to be discussed at the meeting (Part 5 Division 6 of the *Local Government Act 1995*). Employees must disclose the nature of their interest in reports or advice when giving the report or advice to the meeting (Sections 5.70 and 5.71 of the *Local Government Act 1995*).

APPLICATION FOR LEAVE OF ABSENCE

In accordance with Section 2.25 of the *Local Government Act 1995*, an application for leave requires a Council resolution granting leave requested. Council may grant approval for Leave of Absence for a Council Member for ordinary Council meetings for up to but not more than six consecutive meetings. The approval of the Minister is required for leave of absence greater than six ordinary Council meetings.

This approval must be by Council resolution and differs from the situation where a Council Member records their apologies for the meeting. A failure to observe the requirements of the Act that relates to absence from meetings can lead to a Council Member being disqualified should they be absent without leave for three consecutive meetings.

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1 DECLARATION OF OPENING**2 ACKNOWLEDGMENT OF COUNTRY**

In the spirit of Reconciliation, the Shire of Derby/West Kimberley acknowledges the traditional custodians of country throughout the Shire and the continued connection to the land, waters and community.

The Shire would like to pay our respects to the people, the cultures and the Elders past and present and the continuation of cultural, spiritual and educational practices of Aboriginal people.

3 DISCLAIMER

This meeting will be video recorded and live-streamed on the Shire's Youtube channel, with the exception of confidential items and periods of adjournment as determined by the Presiding Member. By being present at this meeting, members of the public consent to the possibility that their voice and/or image may be live-streamed to the public. Recordings will also be made available on the Shire's Youtube channel and official website following the meeting. The official record of the meeting will be the written minutes kept in accordance with the *Local Government Act 1995* and any relevant regulations.

4 ATTENDANCE/APOLOGIES**5 ATTENDANCE VIA ELECTRONIC MEANS****6 APPLICATIONS FOR LEAVE OF ABSENCE****7 RESPONSES TO PREVIOUS PUBLIC QUESTIONS TAKEN ON NOTICE****8 PUBLIC TIME****8.1 Public Question Time****8.2 Public Statements****9 DISCLOSURE OF INTERESTS**

Division 6: Sub-Division 1 of the *Local Government Act 1995*. Care should be taken by Council Members to ensure that a financial/impartiality/proximity interests are declared and that they refrain from voting on any matter, which is considered to come within the ambit of the Act.

9.1 Declaration of Financial Interests**9.2 Declaration of Proximity Interests****9.3 Declaration of Impartiality Interests**

10 PETITIONS, DEPUTATIONS, PRESENTATIONS AND SUBMISSIONS

11 CONFIRMATION OF MINUTES OF PREVIOUS MEETINGS

RECOMMENDATION

That Council **CONFIRM** the Minutes of the Ordinary Council Meeting held 23 July 2026 at the Council Chambers, 31 Clarendon Street, Derby.

12 ANNOUNCEMENTS BY PRESIDING PERSON WITHOUT DISCUSSION

13 RECOMMENDATIONS AND REPORTS OF COMMITTEES

13.1 MINUTES OF THE AUDIT, RISK AND IMPROVEMENT COMMITTEE MEETING HELD ON 20 AUGUST 2026

File Number: 4110

Author: Tamara Clarkson, Chief Executive Officer

Responsible Officer: Tamara Clarkson, Chief Executive Officer

Authority/Discretion: Administrative

SUMMARY

This report seeks Council to consider receiving the Minutes and Recommendations of the Audit, Risk and Improvement Committee Meeting held on 20 August 2026.

DISCLOSURE OF ANY INTEREST

Nil by Author and Nil by Responsible Officer.

BACKGROUND

The role of the Audit, Risk and Improvement Committee is to provide independent advice and assurance to Council over the Shire's risk management, internal controls, legislative compliance and financial management.

STATUTORY ENVIRONMENT

Local Government Act 1995 Section 5.22(2) requires the minutes of a meeting of a committee are to be submitted to the next ordinary meeting of the council for confirmation.

POLICY IMPLICATIONS

Nil.

FINANCIAL IMPLICATIONS

Nil.

STRATEGIC IMPLICATIONS

GOAL	OUR PRIORITIES	WE WILL
1. Leadership and Governance	1.2 Capable, inclusive and effective organisation	1.2.2 Provide strong governance

RISK MANAGEMENT CONSIDERATIONS

RISK	LIKELIHOOD	CONSEQUENCE	RISK ANALYSIS	MITIGATION
Legal & Compliance: Failure to fulfil Compliance Requirements	Possible	Moderate	Low	Committee meeting minutes are provided to Council for review.

CONSULTATION

Nil.

COMMENT

The Audit, Risk and Improvement Committee meets quarterly and comprises two external independent members and four Council Members.

VOTING REQUIREMENT

Simple majority

ATTACHMENTS**1. Minutes - Audit, Risk and Improvement Committee Meeting - 20 August 2026****RECOMMENDATION**

That Council:

- 1. RECEIVE the Minutes of the Audit, Risk and Improvement Committee Meeting held on 20 August 2026; and**
- 2. ADOPT the recommendations.**

COMMITTEE RESOLUTION AC29/26

Moved: Jeffrey Porra

Seconded: Peter McCumstie

That the Audit, Risk and Improvement Committee recommend that Council RECEIVE the Interim Audit Management Letters for Financial Audit 2025/26 and Information Systems Audit 2025/26.

In Favour: Danielle Cornish, Peter McCumstie, Jeffrey Porra, Trish Gault and Val Ross.

Against: Nil.

CARRIED 5/0

COMMITTEE RESOLUTION AC30/26**Moved: Trish Gault****Seconded: Jeffrey Porra**

That the Audit, Risk and Improvement Committee recommend that Council NOTE the financial support provided to local community organisations by the Shire through the Community Funding Scheme.

In Favour: Danielle Cornish, Peter McCumstie, Jeffrey Porra, Trish Gault and Val Ross.

Against: Nil.

CARRIED 5/0**COMMITTEE RESOLUTION AC30/26****Moved: Trish Gault****Seconded: Peter McCumstie**

That the Audit, Risk and Improvement Committee recommend that Council:

1. NOTE the summary of grant and funding applications which have been submitted by Officers; and
2. PROVIDE in principle support for the outlined projects for which funding is being sought.

In Favour: Danielle Cornish, Peter McCumstie, Jeffrey Porra, Trish Gault and Val Ross.

Against: Nil.

CARRIED 5/0**COMMITTEE RESOLUTION AC31/26****Moved: Trish Gault****Seconded: Jeffrey Porra**

That the Audit, Risk and Improvement Committee recommend that Council:

1. ACCEPT the draft completed Compliance Audit Return 2025; and
2. PRESENT Compliance Audit Return 2025 to the Ordinary Council Meeting to be held Thursday 27 August 2026 for adoption.

In Favour: Danielle Cornish, Peter McCumstie, Jeffrey Porra, Trish Gault and Val Ross.

Against: Nil.

CARRIED 5/0

COMMITTEE RESOLUTION AC32/26**Moved:** Trish Gault**Seconded:** Jeffrey Porra

That the Audit, Risk and Improvement Committee recommend that Council NOTE the information in the Council Member meeting attendance - August 2026 report.

In Favour: Danielle Cornish, Peter McCumstie, Jeffrey Porra, Trish Gault and Val Ross.

Against: Nil.

CARRIED 5/0**COMMITTEE RESOLUTION AC33/26****Moved:** Trish Gault**Seconded:** Val Ross

That the Audit, Risk and Improvement Committee recommend that Council NOTE the information contained in the Council Minute Management - August 2026 report.

In Favour: Danielle Cornish, Peter McCumstie, Jeffrey Porra, Trish Gault and Val Ross.

Against: Nil.

CARRIED 5/0**COMMITTEE RESOLUTION AC34/26****Moved:** Trish Gault**Seconded:** Jeffrey Porra

That the Audit, Risk and Improvement Committee recommend that Council NOTE the information contained in the attached Audit Log – August 2026.

In Favour: Danielle Cornish, Peter McCumstie, Jeffrey Porra, Trish Gault and Val Ross.

Against: Nil.

CARRIED 5/0**COMMITTEE RESOLUTION AC35/26****Moved:** Trish Gault**Seconded:** Val Ross

That the Audit, Risk and Improvement Committee recommend that Council RECEIVE the information contained in the report detailing outstanding rates and sundry debtors as at 31 July 2026.

In Favour: Danielle Cornish, Peter McCumstie, Jeffrey Porra, Trish Gault and Val Ross.

Against: Nil.

CARRIED 5/0



**Shire of Derby /
West Kimberley**

UNCONFIRMED MINUTES

Audit, Risk and Improvement Committee Meeting

Thursday 20 August 2026

Date: Thursday 20 August 2026

Time: 4.30 PM

Location: Council Chambers, 31 Clarendon Street, Derby



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**MINUTES OF SHIRE OF DERBY / WEST KIMBERLEY
AUDIT, RISK AND IMPROVEMENT COMMITTEE MEETING
HELD AT THE COUNCIL CHAMBERS, 31 CLARENDON STREET, DERBY
ON THURSDAY 20 AUGUST 2026 AT 4.30 PM**

1 DECLARATION OF OPENING

The Presiding Member Danielle Cornish opened the meeting at 4.29am.

2 ACKNOWLEDGEMENT OF COUNTRY

In the spirit of Reconciliation, the Shire of Derby/West Kimberley acknowledges the traditional custodians of country throughout the Shire and the continued connection to the land, waters and community.

The Shire would like to pay our respects to the people, the cultures and the Elders past and present and the continuation of cultural, spiritual and educational practices of Aboriginal people.

3 ANNOUNCEMENT OF VISITORS

PRESENT: (In Person) *Danielle Cornish (Independent Chair), Jeffrey Porra (Independent Member), President Peter McCumstie, Cr Trish Gault and Cr Leah Umbagai (Observer).*

PRESENT: (By Electronic Attendance) *Cr Val Ross.*

IN ATTENDANCE: (In Person) *Tamara Clarkson (Chief Executive Officer), Jill Brazil (Director Corporate Services), Ryan Boldison (Executive Assistant).*

IN ATTENDANCE: (By Electronic Attendance) *Luke Lawrence (Director Community Planning) and Christie Mildenhall (Strategic Development Advisor).*

VISITORS: *Krushna Hirani (RSM Australia).*

GALLERY: *Nil.*

APOLOGIES: *Wayne Neate (Director Infrastructure)*

APPROVED LEAVE OF ABSENCE: *Nil.*

ABSENT: *Deputy President Kerrissa O'Meara.*

4 ATTENDANCE VIA ELECTRONIC MEANS

A Council Member may attend Council meetings by electronic means if the member is authorised to do so by the President or the Council. Electronic means attendance can only be authorised for up to half of the Shire's in-person meetings they have attended in total, in a 12 month period. Authorisation can only be provided if the location and the equipment to be used by the member are suitable to enable effective, and where necessary confidential, engagement in the meeting's deliberations and communications.

Cr Val Ross attended the meeting via electronic means.

5 DISCLOSURE OF INTERESTS

5.1 Declaration of Financial Interests

Danielle Cornish declared a financial interest as the Audit, Risk and Improvement Committee Independent Chair, noting that she receives remuneration for her role and her spouse Cr Adam Cornish is currently serving as a Shire of Derby/West Kimberley Council Member.

5.2 Declaration of Proximity Interests

Nil.

5.3 Declaration of Impartiality Interests

Nil.

6 PETITIONS, DEPUTATIONS, PRESENTATIONS AND SUBMISSIONS

Nil.

7 CONFIRMATION OF MINUTES OF PREVIOUS MEETINGS

COMMITTEE RESOLUTION AC27/26

Moved: Peter McCumstie

Seconded: Trish Gault

That the Audit, Risk and Improvement Committee CONFIRM the Minutes of Audit, Risk and Improvement Committee Meeting held 21 May 2026 at the Council Chambers, 31 Clarendon Street, Derby.

In Favour: Danielle Cornish, Peter McCumstie, Jeffrey Porra, Trish Gault and Val Ross.

Against: Nil.

CARRIED 5/0

8 ANNOUNCEMENTS BY PRESIDING PERSON WITHOUT DISCUSSION

Nil.

MOTION

COMMITTEE RESOLUTION AC28/26

Moved: Ms Danielle Cornish

Seconded: Cr Trish Gault

That Item 9.4 Interim Audit Report 2025/26 is brought forward to the start of the Agenda to allow the auditor, Mr Krushna Hirani (RSM Australia), to be present and any questions from the committee.

In Favour: Danielle Cornish, Peter McCumstie, Jeffrey Porra, Trish Gault and Val Ross.

Against: Nil.

CARRIED 5/0

9 REPORTS

9.4 INTERIM AUDIT REPORT 2025/26

File Number: 4105

Author: Jill Brazil, Director Corporate Services

Responsible Officer: Tamara Clarkson, Chief Executive Officer

Authority/Discretion: Administrative

SUMMARY

This report is to inform the Audit, Risk and Improvement Committee of the outcome of the 2025/26 Interim Financial Audit and Information Systems Audit which was conducted by RSM Australia (RSM), on behalf of the Office of the Auditor General (OAG) between 30 March 2026 and 25 May 2026.

DISCLOSURE OF ANY INTEREST

Nil by Author and Nil by Responsible Officer.

BACKGROUND

The WA Auditor General gained the mandate to audit local governments through the *Local Government Amendment (Auditing) Act 2017*. This mandate gave the OAG immediate power to conduct performance audits, while financial audits transitioned progressively over four years. By the 2020/21 financial year, the OAG took over auditing all 139 local government entities across the state. OAG have appointed RSM to conduct the Annual Financial Audit and Information Systems Audit for the Shire on their behalf.

STATUTORY ENVIRONMENT

Local Government Act 1995 Part 7 establishes a framework for financial accountability, transparency, and continuous improvement within all local governments.

Local Government (Financial Management) Regulations 1996 Regulation 5 requires the Chief Executive Officer to ensure efficient systems and procedures for financial management and reporting.

Local Government (Audit) Regulations 1996 Regulation 7 sets out the statutory audit responsibilities for local government.

Local Government Amendment (Auditing) Act 2017 provides for the auditing of local governments by the Auditor General and for related purposes.

Australian Accounting Standards require local governments to prepare financial statements in accordance with Australian Accounting Standards.

POLICY IMPLICATIONS

Significant Accounting Policy

Outstanding Rates Collection

Rating Administration

FINANCIAL IMPLICATIONS

Nil.

STRATEGIC IMPLICATIONS

GOAL	OUR PRIORITIES	WE WILL
1. Leadership and Governance	1.2 Capable, inclusive and effective organisation	1.2.2 Provide strong governance

RISK MANAGEMENT CONSIDERATIONS

RISK	LIKELIHOOD	CONSEQUENCE	RISK ANALYSIS	MITIGATION
Financial: Not addressing auditor recommendations could lead to poor financial management and IT controls	Possible	Moderate	Medium	Address auditor recommendations by 2026/2027 Interim Audit.

CONSULTATION

Nil.

COMMENT

Management accept the audit findings and will implement the recommendations as noted within the management's response.

VOTING REQUIREMENT

Simple majority

ATTACHMENTS

1. Interim Audit Management Letter - Financial Audit 2025/26 - Confidential
2. Interim Audit Management Letter - Information Systems Audit 2025/26 - Confidential

COMMITTEE RESOLUTION AC29/26

Moved: Jeffrey Porra

Seconded: Peter McCumstie

That the Audit, Risk and Improvement Committee recommend that Council RECEIVE the Interim Audit Management Letters for Financial Audit 2025/26 and Information Systems Audit 2025/26.

In Favour: Danielle Cornish, Peter McCumstie, Jeffrey Porra, Trish Gault and Val Ross.

Against: Nil.

CARRIED 5/0

Mr Krushna Hirani (RSM Australia) advised that the interim audit outcomes had improved drastically from previous years due to the Administration's proactive approach to financial reporting and timely resolution of audit matters. He thanked Council and the Administration for their efforts and noted that the organisation now has a robust accounting function in place for the future.

Mr Krushna Hirani left the meeting at 4.35pm.

9.1 COMMUNITY FUNDING SCHEME DISTRIBUTIONS - MAY TO JUNE 2026

File Number: GS/010/0

Author: Santana Altham, Manager Community Development

Responsible Officer: Luke Lawrence, Director Community Planning

Authority/Discretion: Information

SUMMARY

This report provides a quarterly update on allocations distributed to individuals, community groups and non-for-profit organisations under Shire of Derby/West Kimberley's Community Funding Scheme for the period 1 May to 30 June 2026.

DISCLOSURE OF ANY INTEREST

Nil by Author and Nil by Responsible Officer.

BACKGROUND

The Shire's Community Funding Scheme provides financial and in-kind assistance to individuals, community groups and not-for-profit organisations. The scheme supports the delivery of services, and initiatives that enhance community participation and wellbeing.

Funding is delivered through the following programs:

- Community Grants Program – Up to \$5,000 (ex GST) to support events, projects and initiatives aligned with the Shire's Strategic Community Plan. Applications are assessed monthly by the Community Grants Review Group.
- Community Representative Grants – Funding for individuals or groups participating in representative events. Funding is capped at \$1,500 (ex GST) per individual and \$5 000 (ex GST) per group each financial year. Applications are assessed monthly.
- In-Kind Donations – Community organisations may request in-kind support from the Shire to assist with the delivery of events and projects. This support may include facility hire, equipment use or staff assistance. Requests are considered on an ad-hoc basis and approved under delegated authority.
- Council Decision - Requests that fall outside of the above guidelines are referred to Council for consideration.

Funding for the 2025/26 financial year is divided into two rounds. Round One operates from 1 July 2025 to 31 December 2025, and Round Two from 1 January 2026 to 30 June 2026. This structure ensures funding opportunities are available throughout the year and supports a balanced and timely distribution of community grants.

STATUTORY ENVIRONMENT

Local Government Act 1995 Part 6 - Financial Management provides for the financial management of local governments, including provisions around the development of an annual budget. The amount of funding available for grants and donations to community groups is determined as part of the Shire of Derby/West Kimberley's annual operational budget.

POLICY IMPLICATIONS

Community Funding Scheme Policy.

FINANCIAL IMPLICATIONS

The funding allocated under 'Donations to Community Groups' supports the Shire's grant programs and forms part of the Shire's annual operational budget. For the 2025/26 financial year, an initial allocation of \$45,000 (ex GST) was approved with a further \$10,000 (ex GST) added during the annual budget review, increasing the total available funding to \$55,000 (ex GST).

At the time of this report \$54,998 (ex GST) has been allocated through the Community Grants Program and Community Representative Grants, with \$2 (ex GST) remaining for the second funding round. The Community Funding Scheme closed on 30 June 2026.

STRATEGIC IMPLICATIONS

GOAL	OUR PRIORITIES	WE WILL
1. Leadership and Governance	1.2 Capable, inclusive and effective organisation	1.2.4 Attract and effectively use resources to meet community needs
2. Community	2.4 Sustainable Communities	2.4.1 Support and assist volunteer, community and sporting groups

RISK MANAGEMENT CONSIDERATIONS

RISK	LIKELIHOOD	CONSEQUENCE	RISK ANALYSIS	MITIGATION
Financial: Poor management of the grant program may result in misuse of Shire funding.	Likely	Major	Medium	Ensure a process is established and implemented to allow good governance and compliance of grant funding allocation and use.
Reputation: Dissatisfaction within the community may result if the Shire does not support community organisations.	Possible	Moderate	Medium	Continue to support community organisations through the Community Funding Scheme in alignment with budgetary allowances. Ensure a process is implemented to allow good governance and compliance of grant funding allocation and use.

Organisation's Operations: Lack of processes relating to grant management may result in failures to meet compliance and audit requirements and result in misuse of Shire funds.	Likely	Minor	Medium	Ensure a process is implemented and followed to allow good governance and compliance of grant funding allocation and use.
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CONSULTATION

Internal.

COMMENT

For the period May to June 2026, funding allocations were issued through the Community Funding Scheme. The Shire assessed community grant applications in accordance with the approved policy and assessment processes.

A total of \$54,998 (ex GST) has been allocated towards the Community Grants Program from the 2025/26 budget, leaving \$2 (ex GST) available. The Community Grants Program closed on 30 June 2026. The Community Funding Scheme for the 2025/26 financial year has been exhausted. The tables below detail allocations through the Community Funding Scheme during this period.

Community Grants Program:

Organisation Name	Project Description	Amount (ex GST)
Derby Rodeo and Horse riders Association	Facilitate the Derby Rodeo School to develop skills school focused on saddle bronc riding, bull riding, and roping for interested participants.	\$5,000
	Total	\$5,000

VOTING REQUIREMENT

Simple majority

ATTACHMENTS

Nil

COMMITTEE RESOLUTION AC30/26

Moved: Trish Gault

Seconded: Jeffrey Porra

That the Audit, Risk and Improvement Committee recommend that Council NOTE the financial support provided to local community organisations by the Shire through the Community Funding Scheme.

In Favour: Danielle Cornish, Peter McCumstie, Jeffrey Porra, Trish Gault and Val Ross.

Against: Nil.

CARRIED 5/0

9.2 UPDATE ON EXTERNAL GRANTS AND FUNDING - MAY TO JUNE 2026

File Number: GS/055

Author: Christie Mildenhall, Community Planning Advisor

Responsible Officer: Tamara Clarkson, Chief Executive Officer

Authority/Discretion: Information

SUMMARY

This report is to inform the Audit, Risk and Improvement Committee of the funding support the Shire receives for a range of community services and infrastructure projects, and to outline how funding risks are being managed by Officers. The report also provides a regular update on grant funding opportunities investigated and pursued by Officers, and seeks Council's support for the proposed projects. This report covers grant activity undertaken during the period from 1 May to 30 June 2026.

DISCLOSURE OF ANY INTEREST

Nil by Author and Nil by Responsible Officer.

BACKGROUND

The Shire relies heavily on grants and other funding opportunities to support the delivery of projects, programs, services and events. This report provides an overview of the funding which has been applied for (pending outcome), confirmed or acquitted during the period 1 May to 30 June 2026.

STATUTORY ENVIRONMENT

Local Government Act 1995 Part 6 – Financial Management provides for the financial management of local governments, including provisions around the development of an annual budget which grant funding must be incorporated into.

POLICY IMPLICATIONS

Risk and Opportunity Management Policy.

Significant Accounting Policy.

FINANCIAL IMPLICATIONS

This report outlines funding which has been sought, has been obtained or has been acquitted, to support the delivery of projects, programs, services and events of the Shire. At the time the annual budget being developed, grants were only included if the funding had been confirmed and an agreement had been executed. Where grants have been obtained after the endorsement of the budget these will be incorporated either as part of the budget review process (for grants under \$10,000), or as a separate report to Council requesting a budget adjustment (for grants \$10,000 or over).

The funding received from grants must be used for the express purpose outlined in the grant application and subsequent agreement. Some grants will cover the full cost of the related project, while others require a co-contribution from the Shire. The co-contributions are usually either in the form of in-kind or cash. Projects which require cash contributions from the Shire that cannot

be met within the operational budget and have not previously been identified in the budget will be brought to Council for budget allocations to be endorsed.

STRATEGIC IMPLICATIONS

GOAL	OUR PRIORITIES	WE WILL
1. Leadership and Governance	1.2 Capable, inclusive and effective organisation	1.2.4 Attract and effectively use resources to meet community needs
2. Community	2.4 Sustainable Communities	2.4.2 Collaborate with key agencies, groups and service providers to improve community services, programs and facilities

RISK MANAGEMENT CONSIDERATIONS

RISK	LIKELIHOOD	CONSEQUENCE	RISK ANALYSIS	MITIGATION
Business Interruption: Lack of funding may result in the non-performance of functions.	Likely	Moderate	High	Ensure Shire activities are conducted efficiently to allow spread of funding. Apply for grants wherever possible to support Shire's activities. Delay commencement of activities until funding is confirmed.
Financial: Poor management of grant funding may impact the Shire's ability to get funding in the future.	Likely	Moderate	High	Ensure a process is established and implemented to allow good governance and compliance of grant funding.
Organisation's Operations: Lack of processes relating to grant management may result in failure to meet grant requirements and deliver funded programs.	Likely	Moderate	High	Ensure a process is established and implemented to allow good governance and compliance of grant funding.

CONSULTATION

Generally, only internal consultation has been undertaken in relation to the grants applied for. However, some specific projects may involve or have been informed by community consultation with relevant stakeholders and community groups or to seek external support for the project. This occurs on a case-by-case basis depending on the nature of the project and the grant.

COMMENT

To support the projects, programs and services of the Shire a number of funding arrangements are entered into with a variety of Government (State and Federal) agencies, not for profit organisations and philanthropic foundations. As at 30 June 2026, the Shire has;

- 24 grant funded projects or programs, valued at approximately \$17.518 million, which are being currently delivered.
- 1 grant agreement being negotiated and executed.
- 4 funded projects which have been completed and final reporting is being undertaken.
- 3 applications pending assessment and outcome.

During the 2025/26 financial year the Shire has;

- Commenced 22 new grant funded projects, worth an estimated value of \$4.83 million.
- Acquitted 33 grant funded projects, with a further four projects in the final stage of reporting.

The funding received enables the Shire to deliver necessary community services and community engagement support programs as part of ongoing operations. Other funding is used for 'add on' activities for which the community expects the Shire to provide. In many cases, if the Shire does not receive this funding the projects will not go ahead and the Shire will not be able to meet community expectations.

Below is a summary of the grants which have been applied for during this reporting period, the outcome of submitted funding applications and grants which have been acquitted.

Grants of larger sums often result in issuing bodies seeking confirmation that projects have been approved by Council prior to executing the funding agreements. Council is requested to provide their support for these projects.

Funding received during the period 1 May to 30 June 2026:

Grant Program and Funder	Project Description	Funding Received (Ex GST)	Funding Period
Bushfire Risk Mitigation Coordinator Grant – Department of Fire and Emergency Services	Employment of a Bushfire Risk Mitigation Coordinator across three Kimberley Shire's. This position is employed by the Shire of Wyndham / East Kimberley on behalf of the Shire's.	\$205,996.00 (contribution to Shire's cost is \$51,499)	1 July 2026 to 30 June 2029
Community Giving Program - Rio Tinto	Sponsorship of the National Reconciliation Week Jetty Walk	\$5,000.00	14 April to 17 July 2026
Recycling Modernisation Fund – Department of Water and Environmental Regulation*	Upgrade to Steel Street from Fitzroy Street to the entry of the Derby Waste Management Site to an all-weather road.	\$576,308.00	1 July 2026 to 30 April 2027

Remote Access Roads 2026-27 – Main Roads WA	Gravel sheeting, drainage and crossing repairs on Camballin Road, Camballin Myroodah Road, Great Norther Highway – Gee Gully Road, Mount Anderson Road and Noonkanbah – Millijidee Road	\$729,770	1 July to 30 June 2027
Youth at Risk Service Agreement – Department of Communities	Extension of the existing contract period, as well as an 15% ‘uplift payment’ to recognised increased service costs.	\$225,567.70 (additional funding received)	Agreement extension. Now covers 1 July 2024 to 30 September 2027.
TOTAL FUNDING RECEIVED		\$1,206,203.70	

Grants marked with an * have been awarded but Grant Agreement not executed.

Applications pending outcome:

A number of funding applications have been submitted and are still progressing through the relevant organisation’s assessment process. The expected notification of outcome date is calculated based on information provided in program guidelines and is a rough estimate. The list below highlights all applications awaiting outcome, not just those submitted during the reporting period.

Grant Program and Funder	Project Description	Funding Requested (Ex GST)	Funding Period	Expected Notification of Outcome
Contiguous Local Authorities Group (CLAG) Mosquito Management 2026-27 – Department of Health	Mosquito management funding for 2026-27	\$7,432.81	July 2026 to June 2027	July 2026
Local Government Grant Scheme (LGGs) Manual and Capital and Operating Grants – Department of Fire and Emergency Services	Contributions to the operating costs of the Derby State Emergency Service and Hamlet Grove Bush Fire Brigade.	\$61,860.00	July 2026 to June 2027	July 2026
Mitigation Activity Fund Round 1 2026/27 – Department of Fire and Emergency Services	Funding to undertake bushfire mitigation activities on State Government land managed by the Shire.	\$340,456.00	July 2026 to June 2027	July 2026
TOTAL AMOUNTS		\$5,009,292.81		

Unsuccessful applications:

During the reporting period no grant applications were deemed unsuccessful.

Grant Program and Funder	Project Description	Funding Requested (Ex GST)	Implication of funding not being received
Community Partnership – Horizon Power	Purchase of equipment for the Kimberley Art and Photographic Prize	\$10,000.00	Minimal. Equipment being sought was a non-critical enhancement rather than a core requirement of the event.
Regional Housing Support Fund - Department of Planning, Lands and Heritage	Construction of 6 units at 5 Delewarr Street, Derby	\$4,940,000.00	Need to source alternative funding for project to be undertaken.
TOTAL AMOUNTS		\$4,950,000.00	

Funding Acquired

During the reporting period the following grant funded projects were completed and acquittal reporting requirements completed.

Grant Program and Funder	Project Description	Amount Acquired (ex GST)
National Volunteer Week Grants 2026 – Volunteering WA	Volunteer recognition function in Fitzroy Crossing during National Volunteer Week 2026.	\$1,500.00
Black Spot Funding – Main Roads WA	Phase 2 upgrades to Fairbairn Street	\$75,000.00
State Roads Grants – Main Roads WA (Acquittal dates from 1 May onwards)	Upgrades to Calwynyardah-Noonkanbah Road, Cherrabun Road, Fossil Downs Road, Russ Road, Forrest Road, Geikie Gorge Road	\$729,770.00
Community Cohesion Grant – Australian Library and Information Association Ltd	Community programs delivered at the Derby Library – Information sessions, Our Kimberley Stories program, craft, , Mah-jong, library outreach at Juniper Numbala-Nunga and library outreach in conjunction with Orange Sky Laundry at Pandanus Park, Mowanjum and Derby.	\$9,000.00
Community Giving Program – Rio Tinto Iron Ore	National Reconciliation Day 2026 event – Derby Jetty Walk	\$5,000.00
Contiguous Local Authorities (CLAG) Funding 2025-26 – Department of Health	Funding for Mosquito Management program	\$8,923.89
TOTAL AMOUNTS		\$829,193.89

During this period the Shire also formally withdrew from the funding arrangement with the Department of Transport (DoT) for the Recreational Boating Facilities Scheme (RBFS) Round 29. Funding had been applied for and received to implement the design developed under a project for the Derby Recreational and Emergency Services Boat Ramps (funded under RBFS Round 28). However, due to delays in the finalisation of the design, time elapsed since receiving the funding and changes in the management of the port, DoT advised their preferred approach is for the Shire to withdraw from the funding arrangement and submit a new application in the future.

VOTING REQUIREMENT

Simple majority

ATTACHMENTS

Nil

COMMITTEE RESOLUTION AC31/26

Moved: Trish Gault

Seconded: Peter McCumstie

That the Audit, Risk and Improvement Committee recommend that Council:

- 1. NOTE the summary of grant and funding applications which have been submitted by Officers; and**
- 2. PROVIDE in principle support for the outlined projects for which funding is being sought.**

In Favour: *Danielle Cornish, Peter McCumstie, Jeffrey Porra, Trish Gault and Val Ross.*

Against: *Nil.*

CARRIED 5/0

9.3 COMPLIANCE AUDIT RETURN 2025

File Number: 4110

Author: Tamara Clarkson, Chief Executive Officer

Responsible Officer: Tamara Clarkson, Chief Executive Officer

Authority/Discretion: Executive

SUMMARY

This report presents the 2025 Compliance Audit Return (CAR) for review to the Audit, Risk and Improvement Committee.

DISCLOSURE OF ANY INTEREST

Nil by Author and Responsible Officer.

BACKGROUND

Regulation 14 of the *Local Government (Audit) Regulations 1996* (Audit Regulations) requires that a Compliance Audit Return, applicable to the previous calendar year, be completed. The return must be reviewed by the Audit, Risk and Improvement Committee and adopted by Council.

Changes made to the regulations occurred due to the implementation of the Local Government Inspector role on 1 January 2026. Regulation 15 of the Audit Regulations requires the return be provided to the Inspector by 31 March each year. The Inspector extended the deadline for 2025 to 30 September 2026.

The aim of the Compliance Audit Return is to evaluate and report on the organisations adherence to prescribed legal, statutory and regulatory frameworks over a calendar year. This formal governance tool ensures transparency, accountability and proper internal controls.

STATUTORY ENVIRONMENT

Local Government Act 1995, Section 7.13 (1)(i) provides instruction on regulations which may provide for local governments to carry out annual statutory compliance audits.

Local Government (Audit) Regulations 1996, Regulation 14 requires a local government to carry out an audit (a compliance audit) of the local government's compliance with the statutory requirements prescribed by regulation 13 for the period beginning on 1 January and ending on 31 December in each year.

Local Government (Audit) Regulations 1996, Regulation 15 requires the signed Compliance Audit Return and other Information must be submitted to the Inspector no later than 31 March each year unless the Inspector extends the deadline.

POLICY IMPLICATIONS

Nil.

FINANCIAL IMPLICATIONS

Nil.

STRATEGIC IMPLICATIONS

GOAL	OUR PRIORITIES	WE WILL
1. Leadership and Governance	1.2 Capable, inclusive and effective organisation	1.2.2 Provide strong governance

RISK MANAGEMENT CONSIDERATIONS

RISK	LIKELIHOOD	CONSEQUENCE	RISK ANALYSIS	MITIGATION
Legal & Compliance: If the Compliance Audit Return was not to be endorsed by Council, it would result in a regulatory noncompliance.	Unlikely	Minor	Low	Adopt the return, with or without additional conditions.

CONSULTATION

Internal

COMMENT

The aim of the CAR is to monitor governance by promoting and enforcing compliance. Any identified non-compliance areas provide an opportunity to review and improve current processes.

A copy of the 2025 Compliance Audit Return, inclusive of the Shire's responses is attached to this report. The responses will be uploaded to the online portal following confirmation of Council's decision.

VOTING REQUIREMENT

Simple majority

ATTACHMENTS

1. **DRAFT Compliance Audit Return 2025**

COMMITTEE RESOLUTION AC32/26

Moved: *Trish Gault*

Seconded: *Jeffrey Porra*

That the Audit, Risk and Improvement Committee recommend that Council:

- 1. ACCEPT the draft completed Compliance Audit Return 2025; and**
- 2. PRESENT Compliance Audit Return 2025 to the Ordinary Council Meeting to be held Thursday 27 August 2026 for adoption.**

In Favour: *Danielle Cornish, Peter McCumstie, Jeffrey Porra, Trish Gault and Val Ross.*

Against: *Nil.*

CARRIED 5/0



**Local Government
Inspector**

2025 Compliance Audit Return

Local Government Authority: The Shire of Derby-West Kimberley

Local Government Act 1995

s. 2.29

Has every person elected or appointed to a mayor, president, deputy, or councillor role made the required declaration in the prescribed form before a prescribed person, prior to acting in the office?

Response: Yes

s. 3.16

Has the local government reviewed local laws, which have not been reviewed in the previous 8 years, to ensure compliance with Schedule 9.3, Clause 65?

Response: No

Comments: Cost to review of local laws was cost prohibitive in 2025. Review will occur in 2026.

s.3.57

Subject to Local Government (Functions and General) Regulations 1996, regulation 11(2), did the local government invite tenders for all contracts for the supply of goods or services where the consideration under the contract was, or was expected to be, worth more than the consideration stated in regulation 11(1) of the Regulations?

Response: Yes

s. 3.58(3)

Where the local government disposed of property other than by public auction or tender, did it dispose of the property in accordance with section 3.58(3) of the Local Government Act 1995 (unless section 3.58(5) applies)?

Response: Yes

s. 3.58(4)

Where the local government disposed of property under section 3.58(3) of the Local Government Act 1995, did it provide details, as prescribed by section 3.58(4) of the Act, in the required local public notice for each disposal of property?

Response: Yes

s. 3.59(2)(a)

Has the local government prepared a business plan for each major trading undertaking that was not exempt in 2025?

Response: N/A

s. 3.59(2)(b)

Has the local government prepared a business plan for each major land transaction that was not exempt in 2025?

Response: N/A

s. 3.59(2)(c)

Has the local government prepared a business plan before entering into each land transaction that was preparatory to entry into a major land transaction in 2025?

Response: N/A

s. 3.59(4)

Has the local government complied with public notice and publishing requirements for each proposal to commence a major trading undertaking or enter into a major land transaction or a land transaction that is preparatory to a major land transaction for 2024?

Response: N/A

s. 3.59(5)

During 2025, did the council resolve to proceed with each major land transaction or trading undertaking by absolute majority?

Response: N/A

s. 5.16 (1)

Were all delegations to committees resolved by absolute majority?

Response: Yes

s. 5.16 (2)

Were all delegations to committees in writing?

Response: Yes

s. 5.17

Were all delegations to committees within the limits specified in section 5.17 of the Local Government Act 1995?

Response: Yes

s. 5.18

Were all delegations to committees recorded in a register of delegations?

Response: Yes

s. 5.36(4) and s. 5.37(3)

Were all CEO and/or senior employee vacancies advertised in accordance with Local Government (Administration) Regulations 1996, regulation 18A?

Response: N/A

s. 5.37(2)

Did the CEO inform council of each proposal to employ or dismiss senior employee?

Response: N/A

Where council rejected a CEO's recommendation to employ or dismiss a senior employee, did it inform the CEO of the reasons for doing so?

Response: N/A

s. 5.39B

Has the local government adopted and maintained model standards that incorporate the prescribed model standards within required timeframes (including amendments), ensured adoption by absolute majority, published an up-to-date version on its official website, and avoided including any inconsistent additional provisions?

Response: Yes

s. 5.42

Were all delegations to the CEO resolved by an absolute majority?

Response: Yes

Were all delegations to the CEO in writing?

Response: Yes

s. 5.43

Did the powers and duties delegated to the CEO exclude those listed in section 5.43 of the Local Government Act 1995?

Response: Yes

s. 5.44(2)

Were all employees delegated authority by the CEO under Section 5.44(1), issued with a written instrument of delegation?

Response: Yes

s. 5.45(1)(b)

Were all decisions by the Council to amend or revoke a delegation made by absolute majority?

Response: N/A

s. 5.46

Has the CEO kept a register of all delegations made under Division 4 of the Act to the CEO and to employees?

Response: Yes

Were all delegations made under Division 4 of the Act reviewed by the delegator at least once during the 2024/2025 financial year?

Response: Yes

Did all persons exercising a delegated power or duty under the Act keep, on all occasions, a written record in accordance with Local Government (Administration) Regulations 1996, regulation 19?

Response: Yes

s. 5.50

If the local government paid a finishing employee an amount in addition to their entitlement, did the local government follow a policy it had adopted and published on its website outlining the circumstances in relation to payments made to terminated employees?

Response: N/A

If the local government made a payment to a finishing employee that is more than the amount set out in the policy, was local public notice given?

Response: N/A

s. 5.51A

Has the CEO prepared and implemented a code of conduct to be observed by employees of the local government?

Response: Yes

Has the CEO published an up-to-date version of the code of conduct for employees on the local government's website?

Response: Yes

s. 5.67

Where a council member disclosed an interest in a matter and did not have participation approval under sections 5.68 or 5.69 of the Local Government Act 1995, did the council member ensure that they did not remain present to participate in discussion or decision making relating to the matter?

Response: Yes

s. 5.68(2)

Were all decisions regarding participation approval in relation to Section 5.68(2), including the extent of participation allowed and, where relevant, the information required by the Local Government (Administration) Regulations 1996 regulation 21A, recorded in the minutes of the relevant council or committee meeting?

Response: Yes

s. 5.69(5)

Were all decisions regarding participation approval in relation to Section 5.69(5), including the extent of participation allowed recorded in the minutes of the relevant council or committee meeting?

Response: Yes

s. 5.70

Where an employee had an interest in any matter in respect of which the employee provided advice or a report directly to council or a committee, did that person disclose the nature and extent of that interest when giving the advice or report?

Response: Yes

s. 5.71B(5) and (7)

Where council applied to the Minister to allow the CEO to provide advice or a report to which a disclosure under section 5.71A(1) of the Local Government Act 1995 relates, did the application include details of the nature of the interest disclosed and any other information required by the Minister for the purposes of the application?

Response: N/A

Was any decision made by the Minister under section 5.71B(6) of the Local Government Act 1995, recorded in the minutes of the council meeting at which the decision was considered?

Response: N/A

s. 5.73

Were disclosures under sections 5.65, 5.70 or 5.71A(3) of the Local Government Act 1995 recorded in the minutes of the meeting at which the disclosures were made?

Response: Yes

s. 5.75

Was a primary return in the prescribed form lodged by all relevant persons within three months of their start day?

Response: Yes

s. 5.76

Was an annual return in the prescribed form lodged by all relevant persons by 31 August 2025?

Response: Yes

s. 5.77

On receipt of a primary or annual return, did the CEO, or the Mayor/President, as the case may be, give written acknowledgment of having received the return?

Response: Yes

s. 5.88

Did the CEO keep a register of financial interests which contained the returns lodged under sections 5.75 and 5.76 of the Local Government Act 1995?

Response: Yes

Did the CEO keep a register of financial interests which contained a record of disclosures made under sections 5.65, 5.70, 5.71 and 5.71A of the Local Government Act 1995, in the form prescribed in the Local Government (Administration) Regulations 1996, regulation 28?

Response: Yes

After a person ceased to be a person required to lodge a return under sections 5.75 and 5.76 of the Local Government Act 1995, did the CEO remove from the register all returns relating to that person?

Response: Yes

Have all returns removed from the register in accordance with section 5.88(3) of the Local Government Act 1995 been kept for a period of at least five years after the person who lodged the return(s) ceased to be a person required to lodge a return?

Response: Yes

s. 5.89A

Did the CEO keep a register of gifts which contained a record of disclosures made under sections 5.87A and 5.87B of the Local Government Act 1995, in the form prescribed in the Local Government (Administration) Regulations 1996, regulation 28A?

Response: Yes

Did the CEO publish an up-to-date version of the gift register on the local government's website?

Response: Yes

s. 5.90A

Did the local government prepare, adopt by absolute majority and publish an up-to-date version on the local government's website, a policy dealing with the attendance of council members and the CEO at events?

Response: Yes

s. 5.94

Does the local government have information available for members of the public to inspect, free of charge as prescribed under section 5.94 and Admin Reg 29, except where restricted under this section?

Response: Yes

s. 5.96

Where a person is entitled to inspect information under this Division, can the local government confirm that copies are available and that the price at which it sells copies does not exceed the cost of providing them, (unless prescribed otherwise)?

Response: Yes

s. 5.96A

Did the CEO publish information on the local government's website in accordance with sections 5.96A(1), (2), (3), and (4) of the Local Government Act 1995?

Response: Yes

s. 5.104

Did the local government prepare and adopt, by absolute majority, a code of conduct to be observed by council members, committee members and candidates that incorporates the model code of conduct?

Response: Yes

Did the local government adopt additional requirements in addition to the model code of conduct?

Response: No

Comments: Model code was adopted.

Has the CEO published an up-to-date version of the code of conduct for council members, committee members and candidates on the local government's website?

Response: Yes

s. 5.128

Did the local government prepare and adopt (by absolute majority) a policy in relation to the continuing professional development of council members?

Response: Yes

s. 7.12A(3), (4) and (5)

Where the local government determined that matters raised in the auditor's report prepared under section 7.9(1) of the Local Government Act 1995 required action to be taken, did the local government ensure that appropriate action was undertaken in respect of those matters?

Response: Yes

Where matters identified as significant were reported in the auditor's report, did the local government prepare a report that stated what action the local government had taken or intended to take with respect to each of those matters?

Response: Yes

Was a copy of the report given to the Minister within three months of the audit report being received by the local government?

Response: Yes

Within 14 days after the local government gave a report to the Minister under section 7.12A(4)(b) of the Local Government Act 1995, did the CEO publish a copy of the report on the local government's official website?

Response: Yes

Local Government (Administration) Regulations 1996

r. 18F

Were the remuneration and other benefits paid to a CEO on appointment the same remuneration and benefits advertised for the position under section 5.36(4) of the Local Government Act 1995?

Response: Yes

r. 19AB

Does the code of conduct contain the requirement that a local government employee (not including the CEO) must not accept a prohibited gift from an associated person?

Response: Yes

r. 19AC

Does the local government's code of conduct include requirements for the recording, storing, disclosure, and use of information relating to gifts accepted by local government employees (excluding the CEO) from associated persons, in accordance with regulatory requirements?

Response: Yes

r. 19AE

Does the local government's code of conduct include requirements addressing employee behaviour in the performance of duties, interactions with others, use and disclosure of information, use of local government resources and finances, the keeping of records, and the reporting and management of suspected breaches and misconduct, in accordance with regulatory requirements?

Response: Yes

r. 19B

Did the local government include in its annual report all information required under section 5.53(2)(g) and (i) and regulation 3A(2), including number of employee's in salary bands over \$130,000, remuneration and allowances paid, ordered payments, CEO remuneration, council member meeting attendance, available demographic information about council members, and details of any modifications to the strategic community plan or significant modifications to the corporate business plan?

Response: Yes

r. 19C

Has the local government adopted by absolute majority a strategic community plan?

Response: No

Comments: A complete review was undertaken in 25/26 with adoption anticipated in 2026.

r. 19DA

Has the local government reviewed its corporate business plan in accordance with Admin Regulation 19DA(4)?

Response: No

Comments: Corporate Business Plan has been prepared as part of the Council Plan in anticipation of the new requirements. This document will be adopted in August 2026.

Does the corporate business plan comply with the requirements of Local Government (Administration) Regulations 1996 19DA(2) & (3)?

Response: Yes

r. 22

No response required. This is covered by s5.75.

r. 23

No response required. This is covered by s5.76.

r. 28

No response required. This is covered by s5.88(1).

r. 28A

No response required. This is covered by s5.89A(1).

r. 29

No response required. This is covered by s5.94.

r. 29C

Does the local government publish all prescribed information on its official website— including up-to-date policies, required details of council member and employee returns, council member fees and allowances, and relevant public notices—within the specified timeframes and in accordance with legislative requirements?

Response: Yes

r. 35

Has every local government council member completed and passed the Council Member Essentials course, consisting of the five required modules and delivered by an approved provider, within 12 months of being elected?

Response: N/A

Comments: Council Election held 2025.

r. 36

Does the local government appropriately identify and document council members who are exempt from the training requirements under section 5.126(1), including verifying that the member:

- has completed an approved course within the specified 5-year period prior to election, or
- completed the LGASS00002 Elected Member Skill Set before 1 July 2019 within the relevant timeframe, or
- qualifies for the transitional exemption applicable to council members in office at the commencement of the 2019 regulatory amendments?

Response: N/A

Local Government (Audit) Regulations 1996

r. 10

Was the auditor's report for the financial year ending 30 June 2025 received by the local government within 30 days of completion of the audit?

Response: Yes

r. 17

Did the CEO review the appropriateness and effectiveness of the local government's systems and procedures in relation to risk management, internal control and legislative compliance in accordance with Local Government (Audit) Regulations 1996 regulation 17 within the three financial years prior to 31 December 2025?

Response: No

Comments: Review conducted December 2025. Audit, Risk and Improvement Committee accepted the report 19 February 2026. Council endorsed 26 February 2026.

Local Government (Constitution) Regulations 1998

r. 11FA

Did the CEO provide the Minister a report as to the result of the election within 14 days of the declaration and in the form of Form 20 of the Local Government (Elections) Regulations 1997, modified as necessary?

Response: Yes

r. 13

Were all required oaths, affirmations and declarations under section 2.42 (in relation to Commissioners) made in the correct form (Form 8), before the appropriate authorised person?

Response: Yes

Local Government (Elections) Regulations 1997

r. 30G

Did the CEO establish and maintain an electoral gift register and ensure that all disclosure of gifts forms completed by candidates and donors and received by the CEO were placed on the electoral gift register at the time of receipt by the CEO and in a manner that clearly identifies and distinguishes the forms relating to each candidate in accordance with regulations 30G(1) and 30G(2) of the Local Government (Elections) Regulations 1997?

Response: Yes

Did the CEO remove any disclosure of gifts forms relating to an unsuccessful candidate, or a successful candidate that completed their term of office, from the electoral gift register, and retain those forms separately for a period of at least two years in accordance with regulation 30G(4) of the Local Government (Elections) Regulations 1997?

Response: No

Comments: no gifts declared.

Did the CEO publish an up-to-date version of the electoral gift register on the local government's official website in accordance with regulation 30G(5) of the Local Government (Elections) Regulations 1997?

Response: Yes

Local Government (Financial Management) Regulations 1996

r. 5

Has the CFO ensured efficient systems and procedures are established under provisions set out in Financial Management Regulations 5(1)(a) to (g)?

Response: Yes

r. 6

Has the local government ensured that any employee delegated responsibility for day-to-day accounting or financial management operations is not also delegated the responsibility for conducting internal audits, reviewing their own duties, or for managing, directing or supervising someone who carries out these functions?

Response: Yes

r. 7

Did the local government ensure it has regard to the needs of the inhabitants of the district as a whole and not keep separate ward accounts or determine expenditure on the basis of revenue from a ward?

Response: Yes

r. 8

Does the local government maintain separate accounts with a bank or other financial institution for money to be held in the municipal fund, trust fund and for reserve account purposes?

Response: Yes

r. 9

Did the local government keep separate financial records for each trading undertaking and each major land transaction?

Response: N/A

r. 11

Has the local government developed procedures for the authorisation of, and the payment of, accounts in accordance with Local Government (Financial Management) Regulations 11(1), (2) and (3)?

Response: Yes

r. 12

Were payments made from the municipal fund or trust fund made by the CEO under a delegated authority or authorised, in accordance with regulation 13(2), in advance by a council resolution?

Response: Yes

r. 13

Can the local government confirm that, where the CEO has been delegated authority to make payments from the municipal or trust fund, the CEO prepared accurate monthly lists that are presented at the next ordinary council meeting and recorded in the minutes?

- includes the payee's name, payment amount, payment date, and sufficient information to identify each transaction where payments have already been made; or
- includes the payee's name, payment amount, sufficient information to identify each transaction, and the date of the council meeting (to which the list will be presented) for accounts requiring council approval.

Response: Yes

r. 13A

Did the local government prepare a list each month of all payments made using employee-authorised credit, debit or other purchasing cards, and include the payee's name, the amount of the payment, the date of the payment, sufficient information to identify the payment, and present the list at the next ordinary council meeting (and record in the minutes)?

Response: Yes

r. 19

Has the local government established and documented internal control procedures to enable identification of the nature and location of all investments and any related transactions?

Response: Yes

r. 19C

Has the local government ensured that all investments made under section 6.14(1) comply with statutory restrictions set out in Financial Management Reg. 19C?

Response: Yes

Local Government (Functions and General) Regulations 1996

r. 7

No response required. This is covered by s3.59(2).

r. 9

No response required. This is covered by s3.59(2).

r. 10

No response required. This is covered by s3.59(2).

r. 11A

Did the local government comply with its current purchasing policy, adopted under the Local Government (Functions and General) Regulations 1996, regulations 11A(1) and (3) in relation to the supply of goods or services where the consideration under the contract was, or was expected to be, \$250,000 or less or worth \$250,000 or less?

Response: Yes

r. 11

No response required. This is covered by s3.57.

r. 12

Did the local government consider the implications of Local Government (Functions and General) Regulations 1996, Regulation 12 when deciding to enter into multiple contracts rather than a single contract?

Response: Yes

r. 14(1), (3) and (5)

If the local government sought to vary the information supplied to tenderers, was every reasonable step taken to give each person who sought copies of the tender documents, or each acceptable tenderer notice of the variation?

Response: Yes

r. 15

Did the local government's procedure for receiving and opening tenders comply with the requirements of Local Government (Functions and General) Regulations 1996, Regulation 15 and 16?

Response: Yes

r. 16

No response required. This is covered by r. 15.

r. 17

Did the information recorded in the local government's tender register comply with the requirements of the Local Government (Functions and General) Regulations 1996, Regulation 17 and did the CEO make the tenders register available for public inspection and publish it on the local government's official website?

Response: Yes

r. 18(1) and (4)

Did the local government reject any tenders that were not submitted at the place, and within the time, specified in the invitation to tender?

Response: N/A

Were all tenders that were not rejected assessed by the local government via a written evaluation of the extent to which each tender satisfies the criteria for deciding which tender to accept?

Response: N/A

r. 19

Did the CEO give each tenderer written notice containing particulars of the successful tender or advising that no tender was accepted?

Response: Yes

r. 21

Does the local government's advertising and expression of interest processes for limiting who can tender comply with the requirements of the Local Government (Functions and General) Regulations 1996, Regulations 21 and 22?

Response: Yes

r. 22

No response required. This is covered by r. 21.

r. 23

Did the local government reject any expressions of interest that were not submitted at the place, and within the time, specified in the notice or that failed to comply with any other requirement specified in the notice?

Response: N/A

Were all expressions of interest that were not rejected under the Local Government (Functions and General) Regulations 1996, Regulation 23(1) & (2) assessed by the local government? Did the CEO list each person as an acceptable tenderer?

Response: N/A

r. 24

Did the CEO give each person who submitted an expression of interest a notice in writing of the outcome in accordance with Local Government (Functions and General) Regulations 1996, Regulation 24?

Response: N/A

r. 24AD(2), (4) and (6)

Did the local government invite applicants for a panel of pre-qualified suppliers via Statewide public notice in accordance with Local Government (Functions & General) Regulations 1996 regulations 24AD(4) and 24AE?

Response: Yes

If the local government sought to vary the information supplied to the panel, was every reasonable step taken to give each person who sought detailed information about the proposed panel or each person who submitted an application notice of the variation?

Response: Yes

r. 24AE

No response required. This is covered by r. 24AD(2), (4) and (6).

r. 24AF

No response required. This is covered by r. 24AD(2), (4) and (6).

r. 24AG

Did the information recorded in the local government's tender register about panels of pre-qualified suppliers comply with the requirements of Local Government (Functions and General) Regulations 1996, Regulation 24AG?

Response: Yes

r. 24AH(1) and (3)

Did the local government reject any applications to join a panel of prequalified suppliers that were not submitted at the place, and within the time, specified in the invitation for applications?

Response: N/A

Were all applications that were not rejected assessed by the local government via a written evaluation of the extent to which each application satisfies the criteria for deciding which application to accept?

Response: N/A

r. 24AI

Did the CEO send each applicant written notice advising them of the outcome of their application?

Response: Yes

r. 24E

Where the local government gave regional price preference, did the local government comply with the requirements of Local Government (Functions and General) Regulations 1996, Regulation 24E and 24F?

Response: Yes

r. 24F

No response required. This is covered by r. 24E.

I certify this is a true and accurate copy of the 2025 Compliance Audit Return, as adopted by Council at the meeting of _____ 2026.

CEO

Date

Mayor or President

Date

9.5 COUNCIL MEMBER MEETING ATTENDANCE - AUGUST 2026

File Number: GV/CM/2

Author: Ryan Boldison, Executive Assistant

Responsible Officer: Tamara Clarkson, Chief Executive Officer

Authority/Discretion: Information

SUMMARY

This report provides an overview of council members attendance at meetings for monitoring by the Audit, Risk and Improvement Committee. The purpose is to ensure compliance with the *Local Government Act 1995* and the *Local Government (Administration) Regulations 1996*.

DISCLOSURE OF ANY INTEREST

Nil by Author and Nil by Responsible Officer.

BACKGROUND

In accordance with regulation 14D of the *Local Government (Administration) Regulations 1996*, Council may approve Ordinary and Special Council meetings to be held by electronic means. The regulations limit electronic meetings to no more than 50 per cent of all meetings held within a twelve-month period.

Council Members may also be individually authorised to attend meetings electronically, up to 50 per cent of the in-person meetings they attended in the preceding twelve months. Approval is contingent on the member's location and equipment being suitable to support effective participation and, where required, confidentiality.

The Audit, Risk and Improvement Committee is responsible for monitoring compliance with these requirements. This report provides the Committee with an up-to-date attendance register to support oversight of Council Members' attendance and ensure conformity with the *Local Government Act 1995* and the *Local Government (Administration) Amendment Regulations 2022*.

Each year, following the October Local Government elections, Council adopts the schedule of meeting dates, times and locations for the forthcoming calendar year. Members may elect to attend meetings electronically within the limits prescribed by the regulations.

STATUTORY ENVIRONMENT

Local Government Act 1995 (WA) – Part 2 (Constitution of Local Government), Division 5 (Qualifications for Holding Office on the Council), Section 2.25 (Disqualification for failure to attend meetings) provides that a Council Member who is absent without approved leave from three consecutive ordinary meetings of Council is disqualified from continuing as a member, unless those meetings occur within a two-month period. The Council may grant leave of absence but not for more than six consecutive ordinary meetings without Ministerial approval. Certain circumstances (such as no quorum, suspension, disputed election proceedings, or parental leave) are excluded from counting as an absence.

Local Government Act 1995 (WA) – Part 5 (Administration) Section 5.23 (Meetings of Council) establishes that Council meetings are to be conducted in accordance with the Act and regulations,

including rules relevant to attendance, quorum and procedure. Specific attendance-related matters are prescribed in regulations made under this section (e.g. electronic attendance).

Local Government Act 1995 (WA) – Section 5.25 (Procedure and business at meetings) requires that meetings of Council comply with prescribed procedural rules, including quorum requirements and voting. Attendance rules, including authorisation of attendance by electronic means, are enabled by this section and given effect through the Administration Regulations.

Local Government Act 1995 (WA) – Section 5.98 (Fees, reimbursements and allowances for council members) outlines that a councillor is only entitled to receive a meeting attendance fee if they attend a Council or committee meeting (including meetings attended electronically where authorised). Attendance therefore has a direct financial implication.

Local Government (Administration) Regulations 1996 (WA) – Regulation 8 (No quorum, procedure if) outlines that where a quorum is not present, the meeting cannot proceed. For attendance purposes, a councillor's non-attendance does not count as an absence if no meeting with a quorum is actually held.

Local Government (Administration) Regulations 1996 (WA) – Regulation 11 (Minutes, content of) requires that the minutes of a Council meeting record the attendance and absences of members, including whether leave of absence was granted. This forms the official record for determining attendance and potential disqualification under the Act.

Local Government (Administration) Regulations 1996 (WA) – Regulation 14C (Attendance at meetings by electronic means may be authorised) allows a Council Member to attend a Council or committee meeting by electronic means (e.g. telephone or video conference) if authorised by the Mayor, President or Council. Attendance may be authorised in emergencies or other circumstances but generally cannot exceed more than half of the meetings in a 12-month period unless the member has a disability.

Local Government (Administration) Regulations 1996 (WA) – Regulation 14CA (Provisions relating to attendance at meetings by electronic means) provides that a Council Member attending by authorised electronic means is deemed to be present for the purposes of the Act and regulations. It also sets confidentiality requirements where meetings (or parts of meetings) are closed to the public, including mandatory declarations recorded in the minutes.

Local Government (Administration) Regulations 1996 (WA) – Regulation 14D (Meetings held by electronic means) allows entire Council or committee meetings to be conducted by electronic means where authorised, and modifies the application of the Act to ensure members attending electronically are treated as present.

POLICY IMPLICATIONS

Code of Conduct (Council Members, Committee Members and Candidates) Policy.

FINANCIAL IMPLICATIONS

Nil.

STRATEGIC IMPLICATIONS

GOAL	OUR PRIORITIES	WE WILL
1. Leadership and Governance	1.2 Capable, inclusive and effective organisation	1.2.1 Provide strong civic leadership 1.2.2 Provide strong governance

RISK MANAGEMENT CONSIDERATIONS

RISK	LIKELIHOOD	CONSEQUENCE	RISK ANALYSIS	MITIGATION
Financial: Council member payment not aligned with attendance to meetings.	Unlikely	Severe	Medium	Consistent reporting to the Committee for awareness and proceeding recommendation to Council where required.
Business Interruption: Inability to meet quorum due to poor Council Member attendance.	Unlikely	Severe	Medium	Consistent reporting to the Committee for awareness and recommendation to Council where required to mitigate insurances of Council not reaching quorum.
Organisation's Operations: Council Member attendance (or potential lack of) affecting operations by way of delayed Council decision making.	Unlikely	Major	Medium	Consistent reporting to the Committee for awareness and recommendation to Council where required to mitigate insurances of Council not reaching quorum.
Reputation: Council Member attendance (or potential lack of) affecting reputation.	Unlikely	Moderate	Medium	Consistent reporting to the Committee for awareness and proceeding recommendation to Council where required.

CONSULTATION

Internal.

COMMENT

At the time of this report, all Council Members meet attendance requirements. All 2026 meetings of Council have been scheduled to be held in person whereby Council Members may attend electronically with the exception of the August Ordinary Council Meeting which is being held On Country at Pandanus Park.

VOTING REQUIREMENT

Simple majority

ATTACHMENTS

1. Council Members' meeting attendance - 20 August 2026

COMMITTEE RESOLUTION AC33/26

Moved: Trish Gault

Seconded: Jeffrey Porra

That the Audit, Risk and Improvement Committee recommend that Council NOTE the information in the Council Member meeting attendance - August 2026 report.

In Favour: Danielle Cornish, Peter McCumstie, Jeffrey Porra, Trish Gault and Val Ross.

Against: Nil.

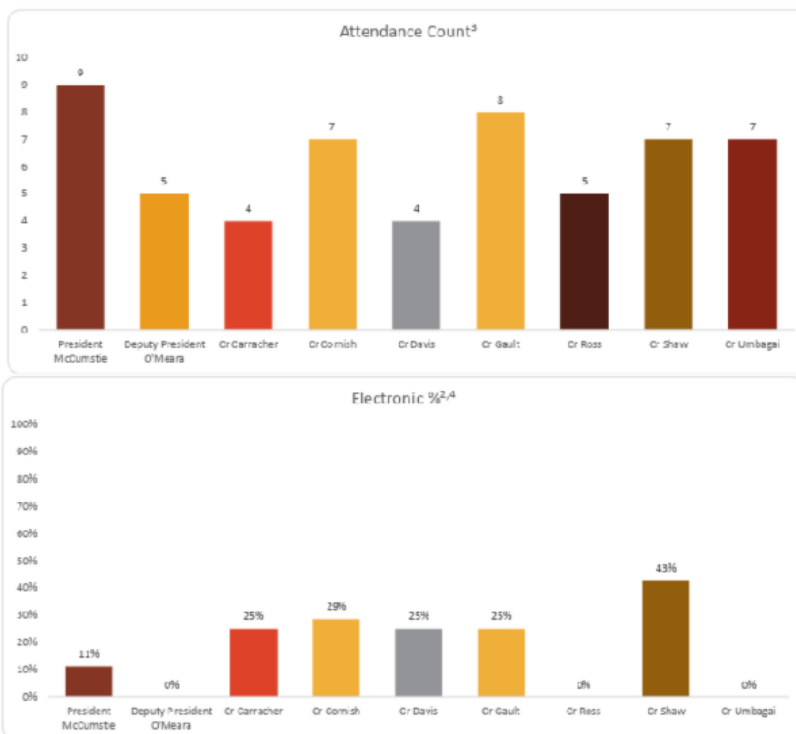
CARRIED 5/0



Council Member Meeting Attendance Register

Attendance Key P: IN-PERSON E: ELECTRONIC ABS: ABSENT A: APOLOGY LOA: LEAVE OF ABSENCE C: MEETING CANCELLED												
Meeting Date	Meeting Type	Location	President McCumstie	Deputy President O'Meara	Cr Carracher ¹	Cr Cornish	Cr Davis	Cr Gault	Cr Ross	Cr Shaw	Cr Umbagai	
19-Feb-20	ARIC	DBY	E	P	-	-	-	A	P	-	-	
26-Feb-20	OCM	DBY	P	P	-	E	E	P	P	P	P	
26-Mar-20	OCM	FX	P	ABS	-	E	A	E	P	P	P	
23-Apr-20	OCM	DBY	P	P	-	P	P	E	P	P	P	
21-May-20	ARIC	DBY	P	ABS	-	-	-	P	LOA	-	-	
21-May-20	OCM	FX	P	LOA	P	P	P	P	LOA	P	P	
11-Jun-20	Special	DBY	P	ABS	E	P	ABS	P	LOA	E	P	
25-Jun-20	OCM	DBY	P	P	P	P	ABS	P	LOA	E	P	
23-Jul-20	OCM	DBY	P	P	P	P	P	P	P	E	P	
In-Person Count			8	5	3	5	3	6	5	4	7	
Electronic Count			1	0	1	2	1	2	0	3	0	
Leave Count ²			0	1	0	0	0	0	4	0	0	
Apology Count ²			0	0	0	0	1	1	0	0	0	
Absent Count			0	3	0	0	2	0	0	0	0	
Total Attendance Count			9	5	4	7	4	8	5	7	7	
Total Absent Count			0	4	0	0	3	1	4	0	0	
Total Attendance % ³			100%	56%	100%	100%	57%	89%	56%	100%	100%	
Electronic % ⁴			11%	0%	25%	29%	25%	25%	0%	43%	0%	

1. Cr Carracher commenced Council on 5 May 2020.
 2. Recorded Leave of Absences and Apologies are not included in calculating Electronic %'s
 3. Total attendance includes both in-person and approved electronic attendance.
 4. Local Government (Administration) Regulations 1996 reg 14C, Electronic attendance requires authorisation and is capped at 50% of meetings in a 12 month period.
- Note: Local Government Act 1995 (WA) s.2.25; Councilor disqualified if absent without leave from 3 consecutive ordinary meetings (subject to statutory exceptions).



9.6 COUNCIL MINUTE MANAGEMENT - AUGUST 2026**File Number:** 0040**Author:** Ryan Boldison, Executive Assistant**Responsible Officer:** Tamara Clarkson, Chief Executive Officer**Authority/Discretion:** Information**SUMMARY**

This report provides the Audit, Risk and Improvement Committee with an update on required actions by the Administration relating to new and existing Council resolutions.

DISCLOSURE OF ANY INTEREST

Nil by Author and Nil by Responsible Officer.

BACKGROUND

Officers are required to provide an accurate update on items to inform the Council on the progress, or any delays or the completion of each recommendation adopted by Council at the Ordinary Council Meetings.

The report assists the Shire fulfil its corporate governance responsibilities in managing the affairs of the organisation. This includes financial reporting, risk management, compliance requirements and auditing.

STATUTORY ENVIRONMENT

Local Government Act 1995 – Section 5.41 (Functions of the CEO) establishes the Chief Executive Officer as the principal administrative officer of the local government and assigns responsibility for the day-to-day management and administration of the organisation, including implementing Council decisions and lawful directions of the President, providing accurate and timely advice and information to Council, ensuring the efficient and effective use of resources, exercising delegated powers and performing any other functions imposed under the Act or other written laws.

POLICY IMPLICATIONS

Nil.

FINANCIAL IMPLICATIONS

Nil.

STRATEGIC IMPLICATIONS

GOAL	OUR PRIORITIES	WE WILL
1. Leadership and Governance	1.2 Capable, inclusive and effective organisation	1.2.1 Provide strong civic leadership 1.2.2 Provide strong governance

RISK MANAGEMENT CONSIDERATIONS

RISK	LIKELIHOOD	CONSEQUENCE	RISK ANALYSIS	MITIGATION
Business Interruption: Financial, Legal and Compliance, Organisational Operations and Reputation if Council decisions are not implemented.	Unlikely	Severe	High	Quarterly reporting to the Committee for awareness and direction where required.

CONSULTATION

Internal.

COMMENT

Council resolutions requiring action by the Administration are routinely prioritised. A number of resolutions remain on the Minute Actions Report. Outstanding items are predominantly related to the complexity of the actions required to be undertaken and the varying necessary timeframes to complete the resolution in addition to the unforeseen impacting circumstances outside of the Administration's control. The number of outstanding actions has reduced.

VOTING REQUIREMENT

Simple majority

ATTACHMENTS

1. Council Meeting Minute Actions Report - 20 August 2026

COMMITTEE RESOLUTION AC34/26

Moved: Trish Gault

Seconded: Val Ross

That the Audit, Risk and Improvement Committee recommend that Council NOTE the information contained in the Council Minute Management - ~~May~~August 2026 report.

In Favour: Danielle Cornish, Peter McCumstie, Jeffrey Porra, Trish Gault and Val Ross.

Against: Nil.

CARRIED 5/0

The resolution was amended to correct a typographical error. The Committee noted that the amendment was administrative in nature and did not alter the intent or substance of the resolution.

Audit, Risk and Improvement Committee Meeting Minutes

20 August 2020

Meeting	Meeting date	Officer	Director	Section	Subject	Resolution	Status	Initial target	Revised target	Update
Council	25/06/2022	Neale, Wayne	Neale, Wayne	Technical Services	Request to close Holland Street, Derby and to amalgamate with adjoining land	RESOLUTION 110/22 Moved: Mr Andrew Twaddle Seconded: Mr Rowena Mouda That with respect to request to close Holland Street, Derby and to amalgamate with adjoining land, Council: 1. Pursuant to Section 58 of the Land Administration Act 1997, support the permanent closure of Holland Street, Derby as outlined in this report and expresses its preference that the closed portion be offered to adjoining land owners to acquire those portions of the closed road that abut their land. 2. Give notice of the proposed road closure in accordance with Land Administration Act 1976 allowing a minimum period of 35 days for people to lodge submissions from the date of the notice; 3. At the conclusion of the submission period, that the Chief Executive Officer be requested to provide a further report addressing whether to proceed or not to proceed with the proposed road closure in light of any submissions; and 4. Instruct the Chief Executive Officer to write to all of the owners requesting that they indemnify the Shire and the State of Western Australia of any and all third party costs that may be triggered by this process and only proceed with points 1, 2 and 3 when all letters are received from all property owners that adjoin the Holland Street road reserve. In Favour: Mr's Geoff Davis, Andrew Twaddle, Rowena Mouda, Pat Riley, Linda Evans and Peter McCumstie Against: Nil CARRIED 6/0	Outstanding	8/09/2022	1/12/2026	24 March 2026 - Awaiting DPLH process
Council	29/02/2024	Neale, Wayne	Neale, Wayne	Development Services	Proposed Dedication of Portion of Sandford Road, Fitzroy Crossing	RESOLUTION 17/24 Moved: Mr Andrew Twaddle Seconded: Mr Brian Ellison That Council initiate the process required to dedicate a previously constructed portion of Sandford Road, Fitzroy Crossing through Lot 126 on DP215485 (Reserve 36669) and portion Lot 402 on DP77614 (Reserve 36669) as a public road pursuant to section 56 of the Land Administration Act 1997 and associated regulations and direct the Shire Chief Executive Officer to progress the proposal accordingly. In Favour: Mr Peter McCumstie and Mrs Brett Angwin, Geoff Davis, Brian Ellison, Wayne Foley, Kerrissa O'Meara and Andrew Twaddle Against: Nil CARRIED 7/0	Outstanding	14/03/2024	1/12/2026	24 March 2026 - Awaiting DPLH process
Council	28/03/2024	Neale, Wayne	Neale, Wayne	Confidential	Waste Facility Site Identification Derby and Fitzroy Crossing 2024	RESOLUTION 42/24 Moved: Mr Geoff Davis Seconded: Mr Geoff Haarewa That Council: 1. Receives the report Waste Facility Site Identification Derby and Fitzroy Crossing prepared by ASK Waste Management Consulting; 2. Directs the CEO to ensure the potential waste facility sites remain confidential until land tenure agreements are secured; 3. Directs the CEO to complete the following: (a) Identify potential waste facility sites and seek land tenure agreements; (b) Investigate potential waste facility sites in parallel for Derby and Fitzroy Crossing; (c) Complete basic soil test assessments of potential waste facility sites; (d) Conduct a survey to confirm projected operational lifespan of the Derby waste facility site; (e) Engage a suitably qualified and experienced project manager for the two waste facility projects; and (f) Refine specific lots for each potential waste facility site where tenure is required and detailed investigations can take place; 4. Considers the full costs of site investigations and construction for inclusion in the long-term financial plan for the waste facility sites in Derby and Fitzroy Crossing; and 5. Directs the CEO to prepare a revaluation of future waste facility closure costs for Derby and Fitzroy Crossing and to bring back a report to Council for its consideration in the subsequent budget. In Favour: Mr's Peter McCumstie, Geoff Haarewa, Brett Angwin, Paul Bickerton, Geoff Davis, Brian Ellison, Wayne Foley and Kerrissa O'Meara Against: Nil CARRIED 8/0	Outstanding	11/04/2024	30/12/2027	23 March 2026 - Extension to process was granted by DPES in line with CatD Funding
Council	30/05/2024	Lawrence, Luke	Lawrence, Luke	Community Services	Ngunga Early Years - Lease of Land and Proposed Transfer of Reserve - Commercial in Confidence	RESOLUTION 77/24 Moved: Mr Geoff Davis Seconded: Mr Kerrissa O'Meara That Council: 1. Endorses the establishment of a 21-year lease (on a peppercorn style basis) to Ngunga Women's Group for a 1,300sqm parcel of land from Reserve Number: 24904 (part of 18 Ashley Street) vested in the Shire of Derby/West Kimberley for Recreation and Community Purposes, for the establishment of the Early Years Centre, inclusive of a day care centre with a 50 children capacity; 2. Authorises the CEO to progress the lease to its conclusion; 3. Authorises the CEO (once the initial lease has been executed) to apply to the Minister for Lands, for a further 21-year lease as above; 4. Approves the CEO to progress the formal transfer of the leased area of land (approximately 1,300sqm) to Ngunga Women's Group (Aboriginal Corporation) through the Department of Planning, Lands and Heritage, under the authority of the Minister for Lands; and 5. Authorises the CEO to undertake all necessary actions to facilitate the above transfer. In Favour: Mr Peter McCumstie and Mrs Geoff Haarewa, Brett Angwin, Paul Bickerton, Geoff Davis, Brian Ellison, Wayne Foley, Kerrissa O'Meara and Andrew Twaddle Against: Nil CARRIED 9/0 BY ABSOLUTE MAJORITY	Outstanding	13/06/2024	30/06/2026	30 April 2026 - Currently in review for surity of full completion.
Council (Commissioner)	22/05/2025	Lawrence, Luke	Lawrence, Luke	Community Services	Draft Local Heritage Survey 2025 and Draft Heritage List 2025	RESOLUTION That Council (Commissioner): 1. Endorses the draft Local Heritage Survey 2025 and draft Heritage List 2025, attached, for the purpose of advertising for 21 days; 2. Directs the chief executive officer to prepare a report at the conclusion of the advertisement period for Council to consider the adoption of the draft Local Heritage Survey 2025 and draft Heritage List 2025, including feedback and any recommended amendments. RESOLUTION CC028/25 Moved: Mr Jeff Gooding In Favour: Mr Jeff Gooding Against: Nil CARRIED 1/0	Outstanding	5/06/2025	1/06/2026	23 March 2026 - Works on progressing the Heritage Survey continue.

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Council (Commissioner)	22/05/2025	Atham, Santana	Lawrence, Luke	Development Services	Review of the Child Safe Organisation Action Plan 2023	RESOLUTION That Council (Commissioner): 1. Notes the findings of the review of the Child Safe Organisation Action Plan 2023 as provided in attachment 2. 2. Directs the Chief Executive Officer to develop a new Child Safe Organisation Action Plan to guide future implementation of the National Principles of Child Safe Organisations at the Shire of Derby/West Kimberley. RESOLUTION: CC031/25 Moved: Mr Jeff Gooding In Favour: Mr Jeff Gooding Against: Nil CARRIED 1/0	Outstanding	5/05/2025	30/06/2026	10 April 2026 - Review of the Child Safe Organisation Action Plan 2023 is in progress.
Council (Commissioner)	20/06/2025	Neale, Wayne	Neale, Wayne	Infrastructure	Fitzroy Crossing Cemetery maintenance - Expression of Interest	RESOLUTION: CC038/25 Moved: Mr Jeff Gooding That Council (Commissioner): 1. Authorises the Chief Executive Officer to undertake an Expressions of Interest process for the provision of maintenance services of the Fitzroy Crossing Cemetery. 2. Notes that if no suitable service provider is identified through the Expression of Interest process, the Shire will continue to deliver maintenance services of the Fitzroy Crossing Cemetery. 3. Notes that the operational component of sinking graves and management of grave allocation remains with the Shire as per current operations. In Favour: Mr Jeff Gooding Against: Nil CARRIED 1/0	Outstanding	4/09/2025	30/09/2026	24 March 2026 - EOI soon to be released to allow works to commence following the wet season
Council	30/10/2025	Tamara Clarkson	Tamara Clarkson	Executive Services	Review of Local Laws	RESOLUTION: 32/25 Moved: Mr Kerrisa O'Meara Seconded: Mr Geoff Davis That Council: 1. DIRECTS the Chief Executive Officer to provide public notice stating that: a) The Shire proposes to review the below local laws: [Bush Fire Brigades 2001; [Cemeteries 2001; [Dogs 2001; [Extractive Industries 2001; [Local Government Property 2001; [Health 1999; [Standing Orders 2001; [Activities on Thoroughfares and Trading in Thoroughfares and Public Places 2001; and [Parking 2023 b) A copy of the local laws may be inspected or obtained at the Shire offices or from its website; and c) Submissions about the local laws may be made to the Shire before a day to be specified in the notice, being a day that is not less than six weeks after the notice is given. 2. NOTES that the Chief Executive Officer will present a report to Council following the consultation period. In Favour: Mr Peter McCumstie and Mrs Kerrisa O'Meara, Adam Cornish, Geoff Davis, Trish Gault, Elliot Money, Val Ross, Laurie Shaw, Leah Umbagogi Against: Nil CARRIED 9/0	Outstanding	13/11/2025	30/12/2026	24 March 2026 - Local Laws have been advertised for review with one response to date. The project will be completed by December 2026
Council	27/11/2025	Neale, Wayne	Neale, Wayne	Infrastructure	Endorsement of Local Planning Strategy	RESOLUTION: 45/25 Moved: Mr Trish Gault Seconded: Mr Elliot Money That Council: 1. RECEIVES the draft Local Planning Strategy for the Shire of Derby/West Kimberley, as prepared in accordance with the Planning and Development (Local Planning Schemes) Regulation 2015; 2. DIRECTS the Chief Executive Officer to provide a copy of the draft Local Planning Strategy to the Western Australian Planning Commission; 3. ENDORSES the draft Local Planning Strategy for the purpose of community consultation and public advertising; 4. AUTHORIZES the Chief Executive Officer to make any minor modifications to the draft Local Planning Strategy as required by the Commission prior to advertising; 5. Upon receipt of certification from the Western Australian Planning Commission, DIRECTS the Chief Executive Officer to advertise the draft Local Planning Strategy in accordance with legislative requirements for a period of not less than 21 days; and 6. DIRECTS the Chief Executive Officer to present the outcomes of the consultation to Council for consideration prior to final adoption. 7. DIRECTS the CEO to facilitate a workshop with Council. In Favour: Mr Peter McCumstie and Mrs Adam Cornish, Trish Gault, Kerrisa, O'Meara, Elliot Money, Val Ross, Laurie Shaw, Leah Umbagogi Against: Mr Geoff Davis CARRIED 8/1	Outstanding	11/12/2025	11/12/2026	24 March 2026 - Complete process through DPLH taking time should have consent to advertise for comment by the end of April. 10 August 2026 - DPLH consent to advertise has been provided and public advertisement is currently in progress.
Council	23/04/2026 0:00	Gloor, Aaron	Brazil, Jill	Corporate Services	Rates Exemption - A109204 15 Guildford Street Derby	RESOLUTION: 42/26 Moved: Mr Laurie Shaw Seconded: Mr Geoff Davis That Council by ABSOLUTE MAJORITY REFUSES to grant the 2025/26 rates exemption request for 15 Guildford Street, Derby, WA 6272B. In Favour: Mr Peter McCumstie, Kerrisa O'Meara, Adam Cornish, Geoff Davis, Trish Gault, Val Ross and Laurie Shaw. Against: Nil CARRIED 7/0 BY ABSOLUTE MAJORITY	Outstanding	7/05/2026	7/05/2026	
Council	23/04/2026 0:00	Gloor, Aaron	Brazil, Jill	Corporate Services	Annual Review of Delegations	RESOLUTION: 36/26 Moved: Mr Val Ross Seconded: Mr Adam Cornish That Council by ABSOLUTE MAJORITY: 1. ADOPTS the attached Shire of Derby/West Kimberley Delegated Authority Register 2026/2027; and 2. DIRECTS the Chief Executive Officer to publish the Delegated Authority Register on the Shire's website. In Favour: Mr Peter McCumstie, Kerrisa O'Meara, Adam Cornish, Geoff Davis, Trish Gault, Val Ross, Laurie Shaw and Leah Umbagogi Against: Nil CARRIED 8/0 BY ABSOLUTE MAJORITY	Outstanding	7/05/2026	7/05/2026	

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Council	21/05/2026 0:00	Neale, Wayne	Neale, Wayne	Infrastructure	Un-sealed Road Service Level Plan 2026	RESOLUTION 53/26 Moved: President Peter McCumstie Seconded: Geoff Davis That Council: 1. Endorse the Un-sealed Road Service Level Plan 2026; and 2. Direct the Chief Executive Officer to present a report to Council within twelve months that includes a cost benefit analysis and any feedback received from community. In Favour: Peter McCumstie, Lachie Carracher, Adam Cornish, Geoff Davis, Trish Gault, Laurie Shaw and Leah Umbagai. Against: Nil. CARRIED 7/0	Outstanding	4/06/2026	28/08/2026	4 June 2026 - Notice has been given to Contractors and Pastoralists about the changes - have to do further consultation with Aboriginal communities and service providers about the changes
Council	24/06/2026 0:00	Kenraugh, Jesse	Wayne Neale	Infrastructure	Award of Tender T7-25/26 Provision of Cleaning Services for Buildings and Facilities in Derby	RESOLUTION 76/26 Moved: Trish Gault Seconded: Adam Cornish That Council by ABSOLUTE MAJORITY: 1. AWARD Tender T7-25/26 Provision of Cleaning Services for Buildings and Facilities in Derby to the Trustee for Schloper Family Trust; and 2. AUTHORISE the Chief Executive Officer to execute the contract in accordance with the scope of works within the tender. In Favour: Peter McCumstie, Kerrissa O'Meara, Lachie Carracher, Adam Cornish, Trish Gault, Laurie Shaw and Leah Umbagai. Against: Nil. CARRIED 7/0 BY ABSOLUTE MAJORITY	Outstanding	9/07/2026	9/07/2026	To be completed
Council	25/06/2026 0:00	Kenraugh, Jesse	Wayne Neale	Infrastructure	Award of Tender T6-25/26 Provision of Cleaning Services for Buildings and Facilities in Fitzroy Crossing	RESOLUTION 77/26 Moved: Adam Cornish Seconded: Trish Gault That Council by ABSOLUTE MAJORITY: 1. AWARD Tender T6-25/26 Provision of Cleaning Services for buildings and facilities in Fitzroy Crossing to Cleaning Gardening and Tree Services; and 2. AUTHORISE the Chief Executive Officer to execute the contract in accordance with the scope of works within the tender. In Favour: Peter McCumstie, Kerrissa O'Meara, Lachie Carracher, Adam Cornish, Trish Gault, Laurie Shaw and Leah Umbagai. Against: Nil. CARRIED 7/0 BY ABSOLUTE MAJORITY	Outstanding	9/07/2026	9/07/2026	To be completed
Council	25/07/2026 0:00	Neale, Wayne	Neale, Wayne	Infrastructure	Application to install a grid on Tablelands Road by Australian Wildlife Conservancy	RESOLUTION 88/26 Moved: Kerrissa O'Meara Seconded: Adam Cornish That Council: 1. APPROVE the installation of a new grid on Tablelands Road; and 2. DIRECT the Chief Executive Officer to write to Australian Wildlife Conservancy with advice of the approval noting that all costs of the installation, ongoing maintenance and future replacement be the sole responsibility of Australian Wildlife Conservancy. In Favour: Peter McCumstie, Kerrissa O'Meara, Lachie Carracher, Adam Cornish, Geoff Davis, Trish Gault, Val Ross, Laurie Shaw and Leah Umbagai. Against: Nil. CARRIED 9/0	Outstanding	6/08/2026	6/08/2026	To be completed

9.7 GOVERNANCE AND COMPLIANCE - AUDIT LOG**File Number:** 5476**Author:** Tamara Clarkson, Chief Executive Officer**Responsible Officer:** Tamara Clarkson, Chief Executive Officer**Authority/Discretion:** Executive**SUMMARY**

This report presents an update on controls developed and implemented in ensuring effective risk management.

DISCLOSURE OF ANY INTEREST

Nil by Author and Nil by Responsible Officer.

BACKGROUND

The Audit, Risk and Improvement Committee provides guidance and assistance to Council. The Committee assumes a key role in assisting the Shire fulfil its governance and oversight obligations related to financial reporting, internal controls, risk management systems, legislative compliance, ethical accountability and internal and external functions.

There are a number of audits that local governments are required to complete to address these obligations, and the reports from these audits are presented for endorsement at the time. Managing risk requires all Council Members and Officers to use an interactive process consisting of steps that, when undertaken in sequence, enable a sound basis for decision-making and facilitates continuous improvement in performance.

STATUTORY ENVIRONMENT

Local Government Act 1995 Section 7.1A requires a local government is to establish an audit committee of 3 or more persons to exercise the powers and discharge the duties conferred on it.

Local Government (Audit) Regulations 1996 Regulation 17 requires the Chief Executive Officer to review certain systems and procedures.

Local Government (Financial Management) Regulations 1996 Part 2 Section 6.10 provides requirements for general financial management of the local government.

POLICY IMPLICATIONS

Nil.

FINANCIAL IMPLICATIONS

Nil.

STRATEGIC IMPLICATIONS

GOAL	OUR PRIORITIES	WE WILL
1. Leadership and Governance	1.2 Capable, inclusive and effective organisation	1.2.2 Provide strong governance

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RISK MANAGEMENT CONSIDERATIONS

RISK	LIKELIHOOD	CONSEQUENCE	RISK ANALYSIS	MITIGATION
Legal & Compliance: Non-compliance with legislation	Possible	Moderate	Medium	Continue to build and monitor internal procedures and to build employees knowledge on legislative compliance

CONSULTATION

Internal.

COMMENT

The below table highlights the current status of the Shire's Audit Log.

STATUS	NUMBER
Completed (Since 23 May 2024)	152
TOTAL OUTSTANDING	20

VOTING REQUIREMENT

Simple majority

ATTACHMENTS**1. Audit Log - August 2026****COMMITTEE RESOLUTION AC35/26****Moved:** Trish Gault**Seconded:** Jeffrey Porra

That the Audit, Risk and Improvement Committee recommend that Council NOTE the information contained in the attached Audit Log – August 2026.

In Favour: Danielle Cornish, Peter McCumstie, Jeffrey Porra, Trish Gault and Val Ross.

Against: Nil.

CARRIED 5/0

Audit, Risk and Improvement Committee Meeting Minutes										20 August 2020
Shire of Derby /West Kimberley Audit Log August 2025										
	Category	System or Procedure	Description	Suggested Actions	Risk Rating	Date Due	Progress Update	Status		
vict legal - Regulation 17 Review - December 2022										
1	Claims and Litigation	5.1 Dealing with claims and litigation (Risk Management)	The Shire does not have a formal internal process for dealing with claims and litigation. However, we understand from officers that it is well understood that engagement of legal advisors requires approval of the CEO.	Draft a CEO directive to provide guidelines for how to manage a claim in a manner that minimises risk. This should include consulting with the Shire's insurers and guidance on how to appropriately communicate to the claimant (if at all).	Medium	Ongoing	June 2026 - 60% completed. The directive is in draft format and will be finalised by October 2026. April 2026 Additional support has been requested from LGIS on how best to establish these guidelines which will provide a basis for the CEO directive. October 2025 A CEO Directive is being developed to include claims and litigation against the Shire. Liaison is ongoing with the Local Government Insurance Scheme	Progressing		
2	Assets and Records	5.2 Restricting access to physical assets and records (Internal Control)	Physical archived documents are restricted by key access. Only three officers have keys to access the strong room and safe which stores leases, contracts and other important items. Property records in Coleman Centre can be accessed by anyone in the building. The records are not permitted to leave the building. A member of the public may access property records by submitting an application and fee. The Records Officer or administrative officers will access records on their behalf. The IT server room is only accessible by key. Executive officers and the Manager Administration have a key to access this room. There is a sign-in sheet for all external visitors to the IT server room. Mobile phones, laptops and other assets are also kept in the IT server room. The Manager Administration can distribute these items at the request of the People and Culture business unit or a director. This procedure is not captured in a written document. Officers are issued with keys to the administration building during their induction. People and Culture records indicate which officers have been issued with certain keys. Alarm codes for the administration building are issued to employees during their induction. Alarm codes are also provided to access the Council Chamber. These codes are limited to allow access within set access times. Keys to access Shire buildings can be issued to officers and contractors. This must be recorded on the Key Register. The Shire maintains procedural documents to support the hiring of facilities and the dispersion of keys accordingly. These documents include procedures to be followed should keys not be returned.	1. Implement a written procedure for accessing records in Coleman Centre to ensure documents are suitably protected. This may include using lockable compactors or relocating the records to a room that can be locked. 2. Draft a written procedure for the issuing of phones, laptops and other assets stored in the server room. Ensure that the Server Room Access Log is located in the vicinity of the server room. 3. Implement a written procedure for the management of the Key Register. Noting that both of the above could be included in the ProMapp initiative. 4. Ensure procedural documents are dated and include review periods, including the Facility Hire Procedure. 5. Review the Employee Exit Checklist to ensure it captures the need to return access keys and other shire equipment like phones, computers, and vehicles, etc. on departure from the Shire.	Medium	Ongoing	July 2026 - 45% Completed. Development of Asset Key Register is continuing. Other items resolved. April 2026 - 90% Completed. 1. Physical records will now be stored through Grace Records Management 2. Access Log has been developed and is located at the server room entrance. 3. Work is continuing on the development of an asset key register 4. Process documents are dated with review periods set up in the compliance calendar 5. Employee checklist now includes this information. January 2026 1. Work is continuing. Awaiting a quote to be able to lock the compactus effectively 2. Process in development 3. Work is continuing on the development of an asset key register 4. Process review currently occurring 5. Process review currently occurring December 2025 1. Locking compactus has been investigated. Will require substantial changes to the area 2. Process in development 3. Asset keys are stored at Administration Centre. Can be issued to hires and trades as required. There is a folder to record the movements. This is reflected in the facility hire process 4. This is being reviewed to ensure compliance 5. Process review currently occurring	Progressing		
3	Local Laws	5.3 Local Laws	A task is set in the Compliance Calendar to remind the relevant officers to conduct a review of all local laws in accordance with statutory requirements. The Shire's procedure for reviewing local laws will follow the guidelines issued by the Department of Local Government, Sport and Cultural Industries. The local law review (for all local laws) is currently overdue.	Prioritise the review of the local laws (currently overdue). CEO to review the reasons for the Shire's failure to undertake the reviews of local laws in a timely manner and address those issues in a report to the Audit Committee.	Extreme	7/12/2026	July 2026 - 80% Completed. Process is being finalised within Local Laws Review deadline of 7 December 2026. April 2026 - 50% Completed Public consultation period has closed. Officers are now working on producing a final report with recommendations which will be presented to Council. January 2026 The public consultation period is currently in progress and will close on the 16 March 2026 October 2025 Consultant has been engaged and at the Ordinary Council Meeting dated 30 October 2025, Council approved the initiation of the public consultation period	Progressing		
PM - IT Audit - 22/23 Financial Year										
4	IT Management	4.11 Governance and Strategy	Finding: Appropriate and defined IT governance structures and processes enable alignment with business strategies and help to efficiently manage/monitor outsourced IT systems. We identified that the Shire does not have an up-to-date IT strategic plan which aligns to the overall business strategy in place. This finding was first identified in 2021-22. Implication: Without appropriate and defined IT strategic plan, the Shire may not be able to effectively align IT with business strategies, increasing the risk of sub-optimal achievement in relation to business plans and initiatives.	Recommendation: The Shire should develop an IT strategic plan to ensure alignment of IT strategy to overall business strategy. Management Comment: Progress on the development of a strategy has occurred and will continue in 2024. Rating: Moderate (2021-22) Moderate	High	30/06/2024	July 2026 - 50% completed. IT strategy under development with Managed IT. April 2026 - 50% Completed. Officers met with Managed IT network and security manager who is in the process of working with the Shire to finalise this plan. Completion target has been set for 30 June 2026 January 2026 Staff are currently in consultation with Managed IT to develop an IT strategic plan	Progressing		
Regulation 5 Review - November 2023										
5	Financial Risk	5.6 Audit Finding - Financial Risk	Finding: The financial risks identified and assessed by the Shire were requested, but only the risk management framework was received, not specific documented risks. A financial task calendar to identify required activity during the financial year is kept, however there are no responsible employees for the tasks and there is also an absence of deadlines recorded. Implication: - Financial risks may not be appropriately identified, assessed and managed. - Financial processes may not be performed completely and timely	Recommendation: 5.6.1 A plan should be developed to make the risk management framework operational. 5.7.2 Within the task calendar it should clearly define responsibility and the timeframe. Management Comment and Action: Management agrees with this recommendation and a full review of the Risk Framework is scheduled for 2024. Risk Rating: Medium Risk	High	1/12/2024	July 2026 - 10% Completed. Paxton have been engaged to develop the Shire's Risk Management Plan and associated Risk Management Framework. This will be addressed in 2026/27. April 2026 - 30% Completed Paxton have been engaged to develop the Shire's Risk Management Plan and associated Risk Management Framework. This is expected to be completed before 30 June 2026	Progressing		

Shire of Derby / West Kimberley Audit Log
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	Category	System or Procedure	Description	Suggested Actions	Risk Rating	Date Due	Progress Update	Status
6	Management Commitment	Element 1.3	Senior WHS Officer monitors relevant H&S legislation and standards via WorkSafe WA, LGIS, etc. Legislation referenced in policy/procedure templates. Legislation referenced in policy/procedure templates.	Insufficient: - Develop process to ensure SWMS, SWPs, and related documents identify relevant legislative requirements. - Ensure this information is clearly understood by management and workers.	Medium	1/06/2026	June 2026 - 85% completed. Review process has commenced and due for completion by end of August 2026. April 2026 - 75% Completed LGIS have provided templates that have been updated to suit Shire requirements. March 2026 - 50% completed SWMS/JSAs are not updated. December 2025 - 50% Completed Discussions held with relevant Officers regarding updates to SWMS and JSAs November 2025 All WHS documents reviewed and aligned with legislation. Only SWMS and JSAs require further updates.	Progressing
7	Planning	Element 2.3	Use plans or records to ensure relevant parties are informed and supportive. Training tailored for literacy concerns. Ergonomic assessments and fitness-for-work policy applied. Management of special needs workers not formally documented unless via workers compensation.	Insufficient: - Develop a documented process for managing workers with diverse needs. - Use plans or records to ensure relevant parties are informed and supportive.	Medium	1/03/2026	July 2026 - 70% completed. Draft plan has been reviewed and is under further development to ensure all findings have been considered. April 2026 - 60% Completed Draft plan developed to consolidate existing processes and documentation and identify responsibilities. December 2025 - 30% Completed Process exists but requires further consultation with Officers November 2025 Work ongoing to create a documented process for managing workers with diverse needs.	Progressing
8	Planning	Element 2.4	Draft WHS Contractor Management Procedure exists. Tender/RFP processes for large projects in place. Contractor inductions are inconsistent. Accountability for contractor WHS performance is not defined.	Unsatisfactory: - Finalise WHS Contractor Management Procedure. - Develop contractor induction (organisational) elements. - Define WHS performance accountability for contractors. - Use LGIS Contractor Management Toolkit.	Extreme	1/03/2026	June 2026 - 90% completed. The procedure has been approved and is currently being tested to identify and gaps that need addressing before final roll out. April 2026 - 80% Completed Contractor management procedure has been developed to be presented to the executive team for final review by the end of May 2026. This plan also defines WHS performance accountability. Contractor induction is in development and is close to completion. LGIS Contractor Management Toolkit has been developed and is in place. March 2026 - 50% Completed A/Manager J&C is reviewing the draft, awaiting feedback December 2025 - 50% Completed Feedback from internal review received; changes to be incorporated and presented to Manager after WHS Committee in February November 2025 Contractor management procedure draft completed; PC2 WHS Policy updated to include contractor management.	Progressing
9	Planning	Element 2.5	Contractor info (insurance, training) is collected. Other records (consultations, inspections) not clearly maintained.	Insufficient: - Develop process for maintaining contractor management records (consultation, assessment, inspections, reviews). - Use LGIS Contractor Management Toolkit.	Extreme	1/06/2026	July 2026 - 55% Completed. A suitable process for management of contractor records has been identified and is due to be implemented by October 2026. April 2026 - 50% Completed Record storage process is in place. Documented process for the specific management of Contractor records is in development. March 2026 - 25% Completed Waiting on the procedure to finalise December 2025 - 25% Completed Vendor Panel stores contractors' insurance and certificates. These can be extracted after contractor management procedure implementation November 2025 Draft process for maintaining contractor management records under review.	Progressing
10	Consultation and Reporting	Element 3.3	WHS, DMT, and OMT meetings involve worker input. Training opportunities discussed annually and as needed. Contractors' involvement in hazard management is unclear.	Insufficient: Train and involve contractors in consultation and hazard management processes.	Medium	1/06/2026	June 2026 - 90% completed. The procedure has been approved and includes the hazard management process and is currently being tested to identify and gaps that need addressing before final roll out. April 2026 - 80% Completed The developed draft contractor management procedure contains a provision for the involvement of contractors in hazard management processes through a feedback form. March 2026 - 25% Completed Waiting on the new procedure to finalise December 2025 - 25% Completed Contractor induction not yet developed; will be completed once procedure is finalised November 2025 Contractor consultation procedure under development; reviewed by Manager Assets & Works.	Progressing

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	Category	System or Procedure	Description	Suggested Actions	Risk Rating	Date Due	Progress Update	Status
11	Hazard Management	Element 4.3	SWMS/SAF developed but not fully compliant with WHS legislation. Legislative references are missing.	Insufficient: Identify high-risk tasks and ensure SWMS comply with WHS legislation. Create JSAs/SAFs for other regular tasks. Add legislative references section to SWMS templates.	High	1/12/2026	July 2026 - 85% Completed. Review process has commenced and due for completion by end of August 2026. April 2024 - 75% Completed SWMS updated and under review for compliance and understanding. March 2026 - 25% Completed Waiting on the SWMS/JSA to be updated December 2025 - 25% Completed The action plan has been discussed with Manager Assets and Works, and as SWMS and JSAs are developed, staff will be trained on using them. November 2025 Discussions have been held with the Manager Assets and Works and the Works Supervisor to develop new SWMS and JSAs and to review the existing documents. These will be progressively integrated into the daily pre-start meetings.	Progressing
12	Hazard Management	Element 4.4	SWMS are rewritten before each task in consultation with workers.	Satisfactory: Consider reviewing existing SWMS for recurring tasks instead of rewriting each time.	Low	1/06/2026	July 2026 - 40% Completed. Reviewing current draft SWMS for relevant task as required. April 2026 - 30% Completed Progressing through draft SWMS created for recurring tasks to be reviewed by responsible departments for confirmation of relevance and adherence to current process. March 2026 - 25% Completed Waiting on the SWMS/JSA to be updated December 2025 - 25% Completed Action Plan has been discussed and as SWMS and JSAs are developed, staff will be trained on using them. November 2025 SWMS and JSA are to be reviewed by the Manager Assets and Works, and Works Supervisor.	Progressing
13	Training and supervision	Element 5.6	Training is evaluated individually through performance reviews, but not against program objectives.	Insufficient: Develop a formal review process involving senior management/WHS Committee to evaluate the training program against objectives. Maintain records.	Medium	1/12/2026	June 2026 - 90% Completed. Training observations template is finalised and has been loaded to HRIS Platform EUMO. Senior management/WHS Committee to review. April 2026 - 75% Completed Training observations template has been developed and is currently being implemented with staff. These observations will be recorded in the HRIS platform EUMO. December 2025 - 25% Completed Template being developed to document training observations. November 2025 Training is the agenda of discussion for the WHS Committee. Training objectives and relevance are discussed during these meetings.	Progressing
14	Volunteer Management	Elements	6.1 - Develop a process to document job observations to confirm learning transfer. - Bushfire volunteers managed solely by DFES. Inductions only conducted for non-bushfire volunteers. 6.2 - Bushfire volunteer records held by DFES, not accessible to the organisation. Records for other volunteers are maintained in EUMO. 6.3 - Other volunteers use paid staff work instructions. Unclear if bushfire volunteers get compliant work instructions. 6.4 - Cannot confirm whether bushfire volunteers have proper training or licences to operate equipment. 6.5 - Unclear if ongoing training and VOUs for bushfire volunteers are conducted. 6.6 - Cannot confirm if PPE is provided to bushfire volunteers or if equipment maintenance responsibilities are defined. 6.7 - No formal consultation/communication with bushfire volunteers. - Communication with other volunteers is informal and undocumented. 6.8 - No evidence that bushfire volunteers are involved in planning or risk assessments. 6.9 - Draft fitness to work policy includes volunteers, but fatigue management isn't confirmed.	6.1 - Develop a Volunteer Management Policy and Procedure. Engage with and induct bushfire volunteers directly. 6.2 - Establish data sharing with DFES for bushfire volunteer records (e.g. personal data, assessments, consultations). 6.3 - Confirm DFES-issued instructions align with current legislation, standards, and codes of practice. 6.4 - Develop processes to confirm and record licences, training, and qualifications of bushfire volunteers. 6.5 - Establish processes for ongoing training and verification of competency (VOC) for all volunteers. 6.6 - Provide suitable PPE and training. - Define responsibilities and keep maintenance records volunteer equipment. 6.7 - Create a documented consultation and communication process for all volunteers. 6.8 - Include bushfire volunteers in task planning and risk assessment processes. 6.9 - Implement a fatigue management process specifically for bushfire volunteers.	Critical	1/06/2027	July 2026 - 40% completed, in progress. April 2026 - 40% Completed Officers met with LUIS in April to establish the precise roles and responsibilities of the Shire in bushfire volunteer management. This will be subject to ongoing consultation with LUIS who are providing support to address each element raised in the audit. March 2026 - 25% completed Reached out to DFES again, awaiting response. February 2026 - 25% Completed Response received from DFES that a large number of shires are currently seeking this information regarding volunteer management. They expect to have a response back end of Feb where they will then seek guidance from their legal team and will organise to meet with LUIS with final clarity and direction to all. December 2025 - 25% Completed Awaiting communication from DFES. Officers will follow up in January 2026. November 2025 Volunteer management is covered under the Shire's existing WHS Policy, and no separate policy has been developed. Volunteer information from DFES has been requested and the Shire is awaiting for this information. An MOU between the Shire and DFES states that DFES will assist the Shire in managing volunteers. Nonetheless, this arrangement does not remove the Shire's responsibilities or obligations towards the volunteers.	Progressing
15	IT Governance - Standards, policies and procedures	IT General Controls Audit	Finding This finding was first raised in 2022-23. We identified that the following CEO directives, policies, or procedures have not yet been approved: - Information security committee policy - Security incident response policy - Cyber security protection policy - Data classification policy - Human resources security policy - Service provider security policy - Facility Security Policy - Information Security Risk Assessment Policy - IT acceptable use CEO Directive - Operational security CEO Directive - IT Asset Management CEO Directive - Use of Cookies CEO Directive - HR corrective action procedure We acknowledge that four of the 17 documents raised last year have been remediated. We have been advised that the remaining documents have been added to the ICT risk register for remediation. We further identified that there are no policies or procedures in place for the following: - IT strategy / strategic plan - Network access management - SymantecSoft access management	Rating: Moderate (2024: Moderate) Implication There is a risk that missing or out-of-date policies, procedures, guidelines and governance documents may not support the Shire's needs, and staff may not fulfil management and council expectations. Recommendation The Shire should: - Review, approve, endorse and publish the above policies, procedures, guidelines, and governance documents to enhance the Shire's IT governance risk and management. Management Comment Shire policy review is underway and scheduled for adoption at November 2025 Ordinary Council Meeting. CEO Directives are under development.	Moderate	1/06/2026	June 2026 - 95% Completed Patch Management Completed April 2026 - 90% Completed All policies referenced in this finding are now CEO directives which are subject to annual review. The referenced CEO directives have been finalised and put in place. For the following documents we have: IT strategy / strategic plan: In development due for completion 01 June 2026. Network access management: CEO Directive implemented SymantecSoft access management: CEO Directive implemented Patch management: In development in consultation with Managed IT	Progressing

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	Category	System or Procedure	Description	Suggested Actions	Risk Rating	Date Due	Progress Update	Status
Paxon - Regulation 17 Review - December 2025								
16	Risk Management	Risk Management	Finding A Risk and Opportunity Management Policy is in place, but no underlying risk framework documents were provided to Paxon. There is no formal risk management framework in place at the Shire and consequently there are no strategic, operational or fraud risk registers in place or reporting of risk management to ARIC and Council. Current reporting to ARIC on risk appears to be focussed upon the implementation of remedial activity on risks arising from audits, which is an element of risk management, but reactive rather than proactive. This is known within the Shire as the Risk Register but would be more widely called the Audit Log. In addition, there does not appear to be a documented plan to implement risk management at the Shire. This should be developed with consideration given to the level of maturity that the Shire wishes to achieve and that can be practically embedded going forward. Rating: High Risk Implication Risks may be may not be identified and managed effectively impacting on the Shire's ability to meet objectives.	Recommendation The Shire should develop and implement a risk management plan aligned with ISO 31000:2018 which should define the required elements of a risk management framework to meet the "own's desired level of maturity, which should include: • Risk Management Framework • Risk appetite • Risk registers, including treatment plans, ownership and implementation dates • Reporting of risk within the administration to ARIC and Council, including a definition of the level of detail to be provided and the frequency. Management Comment Management acknowledges this finding. Corrective actions for this are being prioritised and are underway. The Shire is engaging a consultant to assist with the development of a formal risk management framework and associated documents.	High Risk	1/1/2026	July 2026 - 10% Completed. Paxon have been engaged to develop the Shire's Risk Management Plan and associated Risk Management Framework. This will be addressed in 2026/27. March 2026 - 30% Completed Paxon have been engaged to develop the Shire's Risk Management Plan and associated Risk Management Framework. This is expected to be completed before 30 June 2026.	Progressing
17	Risk Management	Business Continuity Plan	Finding There is no overall BCP in place for the Shire. This is an expected practice for all organisations to coordinate activity and priorities in the occurrence of an event to minimise the impact or recommence operations on a timely basis. The BCP should also include plans to test the effectiveness of the BCP and other supporting plans to ensure they are effective and to enable continuous improvement through lessons learned. It was noted that an ICT BCP documented in February 2025 is in place, but there is no Disaster Recovery Plan, though it is referenced within the ICT BCP. Rating: Medium Risk Implication The Shire may not be able to operate in the occurrence of an adverse event.	Recommendation A BCP should be documented for the Shire as a whole, or referenced to other documents such as the ICT BCP. This should include test/simulation activity expectations. The BCP should be communicated to staff so that they are aware of it in the event of it being activated. Management Comment Management acknowledges this finding and that a single, consolidated Business Continuity Plan document is currently not in place. Prioritisation will be given to undertaking a Business Impact Analysis by July 2026, and a resulting Business Continuity Plan by December 2026.	Medium	1/1/2026	June 2026 - 40% Completed. BCP will be completed in 2026/27. April 2026 - 40% Completed. A provision for the creation of a comprehensive organisational BCP is in place for the 2026/27 Annual Budget. ICT BCP has been developed and testing is being conducted by Managed IT.	Progressing
18	Legislative Compliance	Compliance Framework	Finding There is no documented compliance framework in place within the Shire. The approach to compliance within the Shire is unclear, including how compliance requirements should be met and who the responsibility for meeting compliance requirements resides with. Determining how compliance requirements are identified and when required updates should also be documented. It was noted that there is a Compliance Calendar in place, which is reported to ARIC. Risk Rating: Medium Risk Implication Legislative requirements may not be complied with due to a lack of awareness of their existence, identifying updates and the responsibility for these actions.	Recommendation A compliance framework document should be developed which identifies the approach to compliance and the responsibilities. Management Comment Management acknowledges this finding and agrees with the recommendation which will be actioned.	Medium	1/07/2026	July 2026 - 80% Completed. The compliance software Atain used by the Shire, is a common tool used by Local Governments to monitor compliance requirements. The Compliance Framework will be developed in 2026/27. April 2026 - 50% Completed As noted in this finding by Paxon the Shire currently has a compliance calendar in place that captures and monitors compliance requirements for the organisation. Further clarification has been sought from Paxon as to what further measures are required.	Progressing
General Controls Audit 2026								
19	IT Management	1. IT Governance	Finding The Physical and Environmental Security Policy lacked version control, and evidence was not available to confirm that the policy has been formally adopted or enforced across the Shire. Risk Rating: Minor Implication: The absence of version control and evidence of formal endorsement across IT governance policies, procedures, and frameworks reduces clarity over document currency, ownership, and applicability. Without clear versioning and confirmation of organisation-wide adoption, there is a risk that staff may rely on outdated or inconsistent guidance when implementing physical and environmental security controls.	Recommendation The Shire should: • Update IT Governance documents to include complete version control information, including approval date, version number, and scheduled review date • Formally endorse the policy and confirm its applicability across the Shire • Communicating the policy to relevant stakeholders and ensuring accessibility • Embedding the policy within the broader governance and document control framework to support ongoing maintenance and compliance. Management Comment Version Control Table will be added and document communicated across the Shire workplace.	Minor	30/09/2026	July 2026 - 80% Completed. The Version Control Table has been added and document will be communicated to employees.	Progressing
20	Network User Access Reviews	2. Network User Access Reviews	Finding User roles and access levels are not included within the scope of the User Access Review process. It is acknowledged that a new process has since been documented to include user roles and access levels within the Shire's periodic user access review process. Rating: Minor Implication Excluding user roles and access levels from the scope of periodic network user access reviews limits assurance that access assignments remain appropriate and aligned with users' job responsibilities. Without reviewing role-based permissions, users may retain unnecessary or excessive access through inherited roles, increasing the risk of inappropriate system access remaining undetected.	Recommendation The Shire should: • expand the scope of periodic reviews to include user roles and access levels • Ensure reviewers assess the appropriateness of role assignments against current job functions and business requirements • Document review outcomes and retain evidence of approvals and remediation actions • Periodically review the access review methodology to ensure it remains aligned with system configuration and security best practices. Management Comment New process documented and a review will be completed and documented on a regular basis.	Minor	30/09/2026	July 2026 - 50% Completed. New process has been developed. Review to be completed.	Progressing

Shire of Derby / West Kimberley Audit Log
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Items Completed since Previous Audit, Risk and Improvement Committee Meeting held 21 May 2026

Circ Legal - Regulation 17 Review - December 2022								
	category	system or procedure	description	suggested actions	risk rating	date due	progress update	status
Circ Legal - Regulation 17 Review - December 2022								
9	Assets	5.2 Asset management plan (Internal Control)	The Shire has drafted Asset Management Plans for buildings, roads, the plant, land and other assets. The Shire also has an Asset Management Policy (June 2021). The Asset Management Plan is a part of the Integrated Planning Process and identifies when replacements, refurbishments and maintenance are required. Reference is made to the draft Asset Management Plans when formulating the annual budget. Expenditure outside of the draft Asset Management Plans requires justification. A gap may at times exist between what is required in the draft Asset Management Plan and the expenditure provided in the budget. We understand from officers that the Shire maintains a working document of assets and an Assets Register. The Assets Register does not include any items valued under \$5,000. In accordance with relevant accounting standards. Physical inspections of large assets are undertaken for insurance purposes. We understand from officers that smaller items such as phones and laptops may not be captured on the Assets Register or the Asset Management Plans. Similarly, crew gear are mostly unaccounted items. These items are managed using a Small Plant Register and are replaced at end of their useful life. We understand from the officers that the Shire's IT service provider keeps track of the Shire's IT equipment needs and will contact the Shire when items require updates or replacing.	Prioritise endorsing the draft Asset Management Plans. Ensure relevant budgeting reports to Council identify the long term consequences of not meeting the requirements of the Asset Management Plan. Asset management training may also be appropriate if this is a concern of the Shire.	Medium	Ongoing	June 2026 - 100% draft asset management plan has been completed with final plan to be present to Council with Council Plan and supporting strategic documents. April 2026 - 90% completed Draft asset management plan has been completed with final plan to be present to Council for adoption in June along with supporting strategic documents	Completed
Financial Audit 2024/25								
14	AGRN	AGRN Claims	AGRN Claims may not be fully paid to the Shire. Current claim response success is approx. 65%.	The Shire will continue to work with DFES to progress claims	High	30/06/2025	June 2026 - 100% Complete. Ineligible claim data has been review with supplementary claims submitted to DRFAWA for consideration. April 2026 - 90% Completed Ineligible claims data has been provided and is currently under final internal review 09/03/26 DFES have been asked to provide a comprehensive breakdown of all claims specifically the ones that have been deemed ineligible. The purpose of this is to allow Shire officers to account for instances where budgeted income has not met actual income due to ineligible AGRN 1044 claims. 20/01/26 New claim to be submitted for waste site identification project costs. Currently investigating with the department whether this falls under an existing claim or if a completely new claim is required. No other unclaimed expenditure has occurred for this program in 25/26. Have requested final figures from DFES for any claims still under review 31/10/25 Claims are progressing. \$395,309.45 is currently under review with the Disaster Recovery Funding Arrangements 26/11/2025 - A/MCS met with DFES team, final claims are underway and close to finalisation	Completed

Audit, Risk and Improvement Committee Meeting Minutes

20 August 2026

Shire of Derby / West Kimberley Audit Log
August 2026

	Category	System or Procedure	Description	Suggested Actions	Risk Rating	Date Due	Progress Update	Status
315 - WHS 2025 Audit								
24	Planning	Element 3.1	WHS Handbook (2025) outlines communication methods for health and safety. WHS is an agenda item in DMT, CMT, and WHS Committee meetings. Toolbox and pre-start meetings occur, but minutes are not consistently maintained. WHS Committee have Terms of Reference	Insufficient: - Finalise updated WHS Handbook. - Ensure health and safety is included in all staff meeting agendas and minutes are kept. - Train team leaders on conducting and recording toolbox/pre-start meetings	Medium	1/03/2026	July 2026 - 100% Completed. WHS handbook is complete and in use. April 2026 - 90% Completed WHS handbook has been finalised. Work continues in refining specific elements of the handbook to improve accessibility. Managers are now required to record WHS topics discussed in every team meeting. 12/03/2026 - 75% Completed A/Manager ABC reviewing the draft WHS Handbook. Once reviewed, it will be implemented. 18/12/25 - 25% Completed WHS Handbook finalisation pending contractor management procedure completion. 13/11/25 WHS Handbook to be finalised after Contractor Management Procedure. Toolbox meeting template circulated to departments.	Completed
28	Hazard Management	Element 4.2	Control measures are in place and monitored through a hazard action register. Reports are increasing. Workers are not fully completing controls section in documents.	Insufficient: Train workers on using SWMS/JSA/SWP and the importance of recording appropriate controls.	Medium	1/12/2026	July 2026 - 100% completed. The training is provided during toolbox meeting and pre assessment of high risk task. April 2026 - 75% completed Workers have been provided all updated SWMS/JSA/SWP documents. Training on their use has been provided to managers for implementation. Managers will be required to report on the completion of this training. 12/03/2026 - 25% Completed Waiting on the SWMS/JSA to be updated. 18/12/25 - 25% completed Action Plan has been discussed and as SWMS and JSAs are developed. Officers will be trained on using them. 13/11/25 The Manager Assets and Works and the Works Supervisor have discussed the review and development of safe work procedures. The aim is to update existing procedures and create any that are missing, ensuring they align with current work practices. Implementation will be phased in through regular pre-start discussions and toolbox meetings.	Completed
32	Training and Supervision	Element 5.7	Most training is provided by RTOs. Non-RTO trainer materials are collected. Job observations are conducted but not recorded.	Insufficient: Develop a process to document job observations to confirm learning transfer.	Medium	1/12/2026	June 2026 - 100% Complete. Training Observations template is finalised and has been loaded to HRIS platform ELMO. April 2026 - 75% Completed Training observations template has been developed and is currently being implemented with staff. These observations will be recorded in the HRIS platform ELMO. 12/03/2026 - 50% completed Task observation checklist is developed. It will be shared with works supervisor and other teams to record post-training job observations. 18/12/25 - 25% completed Template for job observation documentation being prepared. 13/11/25 During discussions with the Works Supervisor, it was noted that job observations are currently conducted visually but are not formally recorded. A process for documenting these observations will be developed.	Completed
316 - Regulation 17 Review - December 2025								
52	Internal control	Fraud Framework	Finding The Shire has the policy Fraud, Misconduct Control and Resilience which was last reviewed on 29 Feb 2024 and is focussed on processes for Public Interest Disclosure and reporting of fraud to the Public Sector Commission or Corruption and Crime Commission. However, there is no underlying formal fraud framework document in place that sets out the Shire's approach to managing or preventing fraud and as noted within 5.1 there is no fraud risk register. Rating: Medium Risk Implication Without a formal fraud framework to prevent, identify or address fraud, and the responsibility for them, required actions may not be applied appropriately across the organisation.	Recommendation Develop and implement a comprehensive fraud and corruption control framework, leveraging guidance from the OAG and PSC that outlines the Shire's approach to preventing, detecting and responding to fraud. Management comment Management acknowledges this finding. While internal fraud controls exist, it is recognised that there is no centralised Fraud Framework. The Shire will develop a Fraud Framework, a fraud and corruption incident register and a summary of the fraud log will be provided to the Audit, Risk and Improvement Committee at their meetings to ensure appropriate oversight. Training will be undertaken with officers instructing how to report incidents into the fraud log.	Medium	1/09/2026	July 2026 - 100% complete. Fraud and Misconduct Register established. April 2026 - 50% Completed Fraud and Misconduct register has been created with no reportable items at present. Advice on the creation of the Fraud Framework has been sought from the OAG as suggested.	Completed
Financial Audit (Interim) 2026								
58	Asset Disposal	Non Compliance	Finding Jetty Road, which forms part of the Shire's infrastructure asset, with a net book value of 50.965 million as at 1 July 2025, was transferred to Main Roads Western Australia as of that date. In accordance with Section 3.58 of the Local Government Act 1995 (W.A.), disposals of local government property are required to be formally approved by Council. While we understand that discussions regarding the transfer of the asset had occurred at various Council meetings between July 2022 and the date of disposal, we could not sight the formal Council decision recorded within the minutes for the disposal/transfer. Confirmation was received from Main Roads Western Australia that they have assumed ownership and management of Jetty Road from 1 July 2025. Implication: The disposal of the asset without formally documented Council decision represents a breach of Section 3.58 of the Local Government Act 1995.	Recommendation That management strengthen compliance controls over asset disposals by ensuring that council decisions are formally recorded within the minutes. Management must also consider formalising the decision for the disposal of the above asset retrospectively. Management comment Management believe this item did seek Council approval prior to July 2022 however were unable to locate the agenda item. Staff will be reminded of that all disposals of assets must be presented to Council in the Annual budget or a separate report.	Moderate	30/06/2026	June 2026 - 100% Completed.	Completed

9.8 OUTSTANDING DEBT - JULY 2026**File Number:** 5174 & 5112**Author:** Aaron Gloor, Senior Finance Officer**Responsible Officer:** Jill Brazil, Director Corporate Services**Authority/Discretion:** Information**SUMMARY**

This report seeks Audit, Risk and Improvement Committee to receive the outstanding rates and outstanding sundry debtors reports quarterly.

DISCLOSURE OF ANY INTEREST

Nil by Author and Nil by Responsible Officer.

BACKGROUND

The Audit, Risk and Improvement Committee will ensure compliance with the Shire's financial reporting and will liaise with the Chief Executive Officer to ensure the effective and efficient management to meet statutory requirements.

STATUTORY ENVIRONMENT

Local Government Act 1995

Subdivision 4 — Payment of rates and service charges

6.43. Rates and service charges are a charge on land

6.44. Liability for rates or service charges

6.50. Rates or service charges due and payable

6.53. Land becoming or ceasing to be rateable land

Subdivision 5 — Recovery of unpaid rates and service charges

6.55. Recovery of rates and service charges

6.56. Rates or service charges recoverable in court

6.16. Imposition of fees and charges

POLICY IMPLICATIONS

Sundry Debtors Collection Policy

Outstanding Rates Collection Policy

Financial Hardship Policy

FINANCIAL IMPLICATIONS

Outstanding Rates and Service Charges totalling 12,718,145

Outstanding Sundry Debtors (non-rates) totalling \$1,233,210

Audit, Risk and Improvement Committee Meeting Minutes

20 August 2026

STRATEGIC IMPLICATIONS

GOAL	OUR PRIORITIES	WE WILL
1. Leadership and Governance	4.3 Sustainability	1.2.2 Provide strong governance

RISK MANAGEMENT CONSIDERATIONS

RISK	LIKELIHOOD	CONSEQUENCE	RISK ANALYSIS	MITIGATION
Financial: Non-recovery of debts will impact the type and level of services provided to the town.	Almost Certain	Severe	Extreme	Continue to proactively approach collection process and recovering outstanding debt

CONSULTATION

Internal.

CS Legal.

COMMENT

Attached to this report is an aged breakdown of outstanding rates and service charges by rating category as well a depiction of rates debt by month. The report contains a breakdown of outstanding sundry debtor (non-rates) charges by age as well as the movement of this debt over a rolling five-month period.

VOTING REQUIREMENT

Simple majority

ATTACHMENTS**1. Debt Summary Report July 2026****COMMITTEE RESOLUTION AC36/26****Moved:** Trish Gault**Seconded:** Val Ross

That the Audit, Risk and Improvement Committee recommend that Council RECEIVE the information contained in the report detailing outstanding rates and sundry debtors as at 31 July 2026.

In Favour: Danielle Cornish, Peter McCumstie, Jeffrey Porra, Trish Gault and Val Ross.

Against: Nil.

CARRIED 5/0



Rates Debt Summary Report - 2026/2027

Total Rates & Service Charges in arrears at rates levy date 26/27 \$1,321,267.68
Total Rates & Service Charges Levied for FY 2026/27 \$13,805,046.26
Total Collected YTD From Outstanding Rates & Service charges \$2,408,168.94
Total Rates & Service Charges Outstanding as at 31 July 2026 \$12,718,145.00

Total Balance of Debt Currently Referred to CS Legal (100 Debtors)
\$1,741,281.88

	Total Debt					Debt Movement (Apr - July)
	Mar-26	Apr-26	May-26	Jun-26	Jul-26	
GRV (Residential, Commercial & Industrial)	\$ 1,413,890.62	\$ 1,077,370.78	\$ 1,077,370.78	\$ 962,910.62	\$ 8,526,317.65	\$ 7,448,546.87
Mining UV (Mining Tenements)	\$ 145,025.28	\$ 140,538.97	\$ 140,538.97	\$ 135,614.91	\$ 767,558.06	\$ 627,019.09
Rural UV (Pastoral properties)	\$ 95,097.80	\$ 51,114.25	\$ 51,114.25	\$ 40,681.37	\$ 2,914,031.57	\$ 2,862,917.32
Non-Rateable	\$ 769.84	\$ (3,504.31)	\$ (3,504.31)	\$ (2,096.68)	\$ (1,531.03)	\$ 1,973.28
Non-Rateable UV Exempt	\$ (3,134.54)	\$ (9,859.70)	\$ (9,859.70)	\$ (4,384.00)	\$ 52,925.75	\$ 62,785.45
Non-Rateable GRV Exempt (Waste & ESL Charges)	\$ 75,398.56	\$ 118,970.96	\$ 118,970.96	\$ 119,766.38	\$ 458,843.00	\$ 339,872.04
Total	\$ 1,727,047.56	\$ 1,374,630.95	\$ 1,374,630.95	\$ 1,252,492.60	\$ 12,718,145.00	\$ 11,343,514.05

Comments
26/27 Rates issued on 15/07/2026 - Full payment due date and first instalment due date is 19/08/2026

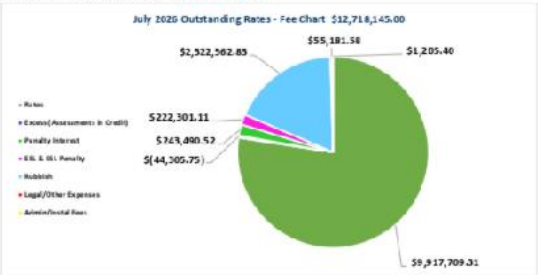
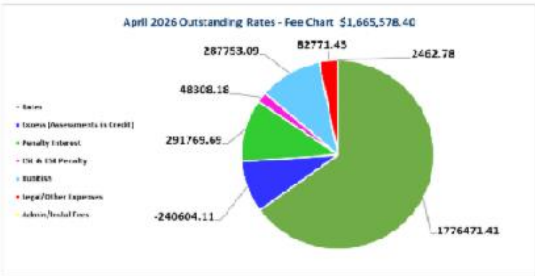
	Debt Older Than Three Years	24/25	25/26	26/27	Credit Balances	Total Outstanding
COMMERCIAL - GRV	\$2,839.13	\$44,282.58	\$108,184.70	\$1,740,021.42	\$0.00	\$1,895,327.83
INDUSTRIAL - GRV	\$15,859.11	\$15,335.63	\$28,481.58	\$348,874.46	-\$6,819.93	\$401,730.85
MINING - UV	\$0.00	\$10,340.38	\$126,523.73	\$632,024.89	-\$1,330.94	\$787,558.06
NON-RATEABLE	\$2,225.04	\$198.45	\$845.18	\$75.03	-\$4,872.73	-\$1,531.03
NON-RATEABLE/EXEMPT - GRV	\$66,666.42	\$25,737.23	\$26,869.65	\$339,569.90	\$0.00	\$458,843.00
NON-RATEABLE/EXEMPT - UV	\$0.00	\$190.86	\$91.82	\$56,934.81	-\$4,291.74	\$52,925.75
OTHER LOCATIONS - GRV	\$0.00	\$0.00	\$0.00	\$2.24	\$0.00	\$2.24
RESIDENTIAL - GRV	\$289,573.85	\$155,685.28	\$340,256.34	\$5,162,192.66	-\$20,441.60	\$6,172,851.48
RURAL - UV	\$2,835.35	\$44,085.90	\$150,228.54	\$2,722,128.11	-\$5,246.33	\$2,914,031.57
URBAN FARMLAND - GRV	\$8,224.52	\$6,207.85	\$6,320.92	\$35,651.96	\$0.00	\$56,405.25
Total	\$388,223.42	\$302,062.16	\$787,802.36	\$11,037,475.38	-\$43,003.27	\$12,718,145.00

Comparison of Current FY to Previous FY		
	2025/26	2026/27
Total rates and charges outstanding and levied at commencement of rating year	\$14,225,318.78	\$15,126,313.94
Unpaid rates and charges 31 July	\$13,134,952.30	\$12,718,145.00
Percentage Outstanding	92.34%	84.08%



Report to Audit Committee - Rates Debt Overview
July 2026

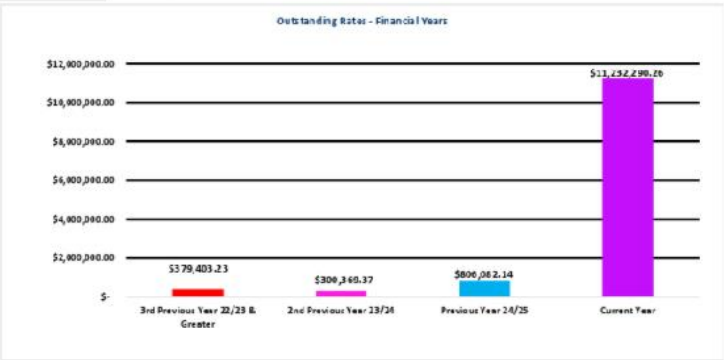
Total Rates Outstanding as at EOM July 2026 \$ 12,118,145.00



Rates and Service Charges Levied 2026/2027

Levied at 15th July 2026

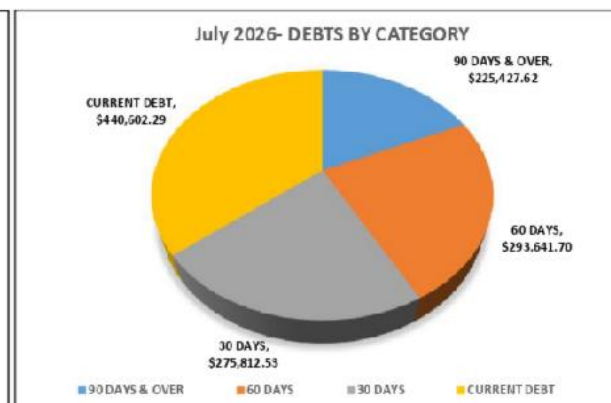
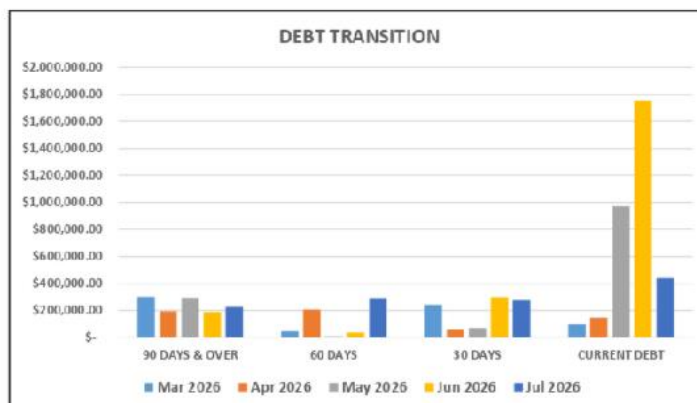
Rates	\$ 10,779,887.15
Waste	\$ 2,772,713.00
ESL	\$ 352,145.91
Total Levied 20/27	\$ 13,905,046.26
Arrears	\$ 1,321,207.68
Total Outstanding (As at 15/07/2026)	\$ 15,126,313.94





NON-RATES DEBT SUMMARY REPORT - 2026/2027

	Mar 2026	Apr 2026	May 2026	Jun 2026	Jul 2026	Changes (Apr - Jul)
90 DAYS & OVER	\$ 301,986.15	\$ 193,672.18	\$ 294,500.18	\$ 188,566.88	\$ 225,427.62	\$ 31,755.44
60 DAYS	\$ 44,916.71	\$ 205,607.05	\$ 8,155.29	\$ 36,973.26	\$ 293,641.70	\$ 88,034.65
30 DAYS	\$ 241,701.97	\$ 58,299.04	\$ 71,685.19	\$ 300,760.00	\$ 275,812.53	\$ 217,512.89
CURRENT DEBT	\$ 97,855.90	\$ 145,996.01	\$ 971,395.20	\$ 1,755,170.98	\$ 440,602.29	\$ 294,606.28
CREDIT BALANCE	\$ 2,585.48	\$ 2,891.87	\$ 2,540.99	\$ 2,562.72	\$ 2,273.75	\$ 618.12
TOTAL	\$ 683,875.25	\$ 600,683.01	\$ 1,343,194.87	\$ 2,278,908.40	\$ 1,233,210.39	\$ 632,527.38



90+ Days Debt Comparison by Year						
Jul-20	Jul-21	Jul-22	Jul-23	Jul-24	Jul-25	Jul-26
\$358,323.33	\$534,058.51	\$384,168.65	\$478,638.99	\$155,300.52	\$567,598.55	\$225,427.62

90+ Days Outstanding Debt over \$1000 31/07/2026			
DEBTOR	TOTAL	COMMENTS	DEBTOR CODE
Employee - 672	\$ 2,299.14	Relocation cost reimbursement invoice for previous employee that did not complete 12 months of employment. The former employee had entered into a payment arrangement for \$500 per month however this is not being adhered too. The matter is in the process of being referred to debt collection.	MS
Tristans Lawnmowing	\$ 2,063.24	Multiple waste charges from 31/01/2023 to present. Statements and follow-up requests have been issued to this debtor without response. Due to the age of the debt and the continued operation of the business we may look to recommended revoking access to the waste site until these charges are cleared. A final letter of demand was sent in June 2026. The Shire is in the process of placing a hold on the waste facility commercial account which will remove debtors access to the Shire's waste sites for commercial waste processing.	TLW
Department of Communities	\$ 1,595.04	Completion of Firebreaks 2023 - emails and statements have been sent to debtor without successfully securing payment. The accounts team have escalated this matter within the Department.	DOR
Act Eco Homer	\$ 64,705.45	Multiple waste charges from 14/06/2024 to present. Debtor originally emailed requesting the Shire remove these invoices stating that they should be charged to other companies that Act Eco Homer was completing work on behalf of. Recent contact has been made with the debtor to clarify discrepancies in certain invoices, including the correct measurements that should have been applied. The debtor is currently working with the Shire to resolve this matter. Debtor has sent clarification of discrepancies, the Shire are in the process of sending Cleanaway discrepancies to seek advice.	AEH
Unreel Adventure Safaris	\$ 5,269.03	May 2025 wharf usage charge and annual rent charge for Area 1 of the Derby Wharf. Finance and previous ports manager made several attempts via phone and email to secure payment for these outstanding invoices without success. Given the operator is likely to continue operation at the commencement of the next tourist season we will recommend that future wharf bookings are not granted until this debt is cleared. Debtor has made contact and the Shire has requested an email to be sent to explain the discrepancies in writing.	UNR
Mowanjumi Aboriginal Corporation - Mowanjumi Station & Knowsley Agricultural	\$ 107,116.42	Mowanjumi is currently responsible for the payment of rates on two pastoral properties in the Shire with the combined total of rates outstanding at \$104,792.08. This debt is an accumulation of current debt as well as arrears back to 23/24. Mowanjumi has previously communicated with the Shire and made payments towards the debt via an arrangement without ever achieving full clearance of the balance. In the 25/26 FY the Shire has not yet received communication from Mowanjumi with regards to these assessments and the matter has now been referred to CS Legal.	AG00190 and AG00420
Mowanjumi Aboriginal Corporation	\$ 53,200.41	Waste charges that were raised in 2020. These charges relate to Mowanjumi's use of the Debry waste facility for residential waste from 2016 through to 2020. The total payable in the original invoice was \$158,371.30, these charges were disputed by Mowanjumi at the time and subsequently reduced by 50% to \$79,185.65 in October 2020 via Council Resolution 170/20. On the 18th of June 2021 Mowanjumi made a payment of \$26,395.21 via a payment arrangement. From this point no further payments were made by Mowanjumi who then proceeded to take the matter to the Ombudsmen in 2022. The Ombudsmen made no ruling in Mowanjumi's favour and at this point Mowanjumi indicated they would be seeking legal advice. There has been no further communication from Mowanjumi with regards to this debt nor has the Shire received any communication from Mowanjumi's legal representatives. The Shire now believes that these charges may be recovered after expected administrative changes at Mowanjumi.	MJU

Audit, Risk and Improvement Committee Meeting Minutes

20 August 2020

Burrinunga Aboriginal Corporation	\$ 69,527.30	This debt relates to residential bin charges dating back to 2018 for the group of houses at 18-32 Pantom Street Derby. The matter has previously progressed through CS Legal who concluded that due to the nature of the houses, the enforcement of the debt through legal proceedings is difficult as the Shire does not realistically have the ability to exercise our power of sale. The director of the corporation has also previously stated they have no income and no ability to repay this debt. Following this conclusion the Shire wrote to the minister for Local Government's office but a response was not received. The Shire has also attempted to secure payment through the Department of Housing and Works, Aboriginal Housing & the section of the Department of Housing and works that deals specifically with remote area housing. All of these avenues have been unsuccessful to date with each area advising they were not responsible for the payment of these charges. The Shire has most recently been advised to communicate with the Derby office of the Department of Housing and Works however these contact attempts have not been responded to. At this stage the Shire may need to engage directly again with the minister's office or potentially cease collection of waste at this location. The latter option is problematic given the implications this would have from a health/waste recovery point of view.	A107124
Beyond Potential Group Pty Ltd	\$ 4,245.72	Multiple Waste Charge invoices that company has disputed as they believe the charges are incorrect. Officers have requested that the business outline where the inaccuracies are on their invoices in order to investigate further. To date the business owner have not provided further detail. Once the business has confirmed what the invoice inaccuracies are, officers will be in a position to investigate further. A final letter of demand was sent in June 2020. The Shire is in the process of placing a hold on the waste facility commercial account which will remove debtors access to the Shire's waste sites for commercial waste processing.	BPG
Broome Cabinets	\$ 1,780.54	Waste Charge Invoice from June 2025 & Interest Charges, emails and monthly statements have been sent to debtor. The Shire has received contact from debtor and is in the process of resolving this debt.	1000

10 URGENT BUSINESS

Nil.

11 CLOSURE

11.1 Date of Next Meeting

The next meeting of Audit, Risk and Improvement Committee will be held Thursday 19 November 2026 at Council Chambers, 31 Clarendon Street, Derby.

11.2 Closure of Meeting

The Presiding Member closed the meeting at 4.53pm.

These minutes were confirmed at a meeting on

.....

Signed:

Presiding Person at the meeting at which these minutes were confirmed.

Date:

REPORTS

14 EXECUTIVE SERVICES

14.1 ADOPTION OF COUNCIL PLAN AND STRATEGIC PLANS

File Number: 4180

Author: Tamara Clarkson, Chief Executive Officer

Responsible Officer: Tamara Clarkson, Chief Executive Officer

Authority/Discretion: Legislative

SUMMARY

This report seeks Council adoption of the inaugural Council Plan, Economic Development Strategy, Asset Management Strategy and Workforce Plan.

DISCLOSURE OF ANY INTEREST

Nil by Author or Responsible Officer.

BACKGROUND

The *Local Government Act 1995* (Section 5.56) and the *Local Government (Administration) Regulations 1996* require local governments to plan for the future through the Integrated Planning and Reporting Framework. This framework ensures local governments prepare a Strategic Community Plan that reflects the community's vision and aspirations, and a Corporate Business Plan that outlines priorities to achieve those goals. The Minister for Local Government has advised that reforms to this strategic framework are currently being explored. While this has not yet been finalised, many local governments have taken the opportunity to combine the Strategic Community Plan and Corporate Business Plan in to one succinct document.

The Economic Development Strategy has been developed in collaboration with the Council Plan and reflects similar themes and priorities.

The Asset Management Strategy and Workforce Plan also form part of the Integrated Planning and Reporting framework that ensures community goals match available funding, staff capacity and infrastructure needs.

STATUTORY ENVIRONMENT

Local Government Act 1995 Section 5.56 – planning for the future.

Local Government (Administration) Regulations 1996 – strategic planning.

POLICY IMPLICATIONS

Nil.

FINANCIAL IMPLICATIONS

The cost to develop and produce the Council Plan was included in the Annual Budget 2025/26. Consultant costs for strategic planning – MEMBERS – Consultants 2040152.

STRATEGIC IMPLICATIONS

GOAL	OUR PRIORITIES	WE WILL
1. Leadership and Governance	1.2 Capable, inclusive and effective organisation	1.2.3 Strive for a Council and workforce that reflects our communities

RISK MANAGEMENT CONSIDERATIONS

RISK	LIKELIHOOD	CONSEQUENCE	RISK ANALYSIS	MITIGATION
Organisation's Operations: By not adopting the draft plans, the organisation is unable to progress with funding applications and project design.	Rare	Major	Medium	Adopt the draft plans.

CONSULTATION

A workshop was held with Council and Executive Staff on 27 October 2025.

Community workshops held in Derby and Fitzroy Crossing 28, 29 and 31 October 2025, attended by approximately 50 people.

T21 conducted consultation with the Project Control Group that consisted of representatives from Derby Chamber of Commerce, Kimberley Ports Authority, Regional Development Australia, Kimberley Development Commission and community representatives. Catalyse Community Scorecard was distributed to residents, both online and in post boxes. 150 responses were received.

The draft Council Plan and Economic Development Strategy were advertised for public comment on notice boards and the Shire's website.

COMMENT

Following a period of community engagement, the draft plans are finalised and presented to Council for formal endorsement.

VOTING REQUIREMENT

Simple majority

ATTACHMENTS

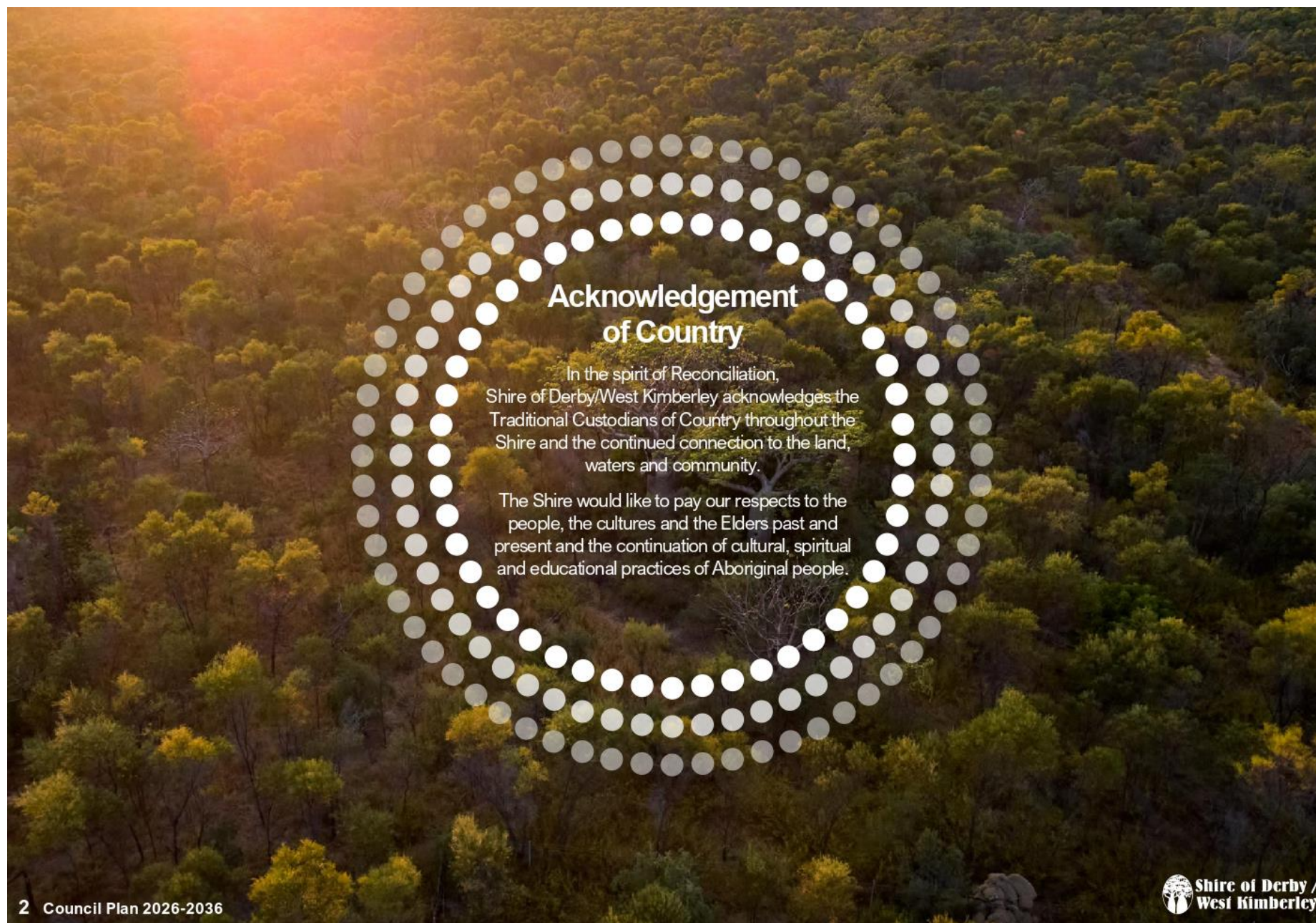
1. Draft Council Plan 2026-2036
2. Draft Economic Development Strategy 2026-2036
3. Draft Asset Management Strategy 2026
4. Draft Workforce Plan 2025-2030

RECOMMENDATION

That Council ADOPT the:

- 1. Council Plan 2026-2031;**
- 2. Economic Development Strategy 2026-2031;**
- 3. Asset Management Strategy 2026; and**
- 4. Workforce Plan 2026-2030.**







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4 Council Plan 2026-2036

Introduction

Welcome to our plan for the future

Shire of Derby/West Kimberley's inaugural **Council Plan** integrates our Strategic Community Plan, Corporate Business Plan and Public Health Plan.

It addresses statutory requirements, follows the Integrated Planning and Reporting Framework and Guidelines, and adopts the FUTYR® approach for preparing a Council Plan.

Our plan for the future describes the community's 10-year vision, outcomes and strategic priorities and our 4-year plan to deliver services and priority projects to address community needs.

The Shire of Derby/West Kimberley collaborated with community members and local businesses to shape this plan through a series of meetings, surveys and workshops. There was a focus on understanding:

- Where are we now?
- Where do we want to be?
- How do we get there?

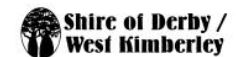
Key elements in the Strategic Community Plan, including community priorities, vision, outcomes and objectives, will undergo a minor desktop review once every two years and a major review once every four years. Key elements in the Corporate Business Plan, including priority projects and resourcing, will be reviewed and updated annually to ensure continued relevance in a changing environment.



Services and projects that support delivery of the **Public Health Plan** are highlighted with a heart symbol throughout this plan.



This plan was developed in collaboration with CATALYSE® Pty Ltd using the FUTYR® integrated planning and reporting approach and a MARKYT® Community Scorecard. FUTYR® and MARKYT® are registered trademarks and proprietary methodologies, used with permission, and remain the intellectual property of CATALYSE® Pty Ltd. All rights reserved.





A message from the President

In our first Council Plan, we are delighted to present the community's vision for the future and how Council plans to work with the community and key partners to achieve this vision.

Together, we will aspire to grow and strengthen our towns, communities and economy with access to quality housing, services, facilities and infrastructure.

In the face of economic challenges, including a national housing crisis and higher costs of living and doing business, Council must carefully consider how rates are spent when responding to community ideas and aspirations, prioritising what the Shire can and cannot afford.

In the short term, Council will focus on debt reduction and sustainable spending to improve the Shire's overall financial health. During this phase, we will undertake service reviews to consider opportunities for viable divestment or best use of available resources for continuous improvement. We will also focus on the community's main priorities, including advocating for more housing, building our economy and improving road safety.

In the medium and long term, we will strive to complete projects to improve overall quality of life for residents, workers and visitors. This includes assessing the feasibility of a centralised recreation facility in Derby and developing a new service delivery model for library services in Fitzroy Crossing and remote Aboriginal communities.

We look forward to working with our key partners and the local community to deliver these important initiatives.

Peter McCumstie

President, Shire of Derby/West Kimberley

5 Council Plan 2026-2036



The Shire at a glance

Shire of Derby/West Kimberley is known for its rich Aboriginal heritage and rugged natural beauty.

We are Australia's Boab County.

Covering over 120,000 square kilometres, the Shire includes the towns of Derby, Fitzroy Crossing and Camballin, and 54 remote Aboriginal communities.

The population is predominantly Aboriginal and/or Torres Strait Islander, comprising over 60% of the population. There are 17 distinct language groups, each with their own seasonal calendar. This rich cultural heritage is central to the identity and future of our region.

The Shire is a gateway to some of Australia's most spectacular and unique natural attractions, like the Gibb River Road, Fitzroy River, Windjana Gorge, Devonian Reef and Horizontal Falls, all drawing tourists seeking adventure and unique cultural experiences.

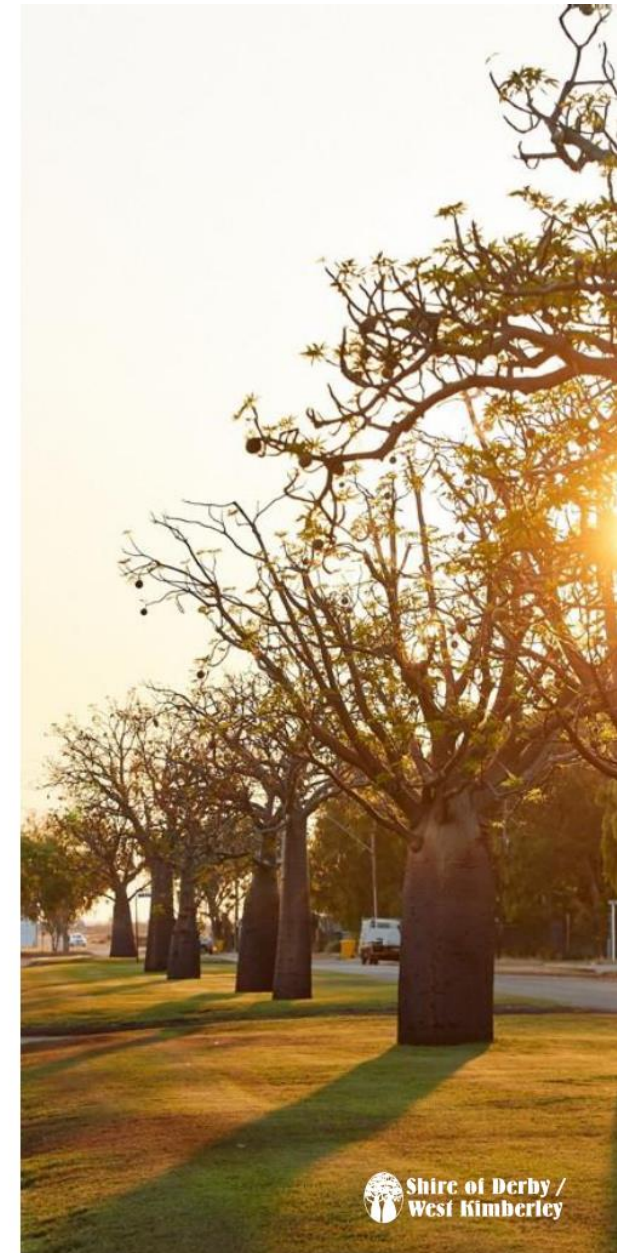
There is a wide range of public and community facilities, including libraries, swimming pools, town ovals, parks, a civic centre, recreation centres, and essential services like a waste management facilities and airports. These amenities support recreation, learning, transport, and community engagement across both urban

and remote areas, while iconic locations like the Derby Jetty and community hubs enhance local lifestyle and tourism.

The main industries for employment are education and training, and health care and social assistance, followed by public health and administration.

Continued investment in community development, health services, education, digital connectivity and housing – especially in Aboriginal communities – will be critical to improving long-term wellbeing and equity.

Building on its unique assets, the Shire has strong potential for inclusive and sustainable growth, making the Shire of Derby/West Kimberley a truly unique and vibrant place to live, work and visit now, and for the future.



Shire of Derby / West Kimberley
June 2024, ABS Estimate



8,536

Annual change: 2023-2024
1.2% increase

Shire of Derby / West Kimberley
2021, ABS Census

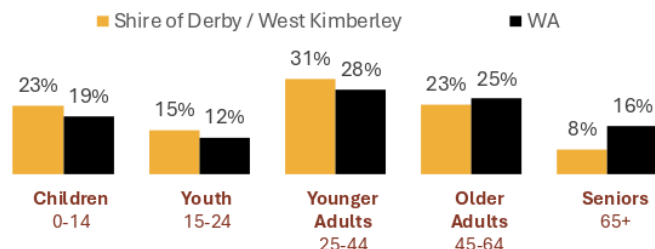


818

Rank: 4 out of 139
WALGAs

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2021, ABS Census



Shire of Derby / West Kimberley
2021, ABS Census



60.3%

WA: 3.3%

Shire of Derby / West Kimberley
2021, ABS Census
(excludes not stated)



4.4%

WA: 4.9%

Shire of Derby / West Kimberley
2021, ABS Census
(excludes not stated)



43.5%

WA: 19.6%

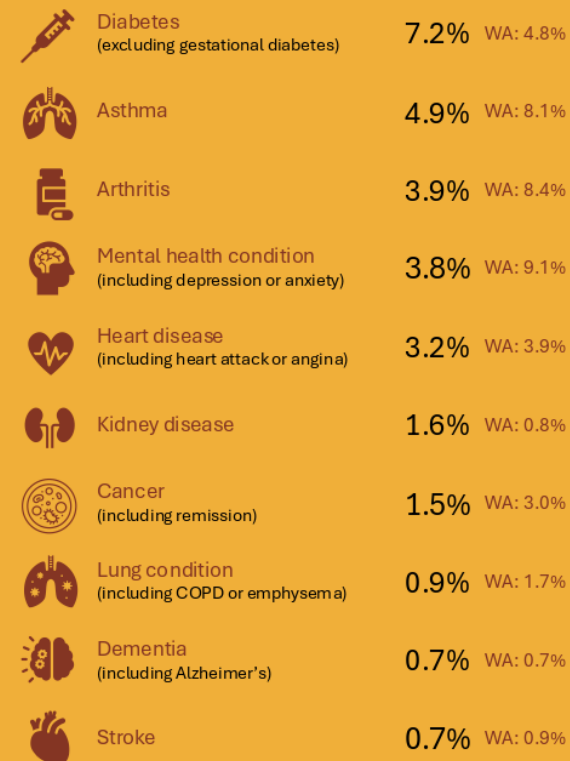
Among employed persons aged 15+ years, 2021, ABS Census
(base excludes work from home, did not go to work and not stated)



25.8%

WA: 3.2%

% residents, 2021, ABS Census (excludes not stated)





Gross Regional Product

Shire of Derby / West Kimberley
2024, REMPLAN



\$509.8M

Annual change:
+\$13.3M (2.7%)

Visitor economy: tourism jobs

Shire of Derby / West Kimberley
2024, Kimberley Development Commission



155

5.9% of total jobs

Home ownership

Owned outright
or with a mortgage
2021, ABS Census
(excludes tenure type not stated)



17.4%

WA: 70.1%

Completed year 12
or equivalent

Shire of Derby / West Kimberley
2021, ABS Census



36.1%

WA: 62.6%

Housing diversity

Semi-detached house,
townhouse, flat or apartment
2021, ABS Census
(excludes not stated)



7.6%

WA: 19.5%

Volunteering

Shire of Derby / West Kimberley
Among 15+ year olds
2021, ABS Census
(excludes not stated)



13.9%

WA: 17.2%

Businesses and jobs

Shire of Derby / West Kimberley
2024, Kimberley Development Commission

Businesses

245

Annual change: -2

Jobs

2,304

+306 offshore jobs

Main industries of employment

2021, ABS Census (% of residents)

Education
and Training

21.9%

WA: 9.2%

Health Care and
Social
Assistance

20.1%

WA: 14.2%

Public
Administration
and Safety

13.2%

WA: 6.2%

Retail Trade

6.3%

WA: 9.2%

Agriculture,
Forestry
and Fishing

5.7%

WA: 2.4%

Construction

5.7%

WA: 9.2%





Community values

Our shared community values represent what is most important to our community, helping to guide the way we act and the choices we make.

B

Belonging

Everyone feels welcome, valued and, included.

O

Open-minded

We listen, learn, and embrace different perspectives.

A

Accountable

We act with integrity and take responsibility.

B

Better together

We collaborate, support one another, and achieve more as one.

S

Sustainable

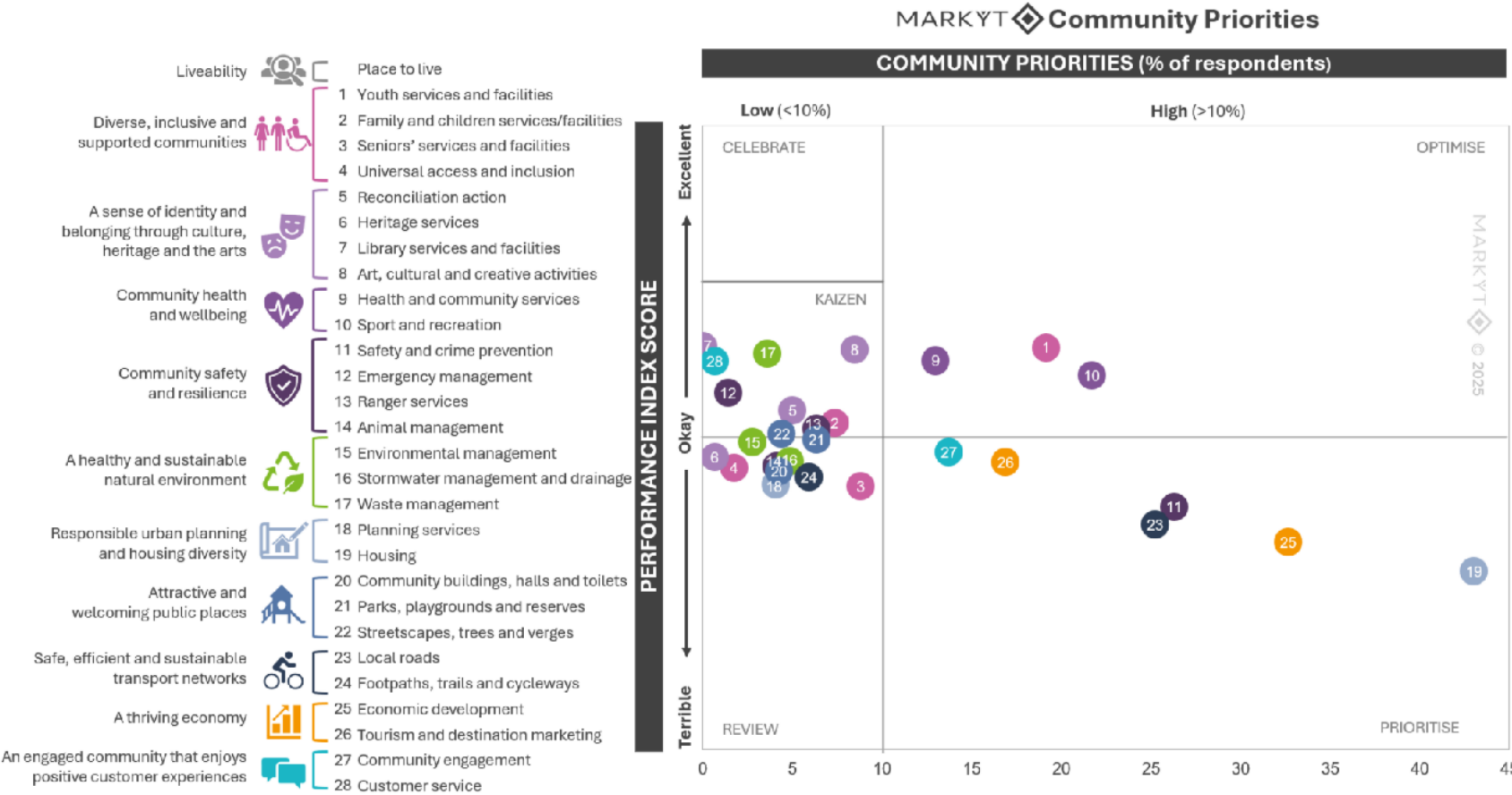
We care for our environment and use resources responsibly.





Community priorities

To understand perceptions of service levels and community priorities, Shire of Derby/West Kimberley commissioned an independent review. In 2025, 154 community members completed a MARKYT® Community Scorecard. The highest performing areas were library services, art and culture, youth services and waste management. Housing was the top priority to focus on improving, followed by economic development, safety, tourism and recreation.



Community aspirations

More and better housing

Advocate for new and repaired housing to improve access to affordable, quality housing and accommodation, especially for workers and vulnerable groups.

Economic and tourism development

Improve overall attractiveness of the shire as a place to live, work and own a business with better housing, infrastructure, facilities and services, and improved workforce attraction, training and retention initiatives. Revitalise visitor services and attractions, such as the jetty precinct, to attract more visitors.

Enhanced sport and recreation

Improve sports facilities, parks and playgrounds, and recreational marine facilities. Suggestions include oval lighting, new playground equipment, more shade, BBQs and toilets in local parks, and a boat ramp walkway.



Community aspirations

Safe communities

Advocate for initiatives that continue to manage and reduce crime, including more support for WA Police, lighting and CCTV, youth support programs to address youth crime and antisocial behaviours, and better support for people affected by family and domestic violence.

Better, safer roads

Improve road safety with a focus on improved road maintenance and fixing potholes, and more regular grading and sealing of dirt roads.

Community outcomes

Shire of Derby/West Kimberley will work towards achieving 11 core outcomes¹ to meet community needs.



¹ These outcomes align with the FUTYR-11 Community Outcomes for Local Government framework. This framework remains the intellectual property of CATALYSE® Pty Ltd and may not be reused or republished without permission.

Objectives

Local government contributes to overall quality of life in five key performance areas – our people and community, planet, place, economic development (prosperity) and performance. For each of these areas, the Shire engaged the local community to co-create objectives to support achievement of desired outcomes. Our Corporate Business Plan provides further details about principal activities and priority projects Council will deliver to meet community needs.

	Outcomes	Objectives
People	 1. Diverse, inclusive and supported communities	1.1 Deliver inclusive facilities and services to enhance quality of life for all ages, cultures and abilities.
	 2. A sense of identity and belonging through culture, heritage and the arts	2.1 Raise awareness and respect for local history, heritage and cultural diversity. 2.2 Grow participation in the arts, creative industries and community events.
	 3. Community health and wellbeing	3.1 Improve access to quality health and community facilities, services and programs. 3.2 Grow participation in sport and recreation activities.
	 4. Community safety and resilience	4.1 Support Police and other key partners to reduce crime and improve community safety. 4.2 Improve the ability to prepare for, respond to and recover from natural disasters and emergencies. 4.3 Encourage responsible animal management.
Planet	 5. A healthy and sustainable natural environment	5.1 Increase awareness and adoption of sustainable practices to care for local resources, habitats and ecosystems.
Place	 6. Responsible urban design and housing diversity	6.1 Support responsible planning and development to meet changing economic and population needs. 6.2 Increase access to diverse and affordable housing options for everyone.
	 7. Attractive and welcoming public places	7.1 Enhance community buildings, parks, streetscapes and other public places.
	 8. Safe, efficient and sustainable transport networks	8.1 Facilitate the delivery of safe roads, paths, supporting infrastructure and transport services.
Prosperity	 9. A thriving economy	9.1 Diversify and strengthen the local economy. 9.2 Facilitate access to quality education and training to meet local needs.
Performance	 10. Effective governance and partnerships	10.1 Maintain a high standard of leadership, advocacy, governance and asset management. 10.2 Enhance community capacity by creating and supporting partnerships and volunteering opportunities.
	 11. An engaged community that enjoys positive customer experiences	11.1 Enhance community engagement and customer experiences.

Our role and responsibilities

Shire of Derby/West Kimberley exists to meet the needs of current and future generations through an integration of environmental stewardship, social advancement and economic prosperity. We strive to achieve the community vision, outcomes and objectives by delivering, partnering and advocating for facilities, infrastructure and services to meet local needs.

Advocate

Council gives voice to the needs and aspirations of the community by advocating for changes in policy and action at relevant levels of government and private industry to bring about the best outcomes for our community.

Deliver

Council is responsible for asset management, compliance and service delivery in accordance with Local Government regulations or as endorsed by Council.

Asset Management

Council maintains, upgrades and operates various public assets, including:

- Local roads
- Paths and trails
- Lighting
- Stormwater infrastructure
- Community buildings and public toilets
- Parks and playgrounds
- Sporting reserves
- Streetscapes
- Shire buildings, vehicles and equipment

Compliance

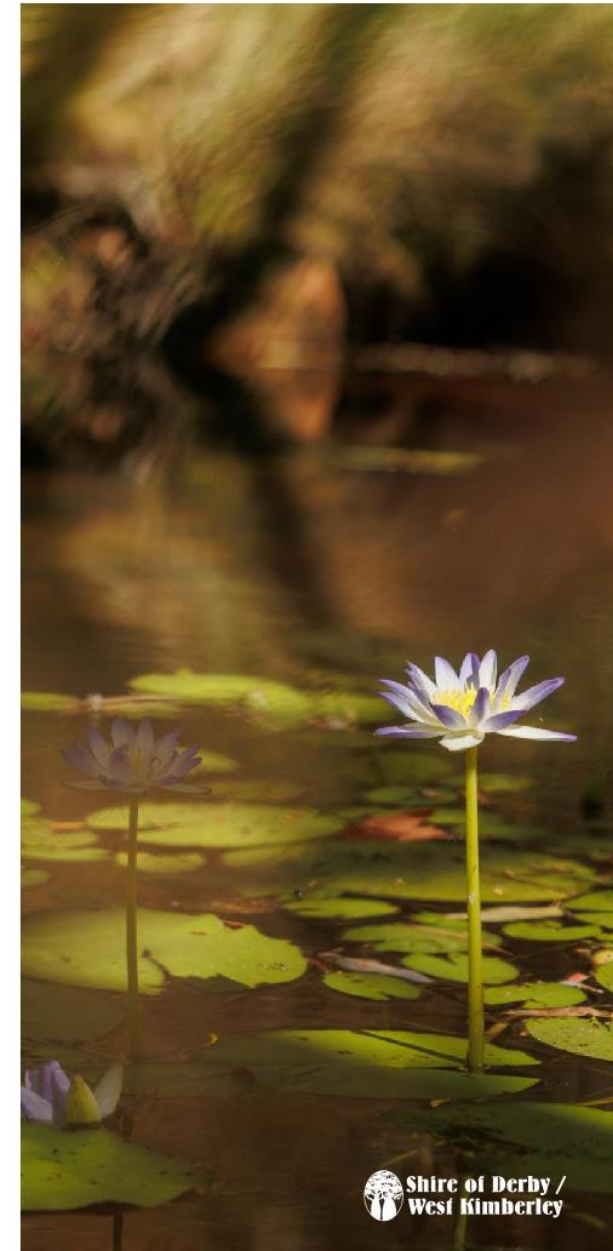
Council ensures compliance with local regulations, policies and by-laws relating to:

- Planning services
- Building services
- Heritage services
- Universal access and inclusion
- Ranger services
- Waste management
- Environmental health services

Service Delivery

Council delivers a wide range of services to meet community needs, including:

- Community development
- Reconciliation
- Sport and recreation
- Art and culture
- Library services
- Museum services
- Community engagement
- Customer service
- Volunteer support services



Partner

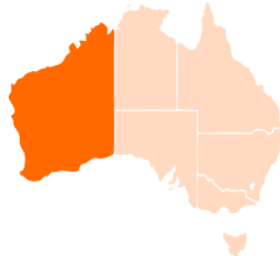
To deliver this plan and meet local community needs, Council builds strategic partnerships with Australian and State Government agencies, non-governmental organisations, the private sector and others whose work contributes towards the community vision and achieving the objectives.



Australian Government

The Australian Government plays a central role in managing national affairs and addressing issues that impact the country, including:

- Indigenous affairs
- Foreign affairs
- Immigration
- Defence
- Welfare programs
- National infrastructure
- Medicare
- Economic regulation
- Education: tertiary
- Environmental protection
- Emergency management



State Government

The Government of Western Australia addresses state-wide issues and needs, including:

- Police, law and order
- Public housing
- Hospitals
- Public health
- State roads
- Public transport
- Economic development
- Tourism
- Education: primary, secondary and vocational
- Land use planning
- Land administration
- Heritage
- Community services
- Emergency services



Other partners

Council collaborates with a range of other stakeholders to address community needs:

- Regional Development Commission
- Neighbouring councils
- Industry and peak bodies
- Major employers, including Rio Tinto, Mount Gibson Iron Limited, and Buru Energy Limited
- Local businesses
- Non-government organisations
- Environmental groups
- Community and cultural groups
- Sporting clubs
- Event organisers
- Funding bodies



Corporate Business Plan

2026/27-2029/30

20 Council Plan 2026-2036

Shire of Derby /
West Kimberley

Outcome

1

Diverse, inclusive and supported communities



Objective

1.1

Deliver inclusive facilities and services to enhance quality of life for all ages, cultures and abilities.

Principal activities – what we will continue to do

Service	Service description
Community services	Facilitate access to services and programs for children, youth, families and seniors to meet community needs across different ages and life stages. ♥
Universal access and inclusion	Maintain and update Shire facilities, services and communications to ensure universal access and inclusion for all ages, cultures and abilities. ♥

Supporting strategies and plans

- Disability Access and Inclusion Plan

Strategic initiatives

Priority projects	Linked strategies	2026/27	2027/28	2028/29	2029/30	Future
Collaborate with private childcare providers to apply for federal and state government grants and advocate for extra support to meet local childcare and after school care requirements.	Economic Development Strategy	✓				
Advocate for the State Government to work more closely with Aboriginal Community Controlled Organisations, schools and businesses to strengthen local youth engagement and employment pathways , including developing more effective programs to address truancy.	Economic Development Strategy	✓				
Review Shire facilities to ensure they meet universal access and inclusion standards and recommend a costed works program for Council's consideration to address requirements. ♥	Disability Access and Inclusion Plan	✓				

✓ Covered by operating budget \$ Additional funding or resources required

Outcome
2

A sense of identity and belonging through culture, heritage and the arts



Objective

2.1 Raise awareness and respect for local history, heritage and cultural diversity.

Principal activities – what we will continue to do

Service	Service description
Heritage services	Support the preservation, maintenance and promotion of local heritage, including Wharfinger's House Museum, Boab Prison Tree, Old Derby Goal, Frosty's Pool, Myalls Bore and Cattle Trough, Derby Jetty, cattle yards, Bungarun, The Centenary Pavillion, and Derby and Fitzroy Crossing pioneer cemeteries with cemetery records dating back to 1908.
Citizenship ceremonies	Host citizenship ceremonies to issue certificates and celebrate new Australian citizens.

Supporting strategies and plans

- Economic Development Strategy

Strategic initiatives

Priority projects	Linked strategies	2026/27	2027/28	2028/29	2029/30	Future
Identify and promote available grants, grant writing assistance and other support services to assist and encourage Aboriginal Community Controlled Organisations, local artists, schools and community groups to produce stories, film, social media content and town art to promote and celebrate local culture, history and heritage.	Economic Development Strategy		\$			

✓ Covered by operating budget \$ Additional funding or resources required

Objective

2.2 Grow participation in the arts, creative industries and community events.

Principal activities – what we will continue to do

Service	Service description
Library services	Promote and deliver a range of art, culture and literacy services, programs and events at Derby Public Library.
Art, culture and community events	Host and support cultural, creative and community-building activities and events, such as the Kimberley Art and Photographic Prize and Community Citizen of the Year Awards.
	Support event managers, traders and stallholders to host events and work within the shire by issuing event, trader and stallholder permits.
	Promote local arts activities and events through the Shire's website, "What's on" community event calendar and local noticeboards.

Strategic initiatives

Priority projects	Linked strategies	2026/27	2027/28	2028/29	2029/30	Future
Develop an Arts, Culture and Events Plan including plans to leverage key events like the 2028 Solar Eclipse.			\$			
Establish a new service delivery model for library services in Fitzroy Crossing and remote Aboriginal communities.		\$				

✓ Covered by operating budget \$ Additional funding or resources required

Outcome

3

Community health and wellbeing



Objective

3.1

Improve access to quality health and community facilities, services and programs.

Principal activities – what we will continue to do

Service	Service description
Community health and wellbeing	Support local community organisations to deliver health and community services to meet local needs, including maternal and infant health and preventative health services (i.e. immunisations). ♥
	Deliver Department of Health community education initiatives to: - Promote public health, food safety, healthy eating and active living - Reduce the burden of chronic disease, infectious and communicable disease, and injury.
	Advocate for improved access to health and community services to address local priorities. ♥
Environmental health services	Monitor registerable premises, such as food businesses, public/private swimming pools, caravan parks and camping grounds, public buildings and public events to identify, prevent and remedy health and environmental related hazards and risks. ♥
	Address environmental health complaints relating to mosquitos, rodents and other pests, food safety, light, noise and odour nuisances, asbestos, and hoarding and squalor. ♥
	Deliver environmental health services in remote and town based Aboriginal communities, including clinical referrals, healthy home assessments, dog health, animal and pest management, community education, animal desexing program and mobile washing machine. ♥

Supporting strategies and plans

- Public Health Plan

Strategic initiatives

Priority projects	2026/27	2027/28	2028/29	2029/30	Future
Advocate for improved regional health and wellbeing by supporting the establishment of integrated health and community service hubs in Derby and Fitzroy Crossing, securing mobile dental services for Derby, Fitzroy Crossing and Aboriginal communities, and promoting the need for a local drug and alcohol rehabilitation centre and support services. ♥	✓				

✓ Covered by operating budget \$ Additional funding or resources required

Objective

3.2 Grow participation in sport and recreation activities.

Principal activities – what we will continue to do

Service	Service description
Sport and recreation	Maintain recreational facilities, including Derby Recreation Centre, Fitzroy Crossing Recreation Precinct, Derby Memorial Swimming Pool, Fitzroy Crossing Swimming Pool, and Derby Golf Course. ♥
	Maintain town ovals, including Derby Town Oval and Fitzroy Crossing Town Oval. ♥
	Facilitate access to sport, recreation and leisure programs. ♥
	Manage facility and equipment hire to support sport and recreation activities and events. ♥
	Support sporting clubs and community groups to access grant funding with letters of support and other assistance. ♥
	Promote local sports and recreational activities and events through the Shire's website, "What's on" community event calendar and local noticeboards. ♥

Supporting strategies and plans

- Sport and Recreation Strategy: Derby and Fitzroy Crossing

Strategic initiatives

Priority projects	Linked strategies	2026/27	2027/28	2028/29	2029/30	Future
Complete a feasibility study to build a centralised recreation facility in Derby. ♥	Kimberley Investment Prospectus 2021		✓ \$			
Install lights on Derby Oval . ♥		\$				

✓ Covered by operating budget \$ Additional funding or resources required

Outcome

4

Community safety and resilience



Objective

4.1

Support Police and other key partners to reduce crime and improve community safety.

Principal activities – what we will continue to do

Service	Service description
Law, order and public safety	Facilitate an inter-agency approach to crime reduction planning and programs, with participation in regional forums for improved coordination across local, state and federal agencies. ♥
	Host the Shire's CCTV network and lighting in public places, with continued advocacy for State Government to expand and fund improvements and ongoing maintenance programs. ♥
	Adopt Crime Prevention Through Environmental Design (CPTED) concepts to facilitate provision of safe buildings and spaces in all town planning and urban renewal projects. ♥
	Promote community engagement initiatives to improve community safety. ♥

Supporting strategies and plans

- Public Health Plan

Strategic initiatives

Priority projects	2026/27	2027/28	2028/29	2029/30	Future
Improve community safety by identifying poorly lit areas and advocating for lighting upgrades, supporting local injury-prevention initiatives , and developing a Community Safety Plan in partnership with Police, service providers and the community. ♥	✓	\$			

✓ Covered by operating budget \$ Additional funding or resources required

Objective

4.2 Improve the ability to prepare for, respond to and recover from natural disasters and emergencies.

Principal activities – what we will continue to do

Service	Service description
Emergency management	Provide and maintain sufficient facilities, with Federal and State government funding, to enable the community to respond to cyclones, flooding, bushfires and other natural disasters and emergencies. ♥

Strategic initiatives

Priority projects	2026/27	2027/28	2028/29	2029/30	Future
Upgrade and strengthen community resilience by scoping required improvements to Derby and Fitzroy Crossing multipurpose recreation/evacuation centres and building cash reserves to enable rapid Shire response following natural disasters or emergencies. ♥	\$ ✓	\$ ✓	✓	✓	✓

Objective

4.3 Encourage responsible animal management.

Principal activities – what we will continue to do

Service	Service description
Emergency management	Deliver ranger services, including public education, patrols, investigation of complaints relating to barking, wandering and lost pets, dog attacks etc. and issuing infringements to encourage responsible animal ownership and compliance with local laws. ♥
	Promote animal advocacy and protection services delivered by key partners. This includes the RSPCA which is responsible for investigating concerns relating to animal cruelty, welfare, neglect or abandonment, and animal shelters that care for and rehome abandoned pets.

Strategic initiatives

Priority projects	2026/27	2027/28	2028/29	2029/30	Future
Improve domestic animal management by introducing new initiatives to reduce stray dogs and dog attacks , and encouraging responsible cat ownership – aligned with upcoming State reforms – to minimise impacts on native wildlife. ♥	✓	✓	✓	✓	✓

✓ Covered by operating budget \$ Additional funding or resources required

Outcome

5

A healthy and sustainable natural environment



Objective

5.1 Increase awareness and adoption of sustainable practices to care for local resources, habitats and ecosystems.

Principal activities – what we will continue to do

Service	Service description
Conservation and environmental management	Support key stakeholders, including the Government, Derby Landcare Group, local businesses and community to manage and conserve local nature reserves and wetlands, including feral animal management.
Pest and mosquito management	Support pest control and public education programs to address priority environmental health concerns, including mosquitos, cane toads and sentinel chickens (through Department of Health Sentinel Chicken Program). ♥
	Promote efficient use and management of water resources.
	Promote safe and effective disposal of wastewater.
Water management	Deliver waste management services including landfill site management, waste collection, operation of septic tanks and litter control.
	Deliver community education campaigns on waste separation, resource recovery, and circular economy practices.
	Promote the Containers for Change scheme; delivered by Nirrumbuk Environmental Health and Services in Derby and the Foundation for Indigenous Sustainable Health (FISH) in Fitzroy Crossing.

Supporting strategies and plans

- Economic Development Strategy

✓ Covered by operating budget \$ Additional funding or resources required

Strategic initiatives

Priority projects	Linked strategies	2026/27	2027/28	2028/29	2029/30	Future
Develop a Waste Management Strategy with consideration for a regional approach to recycling, materials recovery, green waste composting and landfill.	Economic Development Strategy	✓				
Close and rehabilitate Derby landfill site as this site has reached the end of useful life., new site to be progressed					\$6.6M	
Collaborate with key partners, such as Horizon Power, Energy WA and the Cooperative Research Centre for Developing Northern Australia, to pilot community-scale renewable microgrids in priority locations.	Economic Development Strategy			\$		
Collaborate with key partners, such as Aboriginal ranger organisations and the Department of Biodiversity, Conservation and Attractions, to investigate opportunities for a pilot carbon offset or biodiversity restoration project .	Economic Development Strategy			\$		
Advocate for inclusion of local energy innovation projects in the Northern Australian Action Plan 2024-2029 and State Government renewable energy transition programs.	Economic Development Strategy			\$		

✓ Covered by operating budget \$ Additional funding or resources required

Outcome
6

A sense of identity and belonging through culture, heritage and the arts



Objective

6.1 Support responsible planning and development to meet changing economic and population needs.

Principal activities – what we will continue to do

Service	Service description
Town planning	Advocate for government and private industry to deliver sufficient, fit for purpose land, infrastructure and utilities, including telecommunication and internet services, to meet current and changing needs. Oversee implementation of the Local Planning Strategy and Local Planning Scheme, and assessment of planning applications, to ensure sufficient land availability and optimal land use.

Supporting strategies and plans

• Local Planning Strategy	• Local Planning Scheme	• Economic Development Strategy
---------------------------	-------------------------	---------------------------------

Strategic initiatives

Priority projects	Linked strategies	2026/27	2027/28	2028/29	2029/30	Future
Advocate for the Government to repurpose underutilised Crown land for housing. Identify and promote opportunities to release industrial and commercial land to support economic development.	Economic Development Strategy	✓				
Develop Precinct Plans for key sites including Derby Wharf, Derby town centre and Fitzroy Crossing to guide coordinated investment, infrastructure and housing infill projects.	Economic Development Strategy		\$			
Implement subdivision strategies to release land for new housing. Promote land release incentives and flexible development pathways for private sector developers and community housing providers.	Economic Development Strategy		✓			
Work with community to identify sites and land tenure agreements to be investment-ready for renewable infrastructure projects .	Economic Development Strategy		✓			
Continue to review the Local Planning Scheme and infrastructure policies to encourage investment readiness , consistent with infrastructure and workforce goals.	Economic Development Strategy	✓	✓	✓	✓	

✓ Covered by operating budget \$ Additional funding or resources required

Objective

6.2 Support responsible planning and development to meet changing economic and population needs.

Principal activities – what we will continue to do

Service	Service description
Housing advocacy	Advocate for and support the Australian Government, State Government, private industry and community service providers to deliver diverse and affordable housing to meet local community needs.
Planning and building approvals	Provide planning and building approvals in a timely manner to support land and property owners to increase housing supply and quality.
Worker housing	Provide staff housing to attract and retain essential Shire workers.

Supporting strategies and plans

- Local Planning Strategy
- Local Planning Scheme
- Economic Development Strategy

Strategic initiatives

Priority projects	Linked strategies	2026/27	2027/28	2028/29	2029/30	Future
Host annual Regional Housing Forums with key partners, including Government, private and community representatives, to agree on an approach to address local housing needs and fast-track delivery of new housing.	Economic Development Strategy	✓	✓	✓	✓	
Advocate to the responsible agencies to renovate, demolish and fast-track replacement of houses that are no longer suitable for the Government Regional Officer Housing Program.		✓	✓	✓	✓	
Prepare and promote a register of sites suitable for new housing developments, including social, affordable and modular homes.	Economic Development Strategy	✓				
Investigate opportunities to fast-track approval processes for modular and prefabricated housing and housing projects.	Economic Development Strategy		✓			
Investigate workforce and migration programs to address skills shortages in the construction and housing maintenance sectors.	Economic Development Strategy		✓			

✓ Covered by operating budget \$ Additional funding or resources required

Outcome
7

Attractive and welcoming public places



Objective

7.1 Enhance community buildings, parks, streetscapes and other public places.

Principal activities – what we will continue to do

Service	Service description
Facilities management	Maintain public buildings and facilities, including Derby Civic Centre and public toilets.
Parks and playgrounds management	Maintain local parks and playgrounds. In Derby, this includes Apex Park, Lytton Park, Madi's Playground, Nicholson Square, Wharf Park and Stanley Square. In Fitzroy Crossing, this includes Fitzroy Gardens and Fitzroy Crossing Park.
Streetscapes	Maintain nature strips and streetscapes, including the planting and maintenance of street trees.

Supporting strategies and plans

- Economic Development Strategy

Strategic initiatives

Priority projects	Linked strategies	2026/27	2027/28	2028/29	2029/30	Future
Undertake a comprehensive audit of community facilities , including ovals, youth centres, skateparks, town halls and swimming pools, to assess current condition and undertake community consultation to prioritise required works to include in the Capital Works Program. ♥	Economic Development Strategy Capital Works Program	✓				
Develop a Community Facilities Renewal Program to upgrade and activate community, sport and youth facilities in Derby and Fitzroy Crossing. ♥	Economic Development Strategy	✓				
Identify and develop Derby and Fitzroy Main Street Masterplans to create a welcoming and vibrant main street experience for community members and visitors to Derby and Fitzroy Crossing.			✓			

✓ Covered by operating budget \$ Additional funding or resources required

Strategic initiatives						
Priority projects	Linked strategies	2026/27	2027/28	2028/29	2029/30	Future
Prepare a Public Realm Masterplan for Derby and Fitzroy Crossing to: - Identify priority streets, intersections and public spaces for improvement. - Install new street furniture, shaded seating, murals and lighting. - Improve pedestrian connectivity between key civic, retail and tourism nodes. - Provide landscaping, wayfinding and shaded community gathering areas to enhance accessibility and comfort. - Build toilets at Derby and Fitzroy Crossing Cemetery.	Economic Development Strategy		\$			
Prepare a business case and seek funding to deliver a safer boat ramp in Derby.		\$				
Develop a costed Wayfinding and Interpretative Signage Plan to include Derby and Fitzroy Crossing entry statements, Gibb River Road junctions and key tourism attractions.	Economic Development Strategy		\$			



✓ Covered by operating budget \$ Additional funding or resources required



Outcome

8

Safe, efficient and sustainable transport networks



Objective

8.1

Facilitate the delivery of safe roads, paths, supporting infrastructure and transport services.

Principal activities – what we will continue to do

Service	Service description
Roads	Design, construct and maintain local roads and carparks.
Paths and trails	Design, construct and maintain local footpaths and trails.
Transport licensing	Support vehicle registration and licensing services on behalf of Department of Transport.

Supporting strategies and plans

- Sealed Roads Management Plan 2026-2031 - Sport and Recreation Strategy: Derby and Fitzroy Crossing	- Kimberley Investment Prospectus 2021 - Kimberley 2050 Cycling Strategy (Department of Transport)	Trails Plan and Playground Strategy
---	---	---

Strategic initiatives

Priority projects	Linked strategies	2026/27	2027/28	2028/29	2029/30	Future
Lobby for management of Camballin Road and Camballin Myroodah Road to be transferred to Main Roads WA and for these roads to be resealed to provide a safe, all-weather connection to Looma Aboriginal community .	Kimberley Investment Prospectus 2021					
Carry out the Works Program in the Sealed Roads Management Plan 2026-2031.	Sealed Roads Management Plan 2026-2031	\$	\$			
Complete the Fairbairn Street Upgrade construction phase.		✓				
Advocate for Government to maintain unclassified, orphan roads .		✓				

✓ Covered by operating budget \$ Additional funding or resources required

Outcome

9

A thriving economy



Objective

9.1

Diversify and strengthen the local economy.

Principal activities – what we will continue to do

Service	Service description
Economic development	Support Derby Chamber of Commerce to facilitate business development. Participate in economic development forums and meetings to strengthen relations and collaborations across different agencies and partners, including Kimberley Development Commission, Regional Development Australia: Kimberley, Aboriginal Community Controlled Organisations, Kimberley Ports Authority, and other major employers and service providers. Manage film permits to support independent filmmakers to work within the shire.
Tourism services	Continue to engage in the Regional Development Commission working group to identify and prioritise activities to grow tourism. Support the development and promotion of local tourist attractions, including: - Boab Prison Tree - Sculptures on the Marsh - Joonjoo Botanical Trail - Wharfinger's Museum - Historical sites - Gibb River Road - Buccaneer Archipelago - Bandilngan (Windjana Gorge) - Dimalurru (Tunnel Creek) National Park - Danggu National Park and Geiki Gorge
Airport management	Operate and maintain local airport facilities.

Supporting strategies and plans

- | | | |
|---------------------------------|---|--|
| • Economic Development Strategy | • The Kimberley Regional Tourism Development Strategy 2023-2033 | • Jina Western Australian Aboriginal Tourism Action Plan 2021-2025 |
|---------------------------------|---|--|

✓ Covered by operating budget \$ Additional funding or resources required

Strategic initiatives						
Priority projects	Linked strategies	2026/27	2027/28	2028/29	2029/30	Future
Support the Derby Chamber of Commerce to develop and embed a Supplier Mentoring Program to help businesses and organisations to meet tendering and compliance requirements.	Economic Development Strategy	✓				
Support Derby Chamber of Commerce to facilitate seed funding and business development workshops to help new and emerging businesses and organisations to access grants and finance.	Economic Development Strategy	✓				
Advocate for Kimberley Development Commission to assess tourism accommodation gaps and develop an investment attraction strategy to attract new providers, such as luxury hotels, self-contained accommodation, caravan and camping sites, and experiential accommodation (i.e. Aboriginal sites, station stays, agritourism and glamping).	The Kimberley Regional Tourism Development Strategy 2023-2033 Economic Development Strategy	✓				
Collaborate with key partner Derby Chamber of Commerce, to advocate for and promote Aboriginal-led cultural tourism experiences and cross-promote Aboriginal enterprises.	Economic Development Strategy	\$				
Upgrade Fitzroy Crossing Airport .	Long Term Financial Plan					\$30M

✓ Covered by operating budget \$ Additional funding or resources required

Objective

9.2 Facilitate access to quality education and training to meet local needs.

Principal activities – what we will continue to do

Service	Service description
Education and life-long learning	Advocate for improved access to quality education and life-long learning opportunities within the shire to support present and changing social and economic needs, including resume writing and IT training to utilise important government websites such as MyGov.
	Collaborate with key partners to deliver local literacy programs.

Supporting strategies and plans

Economic Development Strategy	WA Regional Education Strategy (State Government)
---	---

Strategic initiatives

Priority projects	Linked strategies	2026/27	2027/28	2028/29	2029/30	Future
Embed local employment, training and skills development in major Shire projects by requiring suppliers to demonstrate local workforce participation and creating opportunities for technicians, apprentices and Aboriginal ranger organisations in renewable energy construction and maintenance.	Economic Development Strategy	✓				
Support education and employment programs linked to recycling and waste reduction, including initiatives that support reuse of old tyres, vehicles and discarded “ghost nets.”	Economic Development Strategy		\$			

✓ Covered by operating budget \$ Additional funding or resources required



Outcome

10

Effective governance and partnerships



Objective

10.1 Maintain a high standard of leadership, advocacy, governance and asset management.

Principal activities – what we will continue to do

Service	Service description
Leadership and governance	Develop and oversee local laws, regulation and policies.
	Administer integrated planning and reporting requirements, including the development and administration of a Strategic Community Plan, Corporate Business Plan, Long-Term Financial Plan, Annual Budget, Asset Management Plan, Workforce Plan, Risk Management Framework, and various supporting plans and strategies.
	Develop human resource management policies, procedures and systems for current and future workforce needs.
Asset management	Provide responsible management of Shire assets including council buildings, staff housing, vehicles, machinery and the depot.
Stakeholder management	Work collaboratively with other local government authorities in the Kimberley region, and represent and promote the Shire at appropriate regional, State and Federal forums.
	Broker meetings with State and Federal officers, Ministers, and departmental executives to advance critical issues and stakeholder proposals.

Supporting strategies and plans

• Council Plan	• Asset Management Plan	• Rating and Property Strategy (proposed)
• Long-term Financial Plan	• Workforce Plan	• Disability Access and Inclusion Plan
• Annual Budget	• Risk Management Framework	

✓ Covered by operating budget \$ Additional funding or resources required

Strategic initiatives					
Priority projects	2026/27	2027/28	2028/29	2029/30	Future
Review and update Shire IT applications to meet universal access and inclusion standards for staff with disability or medical conditions.	✓	✓	✓	✓	✓
Prepare key strategic documents , including a Regional Advocacy and Investment Prospectus and a Rating and Property Strategy, to guide funding priorities and ensure fair, sustainable revenue for public services and infrastructure.	✓				

Objective

10.2 Maintain a high standard of leadership, advocacy, governance and asset management.

Principal activities – what we will continue to do	
Service	Service description
Community partnerships	Establish and manage relationships and community partnership agreements with community partners.
Volunteer services	Deliver volunteer support services to grow and strengthen community capacity.
Grant management	Fund, promote and deliver grant programs.

Strategic initiatives					
Priority projects	2026/27	2027/28	2028/29	2029/30	Future
Facilitate the Derby/West Kimberley Prisoner Work Partnership Program.	✓				
Develop a Volunteer Management and Support Strategy.		✓			

✓ Covered by operating budget \$ Additional funding or resources required



42 Council Plan 2026-2036

Outcome

11

An engaged community that enjoys positive customer experiences



Objective

11.1

Enhance community engagement and customer experiences.

Principal activities – what we will continue to do

Service	Service description
Community engagement	Engage with the community to seek feedback and input into Council decisions.
Communications	Inform community members and other key stakeholders about local services, facilities, projects and Council decisions through Shire of Derby/West Kimberley communication channels, including the website, social media pages, newsletters and noticeboards.
Customer service	Deliver excellent customer service.

Supporting strategies and plans

- Social Media Strategy 2024
- Community Engagement Strategy (proposed)

Strategic initiatives

Priority projects	2026/27	2027/28	2028/29	2029/30	Future
Develop a Community Engagement Strategy .					

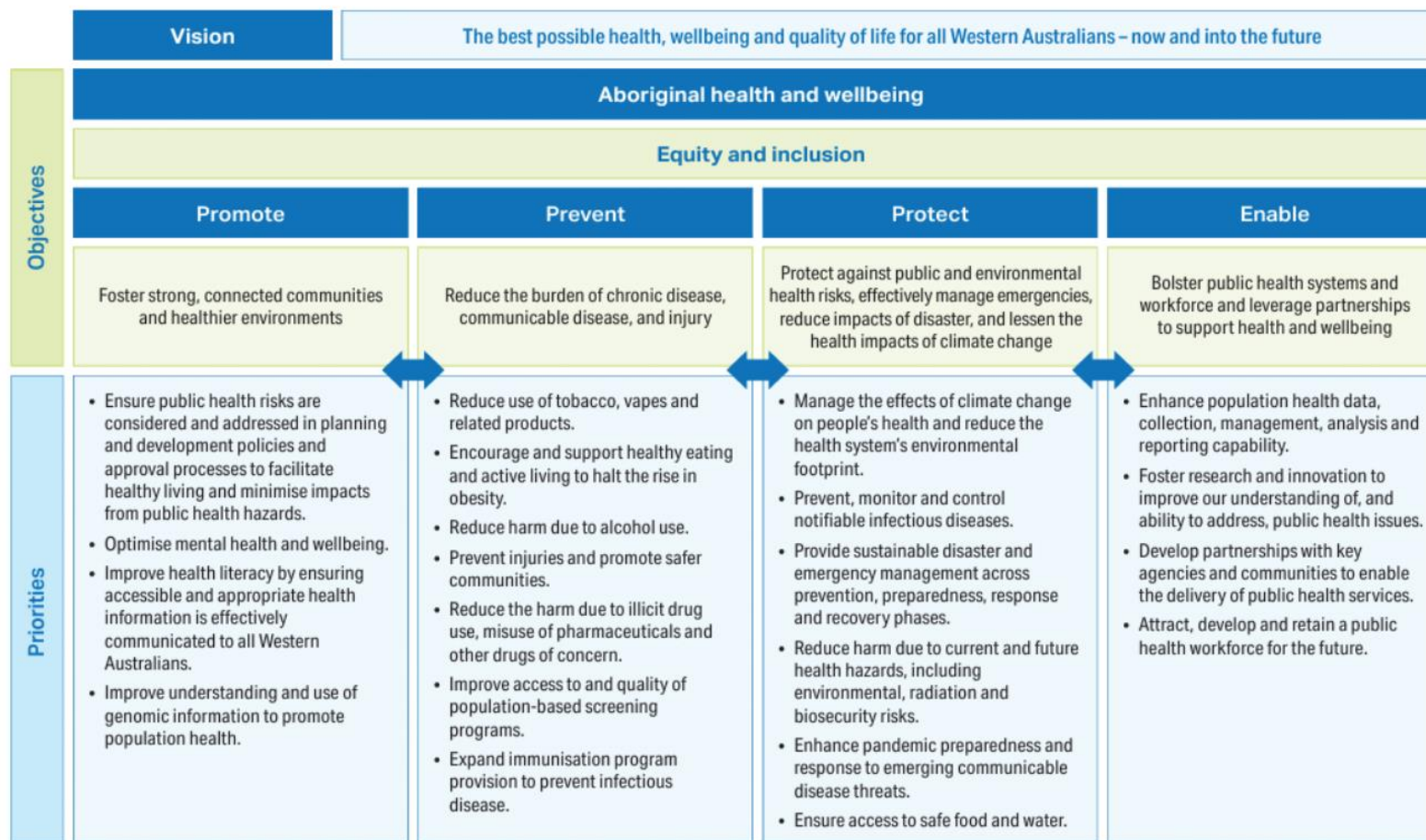
✓ Covered by operating budget \$ Additional funding or resources required





Public Health Plan overview

The Shire will support the State Government with localised achievement of objectives and priorities in the State Public Health Plan for Western Australia (illustrated in the diagram below) by implementing a range of services and projects that are indicated with a ♥ symbol throughout this plan.



Supporting strategies and plans

Several strategies and plans informed the creation of this Council Plan and will continue to guide the Shire of Derby/West Kimberley to achieve the community's desired outcomes.

Long-Term Financial Plan

The Long-Term Financial Plan is Council's 10-year financial planning document. It is created with consideration for forecast income, cash flow, rate setting, financial position and equity statements. These statements are supported by details of assumptions on which the plan has been developed, projected income and expenditure, scenario modelling and sensitivity analysis, major capital works schedules, and risk assessments of major projects. As assumptions and forecasts may be impacted by unanticipated social and financial changes, this plan is regularly reviewed and adjusted.

Asset Management Plan

Effective management of local government assets is crucial to the sustainable delivery of services to meet community needs. Asset Management Plans are essential to ensure that assets are created, maintained, renewed and retired or replaced at appropriate intervals to ensure continuity of services at chosen service levels.

Workforce Plan

The Workforce Plan helps to shape the workforce now and for the future. It provides a coordinated approach for resourcing key projects, services, and operations to meet organisational objectives and community priorities. The Workforce Plan profiles the current workforce, considers labour market forces and trends, identifies skill, knowledge and resourcing gaps, advises on recruitment, training and retention strategies to close any gaps, conducts risk assessment and proposes mitigation strategies, and monitors and reports on key performance indicators.

Risk Management Framework

The Risk Management Framework comprises a Risk Management Policy and a Risk Management Plan. The Framework encourages and guides Councillors and officers to identify, analyse, evaluate, treat, monitor and communicate risks to maximise the potential to achieve goals and objectives and minimise potential for harm or loss.

Capital Works Program

The Capital Works Program describes planned works to improve Council-managed assets over the next five years, such as Council buildings and facilities, roads, footpaths, parks and gardens, sporting grounds and cemeteries. The Program includes a project description, estimated budget and funding sources.

Annual Budget

An Annual Budget is a financial plan adopted each financial year that outlines the anticipated revenue and expenditure to fund the delivery of services, infrastructure, and operations within the community.

Other supporting strategies and plans

Local government is required to fulfil statutory requirements through the provision of various documents, such as the Local Planning Scheme, Disability and Inclusion Plan and Public Health Plan. Council also prepares various plans and strategies to provide an in-depth review and assessment of strategic options to address local priorities.

Strategies, plans and frameworks may be downloaded at www.sdwk.wa.gov.au or requested from Shire of Derby/West Kimberley.

Forecast Statement of Financial Activity

The Forecast Statement of Financial Activity is extracted from the Long-Term Financial Plan to provide an indication of funding available for operational activities. The forecast statement should be read in conjunction with the full Long-Term Financial Plan and its underlying assumptions and predications.

	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$
FUNDING FROM OPERATIONAL ACTIVITIES					
Revenues					
Rates	10,530,255	10,951,464	11,389,522	11,845,103	12,318,907
Grants, subsidies and contributions	9,833,684	10,079,527	10,331,516	10,589,803	10,854,549
Fees and charges	4,485,952	4,620,534	4,759,150	4,901,925	5,048,980
Interest revenue	130,709	151,006	159,663	186,542	223,822
Other revenue	2,702,146	2,769,698	2,838,941	2,909,916	2,982,665
	27,682,746	28,572,229	29,478,792	30,433,289	31,428,923
Expenses					
Employee costs	(10,657,871)	(10,924,317)	(11,197,425)	(11,477,362)	(11,764,298)
Materials and contracts	(12,004,162)	(12,304,269)	(12,611,878)	(12,927,185)	(13,250,370)
Utility charges (electricity, gas, water etc.)	(905,752)	(928,398)	(951,606)	(975,395)	(999,781)
Depreciation	(8,022,826)	(8,663,506)	(9,397,614)	(10,093,108)	(10,345,656)
Finance costs	(202,764)	(176,425)	(151,345)	(126,228)	(104,106)
Insurance	(876,348)	(898,257)	(920,718)	(943,736)	(967,331)
Other expenditure	(761,992)	(781,044)	(800,569)	(820,585)	(841,100)
	(33,431,715)	(34,676,216)	(36,031,155)	(37,363,599)	(38,272,642)
	(5,748,969)	(6,103,987)	(6,552,363)	(6,930,310)	(6,843,719)
Funding position adjustments					
Depreciation	8,022,826	8,663,506	9,397,614	10,093,108	10,345,656
Net funding from operational activities	2,273,857	2,559,519	2,845,251	3,162,798	3,501,937
FUNDING FROM CAPITAL ACTIVITIES					
Inflows					
Capital grants, subsidies and contributions	53,071,730	16,855,523	21,834,736	16,230,605	2,185,550
Outflows					
Purchase of property plant and equipment	(13,591,730)	(13,931,523)	(14,279,812)	(14,744,495)	(662,287)
Purchase of infrastructure	(40,250,000)	(4,458,750)	(8,667,656)	(2,584,538)	(9,989,507)
Net funding from capital activities	(770,000)	(1,534,750)	(1,112,732)	(1,098,428)	(8,466,244)
FUNDING FROM FINANCING ACTIVITIES					
Inflows					
Transfer from reserves	0	600,000	300,000	0	4,000,000
New borrowings	0	0	0	0	2,000,000
Outflows					
Transfer to reserves	(811,855)	(946,304)	(1,375,148)	(1,491,210)	(632,645)
Repayment of past borrowings	(692,002)	(678,465)	(657,371)	(573,160)	(403,048)
Net funding from financing activities	(1,503,857)	(1,024,769)	(1,732,519)	(2,064,370)	4,964,307
Estimated surplus/deficit July 1 B/Fwd	0	0	0	0	0
Estimated surplus/deficit June 30 C/Fwd	0	0	0	0	0

Development and reporting

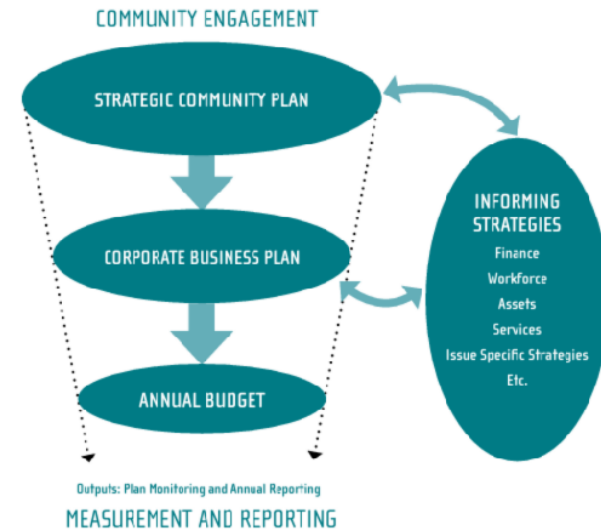
The *Local Government Act 1995* requires that all local governments have a plan for the future. As of 2025, Council was required to adopt a 10-year Strategic Community Plan, 4-year Corporate Business Plan and an Annual Budget. The guidelines suggest these documents are integrated with informing strategies, including an asset management plan, workforce plan, and a long-term financial plan.

To streamline reporting and strengthen integration, the Shire of Derby/West Kimberley is following emerging best practice and has integrated the Strategic Community Plan and Corporate Business Plan into one succinct document and named it the Council Plan.

In 2025, Council embraced the FUTYR® approach to conduct a major review of its Strategic Community Plan and Corporate Business Plan. This is a community-led, integrated and streamlined approach designed specifically for local government. It involved:

- Desktop research.
- Detailed review of current plans and strategies to integrate outcomes and actions.
- Community survey and benchmarking using the MARKYT® Community Scorecard.
- Workshops with councillors, staff, key stakeholders and local community members.

We express our deepest thanks to community members who assisted with development of this Council Plan. We heard from a good cross section of people in the local community, including young people, families, seniors, people with disability, people with diverse cultural backgrounds, local businesses owners and managers, and representatives from local community organisations.



MARKYT 
Community Scorecard

154

Community members

MARKYT 
VoiceBank

3,186

Word count of ideas and suggestions

FUTYR 
Community workshops

3

Community workshops

Council will monitor delivery of this plan and publish regular updates to keep the community informed on progress. In line with the Integrated Planning and Reporting Framework and Guidelines, Strategic Community Plan components will be reviewed by Council once every two years, with a major review including community engagement once every four years. Corporate Business Plan components will be reviewed and updated by Council annually.

Measuring success

To track progress against outcomes in this plan, Council will use actual and perceived performance measures.

Actual performance data will be regularly updated and reported in the Annual Report.

Community perceptions of performance and service delivery have been measured and benchmarked against industry standards through completion of a MARKYT® Community Scorecard and participation in the MARKYT® Benchmarking Excellence Program.

Over the next 10 years, Council has set an aspirational target to be in the Target Performance Zone, shown as the shaded area in the illustration to the right, with performance ratings between industry average and the industry high score.

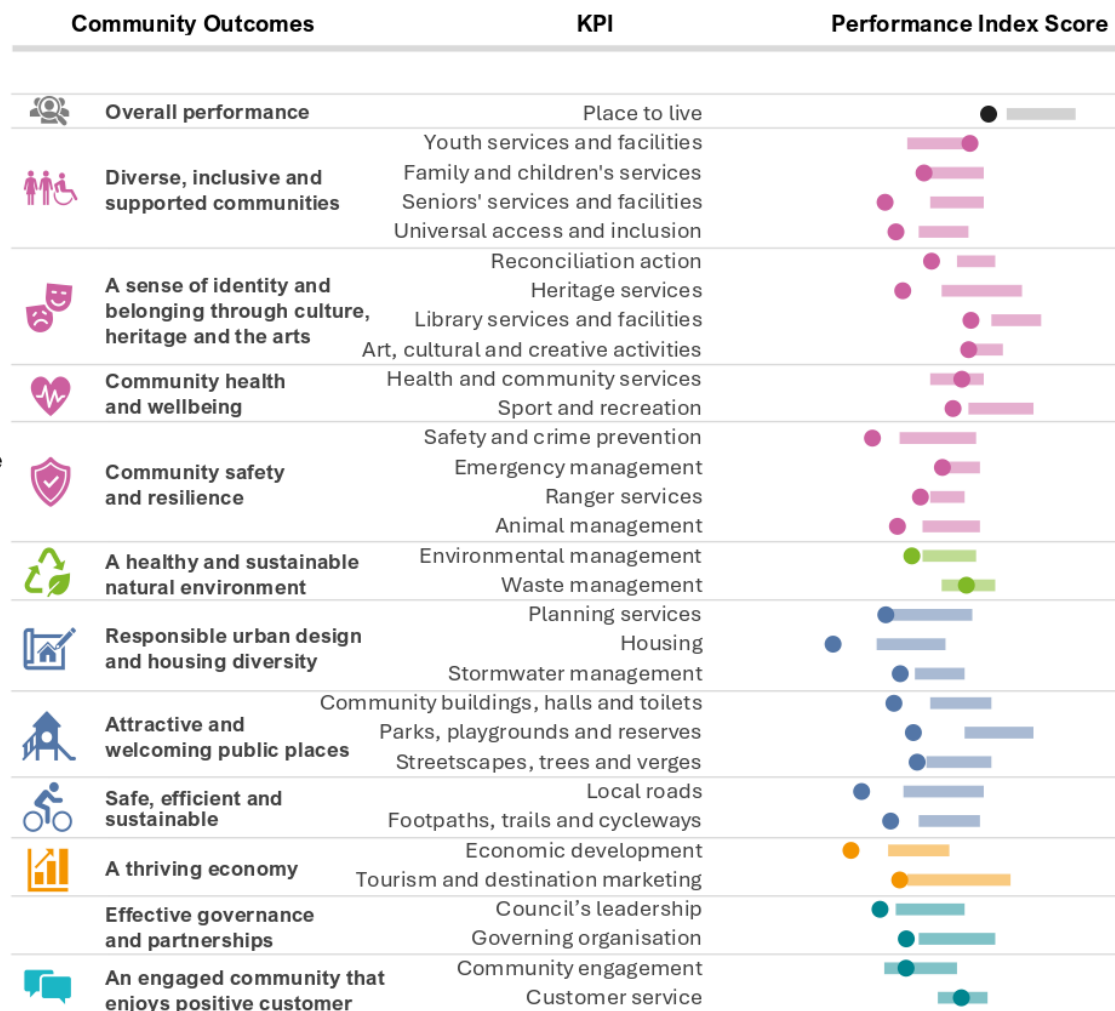
● Council Performance Score

Source: 2025 MARKYT® Community Scorecard

■ Target Performance Zone

Shading shows industry average to industry high from the MARKYT® Benchmarking Excellence Program. For further information, visit catalyse.com.au

MARKYT® Community Scorecard



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Local Government Financial Index ratios

The Local Government Financial Index (LGFI) provides at-a-glance insights about local government financial positions, based on annual financial year reporting. The LGFI consists of four ratios:

LGFI Ratio	Application	Benchmark
Current Ratio	The Current ratio provides insights to the ability of a local government to meet its short-term financial obligations out of unrestricted current assets.	The benchmark score is 1
Debt Service Coverage	The Debt Service Coverage ratio is the measurement of a local government's ability to repay its debt including lease payments.	The benchmark score is 2
Operating Surplus	The Operating Surplus ratio is a measure of a local government's ability to cover its operational costs and generate funds available for capital funding or other purposes.	The benchmark score is 0
Net Financial Liabilities	The Net Financial Liabilities ratio contrasts the level of debt of a local government to its operating revenue.	The benchmark score is .3



**Do you have feedback or ideas to help
Shire of Derby/West Kimberley continue
to be a welcoming community with
opportunities to thrive?**

Please reach out to Shire of Derby/West Kimberley
to share your thoughts and ideas.

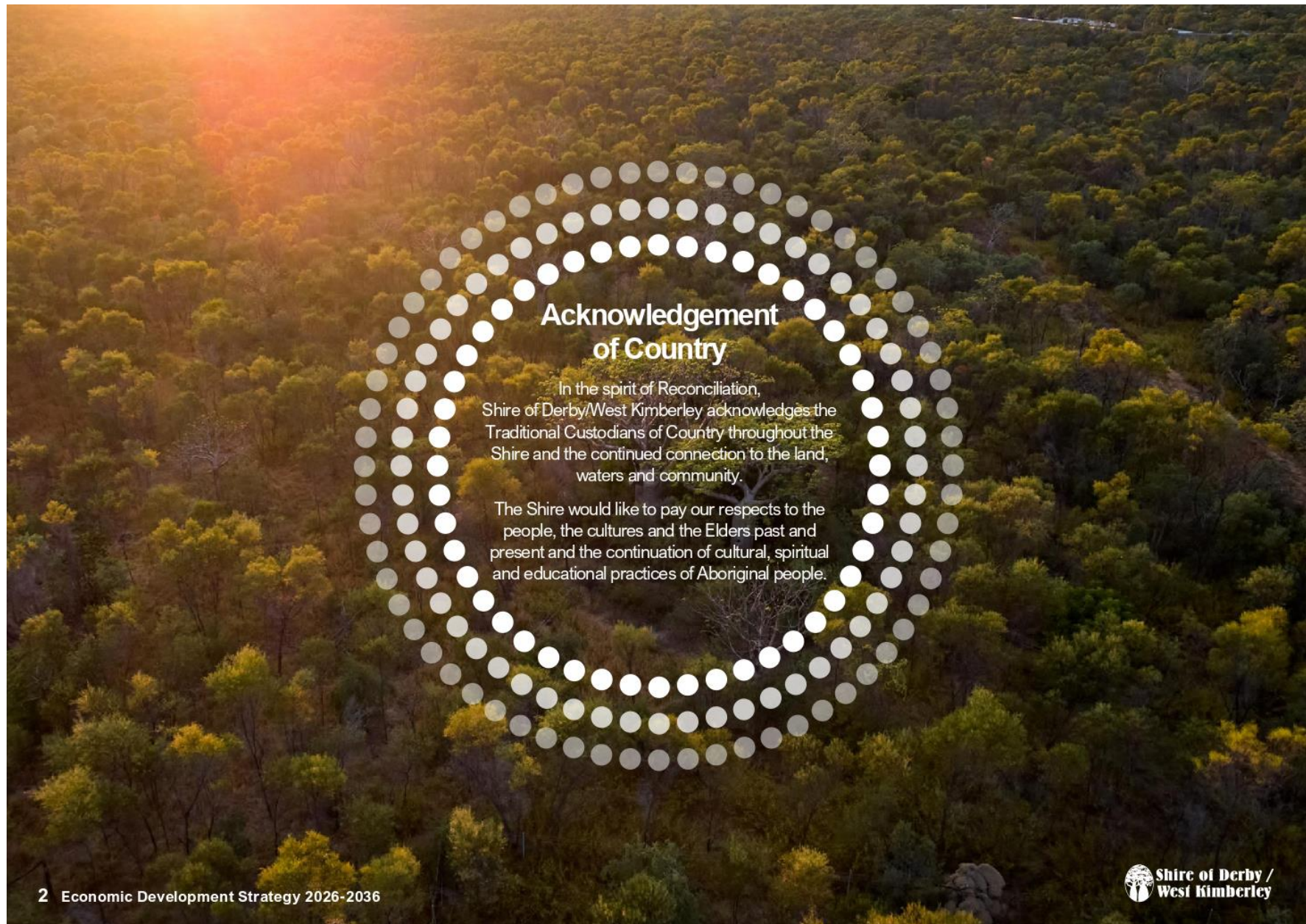
Shire Office	30 Loch Street, Derby
Postal Address	PO Box 94, Derby WA 6728
Telephone	08 9191 0999
Email	sdwk@sdwk.wa.gov.au
Website	www.sdwk.wa.gov.au



**Shire of Derby /
West Kimberley**

Economic Development Strategy 2026-2036

Driving sustainable growth



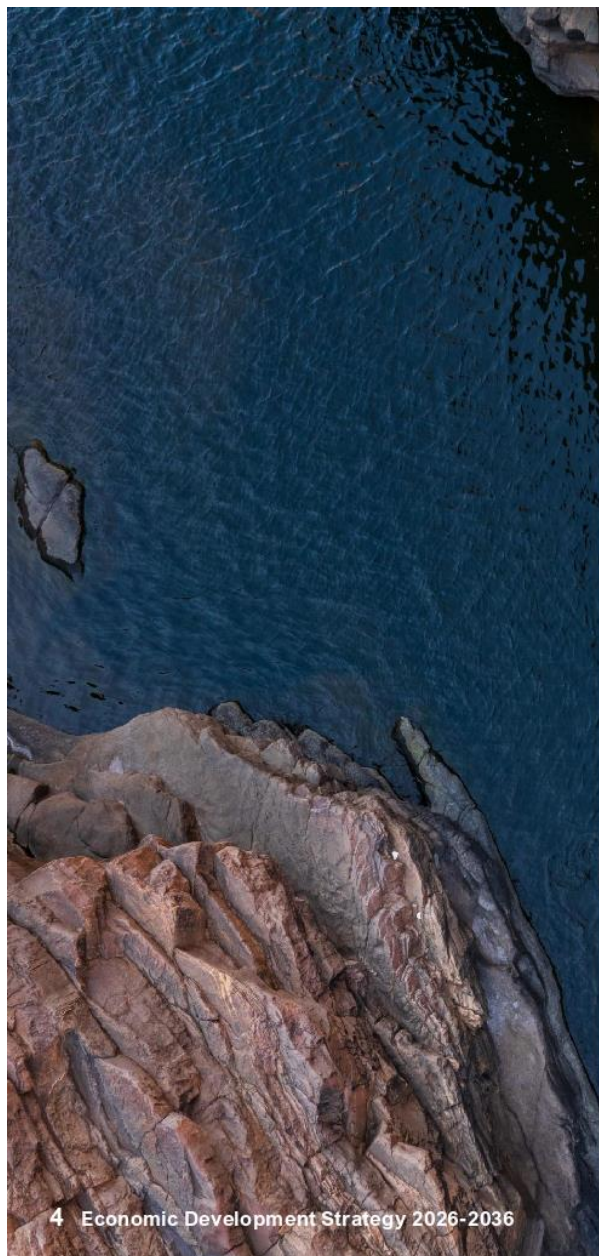


3 Economic Development Strategy 2026-2036

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 Shire of Derby /
West Kimberley



4 Economic Development Strategy 2026-2036

Introduction

Driving sustainable growth

Welcome to the Shire of Derby/West Kimberley's Economic Development Strategy 2026-2036.

This Strategy supports the Shire's vision of "A welcoming community with opportunities to thrive" and aligns with the Council Plan, providing a clear framework to guide economic development across the West Kimberley over the next decade.

It sets out a shared 10-year action plan for a resilient, inclusive and diversified economy, alongside practical actions to attract investment, support local business and create sustainable employment opportunities. It responds to the region's unique strengths and challenges, recognising the importance of housing, infrastructure, workforce development, and economic diversification in enabling long-term growth.

Developed through economic analysis and engagement with government, industry, Aboriginal organisations and the community, the Strategy reflects a strong commitment to partnership and place-based development. It recognises that sustainable economic growth must be inclusive and culturally grounded, with Aboriginal leadership playing a central role in shaping the region's future.

The Strategy focuses on five key areas:

1. Tourism, brand and place identity
2. Housing and liveability as an economic enabler
3. Economic diversification and sustainable industries
4. Aboriginal economic empowerment and leadership
5. Strong coordination, partnerships and advocacy.

Together, these priorities position the Shire as a gateway to opportunity and driving growth while enhancing community wellbeing.

This Strategy is practical, adaptive and delivery-focused, with progress to be monitored and reviewed regularly to ensure it continues to meet the evolving needs of the community.



A message from the President

This Economic Development Strategy presents a clear and coordinated approach to driving sustainable growth across the Shire of Derby/West Kimberley.

Aligned with the Shire's vision of this Strategy outlines how Council will work in partnership with the community, Aboriginal organisations, local businesses, and government to strengthen and diversify the local economy over the next decade.

The Shire continues to face a range of challenges, including housing constraints, workforce availability and the high cost of living and doing business in a remote environment. At the same time, there are significant opportunities to build on the region's natural assets, cultural heritage, and strategic position to support growth across key industries.

Council recognises the importance of maintaining a balanced and sustainable approach to economic development. This includes ensuring responsible financial management, making informed decisions about investment and priorities and advocating for the infrastructure and services required to support long-term growth.

In the short term, Council will focus on enabling the key foundations for economic development, including housing, infrastructure, and workforce capability, while supporting local business growth and strengthening regional partnerships.

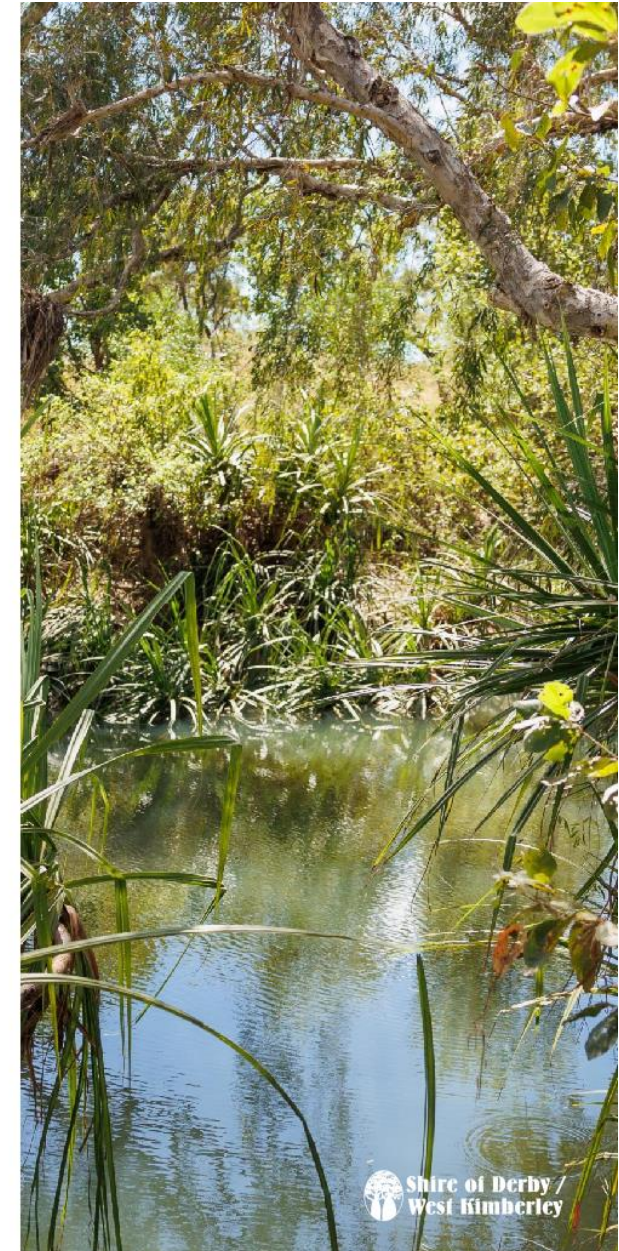
Over the medium to long term, the Strategy will guide efforts to diversify the economy, support improved Aboriginal economic participation and develop opportunities that contribute to employment, investment and improved quality of life across the Shire.

Council looks forward to working collaboratively with its partners and the community to deliver on this Strategy and support a strong and sustainable future.

Peter McCumstie

President, Shire of Derby/West Kimberley

5 Economic Development Strategy 2026-2036



The Shire at a glance

Shire of Derby/West Kimberley is known for its rich Aboriginal heritage and rugged natural beauty.

We are Australia's Boab County.

Covering over 120,000 square kilometres, the Shire includes the towns of Derby, Fitzroy Crossing and Camballin, and 54 remote Aboriginal communities.

The population is predominantly Aboriginal and/or Torres Strait Islander, comprising over 60% of the population. There are 17 distinct language groups, each with their own seasonal calendar. This rich cultural heritage is central to the identity and future of our region.

The Shire is a gateway to some of Australia's most spectacular and unique natural attractions, like the Gibb River Road, Fitzroy River, Windjana Gorge, Devonian Reef and Horizontal Falls, all drawing tourists seeking adventure and unique cultural experiences.

There is a wide range of public and community facilities, including libraries, swimming pools, town ovals, parks, a civic centre, recreation centres, and essential services like a waste management facilities and airports. These amenities support recreation, learning, transport, and community engagement across both urban

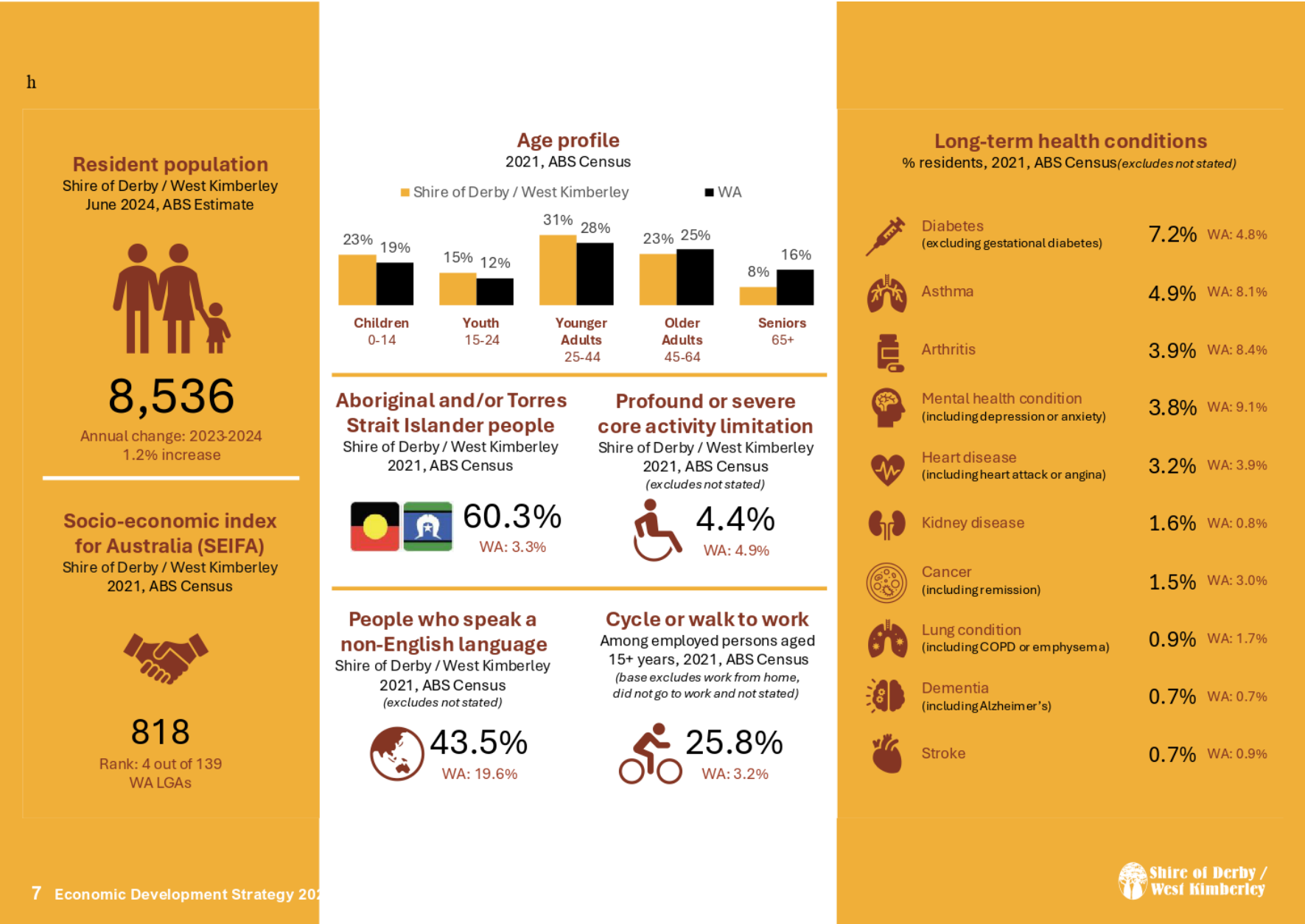
and remote areas, while iconic locations like the Derby Jetty and community hubs enhance local lifestyle and tourism.

The main industries for employment are education and training, and health care and social assistance, followed by public health and administration.

Continued investment in community development, health services, education, digital connectivity and housing – especially in Aboriginal communities – will be critical to improving long-term wellbeing and equity.

Building on its unique assets, the Shire has strong potential for inclusive and sustainable growth, making the Shire of Derby/West Kimberley a truly unique and vibrant place to live, work and visit now, and for the future.







Gross Regional Product

Shire of Derby / West Kimberley
2024, REMPLAN



\$509.8M

Annual change:
+\$13.3M (2.7%)

Visitor economy: tourism jobs

Shire of Derby / West Kimberley
2024, Kimberley Development Commission



155

5.9% of total jobs

Home ownership

Owned outright
or with a mortgage
2021, ABS Census
(excludes tenure type not stated)



17.4%

WA: 70.1%

Completed year 12
or equivalent

Shire of Derby / West Kimberley
2021, ABS Census



36.1%

WA: 62.6%

Housing diversity

Semi-detached house,
townhouse, flat or apartment
2021, ABS Census
(excludes not stated)



7.6%

WA: 19.5%

Volunteering

Shire of Derby / West Kimberley
Among 15+ year olds
2021, ABS Census
(excludes not stated)



13.9%

WA: 17.2%

Businesses and jobs

Shire of Derby / West Kimberley
2024, Kimberley Development Commission

Businesses

245

Annual change: -2

Jobs

2,304

+306 offshore jobs

Main industries of employment

2021, ABS Census (% of residents)

Education
and Training

21.9%

WA: 9.2%

Health Care and
Social
Assistance

20.1%

WA: 14.2%

Public
Administration
and Safety

13.2%

WA: 6.2%

Retail Trade

6.3%

WA: 9.2%

Agriculture,
Forestry
and Fishing

5.7%

WA: 2.4%

Construction

5.7%

WA: 9.2%





Community values

Our shared community values represent what is most important to our community, helping to guide the way we act and the choices we make.

B

Belonging

Everyone feels welcome, valued and, included.

O

Open-minded

We listen, learn, and embrace different perspectives.

A

Accountable

We act with integrity and take responsibility.

B

Better together

We collaborate, support one another, and achieve more as one.

S

Sustainable

We care for our environment and use resources responsibly.





Strategy structure

This section is informed by stakeholder interviews, the Shire's Strategic Community Plan consultation process, a scan for alignment with stakeholder strategies, and by analysis of the region's economic profile.

What are we trying to achieve?
What is the desired public impact?

Where do we focus our resources strategically?
Who do we partner with?

What will we do?

How do we know if we're succeeding?



Context



About this section

This section of the draft Economic Development Strategy was developed through a structured and evidence-based approach. The primary foundation was the detailed economic and demographic analysis which provides quantitative insights into population trends, employment, industry composition, economic output, and land use patterns. This analysis highlighted key structural characteristics of the Shire's economy, including its reliance on mining and pastoral industries, population decline over the past decade, and recent signs of recovery in gross regional product and employment.

This quantitative baseline was strengthened through extensive stakeholder engagement, including targeted one-on-one interviews with key stakeholders across government, industry, and the community. These discussions provided grounded, on-the-ground perspectives on local challenges and opportunities. Their inputs were carefully distilled and directly informed the framing of issues such as housing constraints, workforce attraction and retention, infrastructure limitations, and governance effectiveness.

In parallel, a review of relevant State and Federal Government strategies, along with regional stakeholder plans, was undertaken to ensure alignment with broader policy frameworks. This included consideration of priorities relating to housing, workforce development, infrastructure investment, Indigenous economic participation, and Northern Australia development.

The problem statements were then refined to clearly articulate the most critical barriers to economic growth and liveability, while the opportunity statements identify practical, place-based pathways to leverage the Shire's unique assets. This approach ensures the strategy is grounded in data, shaped by stakeholder insight, and aligned with government priorities.

Furthermore, development of this document was undertaken 'hand-in-glove' with the development of the Shire's Council Plan. It is intended that the content of this document mirror the content in the respective section(s) of the plan.

Situational analysis



Summary below

1. Community priority: the 2025 MARKYT® Community Scorecard identified 'Economic Development' and 'Housing' at the two highest priorities, but as the two worst performing.
2. Economic reliance: The Shire's economy is relatively concentrated on a small number of sectors, leaving it vulnerable to volatility and policy shifts.
3. Fiscal constraint: A small, declining rate base and low asset renewal limit the Shire's financial sustainability and ability to co-fund infrastructure or attract grants.
4. Infrastructure deficit: Ageing facilities, flood-damaged assets, and poor housing conditions undermine livability and workforce attraction.
5. Social disadvantage: Unemployment and youth disengagement are high, with weak education outcomes, low retention, and high staff turnover across sectors.
6. Aboriginal participation: Although many residents are Aboriginal, there is limited involvement of Aboriginal people in Shire procurement processes, and in some governance bodies.
7. Governance fragmentation: Limited coordination among government agencies, native title bodies, and regional institutions limits effective planning and delivery.
8. Environmental conflict: Competing priorities around the Martuwarra (Fitzroy River) basin – economic development vs. cultural and ecological protection – create policy tension and limit effective and strategic Government direction.
9. Remoteness and connectivity: Poor road and digital infrastructure isolate communities, raising service costs and constraining supply chains.
10. Strategic potential: Assets such as Derby Port, Curtin RAAF Base, and vast natural landscapes provide anchors for diversification in tourism, carbon markets, and logistics.
11. Emerging priorities: Initial consultation identified five imperatives – rebuild livability, embed Aboriginal governance, localise training and procurement, attracting private sector investment in sustainable industries, and strengthen advocacy partnerships.

Strategic alignment



Strategic Pillar	WA Government Alignment	Federal Government Alignment	Regional Stakeholder Alignment
Housing and livability as an Economic Enabler	WA Housing Strategy 2020–2030; WA Jobs Act 2017; Closing the Gap – WA Implementation Plan; WA Regional Development Framework	National Housing and Homelessness Plan (in development); National Skills Agreement; Closing the Gap; Pacific Australia Labour Mobility (PALM) Scheme	KDC Blueprint – Regional Leadership and Aboriginal Advancement; RDA Kimberley Strategic Plan – livability and Workforce
Tourism, Brand and Place Identity	Diversify WA – Tourism and Creative Industries; Tourism WA Two-Year Action Plan; Aboriginal Empowerment Strategy 2021–2029; WAITOC.	National Tourism Strategy 2030; Northern Australia Action Plan 2024–2029 (NAAP); WA Aboriginal Tourism Action Plan 2021 – 2025.	RDA Kimberley Strategic Plan; Broome Growth Plan; KDC Blueprint – Tourism and Regional Branding
Aboriginal Economic Empowerment and Leadership	Aboriginal Empowerment Strategy 2021–2029; WA Climate Policy 2020; WA Jobs Act	Closing the Gap Priority Reforms; National Aboriginal Ranger Program; Aboriginal Advancement Strategy	Registered Native Title Prescribed Body Corporate (RNTPBC); KDC Aboriginal Advancement Pillar; ACCOs; opportunities to connect with existing Aboriginal Leadership Groups.
Economic Diversification and Sustainable Industries	Diversify WA Strategy; WA Agribusiness Strategy; WA Climate Policy 2020; WA Green Jobs Plan	Northern Australia Action Plan 2024–2029 (NAAP); Ag2030 Strategy; Nature Repair Market Bill; Net Zero 2050 Commitments	RDA Kimberley Strategic Plan; KDC Blueprint – Infrastructure and Emerging Industries; Kimberley Pastoral and Agribusiness Networks
Partnerships, Leadership and Advocacy	WA Regional Development Framework; WALGA Advocacy Priorities; State Infrastructure Strategy	Federal Regional Investment Framework; Northern Australia Action Plan 2024 - 2029; Infrastructure Australia Priority List	KDC and RDA Kimberley advocacy priorities; Regional Chambers of Commerce and Industry; Kimberley Regional Group (KRG)

Problems



Housing shortages and construction challenges

- The Shire faces a critical shortage of affordable and appropriate housing, in Derby and Fitzroy Crossing. These shortages are compounded by complex land tenure and native title processes, which are perceived by some stakeholders to slow down development and deter private and public investment. High supply chain costs and limited construction capacity further raise barriers. The lack of housing undermines livability, restricts workforce attraction and retention, and limits business investment. This is compounded by limited investment in building local capacity, training and employment pathways in the construction sector.

Workforce attraction, retention and skills

- The region struggles to attract and retain a stable workforce due to high living costs, limited services, and constrained training pathways. A mismatch persists between community expectations, industry needs, and training availability, creating instability and barriers to growth in key some sectors.
- Local contractors face difficulties competing for major projects due to limitations in compliance, project management, and administrative capacity. This prevents the region from fully capturing value from government, defence, and infrastructure contracts. Furthermore, skilled workers are often attracted to greater remuneration offered by the mining sector.

Economic concentration and exposure to policy shifts

- The local economy is reliant on pastoralism and mining, leaving it vulnerable to global commodity fluctuations and national policy shifts such as any future live export bans on cattle (not currently proposed). This lack of diversification constrains resilience, limits innovation, and places long-term growth at risk.

Infrastructure maintenance and high supply chain costs

- The scale and remoteness of the Shire means that maintaining essential road, digital, and logistics infrastructure is costly and resource-intensive.
- These higher infrastructure and supply chain costs flow through to businesses, service providers, and households, influencing the overall cost of living and cost of doing business in the district. It also limits opportunities for businesses to achieve economies of scale.
- Ensuring sustainable and affordable infrastructure investment is therefore critical to attracting new industries, supporting tourism, and enabling reliable service delivery for communities across the Shire.

Underutilised governance and advocacy structures

- Despite multiple regional bodies, advocacy for public investment is inconsistent. This weakens the Shire's influence with higher levels of government, reduces funding leverage, and slows reform.
- Furthermore, Aboriginal stakeholders are often under-represented in governance structures, which limits impact with some stakeholders and undermines inclusiveness.

Fragmented tourism assets and reputational damage reducing visitor stay and spend

- The tourism sector remains underdeveloped, with fragmented assets, limited accommodation, and reputational challenges reducing visitor stay and spend. While the district has significant natural and cultural assets, these are underutilised. Limited brand recognition and inconsistent positioning constrain the region's ability to fully realise its tourism potential and attract a broader visitor market.

Opportunities



Collaborate to address housing shortages and complexities

- The Shire can work with partners to scope pilot projects aimed at address complex housing challenges and unlocking affordable supply while building local workforce capability in final assembly and servicing.
- Innovative housing also creates opportunities to train and employ people from the local population and to align workforce migration programs such as Designated Area Migration Agreement (DAMA) and Pacific Australia Labour Mobility (PALM), linking housing provision with sustainable workforce development.

Aboriginal economic empowerment

- By working with various stakeholders to support Aboriginal-led enterprises in cultural tourism, land management, aquaculture, and carbon markets, the Shire can foster inclusive growth. Supporting partner organisations to empower RNTBPCs through training, finance, and enterprise support will unlock shared value, preserve cultural integrity, and increase local employment.
- Embedding Aboriginal representation in governance and planning processes strengthens credibility and ensures the Strategy reflects community aspirations.

Tourism revitalisation and destination branding

- Derby and Fitzroy Crossing can be repositioned as distinctive gateways to the Kimberley by leveraging their natural and cultural assets.
- Initiatives include:
 - Destination branding: Establish the region as the gateway to the Gibb River Road, Buccaneer Archipelago and Horizontal Falls.
 - Cultural tourism: Expand Aboriginal-led tourism and small-scale adventure / recreational charters.
 - Events and marketing: Leverage the 2028 solar eclipse as a catalyst for branding and visitor growth.
 - Infrastructure renewal: encourage upgrades to caravan parks, improve accommodation options, and enhance town presentation to increase visitor stay and spend.

Economic diversification and strengthening of key sectors

- The local economy has opportunities to expand and diversify through:
- Promote and support Ranger programs working alongside border control and defence.
- Pastoral and agricultural value-add: Meat processing, irrigation (where feasible), and Aboriginal agribusiness ventures.
- Renewable energy: Harness solar, wind, and storage to reduce costs, drive sustainability, and create jobs.
- Defence and security: Develop training, logistics, and border monitoring activities with greater community integration.
- Carbon and nature repair markets: Leverage Kimberley's natural assets for carbon offsets, biodiversity projects, and ranger-led programs.

Regional collaboration and investment advocacy

- There is a strong desire for coordinated advocacy aligned with State and Federal frameworks such as the RDA Charter, NAAP, and Regional Investment Framework.
- The Shire can convene stakeholders (KDC, RDA Kimberley, Kimberley Ports Authority, Aboriginal organisations) to create a unified voice and secure public investment for shovel-ready projects (housing, health, training hubs, ports).
- SDWK can develop 'funding ready' projects with costed business cases.

Build small business capability:

- Acknowledging that local businesses face various barriers to winning major contracts, building capacity through mentoring, project management support, and business skills training will allow them to compete for defence, infrastructure, and government projects.
- While not a direct provider of business support, the Shire can play a facilitation role, connecting small businesses with services such as the Small Business Development Corporation, industry mentors, and regional training providers.

Vision, objectives and expected benefits

The vision for the Shire's economy is:

A resilient, inclusive, and prosperous economy, where cultural heritage, natural assets, and innovation drive sustainable growth, create meaningful jobs, and strengthen community wellbeing.

This vision positions the Shire as both a gateway to opportunity in key sectors such as tourism, defence, agriculture, and carbon markets and a place of belonging where the local community can build secure livelihoods and futures.

Objectives

The Strategy is underpinned by the following core:

1. A distinctive, revitalised brand and tourism offering that attracts new visitors and residents.
2. Improved housing supply and modern infrastructure that enable investment and reduce cost-of-living pressures.
3. A diversified, sustainable economy that is resilient to policy shifts and environmental challenges.
4. A more inclusive, self-determined economy that reflects Aboriginal knowledge, culture, and leadership.
5. Stronger coordination and advocacy delivering more resources, reforms and investment to the region.

Expected Benefits

1. Economic resilience: A more diverse local economy, less vulnerable to global commodity cycles or policy shifts.
2. Jobs and skills: Increased employment across multiple sectors, with growth in Aboriginal-led enterprises and higher retention of skilled workers.
3. Improved liveability: Greater housing availability, more attractive services, and stronger community confidence in the district's future.
4. Cultural Strength: Recognition of Aboriginal cultural knowledge and leadership as core to economic decision-making.
5. Infrastructure renewal: Modernised facilities that underpin growth and resilience.
6. Stronger voice: More effective advocacy to State and Federal Governments, resulting in improved access to funding, better policy decisions and public investment.

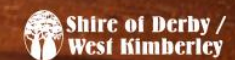


Strategic pillars





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Action plan summary

*Denotes the proposed project requires further assessment and funding.

#	Strategic Pillar and project	Deliver	Partner and advocate
1. Tourism, brand and place identity			
1.1	Tourism Infrastructure Renewal Program	✓	✓
1.2	Wayfinding, Interpretive Signage, and Entry Statement Network	✓	✓
1.3	Marketing Partnership	✓	✓
2. Housing and liveability as an economic enabler			
2.1	Land Release and Planning Reform Initiative	✓	✓
2.2	Community Facilities Renewal Program	✓	
2.3	Public Realm and Streetscape Improvement Program	✓	
2.4	Town Activation and Events Program	✓	✓
2.5	Regional Housing Collaboration Forum		✓
3. Economic diversification and sustainable industries			
3.1	* Local Circular Economy and Waste-to-Resource Hub	✓	
3.2	* Renewable Kimberley Innovation Partnership		✓
4. Aboriginal economic empowerment and leadership			
4.1	Aboriginal Procurement and Employment Framework	✓	
4.2	* Kimberley Cultural Enterprise Incubator	✓	
5. Strong coordination, partnerships and advocacy			
5.1	Shire's Economic Leadership Coordinating Group	✓	
5.2	Integrated Advocacy and Investment Prospectus	✓	✓
5.3	* Derby–West Kimberley Prisoner Work Partnership Program		✓

1.

Tourism, brand and place identity

Reposition the Shire as a distinctive destination by leveraging cultural, natural, and lifestyle assets.

Shire of Derby/West Kimberley is working to reposition itself as a distinctive and authentic destination by showcasing the region's extraordinary cultural heritage, natural landscapes, and relaxed Kimberley lifestyle.

Tourism is both an economic driver and a storyteller for the region, creating local jobs while sharing the area's rich Aboriginal culture, vast wilderness, and historic character with the world. The Shire's role is to coordinate and promote a unified regional brand, improve visitor infrastructure, and support Aboriginal-led and small-scale tourism ventures that deliver genuine experiences.

Through partnerships with WAITOC, Australia's North West Tourism (ANW), Tourism WA, RNTBPCs, and regional operators, the Shire seeks to strengthen the visitor economy and extend average stays. By leveraging its cultural and natural assets, the Shire aims to redefine the West Kimberley as a welcoming gateway to adventure, history, and connection – where community pride and visitor experience grow hand in hand.



Project

1.1

A sense of identity and belonging through culture, heritage and the arts

In partnership with public and private sector stakeholders, this project positions the Shire as the steward and showcase of the region's tourism experience, transforming essential local assets into strategic infrastructure that tells the West Kimberley's story. By investing in visible, visitor-facing improvements, the Shire turns its public spaces and gateways into catalysts for economic development, regional pride, and community confidence, reinforcing Derby and Fitzroy Crossing as welcoming, high-quality destinations at the heart of the Kimberley.

Purpose

Upgrade visitor amenities (e.g. signage, town entrances) to extend visitor stay and improve reputation.

Rationale

Shire of Derby/West Kimberley manages local roads, signage and public open space which are critical to shaping visitor experience and town presentation. Upgrading and maintaining these tourism assets will strengthen the region's reputation, encourage longer stays, and create shovel-ready projects for future funding opportunities.

Actions

1. Work with stakeholders to develop a five-year capital works plan for tourism assets, including commissioning a feasibility study for opportunity for the private sector to expand or redevelopment of existing caravan parks, with a view to securing investment so that new projects can be delivered before the 2028 solar eclipse.
2. Refresh Derby and Fitzroy Crossing visitor gateways with consistent branding and interpretive signage.
3. Work with WAITOC and ANW to advocate for and promote Aboriginal-led cultural tourism experiences and cross-promote Aboriginal enterprises'.
4. Develop and promote the region as the starting point of the Gibb River Road and Buccaneer Archipelago, including a coordinated tourism marketing campaign aligned with Tourism WA.
5. Collaborate with RNTNBCs and industry partners to complete a feasibility study for a Cultural and Visitor Centre in Fitzroy Crossing.
6. Engage industry partners to develop a Green Paper to describe tourism accommodation needs and recommendations.
7. Investigate options for constructing a mangrove boardwalk in Derby.
8. Investigate and progress development opportunities for Derby Airport and Fitzroy Crossing Airport.

Expected Outcomes

- Higher visitor satisfaction and longer stays.
- Strengthened local tourism brand consistency.
- Ready projects for Tourism WA and NAAP funding streams

Project

1.2

Wayfinding, Interpretive Signage, and Entry Statement Network

This project will create a visually unified and culturally authentic navigation experience across the Shire, where visitors are welcomed by striking entry statements, guided by cohesive signage, and connected to Country through Aboriginal storytelling and local identity. It establishes SDWK as a leader in cultural design, civic pride, and place-based tourism infrastructure.

Purpose

To design, install, and maintain a coordinated wayfinding, interpretive signage, and entry statement system that connects key attractions, cultural sites, and community facilities across the Shire. This project will create a visually cohesive and culturally rich arrival experience, celebrating the Shire's identity and improving navigation, safety, and visitor orientation across Derby, Fitzroy Crossing, and key regional routes.

Rationale

Clear, attractive signage and welcoming entry statements improve safety, accessibility, and visitor experience, all core responsibilities of local government in managing roads, reserves, and public spaces. A unified, high-quality design language also strengthens regional branding and enhances cultural and heritage recognition. Entry statements at major access points will symbolise local pride and connection to Country, showcasing Traditional Owner identity and the Shire's position as the gateway to the West Kimberley

Actions

1. Develop a costed Wayfinding and Interpretative Signage Plan to include Derby and Fitzroy Crossing entry statements, Gibb River Road junctions and key tourism attractions.
2. Design and install new entry statements at key arrival points and major gateways to communities and tourism trails.
3. Co-design signage and entry statement templates with RNTNBCs, Tourism WA, and local artists - incorporating Aboriginal languages, artwork, and cultural narratives.
4. Procure and install a unified suite of directional, interpretive, and digital QR-linked signage, ensuring consistency across the Shire.
5. Incorporate solar lighting, anti-graffiti finishes, and sustainable materials to reduce lifecycle costs

Expected Outcomes

- Enhanced visitor experience through improved orientation, navigation, and first impressions.
- Distinctive entry statements that strengthen the region's sense of identity and cultural presence.
- A consistent and professional regional image integrated into all Shire-managed assets and public spaces.
- Improved connectivity between towns, attractions, and cultural or recreational sites.
- Visible recognition of Aboriginal culture and language throughout the Shire.
- Higher visitor satisfaction and extended stay duration, supporting tourism growth and local business activity

Project

1.3 Marketing Partnership

This project positions the Shire as the regional convener, storyteller, and brand leader of the West Kimberley – transforming perception into power. By merging tourism marketing with livability promotion, the Shire turns its authentic cultural identity and community spirit into a strategic advantage, working with public and private stakeholders to attract visitors, residents, and investors while strengthening pride, unity, and confidence across the region.

Purpose	Rationale
To deliver a coordinated regional branding and marketing initiative that jointly promotes Derby and Fitzroy Crossing as the dual “Gateways to the Kimberley” while reshaping external perceptions of the region’s livability, culture, and opportunity. The project combines destination marketing with a livability and reputation campaign, positioning the Shire as both a vibrant place to visit and a welcoming, family-friendly place to live, work, and invest.	The Shire’s image and visibility are fundamental to its success in attracting visitors, workforce, and investment. While Broome dominates region’s branding, Derby and Fitzroy Crossing hold unique cultural, natural, and adventure assets that are underrepresented in tourism and lifestyle promotion. At the same time, outdated perceptions of remoteness and disadvantage affect population growth and investor confidence. A strategic, evidence-based media and branding campaign can reverse these perceptions by showcasing the region’s liveability, culture, and progress.
Actions	
1. Collaborate with Tourism WA and other stakeholders on a joint “Gateways to the Kimberley” campaign, emphasising adventure, heritage, and culture. 2. Lead a formal marketing alliance (MOU) with Tourism WA, Aboriginal tourism bodies such as WAITOC and other stakeholders. 3. Secure inclusion of Derby and Fitzroy Crossing in Tourism WA’s major campaigns, itineraries, and digital content. 4. Develop consistent branding and design assets across Shire communications, ensuring alignment with regional campaigns. 5. Identify and promote available grants, grant writing assistance and other support services to assist and encourage Aboriginal Community Controlled Organisations, local artists, schools and community groups to produce stories, film, social media content and town art to promote and celebrate local culture, history and heritage. 6. Leverage major events such as the 2028 Solar Eclipse and/or a Gibb River Road annual event for joint promotion and visitor attraction. 7. Highlight community renewal and capital works projects, including parks, sporting facilities, youth spaces, and public amenities. 8. Partner with RNTNBCs, schools, and community groups to produce stories, films, and social media content celebrating local life and connection to Country. 9. Refresh the Shire’s online presence, website, social media, and digital content, in alignment with regional tourism platforms. 10. Coordinate with regional and State media outlets to publish positive stories about community resilience and progress.	
Expected Outcomes	
• Improved regional reputation and stronger public perception of Derby and Fitzroy Crossing as thriving, inclusive, and liveable communities. • Increased visitor numbers, dwell times, and tourism expenditure through consistent and compelling marketing. • Expanded Aboriginal enterprise participation and stronger cultural representation in regional branding. • Enhanced investor and workforce attraction, supporting the Shire’s economic diversification and population growth goals. • Unified and professional messaging across local, State, and regional marketing efforts. • Greater community pride, participation, and confidence in the region’s future.	

2.

Housing and livability as an economic enabler

Ensure housing and infrastructure are central to enabling growth, reducing costs and supporting liveability.

Shire of Derby/West Kimberley recognises that housing and liveability are not just social priorities, they are economic imperatives essential to attracting and retaining the skilled workforce needed for the region to thrive.

Without sufficient, affordable, and quality housing, key workers in healthcare and allied services, education, construction, and community services struggle to relocate or remain in the district, constraining growth and service delivery. The Shire plays a central role in addressing this challenge by enabling land release, streamlining planning approvals, and advocating for coordinated housing investment across all levels of government.

The Shire also prioritises essential infrastructure (roads, digital connectivity, recreation spaces, and town amenity) that make Derby, Fitzroy Crossing, and surrounding communities places where people want to live and build careers. By championing liveability as an economic enabler, the Shire strengthens workforce stability, supports local enterprise, and underpins sustainable regional development.

Finally, it has a role in liaising with the WA State Government on the strategy and timing of its land release program, advocating for alignment with the region's priorities to compound community benefits.



Project

2.1 Land Release and Planning Reform Initiative

This project positions the Shire as an active enabler of housing and investment, using its planning powers to create the conditions for growth, affordability, and liveability. By leading local planning reform and coordinated land release, SDWK demonstrates practical, regulatory leadership in building a sustainable future for Derby, Fitzroy Crossing, and surrounding communities.

Purpose	Rationale
To unlock serviced, development-ready land across Derby and Fitzroy Crossing through targeted planning reforms, enabling increased housing supply and investment aligned with the Shire's liveability and workforce objectives. This project addresses critical housing shortages by ensuring that land availability, zoning, and infrastructure readiness keep pace with regional growth and workforce needs.	The Shire has statutory authority for local planning, subdivision facilitation, and building approvals. Within these powers, the Shire can streamline development approvals, modernise its Local Planning Scheme, and coordinate infrastructure policies to unlock serviced land for both private and community housing. This initiative responds directly to current housing supply constraints, supports the Shire's "Liveable and Resilient Communities" priority under the NAAP, and promotes investor confidence by providing clear, transparent planning frameworks.
Actions	
1. Continue to review the Local Planning Scheme and infrastructure policies to encourage investment readiness across Derby, Fitzroy Crossing, and remote communities, to ensure it is consistent with State and Federal Government strategic objectives. 2. Conduct a Local Planning Scheme Amendment to streamline residential zoning processes and enable flexible housing typologies. 3. Prepare and promote a register of sites suitable for new housing developments, including social, affordable and modular homes. 4. Develop Precinct Plans for key sites including Derby Wharf, Derby town centre and Fitzroy Crossing to guide coordinated investment, infrastructure and housing infill projects. 5. Develop fast-track approval processes for modular and prefabricated housing and housing projects. 6. Promote cross-agency collaboration and private sector engagement to ensure integrated planning and timely delivery of new housing precincts.	
Expected Outcomes	
• Increased lot availability and investment confidence. • Faster housing approvals and shorter development timeframes. • Greater housing affordability and diversity of supply, including modular and social housing. • Enhanced alignment with NAAP's "Liveable and Resilient Communities" priority. • Clear pipeline of development-ready land for public, private, and Aboriginal housing providers. • Reduced infrastructure duplication and improved servicing efficiency. • Stronger investment signals to State and private sector stakeholders.	

Project

2.2 Community Facilities Renewal Program

This project positions the Shire as the champion of public sector investment in community renewal and inclusion, transforming essential public facilities into vibrant, sustainable, and culturally connected spaces. By investing in the social fabric of Derby and Fitzroy Crossing, the Shire strengthens liveability, community pride, and the economic resilience of the West Kimberley. Attracting State and Federal Government funding is critical to ensuring success. The Shire's resources will be concentrated on working with regional partners such as the KDC and RDA to advocate for public sector investment in a range of integrated renewal programs.

Purpose

To upgrade and activate community, sport, and youth facilities in Derby and Fitzroy Crossing, strengthening liveability, retention of families, and local wellbeing. This program focuses on modernising essential community assets and ensuring they are vibrant, inclusive, and sustainable – supporting social cohesion, workforce attraction, and quality of life across the Shire.

Rationale

The Shire of Derby–West Kimberley (SDWK) owns and manages key community, recreation, and youth facilities that are central to daily life in its towns and communities. Many of these assets require renewal or activation to meet contemporary standards of safety, accessibility, and environmental performance. Modernising and activating these facilities not only improves liveability and civic pride but also directly supports workforce attraction, family retention, and community wellbeing, all of which are critical economic enablers in remote towns. This project will demonstrate visible progress and positive impact at the local level, showcasing the Shire's leadership in community development and quality-of-life improvement.

Actions

1. Undertake a comprehensive audit of community facilities, including ovals, youth centres, skateparks, town halls and swimming pools, to assess current condition and undertake community consultation to prioritise required works to include in the Capital Works Program.
2. Deliver a rolling capital works program prioritising safety, accessibility, and climate-resilient design.
3. Develop a Community Facilities Renewal Program to upgrade and activate community, sport and youth facilities in Derby and Fitzroy Crossing.
4. Incorporate energy-efficient retrofits such as solar lighting, battery storage, and water re-use systems to reduce long-term operational costs.
5. Promote inclusive and culturally responsive design, co-developed with RNTBPCs, youth groups, and community representatives to ensure facilities meet local needs

Expected Outcomes

- Enhanced attractiveness of Derby and Fitzroy Crossing as family-friendly, liveable towns.
- Increased community participation and stronger sense of belonging.
- Reduced antisocial behaviour through improved access to safe and active spaces.
- Improved facility utilisation rates and greater return on Shire infrastructure investment.
- Lower long-term maintenance and energy costs due to sustainable design and management practices.
- Reinforced perception of the Shire as a vibrant, forward-looking community investing in its people and places.

Project

2.3

Public Realm and Streetscape Improvement Program

This project positions the Shire as the custodian of civic pride and place identity, transforming its town centres into vibrant, walkable, and culturally expressive environments. Through careful design, collaboration, and maintenance, the Shire will showcase the beauty and character of its communities, turning streetscapes into living expressions of local culture, sustainability, and pride. Priorities within this area will be guided by the Shire's community and delivered via grants and renewal programs.

Purpose

To improve the visual appeal, safety, and functionality of key streets, open spaces, and pedestrian corridors in Derby and Fitzroy Crossing, reinforcing civic pride, enhancing liveability, and strengthening the visitor experience. This program will deliver visible, high-quality upgrades to the public realm that make the Shire's town centres more walkable, welcoming, and reflective of local culture and identity.

Rationale

The Shire is responsible for the care, control, and maintenance of streets, footpaths, reserves, and public amenities. Attractive, well-maintained streetscapes and public spaces directly enhance liveability, encourage economic activity, and contribute to community pride. By improving pedestrian connectivity, landscaping, and town presentation, the Shire will create safer, greener, and more vibrant town centres that support both local businesses and the visitor economy.

Actions

1. Prepare a Public Realm Masterplan for both Derby and Fitzroy Crossing.
2. Implement a suite of streetscape upgrades that may include: street trees and landscaping using native, low-maintenance species; shaded seating, public art, and solar-powered lighting to improve comfort and amenity; footpath resurfacing and accessibility improvements to enhance safety and connectivity; and smart waste bins and CCTV systems to improve cleanliness, security, and efficiency.
3. Partner with local schools, community groups, and Aboriginal artists to design and install murals, sculptures, and interpretive public art that reflect local heritage and culture.
4. Integrate project delivery with broader Town Activation, Tourism, and Branding initiatives, ensuring consistent design language and branding across the Shire

Expected Outcomes

- More attractive, functional, and safer town centres in both Derby and Fitzroy Crossing.
- Increased pedestrian activity and greater business confidence through improved amenity.
- Enhanced town identity and pride through local art, culture, and landscaping.
- Higher resident and visitor satisfaction with public spaces.
- A greener, cleaner, and more welcoming visual environment supporting the Shire's liveability goals.

Project

2.4 Town Activation and Events Program

This project positions the Shire as the driver of cultural and civic revitalisation. By combining infrastructure renewal with creative activation, the Shire turns its town centres into living spaces that reflect the spirit of the West Kimberley, places where people gather, celebrate, and belong.

Purpose	Rationale
This project positions the Shire as the driver of cultural and civic revitalisation. By combining infrastructure renewal with creative activation, the Shire turns its town centres into living spaces that reflect the spirit of the West Kimberley, places where people gather, celebrate, and belong.	To revitalise the town centres of Derby and Fitzroy Crossing as vibrant community and visitor hubs through improved public spaces, coordinated activation, and a calendar of locally led events that celebrate culture, creativity, and connection. This project aims to reinvigorate the civic heart of both towns, strengthening local pride, enhancing liveability, and supporting economic vitality through culture, design, and community engagement.
Actions	
1. Public Realm Upgrades a. Install new street furniture, shaded seating, murals, and lighting. b. Improve pedestrian connectivity between key civic, retail, and tourism nodes. c. Include landscaping, wayfinding, and shaded community gathering areas to enhance accessibility and comfort. 2. Town Activation Grants Program a. Establish a Shire-administered small grants program to support community groups, youth organisations, artists, and local businesses to host: i. Pop-up markets, art installations, night markets, and live music events in public spaces. 3. Prioritise local Aboriginal enterprises and cultural collaborations to showcase regional identity. a. Partnership and Participation b. Continue to leverage the existing events program in the SDWK region, encouraging business participation and opportunities for greater expenditure capture. c. Collaborate with RNTFBCs, schools, and local businesses to co-design activities and build youth engagement pathways. d. Work with partner organisations to integrate local performers, ranger groups, and artists into event programming to ensure authenticity and inclusivity.	
Expected Outcomes	
• Enhanced sense of place, pride, and liveability in both Derby and Fitzroy Crossing. • Greater visitor engagement and longer dwell times, strengthening the tourism economy. • Increased local business activity and growth in the night-time economy. • Strengthened cultural recognition and collaboration between Aboriginal and non-Aboriginal communities. • Revitalised public spaces that act as safe, inclusive, and welcoming gathering points for residents and visitors alike.	

Project

2.5 Regional Housing Collaboration Forum

This project positions the Shire as one of many major stakeholders involved in tackling one of the region's most pressing challenges – housing. By fostering collaboration, aligning partners, and championing innovation, the Shire turns influence into impact, driving the delivery of real housing solutions that strengthen liveability and economic stability across the West Kimberley.

Purpose	Rationale
To coordinate State, Federal, and community housing partners to accelerate the delivery of workforce and social housing across the Shire of Derby/West Kimberley. This project ensures alignment, communication, and collaboration among key agencies and housing providers to address chronic supply shortages and improve liveability outcomes for the region.	The Shire does not directly fund or construct housing, but it holds a vital convening and advocacy role. By bringing together State and Commonwealth agencies, Aboriginal housing providers, and private developers, the Shire can reduce duplication, align priorities, and advocate for more investment and innovation in housing delivery. This initiative positions SDWK as the regional facilitator for housing reform, driving collaboration to unlock modular housing pilots, attract skilled workers, and ensure that land use, infrastructure, and training strategies all work together to increase supply and affordability.
Actions	
1. Take a prominent role in annual Regional Housing Forums with key partners, including Government, private and community representatives, to agree on an approach to address local housing needs and fast-track delivery of new housing. 2. Advocate for the Government to repurpose underutilised Crown land for housing. 3. Research land release incentives and flexible development pathways for private sector developers and community housing providers. 4. Facilitate a pilot project using innovative and pioneering housing construction techniques, such as modular or prefabricated models suited to remote conditions – Shire can work with partners, including the WA Departments of Communities and Housing, to scope a pilot project delivering innovative housing solutions. High-quality pre-fabricated, modular, or 3D-printed dwellings could be assembled locally, unlocking affordable supply while building local workforce capability in final assembly and servicing. 5. Investigate workforce and migration programs to address skills shortages in the construction and housing maintenance sectors.	
Expected Outcomes	
• A stronger and better coordinated pipeline of housing projects across the Shire. • Recognition of the Shire as a proactive housing enabler and regional convener. • Improved housing supply and quality infrastructure, enabling investment and reducing cost-of-living pressures. • Increased collaboration between government, industry, and Aboriginal housing organisations.	

3.

Economic diversification and sustainable industries

Broaden the economic base by fostering emerging industries, green economy initiatives, and carbon markets.

Shire of Derby/West Kimberley is focused on broadening the region's economic base by fostering emerging industries and championing sustainable, future-facing sectors. Recognising the risks of over-reliance on a small number of industries, the Shire works to attract and enable investment in renewable energy, carbon and biodiversity markets, sustainable tourism, and value-added agriculture.

Through its planning, land-use and advocacy functions, the Shire helps create an environment where innovative enterprises thrive, facilitating partnerships between RNTBPCs, researchers, investors, and government agencies.

The Shire also promotes initiatives that enhance environmental resilience, ensuring growth aligns with both ecological integrity and community wellbeing. By positioning the West Kimberley as a hub for green innovation and circular economy projects, the Shire is laying the groundwork for long-term prosperity and greater regional self-sufficiency.



Project 3.1 Local Circular Economy and Waste-to-Resource Hub (subject to further assessment and funding)

This project positions the Shire as a leader in practical sustainability and innovation, turning waste into a community asset. By transforming the Derby Waste Facility into a circular economy hub, the Shire demonstrates that small regional governments can deliver environmental, social, and economic impact simultaneously, creating local jobs, reducing emissions, and building a cleaner, greener West Kimberley.

Purpose	Rationale
To convert Derby's waste management system into a circular economy hub through local recycling, composting, and materials reuse initiatives directly supporting the NAAP pillars of sustainability and liveability. This project aims to transform the Shire's waste operations from a cost centre into a value-generating system that creates jobs, reduces environmental impact, and positions Derby as a leader in circular economy innovation in northern Australia.	Waste management and recycling are legislated local government functions, making this initiative fully within the Shire's control. By adopting circular economy principles, the Shire can reduce landfill volumes, cut operating costs, and stimulate local enterprise in recycling and materials recovery. These changes will demonstrate environmental leadership while contributing to employment, sustainability, and resilience outcomes aligned with both the Shire's Economic Development Strategy and NAAP's Sustainable Regions objectives.
Actions	
1. Develop a Waste Management Strategy with consideration for a regional approach to recycling, materials recovery, green waste composting and landfill. 2. Establish a Community Recycling and Innovation Hub at the Derby Waste Facility to enable community access, education, and small-scale reuse projects. 3. Introduce education and local employment programs linked to recycling and waste reduction initiatives. 4. Construct a materials recovery facility and green waste composting area to divert organic and recyclable waste from landfill. 5. Partner with local contractors and social enterprises to create micro-businesses focused on recycling, materials processing, and product innovation. 6. Deliver community education campaigns on waste separation, resource recovery, and circular economy practices. 7. Integrate the Hub into the Shire's broader sustainability framework, aligning with liveability and environmental goals.	
Expected Outcomes	
• Local job creation in resource recovery, waste management, and maintenance. • Reduced landfill costs and emissions through increased diversion and reuse. • Demonstrated environmental leadership consistent with NAAP sustainability and circular economy principles. • Reduction in landfill volumes and operational costs, improving long-term financial sustainability. • New local business opportunities in recycling and materials reuse. • Potential carbon credits or offsets generated through waste reduction and composting programs.	

Project 3.2 Renewable Kimberley Innovation Partnership (subject to further assessment and funding)

This project positions the Shire as the facilitator and advocate of the Kimberley's renewable energy transition, helping to unlock investment, innovation, and training pathways in the emerging green economy. By bridging local opportunity with State and national priorities, SDWK leads a collaborative approach to low-carbon development, delivering environmental, social, and economic benefits that strengthen the region's future resilience.

Purpose	Rationale
To advocate for and facilitate renewable energy innovation within the Shire of Derby/West Kimberley through partnerships that support the development of community microgrids, hydrogen projects, and carbon offset initiatives. This project seeks to position the Shire as an active enabler of Kimberley's green economy, driving collaboration between the public and private sectors to deliver cleaner, more affordable, and more resilient local energy systems.	While energy generation and regulation are primarily State and private sector responsibilities, the Shire has an important role to play in convening, facilitating, and enabling renewable energy initiatives. By working with energy providers and regional stakeholders, The Shire can identify sites, streamline land tenure processes, and advocate for pilot projects that support the continued transition to low-carbon, decentralised energy systems. Such initiatives directly reduce energy costs, improve energy security, create local training opportunities, and attract green investment consistent with the NAAP and the national Net Zero transition agenda. This is a potential 5 to 10 year initiative, beginning with pilot projects and progressing toward larger-scale renewable infrastructure, such as a powerhouse rebuild and integrated solar system.

Actions

1. Collaborate with key partners, such as Horizon Power, Energy WA and the Cooperative Research Centre for Developing Northern Australia, to pilot community-scale renewable microgrids in priority locations.
2. Work with community to identify sites and land tenure agreements to be investment-ready for renewable infrastructure projects.
3. Incorporate training and skills development opportunities for local technicians, apprentices, and Aboriginal ranger groups to participate in renewable energy construction and maintenance.
4. Collaborate with key partners, such as Aboriginal ranger organisations and the Department of Biodiversity, Conservation and Attractions, to investigate opportunities for a pilot carbon offset or biodiversity restoration project.
5. Advocate for inclusion of the Shire's energy innovation projects in the NAAP and State Government renewable energy transition programs.

Expected Outcomes

- Lower community energy costs and emissions through renewable energy adoption.
- Enhanced energy security and reduced reliance on remote diesel generation.
- Local workforce development and new skills in renewable energy technology.
- Attraction of green investment under NAAP's New Economy and Sustainability pillars.
- Recognition of the Shire as a regional leader in renewable innovation and environmental stewardship.

4.

Aboriginal economic empowerment and leadership

Support Aboriginal leadership in enterprise, land management, and cultural industries to create inclusive growth.

The Shire is committed to advancing Aboriginal economic empowerment and leadership as a cornerstone of inclusive regional growth. With Aboriginal people holding deep cultural and custodial ties to much of the Shire's land, the Shire recognises that sustainable development must be driven by Aboriginal voices and enterprise. The Shire's role is to enable and create conditions where Aboriginal organisations can thrive through fair procurement practices, co-designed projects, and partnerships in tourism, land management, carbon markets and cultural industries.

By embedding Aboriginal participation across planning, governance, and investment decision-making, the Shire helps ensure economic outcomes reflect local values, build community capacity, and preserve cultural heritage. This approach strengthens self-determination, unlocks new industries, and positions the region as a national model for culturally grounded economic development.



Project

4.1

Aboriginal Procurement and Employment Framework

This project positions the Shire as the benchmark for inclusive procurement and employment in northern Australia, turning its purchasing power into a tool for social and economic transformation. By ensuring that Shire expenditure supports Aboriginal participation and regional prosperity, the Shire leads by example, driving a fair, culturally grounded, and self-sustaining local economy.

Purpose

To embed local and First Nations procurement targets into the Shire of Derby/West Kimberley's purchasing framework to drive regional economic participation, aligning with the NAAP priority areas of jobs, Aboriginal enterprise, and inclusive economic growth. This initiative ensures that the Shire's own operational and capital expenditure directly contributes to Aboriginal business development, employment, and self-determination within the region.

Rationale

The Shire has direct control over its purchasing and procurement policies. By strategically embedding Aboriginal procurement targets and employment clauses into all major contracts, The Shire can use its existing budget to deliver tangible social and economic outcomes for Aboriginal communities. This framework aligns with Closing the Gap commitments, promotes Aboriginal participation in local supply chains, and builds long-term partnerships with Aboriginal corporations and small businesses. It also increases trust, transparency, and community ownership in how public funds are spent, reinforcing the Shire's leadership in equitable and inclusive development.

Actions

1. Introduce a formal Aboriginal Procurement Policy, establishing a minimum procurement target for Aboriginal businesses.
2. Create and maintain an Aboriginal Business Register.
3. Encourage RNTBPs and other Aboriginal owned businesses to register with the Derby Chamber of Commerce and Fitzroy Crossing Business Network, and other local associations.
4. Support the Derby Chamber of Commerce and Fitzroy Crossing Business Network to develop and embed a Supplier Mentoring Program to help businesses and organisations to meet tendering and compliance requirements.
5. Introduce a local employment and training clause in major Shire contracts with a requirement for suppliers to demonstrate local workforce training and participation.
6. Support stakeholders to deliver training and supplier briefings aimed at improving participation in procurement exercises.
7. Promote awareness and recognition of successful Aboriginal businesses through local media and community events, reinforcing their role in regional economic growth.

Expected Outcomes

- Tangible growth in local Aboriginal enterprise participation across Shire contracts and projects.
- A more inclusive and self-determined regional economy that reflects Aboriginal knowledge, culture, and leadership.
- Compliance with *Closing the Gap* targets and NAAP workforce inclusion objectives.
- Increased local trust, legitimacy, and transparency in Shire procurement practices.
- Greater retention of Shire spending within the local economy.
- Measurable increases in Aboriginal business participation and employment through Shire contracts.
- Demonstrated NAAP outcomes achieved through ordinary Shire operational expenditure rather than additional funding.

Project 4.2 Kimberley Cultural Enterprise Incubator (subject to further assessment and funding)

This project positions the Shire as a champion of Aboriginal enterprise and cultural innovation, creating an ecosystem where Aboriginal entrepreneurship can flourish. By enabling access to facilities, funding, and collaboration, the Shire helps transform cultural knowledge and creativity into sustainable, locally owned industries – strengthening identity, prosperity, and self-determination across the West Kimberley.

Purpose

To support the growth of Aboriginal-led enterprises, creating pathways for Aboriginal entrepreneurship, employment, and cultural leadership across the Shire of Derby–West Kimberley (SDWK). This initiative strengthens the intersection of culture and economy, enabling Traditional Owners and RNTBPCs to build sustainable, culturally grounded businesses that express identity, stewardship, and innovation.

Rationale

While the Shire does not directly operate commercial enterprises, it plays a vital enabling and facilitative role by creating the right conditions for enterprise networks to thrive. By coordinating partnerships, infrastructure, and advocacy, the Shire can help unlock opportunities in Aboriginal-led industries that combine environmental management, tourism, arts, and land-based enterprise.

The Kimberley region has strong cultural capital and existing ranger and creative programs that can be scaled through structured support, shared spaces, and access to finance – helping to embed cultural knowledge, economic independence, and long-term community wellbeing in the regional economy.

Actions

1. Advocate for the expansion of the Aboriginal Ranger and land management programs managed by Aboriginal organisations.
2. Support Derby Chamber of Commerce and Fitzroy Crossing Business Network to facilitate business development workshops in partnership with stakeholders to help new and emerging businesses and organisations to access grants and finance.
3. Provide shared facilities or co-working spaces to serve as a Cultural Enterprise Hub, offering affordable workspace, exhibition areas, and business support services for Aboriginal entrepreneurs and artists.
4. Support joint marketing and promotion of Aboriginal tourism, cultural products, and creative enterprises through coordinated branding, events, and regional campaigns.
5. Explore opportunities to link Aboriginal enterprises with the Shire's broader tourism, carbon, and sustainability initiatives.
6. Promote collaborations between ranger programs, tourism operators, and cultural producers to create new products, experiences, and land-based enterprises.
7. Support Aboriginal cultural tourism (especially in the Buccaneer Archipelago, Koolan Island and Cockatoo Island) with infrastructure planning and provision (e.g. modern boat ramp facilities), and explore opportunities to showcase Aboriginal cultural art (e.g. an annual festival).

Expected Outcomes

- Expanded Aboriginal business ecosystem across multiple sectors, including tourism, arts, ranger programs, and carbon markets.
- Greater local employment, skills retention, and entrepreneurship within Aboriginal communities.
- Cultural strength embedded in economic activity, ensuring that enterprise development reflects Aboriginal knowledge and identity.
- A more inclusive and self-determined regional economy driven by Aboriginal innovation and leadership.
- Ensured that cultural knowledge informs future land and water management initiatives, strengthening both environmental and economic resilience.

5.

Strong coordination, partnerships and advocacy

Enhance coordination, partnerships, and advocacy to strengthen regional influence and public investment.

The Shire serves as the central hub in the regional network of stakeholders driving economic and social development across the region. Through strategic partnerships and advocacy, SDWK champions funding for priority projects that unlock economic potential and create lasting prosperity.

By aligning its advocacy with State and Federal Government priorities and infrastructure frameworks, the Shire ensures the region remains visible, investment-ready, and equipped for long-term sustainability.



Project

5.1 Shire's Economic Leadership Coordinating Group

This project positions the Shire as a key partner in regional economic development, helping to ensure communication, alignment, and action across all major partners. Through the Shire's Economic Leadership Coordinating Group, the Shire transforms collaboration into measurable progress, building a unified, well-governed, and proactive regional alliance that drives investment, reform, and shared prosperity across the West Kimberley.

Purpose	Rationale
To take a lead role in becoming the regional hub that coordinates and connects stakeholders to support the delivery of major projects aligned with the Shire's strategic vision. This initiative will serve as a central mechanism for regular engagement with key regional partners, government agencies, and industry leaders. The group will enable the Shire to maintain ongoing dialogue with stakeholders, understand emerging opportunities and issues, and demonstrate visible leadership in regional advocacy, coordination, and delivery support.	Establishing a structured coordinating group strengthens strategic alignment, accountability, and communication across partners. Through this mechanism, the Shire can: proactively monitor and influence major regional projects; align advocacy messages with regional and state strategies; broker connections between stakeholders and government; maintain continuity and momentum behind critical initiatives. This structure also enhances the Shire's credibility and influence with higher levels of government, providing practical support to regional stakeholders and demonstrating the Shire's commitment to shared economic and community outcomes.
Actions	
1. Establish the Strategic Coordination and Liaison Group (SCLG) including senior representatives from: Kimberley Development Commission (KDC); Regional Development Australia (RDA) Kimberley; RNTBPCs; Kimberley Ports Authority; and major employers and regional service providers. 2. Prepare a Regional Advocacy and Investment Prospectus highlighting priority projects and funding opportunities, with annual reporting and updates. 3. Develop a Strategic Issues Dashboard to track advocacy progress, commitments, and upcoming funding opportunities. 4. Broker meetings with senior State and Federal officers, Ministers, and departmental executives to advance critical issues and stakeholder proposals, starting with: Advocate for the State Government to work more closely with Aboriginal Community Controlled Organisations, schools and businesses to strengthen local youth engagement and employment pathways, including developing more effective programs to address truancy. 5. Coordinate regional advocacy messaging to ensure unified communication and consistency across local, State, and Federal agendas.	
Expected Outcomes	
• Creation of a unified regional advocacy platform for engagement with State and Federal governments. • Alignment with existing State and Commonwealth strategies for regional development and investment. • Stronger, coordinated advocacy delivering more resources, reforms, and infrastructure investment to the region. • Improved communication, transparency, and trust between the Shire, partners, and the community. • Better alignment between Shire operations, regional partner initiatives, and funding programs. • Enhanced visibility and credibility of the Shire as the coordinating local government for the West Kimberley.	

Project

5.2 Integrated Advocacy and Investment Prospectus

This project positions the Shire as a strategic communicator and investment champion, translating vision into opportunity. By consolidating all key priorities into one authoritative advocacy document, SDWK ensures its message is clear, consistent, and compelling, securing the attention and confidence of decision-makers and investors in building the future of the West Kimberley.

Purpose

To create a single, professionally designed advocacy and investment document showcasing the Region's priority projects, economic potential, and funding needs for use in engagement with State, Federal, and private sector stakeholders. The prospectus will serve as the Shire's central advocacy tool, providing a clear, credible, and cohesive platform for communication and investment attraction.

Rationale

The Shire often competes with other regions for limited investment funding and policy attention. A consolidated, evidence-based advocacy prospectus will enable SDWK to clearly articulate the region's priorities, demonstrate project readiness, and showcase its capacity for partnership. By uniting all strategic projects and economic data into one authoritative document, the Shire can:

- Present consistent, high-quality messaging across all levels of government.
- Strengthen its case for infrastructure and social investment.
- Reinforce its leadership role in regional coordination and project delivery.

Actions

1. Compile a Prospectus integrating:
 - a. Shire-led projects.
 - b. Social and Aboriginal development initiatives.
 - b. Regional priorities.
 - c. Major 'asks' for public investment and a 'burning platform' explaining the need.
2. Design concise project summaries suitable for use in ministerial briefings, funding proposals and presentations.
3. Update the prospectus annually to reflect new funding submissions, completed projects, and emerging opportunities.
4. Use the prospectus to underpin all lobbying trips, investor meetings, and funding submissions, ensuring consistent and professional presentation across all engagements.
5. Assess and advocate for sustainable agricultural and primary industry diversification within the Shire, including collaborative opportunities for Aboriginal Community Controlled Organisations.

Expected Outcomes

- Unified, professional, and credible advocacy materials used consistently across government and industry engagements.
- Increased visibility and influence of the Shire with State, Commonwealth, and private sector decision-makers.
- Better alignment of funding proposals with Shire priorities and regional development strategies.
- Improved success rate in attracting grants, partnerships, and co-investment.
- Stronger perception of SDWK as an investment-ready, strategically led local government.

Project **5.3** **Derby–West Kimberley Prisoner Work Partnership Program (subject to further assessment and funding)**

This project positions the Shire as a leader in practical rehabilitation and community reinvestment, demonstrating how local government can create real social and economic value through innovative partnerships. By connecting rehabilitation with civic improvement, the Shire strengthens liveability, community pride, and opportunity, turning public works into pathways for renewal, inclusion, and second chances.

Purpose

To establish a structured partnership between the Shire and the WA Department of Justice to engage low-security prisoners from West Kimberley Regional Prison (Derby) and Broome Regional Prison in supervised community works projects that improve public infrastructure, beautify town centres, and build local skills. This initiative strengthens community connection, reduces costs, and provides meaningful training and rehabilitation opportunities for prisoners nearing release.

Rationale

The Shire faces high costs and workforce shortages in maintaining infrastructure across its vast region. At the same time, correctional facilities are seeking constructive, community-based work programs that assist prisoner rehabilitation and reintegration. This partnership creates a clear mutual benefit:

- The Shire gains labour support for vital community maintenance and beautification projects.
- Participants gain work experience, training, and purpose, improving post-release outcomes and reducing recidivism.
- The initiative demonstrates strong social responsibility and leadership by both the Shire and the State, while delivering visible improvements to local amenity and liveability.

Actions

1. Formalise a Memorandum of Understanding (MOU) between SDWK and the Department of Justice (Corrective Services Division) to define objectives, safety protocols, and operational responsibilities.
2. Establish a joint work schedule for supervised low-security prisoners to assist with (for example):
 - a. Town centre beautification: landscaping, painting, verge clean-up, and preparation for public art.
 - b. Minor construction works: kerbing, fencing, and public facility repairs.
 - c. Roadside and park maintenance: litter removal, weed control, tree planting.
 - d. Community event support: site setup, cleaning, and logistics assistance.
3. Recognise participant contributions publicly through community acknowledgment programs and local events.
4. Explore employment transition pathways for successful participants, connecting them to local contractors, TAFE programs, or Shire traineeships.

Expected Outcomes

- Enhanced delivery of public works, beautification, and maintenance projects at reduced cost to ratepayers.
- Improved civic pride and livability across the region.
- Skills development, work readiness, and rehabilitation for prisoners nearing re-entry into the community.
- Strengthened partnership between State and local government, improving collaboration and mutual understanding.
- Reduced recidivism through meaningful work experience and community contribution.
- Expanded local workforce capacity, addressing regional labour shortages.



**Do you have feedback or ideas to help
Shire of Derby/West Kimberley continue
to be a welcoming community with
opportunities to thrive?**

Please reach out to Shire of Derby/West Kimberley
to share your thoughts and ideas.

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FEBRUARY 2026

ASSET MANAGEMENT STRATEGY

Version Control

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Document Management

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Responsibilities

The Chief Executive Officer (CEO) as the document owner is responsible for approving the original issue and all major re-issues of this document following endorsement by the Executive Management Team.

Document Preparation and Review

This document has been prepared and reviewed in accordance with the Shire's Policies and Procedures.

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1 Introduction

1.1 Background

Shire of Derby / West Kimberley (the Shire) provides a range of services to its community, businesses and visitors. The delivery of these services is typically supported by one or more different infrastructure assets. To encourage a continuous improvement approach to the management of these assets, the Shire operates an integrated Asset Management Framework (AMF). The AMF aligns with the WA Integrated Planning and Reporting Framework (IPRF). The Chief Executive Officer is responsible for implementing both frameworks.

1.2 Integrated Planning and Reporting Framework

Under the *Local Government Amendment Act 2024* (the Act), it is a requirement of all WA local governments to produce a Council Plan. The Council Plan sets of the future services and facilities for the district that are to be provided by the local government and any other prescribed matters. The Council Plan is informed by a number of strategies. All elements of the broader IPRF are integrated (as detailed below), and seek to establish long term, sustainable, service delivery.



Figure 1 : IPRF structure

1.3 Asset Management Framework

The former WA Department of Local Government, Sport and Cultural Industries (DLGSCI) developed an Asset Management Framework (AMF) for use by local governments. The Shire has applied the AMF to its own asset management practices and processes. Under the AMF, and as outlined in the diagram below, the Shire will operate:

- Asset Management Policy
- Asset Management Strategy (this document)
- Asset Management Plan(s)

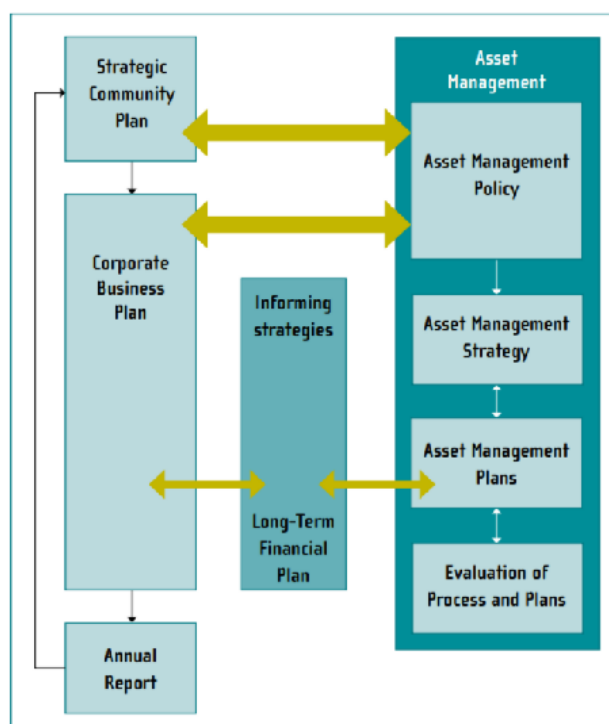


Figure 2: The asset management framework (source: WA DLGSCI)

Each of the AMF elements support the Shire's effective delivery of the IPRF. In order to evaluate the AMF's effectiveness, the Shire assesses its performance. This is documented in Section 5.

2 Asset Management Context

2.1 The Need for Assets

As a local government organisation, the Shire delivers a range of services that underpin our local community. The provision of these services is often determined by multiple drivers including legal (e.g. Legislation and Acts) and stakeholder (e.g. community, business, visitors etc.) requirements and expectations. Ultimately, these services may require assets (e.g. infrastructure) to enable their delivery. These assets then require careful management to ensure that they are provided in a sustainable, cost-effective and safe manner.

2.2 What is Strategic Asset Management?

Strategic Asset Management is a process that establishes goals, targets and outcomes to define and communicate an organisation's high-level intent and direction in asset management. It focuses on the key actions that need to be taken by the organisation with respect to the management of physical assets.

2.3 Purpose of this Asset Management Strategy

The purpose of this Strategy is to specify how the Shire's asset portfolio will be managed to meet the service delivery needs of our community and visitors. The Strategy details the objectives, performance measures and outcomes of our assets. The Strategy also outlines the current status of the Shire's asset management practices and processes, compares this to our future vision, and if required, identifies suitable improvement tasks. The Strategy's intended audience is the Shire Council and Organisational Management Team.



2.4 Scope of this Strategy

The scope of this Strategy extends across all Shire assets (as defined by the AM Policy). For management and reporting purposes, assets are grouped by their primary service outcomes. The Shire's Asset Management Plan (AMP) contains detailed information on these assets. The Shire's AMP, its assets and financial values as at 30 June 2026 are:

AMP Service Area	Asset Types	Fair Value	Valuation Year
Transport	Roads	\$243,175,695	2026
	Paths	\$647,738	2026
	Other Structures	\$17,057,949	2026
	Drainage	\$2,958,185	2023
	Aviation	\$33,671,681	2026
Property	Buildings	\$55,304,820	2026
	Land	\$3,056,537	2026
	Landfill	\$3,255,467	2025
Recreation	Parks	\$3,217,178	2026
Plant & Equipment	Plant & Equipment	\$2,963,667	N/A
Total		\$365,308,917	

Table 1: Assets covered by the AM Strategy



3 The Strategy

3.1 Shire's Vision

The Council Plan 2026-2036 sets out the community's vision, aspirations and objectives. The vision is:

A welcoming community with opportunities to thrive.

To achieve this vision, a range of strategic priorities have been identified within the Council Plan. Many of these priorities directly link to asset management activities. Each priority is based under one of the five following strategic areas.



Figure 3: Council Plan Strategic Areas

3.2 Asset Management Vision

To ensure the future sustainability of the Shire's services, it is essential to balance the community's service level expectations, against its capacity and willingness to pay. Consequently, the Shire and Council is committed to:

Implementing a systematic asset management methodology in order to apply appropriate asset management best practices across all areas of the organisation. This includes ensuring that assets are planned, created, operated, maintained, renewed and disposed of in accordance with Council's priorities for service delivery.

3.3 Strategy Objectives

The Strategy provides the basis upon which the Shire will sustain and improve its overall asset management capability. The Strategy informs stakeholders on:

- What the Shire's current asset management position and performance is.
- What the Shire's desired asset management position and performance is.
- How the Shire will close any gap and achieve the desired position and performance.

This Vision and Objectives will be achieved through a commitment to asset management practice areas as defined by the Strategy Methodology.

3.4 Strategy Methodology

The Shire's methodology for strategic asset management is built around the enhancement and delivery of the following **five strategic areas**, each of which link to the Shire's Council Plan.



Figure 4: AM Strategy practice areas

4 Strategy Enablers and Controls

Enablers and controls can be considered as a range of different practices, processes, support systems, activities and resources that enable the Shire to operate its AMF efficiently and effectively. To achieve the Asset Management Vision, the Shire will need to implement, sustain and improve these enablers and controls. The Shire will apply the following asset management enablers and controls around each of the key practice areas.

4.1 Leadership & Governance

4.1.1 Structure, Authority and Responsibilities

- Implementation of asset management as an organisational philosophy that will be guided by the Asset Management Framework and Asset Management Plans.
- Ensure that staff Position Descriptions remain relevant through regular review
- Ensure Shire adherence to the AM Policy and Strategy
- Ensure that the Organisational Management Team regularly consider asset management activities and keep abreast of relevant legislation

4.1.2 Documentation

- Operate, and regularly review, an Asset Management Policy that is consistent with the Council Plan
- Operate, and regularly review, an Asset Management Strategy that includes the organisation's asset management framework
- Operate, and regularly review, an Asset Management Plan for all relevant services/asset types, and that informs the Long Term Financial Plan.

-
- Operate, and regularly review, an operation and maintenance service level plan for all services/asset types
 - Operate engineering plans and manuals (where appropriate)
 - Operate relevant asset management procedures

4.1.3 Asset Management Performance

- Periodically brief Council on the Shire's asset management performance, including resource consumption.
- Ensure that the Strategy is implemented by staff
- Undertake a regular (e.g. bi-annual) asset management performance self-assessment
- Regularly produce and report the three asset sustainability ratios
- Produce budget variation reports
- Review and consider community feedback on asset/service performance (e.g. customer complaints/work requests)
- Regularly monitor and review the service level KPIs within the AMP(s)
- Develop and maintain industry standard asset management plans for all major asset classes and incorporate the results into the Shire's Long Term Financial Plan (LTFP).

4.1.4 Competence, Training and Awareness

- Provide asset management training to ensure our staff have the necessary skills and knowledge
- Identify all staff roles that participate in an asset management function and ensure they understand the concepts of asset management and their role within the framework
- Identify asset management skills gaps and determine appropriate means of upskilling staff
- Understand staff asset management workloads and identify the internal capacity
- Encourage staff networking, knowledge sharing and mentoring within the industry
- Implement appropriate procedures that facilitate knowledge capture
- Implement appropriate succession planning tactics for key positions

4.1.5 Outsourcing of Asset Management Activities

- Identify staff skill gaps that cannot be economically bridged by training
- Review the cost/benefit of undertaking specific tasks internally or externally, as required

-
- Develop clear statement of works, with accurate deliverables for outsourced work
 - Comply with the Shire's Purchasing Policy and engage with contractor referees
 - Review and report the service quality of outsourced work

4.2 Community

4.2.1 Facilitated Services

- Link assets to services (e.g. via Asset Management Plan)
- Operate service plans (e.g. Recreation Plan)
- Structure asset management activities around appropriate service outcomes (i.e. Transport, Recreation, Property, Plant, Equipment & IT)
- Continually seek opportunities for multiple uses of assets.

4.2.2 Service Levels

- Monitor and record current service level performance within its Asset Management Plan(s) in an economically sustainable manner and link these to the cost of service
- Consider future service demand trends and their potential effects on assets, and document within the AMP(s)
- Undertake community perception surveys to monitor service satisfaction

4.2.3 Information

- Determine what information is required to be known for different assets in order to inform different outcomes (e.g. works programmes, valuations etc.)
- Develop and maintain accurate and spatially referenced (where applicable) asset inventories and summarise within the AMP(s)
- Periodically inspect assets to determine their physical performance, and report this within the AMP(s)
- Record financial transactions and valuations at an asset and activity level
- Record works activities at an asset level
- Predict/plan future asset works and budgets and report within the AMP(s)
- Store records against their relevant asset

4.2.4 Risk Management

- Ensure that asset-related risks are identified, assessed and controlled

-
- Develop and implement procedures for the proactive identification of asset risks (e.g. periodic asset inspections) on existing and future assets (e.g. design audits)
 - Ensure that where Council reports concern assets, that they contain a risk assessment
 - Maintain appropriate insurance cover
 - Ensure that asset management activities are appropriately resourced
 - Monitor asset maintenance and costs trends, to identify potentially risky assets

4.3 Economy

4.3.1 Financial Sustainability

- Ensure that asset investment decisions (e.g. business cases) are made on the basis of balancing risk, service levels, safety, lifecycle cost and environmental impact.
- Ensure budgeting priority be given to the maintenance and renewal of existing assets and level of service with funding from the annual Capital Works Program and Long-Term Financial Plan.
- Evaluate upgrade and new projects by their strategic fit, risk profile, environmental profile and cost/benefit.
- Provide adequate resources to manage these assets in a cost effective and timely manner.
- Ensure assets are reviewed on a regular basis to ensure ongoing relevance and community need. Where no need is identified, assets will be rationalised
- Prior to consideration of any major works for renewal or improvement to an asset, undertake a critical review of the need for that asset

4.4 Environment

4.4.1 Climate Change

- Plan for natural events and/or climate change, that may affect assets, create mitigation strategies and undertake periodic reviews (e.g. after events, of control systems etc.)

5 Strategy Performance Monitoring

To ensure that the Strategy remains relevant, the Shire periodically measures its maturity. The following sections summarise the Strategy's current and future desired performance across each metric.

5.1 AM Strategy Performance

A periodic self-assessment allows the Shire to determine its performance against the Strategy's enablers and controls. This assists in establishing improvement actions, and tracking their effective implementation and application.

5.2 Asset Financial Performance

Local Governments may produce the below ratios for financial analysis of asset management.

Past – Sustainability Ratio

This ratio indicates whether a local government is replacing or renewing existing non-financial assets at the same rate that its overall asset base is wearing out. The standard is met if the ratio can be measured and is 90% (or 0.90). The standard is improving if this ratio is between 90 and 110% (or 0.90 and 1.10).

Present – Consumption Ratio

This ratio seeks to highlight the aged condition of a local government's physical assets by comparing their depreciated replacement cost/fair value (worth in current state) to their replacement cost (worth in as new state). The standard is met if the ratio can be measured and is 50% or greater (0.50 $\geq$). The standard is improving if the ratio is between 60% and 75% (0.60 and 0.75).

Future – Renewal Funding Ratio

This ratio is a measure of the ability of a local government to fund its projected asset renewals in the future. The standard is met if the ratio is between 75% and 95% (or 0.75 and 0.95). The standard is improving if the ratio is between 95% and 105% (or 0.95 and 1.05), and the sustainability ratio falls within the range of 90% to 110%, and the consumption ratio falls within the range of 50% to 75%.

Figure 5: Financial Performance Ratios

5.3 Asset Condition Performance

The Shire's asset management plan aims to outline the condition of assets at the last time of inspection. The Shire seeks to minimise the amount of assets regarded as being in a poor or very poor condition..

5.4 Asset Levels of Service Performance

The Shire's asset management plan details the service level targets and performance that it seeks to deliver.

6 Strategy Implementation

6.1 Improvement Plan

This Strategy supports the Shire's journey of improvement. Table 2 sets out the current improvement actions that have been identified from the Shire's performance monitoring. Implementation of these improvement actions will help the Shire to progress towards its Asset Management Vision.

Strategy Enablers and Controls	Actions
Documentation	Develop an AM Strategy document that incorporates a self-assessment.
Documentation	Review the AM Policy by June 2026, after the Council Plan is approved.
Documentation	Redevelop a single Asset Management Plan for the Shire.
Economy	Finalise the capital works toolbox and apply the dispose/upgrade/new project evaluation process to all projects. Complete the project justification form template for renewal projects, and apply to 2026/27 works prior to budget development

Table 2: Asset Management Strategy Improvement Plan



7 Glossary

Term	Meaning
Asset Management / AM	Planned activities and practices of the Shire to safely, sustainably and cost-effectively manage its assets, to deliver the required service outcomes.
Asset Management Framework	Holistic components such as the AM Policy, Strategy and Plans that enable asset management to occur.
Asset Management Plan / AMP	Long term plan document that outlines how assets will be managed, what outcomes are sought, how the assets are performing, and what they will cost.
Asset Management Policy	Policy document that outlines the Shire's broad asset management goals, principles and mechanisms.
Asset Management Strategy	Strategy document that sets out the high level practices that will be applied at the Shire to achieve the required asset management outcomes.
Condition	A measure of the physical state of assets.
Current Replacement Cost	The cost the Shire would incur at a point in time, to replace an asset with one of similar capacity and/or performance.
Enablers	The Shire's resources, structures, plans, systems and tools that enable the implementation of the asset management framework.
Fair Value	Measure of an asset's financial worth.
Gap Analysis	A method of assessing the gap between the Shire's current AM practices and its desired future practices state.
Level(s) of Service / Service Level(s)	Statements / Metrics that describe the service output from assets.
Lifecycle Cost	The total cost of an asset throughout its life including planning, design, construction, acquisition, operation, maintenance, renewal and disposal.
Maintenance	Actions required to ensure that an asset continues to operate in the manner it is intended.
Operation	The process of using an asset that will consume resources such as manpower, energy, materials etc.
Renewal	Works to replace an existing asset with an asset of similar capacity and/or performance.

Table 3: Asset Management Glossary



**Shire of Derby /
West Kimberley**

Shire of Derby/West Kimberley

Workforce Plan

2025-2030

 www.sdwk.wa.gov.au

Executive Summary

Shire of Derby/West Kimberley is undertaking a strategic transformation to ensure sustainable service delivery and financial responsibility.

The Workforce Plan 2025–2030 is a key driver of organisational transformation, focused on strengthening operational effectiveness, building a sustainable and engaged workforce, and aligning employee capabilities with the Shire's long-term strategic objectives. It supports a proactive shift toward a data-informed, culturally responsive, and strategically empowered organisation. Key objectives of this plan include:

1. **Strategic Workforce Realignment:** Transitioning to a structured, evidence-based workforce development model that enhances capability across all levels of the organisation. This includes reducing the current high turnover rate, fostering a culture of accountability and continuous improvement, and implementing a comprehensive professional development framework that supports long-term organisational stability.
2. **Long-Term Financial Sustainability:** Utilising a 5-year projection to anticipate and manage the impact of ongoing projects and the transition to a digitally enhanced service delivery model. This plan provides a structured approach to workforce evolution, recognising the need for adaptability and strategic foresight.
3. **Optimised Service Delivery and Resource Efficiency:** Creating a blueprint for a skilled, motivated, and diverse workforce capable of adapting to evolving service demands and leveraging digital capabilities to enhance efficiency and effectiveness, while reducing overall expenditure.

All the information within this plan has been updated as at 1 July 2026

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1. INTRODUCTION

Shire of Derby/West Kimberley (Shire) requires a diverse workforce capable of delivering essential services across its remote and regional communities. Our employees are critical in delivering services in areas including:

- Effective governance and financial management
- Community, cultural, and recreational facilities
- Regulatory services
- Road Infrastructure

This plan enhances the Shire's capacity to meet community needs by ensuring the organisation has the right employees, capabilities, and resources to deliver sustainable services now and into the future. It aligns with the Shire's corporate and business objectives, including financial sustainability, service delivery, and community expectations, and considers external influences that impact workforce supply and demand.

1.1 Purpose of the Workforce Plan

The Workforce Plan 2025–2030 is a key component of the Shire's Integrated Planning and Reporting Framework. It provides a structured approach to aligning workforce capability with strategic and operational needs, ensuring that the Shire can continue to deliver services efficiently, sustainably, and in line with community expectations.

1.2 Legislative Framework

The *Local Government Act 1995* requires local governments to plan for the future, including the development of workforce plans to ensure councils have the necessary skills, capacity, and structures in place. This plan also aligns with contemporary employment, industrial relations, and Work Health and Safety (WHS) requirements.

1.3 Aim of the Workforce Plan 2025–2030

The Shire's workforce is the cornerstone of quality service delivery. This plan aims to foster a stable, competent, engaged, and productive workforce that embodies the Shire's current vision and values:

- **Our Vision:** A welcoming community with opportunities to thrive.
- **Our Values:**

B	Belonging Everyone feels welcome, valued and, included.
O	Open-minded We listen, learn, and embrace different perspectives.
A	Accountable We act with integrity and take responsibility.
B	Better together We collaborate, support one another, and achieve more as one.
S	Sustainable We care for our environment and use resources responsibly.

2. CURRENT ORGANISATION

2.1 Shire of Derby/West Kimberley

The Shire of Derby/West Kimberley is one of the most remote local governments in Australia, spanning a vast geographic footprint of 120,146 km².

- **Towns:** Camballin, Derby, Fitzroy Crossing
- **Population:** 8,433
- **Number of Dwellings:** 3,600
- **Median Age:** 32
- **Median Weekly Household Income:** \$1,325
- **Aboriginal and Torres Strait Islander Population:** 4,267

2.2 Strategic Issues Facing the Community

The Shire faces a combination of population, infrastructure, economic, environmental, and lifestyle pressures:

- High unemployment (30%+), transiency, and housing shortages
- Significantly high Infrastructure maintenance costs, which include unsealed roads, airports, and a large number of buildings
- Climate variability and natural disaster risks
- Attraction and retention of employees

Source: ABS <https://abs.gov.au/census/find-census-data/quickstats/2021/IQS510011263>

2.3 Organisation Profile

As at 1 July 2026

Indicator	Value
Total employees	73
Full-time	64
Part-time	5
Casual	4
Age 18–25	16
Age 26–35	14
Age 36–50	25
Age 51+	18
Male	42
Female	51
Aboriginal and Torres Strait Islander	35.4%
Average tenure	3.74 years

2.4 Workforce Development

The Shire is committed to fostering employee growth and development. Employee training requests are considered on merit, subject to budget and role relevance, in accordance with the CEO Directive – Employee Professional Development and Study Leave. The Shire recognises diversity, leadership development, career progression, and fair remuneration as critical to retaining and growing the workforce.

Current Approach:

- Training for core systems (Synergy, ELMO, Attain)
- Embedding succession planning within departments
- Annual Performance Reviews to inform professional development

2.5 Organisation Review – Workforce Impact

The most recent organisational review, conducted in February 2025 by Human Resources in collaboration with the Directorate Management Team (DMT), focused on holistic organisational changes including discretionary and non-discretionary items, employee engagement, good governance, and financial responsibility. The review recommended realigning workforce levels and expectations to ensure sustainability within the Shire's financial and operational capacity. Some changes identified have direct workforce implications, including reductions in full-time equivalent (FTE) positions.

Workforce Reduction Approach:

- Streamline operations and consolidate leadership roles
- Outsource functions where cost-effective
- Review and remove non-essential positions

Key Leadership Roles:

Role	Responsibilities
Chief Executive Officer	Under the <i>Local Government Act 1995</i>, the CEO is responsible for managing the administration and operations of the Shire, implementing Council decisions, and providing strategic advice to Council. The CEO provides leadership across the organisation and ensures alignment between strategic objectives, operational delivery, and legislative requirements. Key areas of responsibilities include: • Administration of all Shire functions and services • Human Resources, including workforce planning, recruitment, retention and training • Ensuring compliance with Work Health and Safety (WHS) legislation • Communications and media, ensuring accurate information • Delivery of Major Projects • Aboriginal Engagement to drive commitment and positive change • Organisational culture, governance, and financial sustainability through informed decision-making and accountability frameworks.

Role	Responsibilities
Director Corporate Services	This role provides strategic and operational leadership for the Shire's core corporate functions ensuring a solid foundation for service delivery and organisational performance. Key responsibilities include: - Financial Management, including budgeting, financial reporting, and long-term financial planning - Information and Communications Technology to support digital transformation and operational efficiency - Ensuring Governance and Compliance frameworks are maintained in line with legislative and policy obligations - Customer Service functions to ensure a responsive, consistent, and community-focused experience - Driving business improvement initiatives to increase efficiency, transparency, and accountability.
Director Community Planning	This role is a critical in delivery of programs, services, and regulatory functions that enhance community quality of life. Key responsibilities include: - Community Services and Facilities including libraries, youth services, events, recreation facilities, and aquatic centres, ensuring they are inclusive, accessible, and sustainable - Overseeing regulatory functions including planning, building, environmental health, emergency management, and ranger services to ensure statutory compliance and community safety - Working closely with internal and external stakeholders to ensure services are responsive to community needs, culturally appropriate, and aligned with the Shire's strategic priorities - Promoting cultural engagement, arts, and community development to strengthen community identity and resilience - Overseeing waste management services to ensure environmentally responsible and cost-effective practices.
Director Infrastructure	This role is responsible for managing and maintaining the Shire's infrastructure across a vast and remote region. Key responsibilities include: - Asset management including strategic planning, lifecycle management, and capital works programming to ensure long-term sustainability - Road, drainage, and civil infrastructure management - Management of parks, gardens, and open spaces to maintain amenity, environmental sustainability, and community use.

2.6 Recruitment and Exit Rates

New Starters

Year	Number of New Starters	New Role or Replacement for Existing Role	Primary Reasons
2020/21	28	Replacement of existing roles	Normal turnover
2021/22	37	5 created positions	Increase in community activity/initiatives and normal turnover
2022/23	49	12 newly created positions plus 8 recovery positions (AGRN1044)	Recovery based employment as well as increased community initiatives and support roles - employees hired to backfill recovery redeployments. Dedicated program to attract and support trainee and apprentice
2023/24	50	10 newly created positions plus 15 recovery positions (AGRN1044)	Increased recovery specific roles created, employees hired to backfill redeployments
2024/25	16	Replacement of existing roles	Normal Turnover

Exit Rates

Year	Number of Leavers	Primary Reasons
2020/21	29	Relocation, Covid-19, career progression
2021/22	43	Relocation, redundancies, major management structure changes
2022/23	43	Relocation, family needs
2023/24	61	Relocation, family needs
2024/25	63	Natural attrition to focussed core services, change of leadership

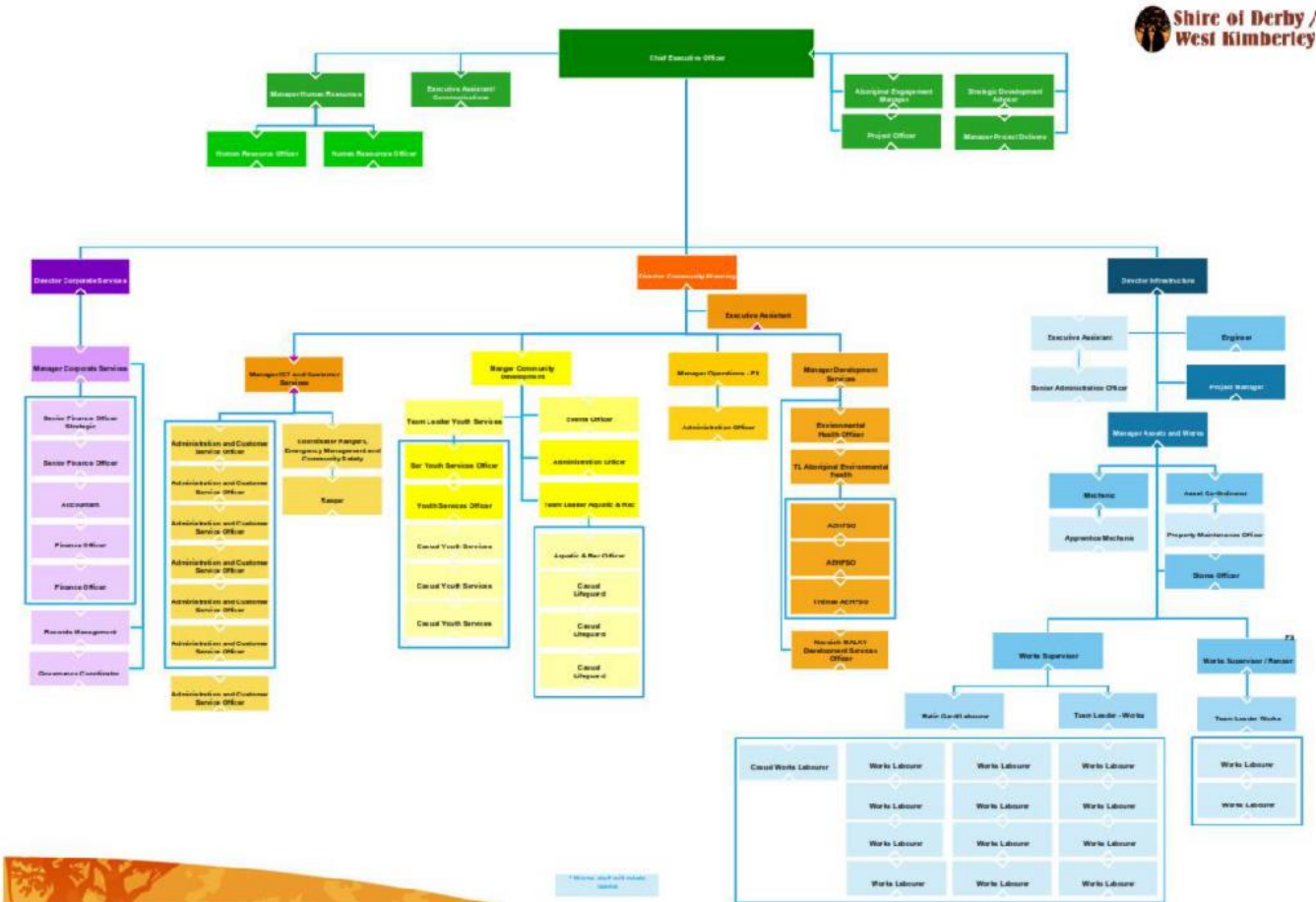
2.7 Employee Costs

Expense	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$
Wages	8,428,862	11,455,447	11,675,091	10,368,076
Overheads	1,578,682	1,844,685	2,196,079	1,845,869
Professional Development	142,984	273,595	331,675	125,000
TOTAL	10,150,529 <i>*Actual</i>	13,573,726 <i>*Actual</i>	14,202,845 <i>*Actual</i>	12,338,945 <i>*Projected</i>

2.8 Employee Attraction and Retention Incentives

- Housing assistance (where available)
- Allowances including utilities, location and travel
- Professional development and training support
- Study leave and qualifications contributions
- Personal use of Shire vehicles (role dependent)
- Relocation support
- Performance-based recognition

Current Organisational Chart 2026



WORKFORCE PLAN 2025 - 2030

3. TRENDS AND DRIVERS

3.1 Internal Drivers

- Employee engagement, satisfaction, and retention
- Skills assessment and development
- Succession planning and leadership pipelines
- Diversity, equity, and inclusion (DEI)
- Resource allocation and optimisation

Exit Interviews: Formalised to capture trends and inform proactive retention strategies.

Performance Reviews: Annual reviews set expectations and identify training/support needs.

Additional Employee Opportunities:

- Regional Management Challenge participation
- Networking, collaboration, shared training with other Local Governments
- Work placement/study in larger equipped/resourced Local Governments

3.2 External Drivers

- Consumer Price Index and cost-of-living pressures
- National skill shortages in trades, engineering, governance
- Competition from private and government sectors
- Housing availability and cost within the Shire

3.3 Changing Employment Landscape

- Flexible and remote work adoption
- Younger workforce demographics
- Demand for gender equity and inclusive workplaces
- Digital fluency and technology integration
- Zero tolerance for bullying, discrimination, harassment

WORKFORCE PLAN 2025 - 2030

4. DEVELOPING THE PLAN

4.1 Strategic Workforce Focus Areas

- **Attraction and Retention:** Difficulty in recruiting qualified professionals in remote and specialist roles
- **Cost of Living and Accommodation:** Regional isolation, limited housing, higher cost of goods/services
- **Workforce Diversity and Inclusion:** Focus on Aboriginal employment pathways and youth development
- **Organisational Stability and Culture:** Building a cohesive and trusted organisational culture that strengthens engagement, consistency and shared purpose across all levels of the Shire.
- **Succession Planning:** High proportion of workforce turnover due to remoteness
- **Limited Training Infrastructure:** Restricted access to in person professional development in remote areas

Western Australian Economy

WA's low unemployment and high underemployment rates create competition for skilled labour particularly in remote regions. The Department of Treasury forecasts modest employment growth and steady wage increases over the next five years. This tight labour market exacerbates recruitment and retention challenges in regional local governments.

Local Government Sector

National Local Government insights indicate:

- A large proportion of the workforce is aged over 45 years
- Skills shortages exist in technical, regulatory and professional roles
- Recruitment of younger employees, apprentices and trainees is challenging
- Competition with private sector wages and regional remoteness hinders attraction and retention

These factors directly influence Shire workforce planning and highlight the need for succession planning, targeted recruitment and training programs.

Source documents:

Topic	Source	Year
WA Unemployment and Underemployment	WA Government – Economic Profile	2024
WA Employment and Wage Forecasts	WA Department of Treasury – Economic and Revenue Forecasts	2024
Local Government Workforce Age and Skills	Local Government National Industry Insights Report	2022
Local Government Apprentices and Trainees	Local Government Industry Reference Committee Skills Forecast	2019
Recruitment and Retention Challenges	Local Government Professionals Australia – Workforce Insights	2021

WORKFORCE PLAN 2025 - 2030

4.2 Process for Development

- Consultation with Chief Executive Officer and Directors
- Review of Strategic Plans
- Analysis of workforce data, Equal Employment Opportunity (EEO) reporting, WALGA surveys, integrity and conduct collections, demographic and statistical data
- Annual Budget and Performance Review analysis

4.3 Forecast Full Time Employee Requirements

- Consider population growth, service delivery changes and financial constraints
- Build multi-skilled, adaptable workforce aligned with service demands

WORKFORCE PLAN 2025 - 2030

5. KEY FOCUS AREAS FOR CHANGE AND WORKFORCE

5.1 Workforce Drivers

Internal Drivers	External Drivers
Service review and realignment for budget compliance	Legislative changes (WHS, industrial relations)
Improved customer service and community engagement	Demographic shifts affecting workforce availability
Integration of digital tools and automation	Regional labour market competition
Cultural transformation to rebuild trust	National skills shortages
	Social/environmental resilience requirements (climate, disasters)

5.2 Workforce Reduction to Meet Budgetary Requirements

- **Proposed reduction:** 21.5% (~\$3,000,000 from \$13,573,726) over the duration of the workforce plan
- **Rationale:** Rising costs, revenue pressures, unsustainable structure
- **Approach:** Phased, consultative, prioritising redeployment, natural attrition, voluntary separation, multi-skilled positions
- **Outcomes:** Balanced budget, agile workforce, reinforced governance
- 'Have Your Say SDWK' confidential feedback (email and suggestion boxes)
- Annual completion of EEO, WALGA Workforce Survey, integrity and conduct reviews
- Leadership and training development
- Annual Performance Reviews update with supporting framework
- WHS action plan and induction program

5.3 Workforce Support and Development Framework

The Shire is committed to building a workforce that is supported, resilient, and equipped to deliver high-quality services to the community. As part of this commitment, the Shire is progressively incorporating a range of workforce support measures, programs, and initiatives into its organisational framework.

These initiatives will be embedded through ongoing reviews of the Enterprise Bargaining Agreements (EBA) as well as through the development and refinement of policies, programs, directives and other legislative and compliance mechanisms across the organisation.

The integration of these elements will ensure that employee wellbeing, safety, equity and development are consistently prioritised and reflected throughout the Shire's governance and operational practices. Each initiative supports the Shire's overarching goals of attracting and retaining skilled employees, fostering an inclusive and supportive workplace culture and ensuring compliance with all relevant statutory obligations.

WORKFORCE PLAN 2025 - 2030

The following table outlines the current and planned areas of focus. These areas will continue to evolve and will be monitored through regular review.

Strategy / Initiative	Notes
Health and Wellbeing	Includes employee wellbeing programs and access to confidential Employee Assistance Program (EAP) services.
Injury Management and Rehabilitation	Managed in line with LGIS guidelines to ensure compliance and support for recovery and return to work.
Work Health and Safety	Continuous improvement of WHS framework to meet legislative requirements and support a proactive safety culture.
Employee Housing	Fair and transparent allocation processes and ongoing review of housing support options for employees.
Superannuation	Compliance with superannuation legislation and promotion of employee financial wellbeing.
Additional Payments	Oversight of overtime, allowances and subsidies to ensure equity and financial sustainability.
Volunteer Emergency Service Leave	Support for employees participating in emergency response services.
Work Experience and Traineeships	Pathways for youth and emerging professionals through structured on-the-job learning opportunities.
Conferences and Education Assistance	Access to professional development, conferences and relevant industry events.
Right to Disconnect	Alignment with EBA provisions and national employment legislation to support healthy work-life balance.
Flexible Work	Application of flexible work arrangements consistent with operational needs and EBA provisions.
Diversity, Equity and Inclusion	Implementation of DEI strategy and programs that promote equal opportunity and cultural understanding.
Employee Assistance Program	Access to confidential counselling and wellbeing support for all employees and immediate family members.

This will be achieved by:

- Flexible recruitment, workforce analytics, leave management, financial planning
- Quality induction, training, leadership development, digital capability
- Partnerships with TAFE, universities and industry bodies
- Equal access to professional development
- Reward and Recognition programs
- Housing and relocation support
- Wellbeing initiatives (EAP, mental health, flexible work)
- Mentoring, secondments, leadership development
- Formal knowledge transfer

6. MONITORING AND EVALUATION

6.1 Future Roles and Gaps

Current workforce analysis highlights the need for:

WORKFORCE PLAN 2025 - 2030

- Succession planning for ageing workforce in critical roles
- Recruitment of younger employees, trainees and apprentices
- Targeted upskilling in technical, leadership and regulatory roles

6.2 Financial and Long-Term Projections

Expense	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$
Wages	10,368,076	10,114,778	10,367,647	10,626,839
On-costs	1,845,869	1,892,016	1,939,316	1,987,799
Professional Development	125,000	125,000	125,000	129,387
TOTAL	12,338,945	12,131,794	12,431,963	12,739,638

WORKFORCE PLAN 2025 - 2030

7. WORKFORCE PLAN – PRIORITIES AND ACTIONS**7.1 Future-proofing the Workforce**

Action	Responsibility	2025/26	2026/27	2027/28	2028/29
Implement attraction/retention strategy for younger workforce	Human Resources	Youth Traineeship Program launched; partnerships with TAFE and Rio Tinto explored	Expand targeted campaigns on social media and school engagement	Develop structured graduate/internship pathways	Monitor retention data and adapt strategies
Review wages, rewards, incentives	CEO	Annual performance reviews with reward pathways; PROUD Achiever Awards (employee recognition)	Conduct remuneration benchmarking; identify critical roles for market alignment	Explore non-financial incentives (e.g. professional development packages)	Embed review cycle in workforce strategy
Implement succession planning and knowledge transfer	Organisational Management Team	Acting opportunities already offered; leadership training underway; process mapping of key roles completed	Develop structured succession plans for critical roles	Build mentoring program pairing experienced and emerging employees	Regular review and integration into workforce planning cycle

WORKFORCE PLAN 2025 - 2030

7.2 Training and Development

Action	Responsible Officer	2025/26	2026/27	2027/28	2028/29
Develop individual training plans	Organisational Management Team	Training needs identified in performance reviews; some plans in place	Develop standardised Individual Development Plan (IDP) template and process	Fully implement IDPs across all teams; align to strategic goals	Review and refine annually
Provide acting opportunities to support knowledge transfer	Organisational Management Team	Regular acting arrangements used to cover leave/absences. Process Mapping completed for a number of areas, to be reviewed when taking on new task.	Formalise acting arrangements as part of structured development	Build acting pools for key operational roles	Integrate outcomes into succession planning
Multi-faceted training approach: coaching, mentoring, courses	Organisational Management Team	Leadership training programs delivered; professional development supported	Expand mentoring program; introduce peer learning groups	Integrate coaching into performance review framework	Review impact and adjust learning mix
Offer apprenticeships and traineeships	Organisational Management Team	Traineeship Program designed to provide broad exposure to Shire functions	Continue targeted apprenticeships and traineeships; secure external funding	Develop structured pathways for conversion to ongoing roles	Evaluate retention and community impact

WORKFORCE PLAN 2025 - 2030

7.3 Organisational Culture and Engagement

Action	Responsible Officer	2025/26	2026/27	2027/28	2028/29
Develop internal and external communications framework	Organisational Management Team	Regular CEO updates; team meetings; media managed centrally	Develop a formal communications framework including internal channels, frequency, and responsibilities	Implement feedback mechanisms to evaluate effectiveness	Review and adapt annually
Encourage participation in organisation-wide events	All Employees	Regular events and PROUD Achiever Awards held. Volunteers called for all shire run events, with a request to volunteer prior to being paid for the arrangement. Social events such as Weekend Warm-Up, Corporate Cup, and BOAB Festival.	Introduce new themed employee days and recognition events	Integrate community engagement opportunities into events	Review participation and adjust activities
Annual employee engagement survey	Human Resources	Engagement data collected through exit surveys and feedback sessions	Launch formal annual engagement survey	Use results to shape action plans for culture improvements	Track trends and embed continuous improvement
Leadership accountability and KPIs	Council / CEO	Leadership KPIs discussed through performance reviews	Formalise leadership KPIs linked to culture, safety, and workforce outcomes	Report progress annually to Council	Integrate into performance-based remuneration frameworks

WORKFORCE PLAN 2025 - 2030

7.4 Systems, Processes, Policies

Action	Responsible Officer	2025/26	2026/27	2027/28	2028/29
Review and update HR policies and procedures	Human Resources	Ongoing reviews; several directives and procedures (e.g. Right to Disconnect, WHS, Study Leave, Light Vehicle Usage, Drug and Alcohol Management Plan) drafted	Complete comprehensive HR policy/directive suite review	Embed regular review cycle into governance calendar	Monitor compliance and update as needed
Ensure core values embedded in policies	Governance	Core values reflected in Code of Conduct and key policies	Review existing policies to ensure values alignment – may look at decreasing values to ensure that they are inline with current strategic plans and community priorities	Update policy templates to highlight values integration	Regular values audit across policies
Review position descriptions (PD) and accountabilities	Organisational Management Team	PDs reviewed during restructures; process mapping completed	Undertake full PD review to ensure alignment with structure and strategy	Embed PD review in annual performance cycle	Ongoing maintenance and strategic alignment

WORKFORCE PLAN 2025 - 2030

8. EQUAL EMPLOYMENT OPPORTUNITY**8.1 Policy**

The Shire commits to providing equal opportunity based solely on merit and supports diversity in employment, ensuring a discrimination-free workplace. Harassment of any kind is not tolerated.

8.2 Workforce Diversity Metrics

Diversity Group	Number	Notes / Clarifications
Women – Tier 1 Leadership	2	Self-identified women in executive leadership roles
Women – Tier 2 Leadership	4	Self-identified women in management roles
Women – Tier 3 (Indoor Roles)	47	Self-identified women in positions covered by the Indoor EBA
Women – Tier 3 (Outdoor Roles)	1	Self-identified woman in positions covered by the Outdoor EBA
Men – Tier 1 Leadership	2	Self-identified men in executive leadership roles
Men – Tier 2 Leadership	3	Self-identified men in management roles
Men- Tier 3 (Indoor Roles)	26	Self-identified men in positions covered by the Indoor EBA
Men- Tier 3 (Outdoor Roles)	14	Self-identified men in positions covered by the Outdoor EBA
Aboriginal and Torres Strait Islander Employees	34	Employees who have self-identified as Aboriginal and/or Torres Strait Islander
People with Disability	8	Employees who have voluntarily disclosed a disability
Youth	9	Employees aged 18–25 years

- All data is based on voluntary self-identification.
- Totals for each diversity group may overlap (e.g., an employee may identify as both Aboriginal and a person with disability).

9. CONCLUSION

This Workforce Plan ensures that the Shire has the systems, policies, and strategies required to attract, retain and develop a skilled workforce capable of delivering high-quality services to the community. Implementation will be regularly monitored and reported to Council to ensure alignment with long-term strategic priorities.

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Tamara Clarkson
Chief Executive Officer
16 October 2025

14.2 PROCLAMATION OF JETTY ROAD EXTENSION OF DERBY HIGHWAY

File Number: 2400

Author: Tamara Clarkson, Chief Executive Officer

Responsible Officer: Tamara Clarkson, Chief Executive Officer

Authority/Discretion: Executive

SUMMARY

Following the reclassification and transfer of Jetty Road (now an extension of Derby Highway) in August 2025, Main Roads WA are now required to formally proclaim the road.

DISCLOSURE OF ANY INTEREST

Nil by Author or Responsible Officer.

BACKGROUND

Main Roads WA has the operational management of the 1.95km stretch of Jetty Road previously managed by Shire of Derby / West Kimberley.

Main Roads WA have provided proclamation drawings that require Council endorsement prior to recommendation to the Commissioner of Main Roads.

STATUTORY ENVIRONMENT

Main Roads Act Section 13 gives the Governor the power to officially declare, change or cancel any road section as a 'highway' or 'main road' based on advice of the Commissioner of Main Roads.

POLICY IMPLICATIONS

Nil.

FINANCIAL IMPLICATIONS

Nil.

STRATEGIC IMPLICATIONS

GOAL	OUR PRIORITIES	WE WILL
1. Leadership and Governance	1.2 Capable, inclusive and effective organisation	1.1.3 Maximise regional opportunities that benefit our community

RISK MANAGEMENT CONSIDERATIONS

RISK	LIKELIHOOD	CONSEQUENCE	RISK ANALYSIS	MITIGATION
Legal & Compliance: Should Council not provide approval of the site drawings, the proclamation cannot occur.	Rare	Moderate	Low	Council provide endorsement of the drawings.

CONSULTATION

Nil.

COMMENT

The road asset transfer occurred in August 2025, reducing the Shire's financial and asset liability. This final step will ensure Main Roads WA have responsibility of the road moving forward.

VOTING REQUIREMENT

Simple majority

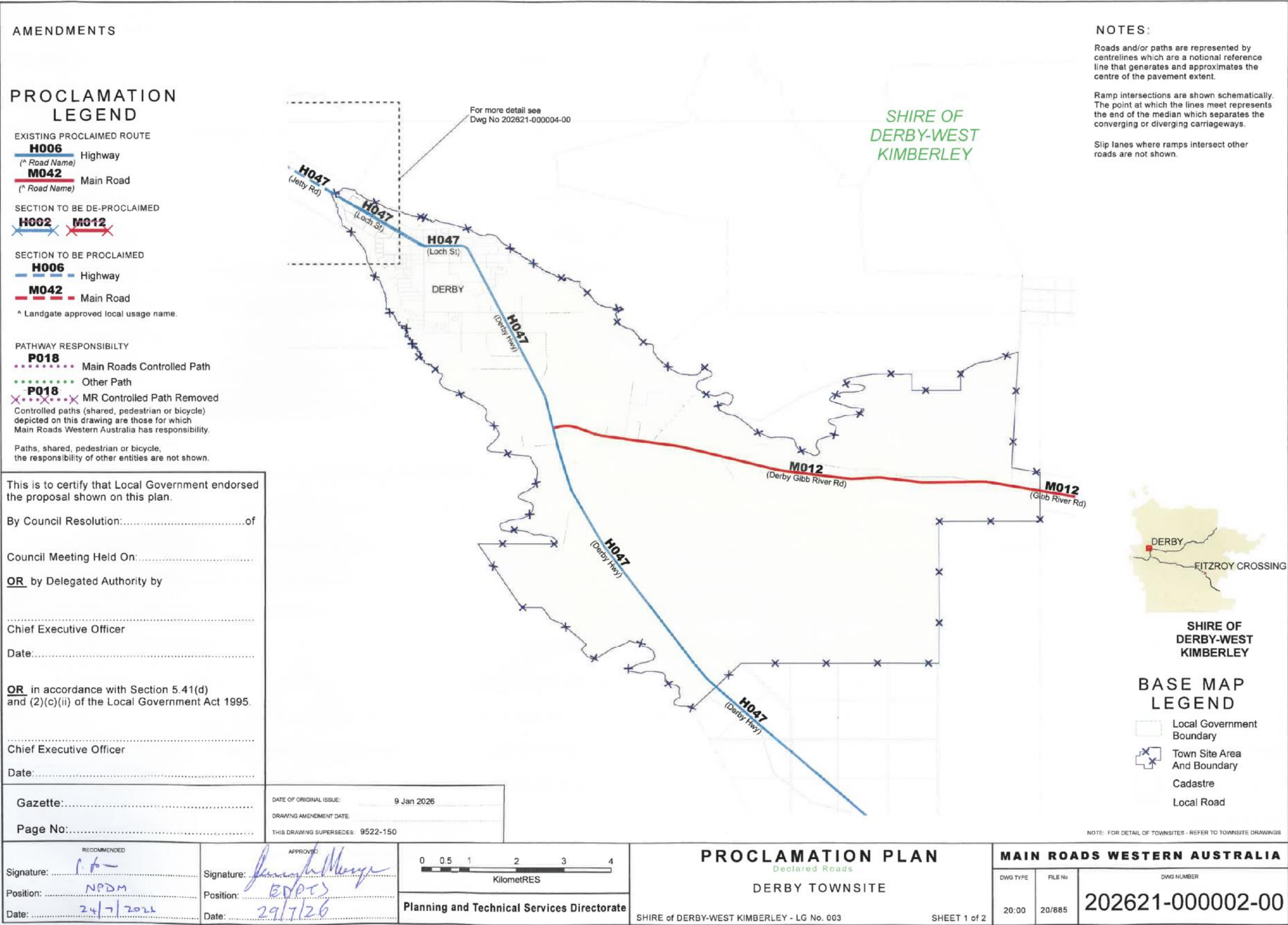
ATTACHMENTS

1. Proclamation Drawings Derby Highway

RECOMMENDATION

That Council:

- ENDORSE** disposal of former Jetty Road ensuring all future financial and asset liabilities transfer to Main Roads WA;
- APPROVE** the attached proclamation drawings identifying 1.95km Derby Highway (formerly Jetty Road) as a Main Roads WA asset;
- AUTHORISE** the Chief Executive Officer to sign and return the proclamation drawings to Main Roads WA.



AMENDMENTS

PROCLAMATION
LEGEND

EXISTING PROCLAIMED ROUTE

H006

(^ Road Name)

Highway

M042

(^ Road Name)

Main Road

SECTION TO BE DE-PROCLAIMED

H002

M012

SECTION TO BE PROCLAIMED

H006

Highway

M042

Main Road

^ Landgate approved local usage name.

PATHWAY RESPONSIBILITY

P018

Main Roads Controlled Path

P018

Other Path

P018

MR Controlled Path Removed

Controlled paths (shared, pedestrian or bicycle)
depicted on this drawing are those for which
Main Roads Western Australia has responsibility.

Paths, shared, pedestrian or bicycle,
the responsibility of other entities are not shown.

This is to certify that Local Government endorsed
the proposal shown on this plan.

By Council Resolution:.....of

Council Meeting Held On:.....

OR by Delegated Authority by

.....

Chief Executive Officer

Date:.....

OR in accordance with Section 5.41(d)
and (2)(c)(ii) of the Local Government Act 1995.

.....

Chief Executive Officer

Date:.....

Gazette:.....

Page No:.....

DATE OF ORIGINAL ISSUE: 9 Jan 2026

DRAWING AMENDMENT DATE:

THIS DRAWING SUPERSEDES:

RECOMMENDED

Signature: *P. K.*

Position: *NPDM*

Date: *24/7/2026*

APPROVED

Signature: *L. Morgan*

Position: *EDPT*

Date: *29/7/26*

0 200 400 600 800

Metres

Planning and Technical Services Directorate

PROCLAMATION PLAN

Declared Roads

Proclaim - H047 - Derby Hwy

SHIRE of DERBY-WEST KIMBERLEY - LG No. 003

SHEET 1 of 1

MAIN ROADS WESTERN AUSTRALIA

DWG TYPE: 20:00

FILE No: 20/885

DWG NUMBER: 202621-000004-00

SHIRE OF
DERBY-WEST
KIMBERLEY

Landgate (LGATE-010)
Generalised 250k coastline overview
of Western Australia depicting the MHWMM

Jetty Boat Ramp
Access Rd

H047
(Jelty Rd)

(Elder St)

(John St)

(Villiers St)

H047
(Loch St)

(Clarendon St)

(Elder St)

H047
(Loch St)

DERBY

FITZROY CROSSING

SHIRE OF
DERBY-WEST
KIMBERLEY

BASE MAP
LEGEND

Local Government
Boundary

Town Site Area
And Boundary

Cadastre

Local Road

NOTE: FOR DETAIL OF TOWNSITES - REFER TO TOWNSITE DRAWINGS

NOTES:

Roads and/or paths are represented by
centrelines which are a notional reference
line that generates and approximates the
centre of the pavement extent.

Ramp intersections are shown schematically.
The point at which the lines meet represents
the end of the median which separates the
converging or diverging carriageways.

Slip lanes where ramps intersect other
roads are not shown.

Item 14.2 - Attachment 1

Page 222

AMENDMENTS

PROCLAMATION LEGEND

EXISTING PROCLAIMED ROUTE

H006

(^ Road Name)

Highway

M042

(^ Road Name)

Main Road

SECTION TO BE DE-PROCLAIMED

H002

M012

SECTION TO BE PROCLAIMED

H006

Highway

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Main Road

^ Landgate approved local usage name.

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Council Meeting Held On:.....

OR by Delegated Authority by

Chief Executive Officer

Date:.....

OR in accordance with Section 5.41(d) and (2)(c)(ii) of the Local Government Act 1995.

Chief Executive Officer

Date:.....

Gazette:.....

Page No:.....

DATE OF ORIGINAL ISSUE: 08 Jan 2026

DRAWING AMENDMENT DATE:

THIS DRAWING SUPERSEDES: 9522-148

RECOMMENDED

Signature: *[Signature]*

Position: NPDm

Date: 24/7/2026

APPROVED

Signature: *[Signature]*

Position: EDPYS

Date: 29/7/26

0 20 40 60 80 100

Kilometres

Planning and Technical Services Directorate

SHIRE OF DERBY-WEST KIMBERLEY

Declared Roads

SHIRE OF DERBY-WEST KIMBERLEY

SHIRE of DERBY-WEST KIMBERLEY - LG No. 003

PROCLAMATION PLAN

SHIRE OF DERBY-WEST KIMBERLEY

SHIRE of DERBY-WEST KIMBERLEY - LG No. 003

SHEET 1 of 1

MAIN ROADS WESTERN AUSTRALIA

DWG TYPE: 20:00

FILE No: 20/885

DWG NUMBER: 202621-000001-00

NOTES:

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Slip lanes where ramps intersect other roads are not shown.

SHIRE OF DERBY-WEST KIMBERLEY

KIMBERLEY REGION

SHIRE OF DERBY-WEST KIMBERLEY

BASE MAP LEGEND

Town Site Area And Boundary

Local Government Area And Boundary

Cadastre

Local Road

NOTE: FOR DETAIL OF TOWNSITES - REFER TO TOWNSITE DRAWINGS

Item 14.2 - Attachment 1

Page 223

AMENDMENTS

PROCLAMATION LEGEND

EXISTING PROCLAIMED ROUTE

H006

(^ Road Name)

Highway

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Main Road

SECTION TO BE DE-PROCLAIMED

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M012

SECTION TO BE PROCLAIMED

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By Council Resolution:.....of

Council Meeting Held On:.....

OR by Delegated Authority by

.....

Chief Executive Officer

Date:.....

OR in accordance with Section 5.41(d) and (2)(c)(ii) of the Local Government Act 1995.

.....

Chief Executive Officer

Date:.....

Gazette:.....

Page No:.....

DATE OF ORIGINAL ISSUE: 9 Jan 2026

DRAWING AMENDMENT DATE:

THIS DRAWING SUPERSEDES: 9522-151

RECOMMENDED

Signature: *P. L.*

Position: NPDM

Date: 24/7/2024

APPROVED

Signature: *Lucretia Mearns*

Position: EDRPS

Date: 29/7/26

0 1 2

Kilometres

Planning and Technical Services Directorate

PROCLAMATION PLAN

Declared Roads

FITZROY CROSSING TOWNSITE

SHIRE of DERBY-WEST KIMBERLEY - LG No. 003

MAIN ROADS WESTERN AUSTRALIA

DWG TYPE

20:00

FILE No

20/885

DWG NUMBER

202621-000003-00

SHEET 2 of 2

SHIRE OF DERBY-WEST KIMBERLEY

DERBY

FITZROY CROSSING

SHIRE OF DERBY-WEST KIMBERLEY

BASE MAP LEGEND

Local Government Boundary

Town Site Area And Boundary

Cadastre

Local Road

NOTE: FOR DETAIL OF TOWNSITES - REFER TO TOWNSITE DRAWINGS

AMENDMENTS

PROCLAMATION LEGEND

EXISTING PROCLAIMED ROUTE

H006

(^ Road Name)

Highway

M042

(^ Road Name)

Main Road

SECTION TO BE DE-PROCLAIMED

H002

M012

SECTION TO BE PROCLAIMED

H006

Highway

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^ Landgate approved local usage name.

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By Council Resolution:.....of

Council Meeting Held On:.....

OR by Delegated Authority by

.....

Chief Executive Officer

Date:.....

OR in accordance with Section 5.41(d) and (2)(c)(ii) of the Local Government Act 1995.

.....

Chief Executive Officer

Date:.....

Gazette:.....

Page No:.....

DATE OF ORIGINAL ISSUE: 9 Jan 2026

DRAWING AMENDMENT DATE:

THIS DRAWING SUPERSEDES: 9522-151

RECOMMENDED

Signature: *P. L.*

Position: NPDM

Date: 24/7/2024

APPROVED

Signature: *Lucretia Mearns*

Position: EDRPS

Date: 29/7/26

0 1 2

Kilometres

Planning and Technical Services Directorate

PROCLAMATION PLAN

Declared Roads

FITZROY CROSSING TOWNSITE

SHIRE of DERBY-WEST KIMBERLEY - LG No. 003

MAIN ROADS WESTERN AUSTRALIA

DWG TYPE

20:00

FILE No

20/885

DWG NUMBER

202621-000003-00

SHEET 2 of 2

SHIRE OF DERBY-WEST KIMBERLEY

DERBY

FITZROY CROSSING

SHIRE OF DERBY-WEST KIMBERLEY

BASE MAP LEGEND

Local Government Boundary

Town Site Area And Boundary

Cadastre

Local Road

NOTE: FOR DETAIL OF TOWNSITES - REFER TO TOWNSITE DRAWINGS

NOTES:

Roads and/or paths are represented by centrelines which are a notional reference line that generates and approximates the centre of the pavement extent.

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Slip lanes where ramps intersect other roads are not shown.

Item 14.2 - Attachment 1

Page 224

14.3 COMPLIANCE AUDIT RETURN 2025**File Number:** 4110**Author:** Tamara Clarkson, Chief Executive Officer**Responsible Officer:** Tamara Clarkson, Chief Executive Officer**Authority/Discretion:** Executive**SUMMARY**

Council to consider and adopt the Compliance Audit Return for 2025 which has been reviewed by the Audit, Risk and Improvement Committee (ARIC) on 20 August 2026.

DISCLOSURE OF ANY INTEREST

Nil by Author or Responsible Officer.

BACKGROUND

Regulation 14 of the *Local Government (Audit) Regulations 1996* (Audit Regulations) requires that a Compliance Audit Return, applicable to the previous calendar year, be completed. The return must be reviewed by the Audit, Risk and Improvement Committee and adopted by Council.

Changes made to the regulations occurred due to the implementation of the Local Government Inspector role on 1 January 2026. Regulation 15 of the Audit Regulations requires the return be provided to the Inspector by 31 March each year. The Inspector extended the deadline for 2025 to 30 September 2026.

The aim of the Compliance Audit Return is to evaluate and report on the organisations adherence to prescribed legal, statutory and regulatory frameworks over a calendar year. This formal governance tool ensures transparency, accountability and proper internal controls.

STATUTORY ENVIRONMENT

Local Government Act 1995, Section 7.13 (1)(i) provides instruction on regulations which may provide for local governments to carry out annual statutory compliance audits.

Local Government (Audit) Regulations 1996, Regulation 14 requires a local government to carry out an audit (a compliance audit) of the local government's compliance with the statutory requirements prescribed by regulation 13 for the period beginning on 1 January and ending on 31 December in each year.

Local Government (Audit) Regulations 1996, Regulation 15 requires the signed Compliance Audit Return and other Information must be submitted to the Inspector no later than 31 March each year unless the Inspector extends the deadline.

POLICY IMPLICATIONS

Nil.

FINANCIAL IMPLICATIONS

Nil.

STRATEGIC IMPLICATIONS

GOAL	OUR PRIORITIES	WE WILL
1. Leadership and Governance	1.2 Capable, inclusive and effective organisation	1.2.2 Provide strong governance

RISK MANAGEMENT CONSIDERATIONS

RISK	LIKELIHOOD	CONSEQUENCE	RISK ANALYSIS	MITIGATION
Legal & Compliance: The Compliance Audit Return not endorsed by Council would result in non-compliance.	Unlikely	Moderate	Medium	Council to endorse the Compliance Audit Return. If the return is not endorsed an extension of time would need to be requested from the DLGSCI.

CONSULTATION

Nil

COMMENT

The compliance Audit Return was presented to the Audit and Risk Committee on the 20 August 2026.

VOTING REQUIREMENT

Simple majority

ATTACHMENTS**1. Compliance Audit Return 2025****RECOMMENDATION**

That Council;

- ADOPT** the completed Compliance Audit Return 2025; and
- AUTHORISE** the President and Chief Executive Officer to certify the Compliance Audit Return and submit it to the Inspector by 30 September 2026.



**Local Government
Inspector**

2025 Compliance Audit Return

Local Government Authority: The Shire of Derby-West Kimberley

Local Government Act 1995

s. 2.29

Has every person elected or appointed to a mayor, president, deputy, or councillor role made the required declaration in the prescribed form before a prescribed person, prior to acting in the office?

Response: Yes

s. 3.16

Has the local government reviewed local laws, which have not been reviewed in the previous 8 years, to ensure compliance with Schedule 9.3, Clause 65?

Response: No

Comments: Cost to review of local laws was cost prohibitive in 2025. Review will occur in 2026.

s.3.57

Subject to Local Government (Functions and General) Regulations 1996, regulation 11(2), did the local government invite tenders for all contracts for the supply of goods or services where the consideration under the contract was, or was expected to be, worth more than the consideration stated in regulation 11(1) of the Regulations?

Response: Yes

s. 3.58(3)

Where the local government disposed of property other than by public auction or tender, did it dispose of the property in accordance with section 3.58(3) of the Local Government Act 1995 (unless section 3.58(5) applies)?

Response: Yes

s. 3.58(4)

Where the local government disposed of property under section 3.58(3) of the Local Government Act 1995, did it provide details, as prescribed by section 3.58(4) of the Act, in the required local public notice for each disposal of property?

Response: Yes

s. 3.59(2)(a)

Has the local government prepared a business plan for each major trading undertaking that was not exempt in 2025?

Response: N/A

s. 3.59(2)(b)

Has the local government prepared a business plan for each major land transaction that was not exempt in 2025?

Response: N/A

s. 3.59(2)(c)

Has the local government prepared a business plan before entering into each land transaction that was preparatory to entry into a major land transaction in 2025?

Response: N/A

s. 3.59(4)

Has the local government complied with public notice and publishing requirements for each proposal to commence a major trading undertaking or enter into a major land transaction or a land transaction that is preparatory to a major land transaction for 2024?

Response: N/A

s. 3.59(5)

During 2025, did the council resolve to proceed with each major land transaction or trading undertaking by absolute majority?

Response: N/A

s. 5.16 (1)

Were all delegations to committees resolved by absolute majority?

Response: Yes

s. 5.16 (2)

Were all delegations to committees in writing?

Response: Yes

s. 5.17

Were all delegations to committees within the limits specified in section 5.17 of the Local Government Act 1995?

Response: Yes

s. 5.18

Were all delegations to committees recorded in a register of delegations?

Response: Yes

s. 5.36(4) and s. 5.37(3)

Were all CEO and/or senior employee vacancies advertised in accordance with Local Government (Administration) Regulations 1996, regulation 18A?

Response: N/A

s. 5.37(2)

Did the CEO inform council of each proposal to employ or dismiss senior employee?

Response: N/A

Where council rejected a CEO's recommendation to employ or dismiss a senior employee, did it inform the CEO of the reasons for doing so?

Response: N/A

s. 5.39B

Has the local government adopted and maintained model standards that incorporate the prescribed model standards within required timeframes (including amendments), ensured adoption by absolute majority, published an up-to-date version on its official website, and avoided including any inconsistent additional provisions?

Response: Yes

s. 5.42

Were all delegations to the CEO resolved by an absolute majority?

Response: Yes

Were all delegations to the CEO in writing?

Response: Yes

s. 5.43

Did the powers and duties delegated to the CEO exclude those listed in section 5.43 of the Local Government Act 1995?

Response: Yes

s. 5.44(2)

Were all employees delegated authority by the CEO under Section 5.44(1), issued with a written instrument of delegation?

Response: Yes

s. 5.45(1)(b)

Were all decisions by the Council to amend or revoke a delegation made by absolute majority?

Response: N/A

s. 5.46

Has the CEO kept a register of all delegations made under Division 4 of the Act to the CEO and to employees?

Response: Yes

Were all delegations made under Division 4 of the Act reviewed by the delegator at least once during the 2024/2025 financial year?

Response: Yes

Did all persons exercising a delegated power or duty under the Act keep, on all occasions, a written record in accordance with Local Government (Administration) Regulations 1996, regulation 19?

Response: Yes

s. 5.50

If the local government paid a finishing employee an amount in addition to their entitlement, did the local government follow a policy it had adopted and published on its website outlining the circumstances in relation to payments made to terminated employees?

Response: N/A

If the local government made a payment to a finishing employee that is more than the amount set out in the policy, was local public notice given?

Response: N/A

s. 5.51A

Has the CEO prepared and implemented a code of conduct to be observed by employees of the local government?

Response: Yes

Has the CEO published an up-to-date version of the code of conduct for employees on the local government's website?

Response: Yes

s. 5.67

Where a council member disclosed an interest in a matter and did not have participation approval under sections 5.68 or 5.69 of the Local Government Act 1995, did the council member ensure that they did not remain present to participate in discussion or decision making relating to the matter?

Response: Yes

s. 5.68(2)

Were all decisions regarding participation approval in relation to Section 5.68(2), including the extent of participation allowed and, where relevant, the information required by the Local Government (Administration) Regulations 1996 regulation 21A, recorded in the minutes of the relevant council or committee meeting?

Response: Yes

s. 5.69(5)

Were all decisions regarding participation approval in relation to Section 5.69(5), including the extent of participation allowed recorded in the minutes of the relevant council or committee meeting?

Response: Yes

s. 5.70

Where an employee had an interest in any matter in respect of which the employee provided advice or a report directly to council or a committee, did that person disclose the nature and extent of that interest when giving the advice or report?

Response: Yes

s. 5.71B(5) and (7)

Where council applied to the Minister to allow the CEO to provide advice or a report to which a disclosure under section 5.71A(1) of the Local Government Act 1995 relates, did the application include details of the nature of the interest disclosed and any other information required by the Minister for the purposes of the application?

Response: N/A

Was any decision made by the Minister under section 5.71B(6) of the Local Government Act 1995, recorded in the minutes of the council meeting at which the decision was considered?

Response: N/A

s. 5.73

Were disclosures under sections 5.65, 5.70 or 5.71A(3) of the Local Government Act 1995 recorded in the minutes of the meeting at which the disclosures were made?

Response: Yes

s. 5.75

Was a primary return in the prescribed form lodged by all relevant persons within three months of their start day?

Response: Yes

s. 5.76

Was an annual return in the prescribed form lodged by all relevant persons by 31 August 2025?

Response: Yes

s. 5.77

On receipt of a primary or annual return, did the CEO, or the Mayor/President, as the case may be, give written acknowledgment of having received the return?

Response: Yes

s. 5.88

Did the CEO keep a register of financial interests which contained the returns lodged under sections 5.75 and 5.76 of the Local Government Act 1995?

Response: Yes

Did the CEO keep a register of financial interests which contained a record of disclosures made under sections 5.65, 5.70, 5.71 and 5.71A of the Local Government Act 1995, in the form prescribed in the Local Government (Administration) Regulations 1996, regulation 28?

Response: Yes

After a person ceased to be a person required to lodge a return under sections 5.75 and 5.76 of the Local Government Act 1995, did the CEO remove from the register all returns relating to that person?

Response: Yes

Have all returns removed from the register in accordance with section 5.88(3) of the Local Government Act 1995 been kept for a period of at least five years after the person who lodged the return(s) ceased to be a person required to lodge a return?

Response: Yes

s. 5.89A

Did the CEO keep a register of gifts which contained a record of disclosures made under sections 5.87A and 5.87B of the Local Government Act 1995, in the form prescribed in the Local Government (Administration) Regulations 1996, regulation 28A?

Response: Yes

Did the CEO publish an up-to-date version of the gift register on the local government's website?

Response: Yes

s. 5.90A

Did the local government prepare, adopt by absolute majority and publish an up-to-date version on the local government's website, a policy dealing with the attendance of council members and the CEO at events?

Response: Yes

s. 5.94

Does the local government have information available for members of the public to inspect, free of charge as prescribed under section 5.94 and Admin Reg 29, except where restricted under this section?

Response: Yes

s. 5.96

Where a person is entitled to inspect information under this Division, can the local government confirm that copies are available and that the price at which it sells copies does not exceed the cost of providing them, (unless prescribed otherwise)?

Response: Yes

s. 5.96A

Did the CEO publish information on the local government's website in accordance with sections 5.96A(1), (2), (3), and (4) of the Local Government Act 1995?

Response: Yes

s. 5.104

Did the local government prepare and adopt, by absolute majority, a code of conduct to be observed by council members, committee members and candidates that incorporates the model code of conduct?

Response: Yes

Did the local government adopt additional requirements in addition to the model code of conduct?

Response: No

Comments: Model code was adopted.

Has the CEO published an up-to-date version of the code of conduct for council members, committee members and candidates on the local government's website?

Response: Yes

s. 5.128

Did the local government prepare and adopt (by absolute majority) a policy in relation to the continuing professional development of council members?

Response: Yes

s. 7.12A(3), (4) and (5)

Where the local government determined that matters raised in the auditor's report prepared under section 7.9(1) of the Local Government Act 1995 required action to be taken, did the local government ensure that appropriate action was undertaken in respect of those matters?

Response: Yes

Where matters identified as significant were reported in the auditor's report, did the local government prepare a report that stated what action the local government had taken or intended to take with respect to each of those matters?

Response: Yes

Was a copy of the report given to the Minister within three months of the audit report being received by the local government?

Response: Yes

Within 14 days after the local government gave a report to the Minister under section 7.12A(4)(b) of the Local Government Act 1995, did the CEO publish a copy of the report on the local government's official website?

Response: Yes

Local Government (Administration) Regulations 1996

r. 18F

Were the remuneration and other benefits paid to a CEO on appointment the same remuneration and benefits advertised for the position under section 5.36(4) of the Local Government Act 1995?

Response: Yes

r. 19AB

Does the code of conduct contain the requirement that a local government employee (not including the CEO) must not accept a prohibited gift from an associated person?

Response: Yes

r. 19AC

Does the local government's code of conduct include requirements for the recording, storing, disclosure, and use of information relating to gifts accepted by local government employees (excluding the CEO) from associated persons, in accordance with regulatory requirements?

Response: Yes

r. 19AE

Does the local government's code of conduct include requirements addressing employee behaviour in the performance of duties, interactions with others, use and disclosure of information, use of local government resources and finances, the keeping of records, and the reporting and management of suspected breaches and misconduct, in accordance with regulatory requirements?

Response: Yes

r. 19B

Did the local government include in its annual report all information required under section 5.53(2)(g) and (i) and regulation 3A(2), including number of employee's in salary bands over \$130,000, remuneration and allowances paid, ordered payments, CEO remuneration, council member meeting attendance, available demographic information about council members, and details of any modifications to the strategic community plan or significant modifications to the corporate business plan?

Response: Yes

r. 19C

Has the local government adopted by absolute majority a strategic community plan?

Response: No

Comments: A complete review was undertaken in 25/26 with adoption anticipated in 2026.

r. 19DA

Has the local government reviewed its corporate business plan in accordance with Admin Regulation 19DA(4)?

Response: No

Comments: Corporate Business Plan has been prepared as part of the Council Plan in anticipation of the new requirements. This document will be adopted in August 2026.

Does the corporate business plan comply with the requirements of Local Government (Administration) Regulations 1996 19DA(2) & (3)?

Response: Yes

r. 22

No response required. This is covered by s5.75.

r. 23

No response required. This is covered by s5.76.

r. 28

No response required. This is covered by s5.88(1).

r. 28A

No response required. This is covered by s5.89A(1).

r. 29

No response required. This is covered by s5.94.

r. 29C

Does the local government publish all prescribed information on its official website— including up-to-date policies, required details of council member and employee returns, council member fees and allowances, and relevant public notices—within the specified timeframes and in accordance with legislative requirements?

Response: Yes

r. 35

Has every local government council member completed and passed the Council Member Essentials course, consisting of the five required modules and delivered by an approved provider, within 12 months of being elected?

Response: N/A

Comments: Council Election held 2025.

r. 36

Does the local government appropriately identify and document council members who are exempt from the training requirements under section 5.126(1), including verifying that the member:

- has completed an approved course within the specified 5-year period prior to election, or
- completed the LGASS00002 Elected Member Skill Set before 1 July 2019 within the relevant timeframe, or
- qualifies for the transitional exemption applicable to council members in office at the commencement of the 2019 regulatory amendments?

Response: N/A

Local Government (Audit) Regulations 1996

r. 10

Was the auditor's report for the financial year ending 30 June 2025 received by the local government within 30 days of completion of the audit?

Response: Yes

r. 17

Did the CEO review the appropriateness and effectiveness of the local government's systems and procedures in relation to risk management, internal control and legislative compliance in accordance with Local Government (Audit) Regulations 1996 regulation 17 within the three financial years prior to 31 December 2025?

Response: No

Comments: Review conducted December 2025. Audit, Risk and Improvement Committee accepted the report 19 February 2026. Council endorsed 26 February 2026.

Local Government (Constitution) Regulations 1998

r. 11FA

Did the CEO provide the Minister a report as to the result of the election within 14 days of the declaration and in the form of Form 20 of the Local Government (Elections) Regulations 1997, modified as necessary?

Response: Yes

r. 13

Were all required oaths, affirmations and declarations under section 2.42 (in relation to Commissioners) made in the correct form (Form 8), before the appropriate authorised person?

Response: Yes

Local Government (Elections) Regulations 1997

r. 30G

Did the CEO establish and maintain an electoral gift register and ensure that all disclosure of gifts forms completed by candidates and donors and received by the CEO were placed on the electoral gift register at the time of receipt by the CEO and in a manner that clearly identifies and distinguishes the forms relating to each candidate in accordance with regulations 30G(1) and 30G(2) of the Local Government (Elections) Regulations 1997?

Response: Yes

Did the CEO remove any disclosure of gifts forms relating to an unsuccessful candidate, or a successful candidate that completed their term of office, from the electoral gift register, and retain those forms separately for a period of at least two years in accordance with regulation 30G(4) of the Local Government (Elections) Regulations 1997?

Response: No

Comments: no gifts declared.

Did the CEO publish an up-to-date version of the electoral gift register on the local government's official website in accordance with regulation 30G(5) of the Local Government (Elections) Regulations 1997?

Response: Yes

Local Government (Financial Management) Regulations 1996

r. 5

Has the CEO ensured efficient systems and procedures are established under provisions set out in Financial Management Regulations 5(1)(a) to (g)?

Response: Yes

r. 6

Has the local government ensured that any employee delegated responsibility for day-to-day accounting or financial management operations is not also delegated the responsibility for conducting internal audits, reviewing their own duties, or for managing, directing or supervising someone who carries out these functions?

Response: Yes

r. 7

Did the local government ensure it has regard to the needs of the inhabitants of the district as a whole and not keep separate ward accounts or determine expenditure on the basis of revenue from a ward?

Response: Yes

r. 8

Does the local government maintain separate accounts with a bank or other financial institution for money to be held in the municipal fund, trust fund and for reserve account purposes?

Response: Yes

r. 9

Did the local government keep separate financial records for each trading undertaking and each major land transaction?

Response: N/A

r. 11

Has the local government developed procedures for the authorisation of, and the payment of, accounts in accordance with Local Government (Financial Management) Regulations 11(1), (2) and (3)?

Response: Yes

r. 12

Were payments made from the municipal fund or trust fund made by the CEO under a delegated authority or authorised, in accordance with regulation 13(2), in advance by a council resolution?

Response: Yes

r. 13

Can the local government confirm that, where the CEO has been delegated authority to make payments from the municipal or trust fund, the CEO prepared accurate monthly lists that are presented at the next ordinary council meeting and recorded in the minutes?

- includes the payee's name, payment amount, payment date, and sufficient information to identify each transaction where payments have already been made; or
- includes the payee's name, payment amount, sufficient information to identify each transaction, and the date of the council meeting (to which the list will be presented) for accounts requiring council approval.

Response: Yes

r. 13A

Did the local government prepare a list each month of all payments made using employee-authorised credit, debit or other purchasing cards, and include the payee's name, the amount of the payment, the date of the payment, sufficient information to identify the payment, and present the list at the next ordinary council meeting (and record in the minutes)?

Response: Yes

r. 19

Has the local government established and documented internal control procedures to enable identification of the nature and location of all investments and any related transactions?

Response: Yes

r. 19C

Has the local government ensured that all investments made under section 6.14(1) comply with statutory restrictions set out in Financial Management Reg. 19C?

Response: Yes

Local Government (Functions and General) Regulations 1996

r. 7

No response required. This is covered by s3.59(2).

r. 9

No response required. This is covered by s3.59(2).

r. 10

No response required. This is covered by s3.59(2).

r. 11A

Did the local government comply with its current purchasing policy, adopted under the Local Government (Functions and General) Regulations 1996, regulations 11A(1) and (3) in relation to the supply of goods or services where the consideration under the contract was, or was expected to be, \$250,000 or less or worth \$250,000 or less?

Response: Yes

r. 11

No response required. This is covered by s3.57.

r. 12

Did the local government consider the implications of Local Government (Functions and General) Regulations 1996, Regulation 12 when deciding to enter into multiple contracts rather than a single contract?

Response: Yes

r. 14(1), (3) and (5)

If the local government sought to vary the information supplied to tenderers, was every reasonable step taken to give each person who sought copies of the tender documents, or each acceptable tenderer notice of the variation?

Response: Yes

r. 15

Did the local government's procedure for receiving and opening tenders comply with the requirements of Local Government (Functions and General) Regulations 1996, Regulation 15 and 16?

Response: Yes

r. 16

No response required. This is covered by r. 15.

r. 17

Did the information recorded in the local government's tender register comply with the requirements of the Local Government (Functions and General) Regulations 1996, Regulation 17 and did the CEO make the tenders register available for public inspection and publish it on the local government's official website?

Response: Yes

r. 18(1) and (4)

Did the local government reject any tenders that were not submitted at the place, and within the time, specified in the invitation to tender?

Response: N/A

Were all tenders that were not rejected assessed by the local government via a written evaluation of the extent to which each tender satisfies the criteria for deciding which tender to accept?

Response: N/A

r. 19

Did the CEO give each tenderer written notice containing particulars of the successful tender or advising that no tender was accepted?

Response: Yes

r. 21

Does the local government's advertising and expression of interest processes for limiting who can tender comply with the requirements of the Local Government (Functions and General) Regulations 1996, Regulations 21 and 22?

Response: Yes

r. 22

No response required. This is covered by r. 21.

r. 23

Did the local government reject any expressions of interest that were not submitted at the place, and within the time, specified in the notice or that failed to comply with any other requirement specified in the notice?

Response: N/A

Were all expressions of interest that were not rejected under the Local Government (Functions and General) Regulations 1996, Regulation 23(1) & (2) assessed by the local government? Did the CEO list each person as an acceptable tenderer?

Response: N/A

r. 24

Did the CEO give each person who submitted an expression of interest a notice in writing of the outcome in accordance with Local Government (Functions and General) Regulations 1996, Regulation 24?

Response: N/A

r. 24AD(2), (4) and (6)

Did the local government invite applicants for a panel of pre-qualified suppliers via Statewide public notice in accordance with Local Government (Functions & General) Regulations 1996 regulations 24AD(4) and 24AE?

Response: Yes

If the local government sought to vary the information supplied to the panel, was every reasonable step taken to give each person who sought detailed information about the proposed panel or each person who submitted an application notice of the variation?

Response: Yes

r. 24AE

No response required. This is covered by r. 24AD(2), (4) and (6).

r. 24AF

No response required. This is covered by r. 24AD(2), (4) and (6).

r. 24AG

Did the information recorded in the local government's tender register about panels of pre-qualified suppliers comply with the requirements of Local Government (Functions and General) Regulations 1996, Regulation 24AG?

Response: Yes

r. 24AH(1) and (3)

Did the local government reject any applications to join a panel of prequalified suppliers that were not submitted at the place, and within the time, specified in the invitation for applications?

Response: N/A

Were all applications that were not rejected assessed by the local government via a written evaluation of the extent to which each application satisfies the criteria for deciding which application to accept?

Response: N/A

r. 24AI

Did the CEO send each applicant written notice advising them of the outcome of their application?

Response: Yes

r. 24E

Where the local government gave regional price preference, did the local government comply with the requirements of Local Government (Functions and General) Regulations 1996, Regulation 24E and 24F?

Response: Yes

r. 24F

No response required. This is covered by r. 24E.

I certify this is a true and accurate copy of the 2025 Compliance Audit Return, as adopted by Council at the meeting of _____ 2026.

CEO

Date

Mayor or President

Date

14.4 REQUEST FOR BUDGET AMENDMENTS - GRANT FUNDING AND RELATED EXPENDITURE**File Number:** GS/055**Author:** Christie Mildenhall, Strategic Development Advisor**Responsible Officer:** Tamara Clarkson, Chief Executive Officer**Authority/Discretion:** Executive**SUMMARY**

Since the adoption of the Annual Budget 2026/27, the Shire has successfully secured additional external funding to support the delivery of community services. As this funding was not confirmed at the time the budget was prepared and endorsed by Council, the associated income and expenditure were not included in the adopted budget. This report seeks Council's approval to amend the Annual Budget 2026/27 to incorporate the additional funding and the corresponding project expenditure.

DISCLOSURE OF ANY INTEREST

Nil by Author and Nil by Responsible Officer.

BACKGROUND

The Shire regularly applies for grant funding to support the delivery of projects, programs, services and events. Council is informed of the funding being applied for via a report provided to the Audit, Risk and Improvement Committee at each meeting. The recommendation of that report requests Council's endorsement of the applications which have been submitted.

Grant funding is only included in the annual budget if it has been confirmed at the time the budget is adopted. Grant funding received subsequently requires a budget adjustment to be endorsed. Grants under \$10,000 will be done as part of the budget review process. Grants over \$10,000 will be brought to the next available Council Meeting for endorsement.

STATUTORY ENVIRONMENT

Part 6 of the *Local Government Act 1995* guides the financial management of the Shire. Section 6.2 governs the preparation of the annual budget. Section 6.8(1) allows for Council to authorise expenditure from municipal funds not included in the annual budget. An absolute majority decision is required.

POLICY IMPLICATIONS

Risk and Opportunity Management Policy

Significant Accounting Policy

FINANCIAL IMPLICATIONS

The Shire has been successful in obtaining the below funding:

- \$29,448 additional funding from the Department of Communities for the delivery of the Service Agreement for the Derby Youth Service. In the recent State Budget an uplift payment of 15% has been provided to all service engaged as a Youth at Risk provider. For the Shire this represents \$23,558.00 (ex GST) for the 2026/27 Financial Year and \$5,890 (ex

GST) in 2027/28). These funds will offset reduce the Shire's contribution towards the cost of delivering the Derby Youth Services program.

- AGRN 1044 reinstatement of the Gee Gully Floodway, which is estimated at \$3.2 million. The Funding submission under the new EPAR (Essential Public Asset Restoration) lite program has been approved. As this program is a combination of upfront and retrospective claims income and expenditure should be allowed of \$3.2 million (Ex GST).
- \$576,308 additional funding from the Department of Water and Environmental Regulation for the upgrade of Steel St, Derby to be facilitate recycling and better all-weather access to the Derby Waste Management site. This project is 66.6% state funded and 33.3% Local Government funded project and is required to be delivered within the 26/27 financial year. The expenditure for the project is \$864,462 (ex GST). The Difference will be made up from Roads to Recovery \$288,154 (ex GST).
- \$340,456.00 (ex GST) through the Department of Fire and Emergency Services Mitigation Activity Fund to undertake on-ground bushfire mitigation activities on State Government owned land which is managed by the Shire.

This funding was not confirmed at the time of the adoption of the 2026/27 Annual Budget, and as a result the following amendments are required to the 2026/27 budget;

- 130807100 – WELFARE – Grants – Increase income by \$23,558 (ex GST), which represents the portion of the additional funding to be received during the 2026/27 financial year. The remaining \$5,890 (ex GST) will be incorporated into the 2027/28 budget when developed.
- RC004 – GNH-Gee Gully Road (Capital) – Increase expenditure by \$1.6 million which represents the expected expenditure on the project in the 2026/27 financial year. The remaining \$1.6 million (ex GST) will be incorporated into the 2027/28 budget when developed.
- 151202130 – ROADC – Grant AGRN 591 & 1044 – Increase income by \$1.6 million (ex GST) representing the portion of funding expected to be received in the 2026/27 financial year. The remaining \$1.6 million (ex GST) will be incorporated into the 2027/28 budget when developed.
- RC085 – Steel Street (Capital) – Increase expenditure by \$864,462 million which represents the expected expenditure on the project in the 2026/27 financial year
- 151202060 - ROADC – Other Grants – Roads/Streets – Increase income by \$576,308 (ex GST) representing the portion of funding expected to be received in the 2026/27 financial year from the Department of Water and Environmental Regulation.
- 151202040 – ROADC Roads to Recovery - Grants – Increase income by \$288,154 (ex GST) representing the additional funding to accessed from the Roads to Recovery program 2024-2029.
- 120501120 - FIRE - Fire Prevention/Burning/Control – recoverable– Increase expenditure by \$340,456.00, which represents the value of the fire mitigation works to be undertaken during the 2026/27 financial year.
- 130501100 – FIRE – Grants – Increase by \$170,228.00 which is the value of the grant to be received this financial year. The remain portion will be received in the 2027/28 financial year and be incorporated in to the budget when developed.

STRATEGIC IMPLICATIONS

GOAL	OUR PRIORITIES	WE WILL
1. Leadership and Governance	1.2 Capable, inclusive and effective organisation	1.2.2 Provide strong governance
1. Leadership and Governance	1.2 Capable, inclusive and effective organisation	1.2.4 Attract and effectively use resources to meet community needs

RISK MANAGEMENT CONSIDERATIONS

RISK	LIKELIHOOD	CONSEQUENCE	RISK ANALYSIS	MITIGATION
Financial: Failure to adjust the annual budget to reflect grant funding received may lead to the misuse and poor management of the finances and grants, and distorted financial reporting.	Likely	Major	Extreme	Adopt requested budget amendments to reflect an accurate budget.
Legal & Compliance: Failure to adjust the annual budget to reflect grant funding received will lead to non-compliance with legislative requirements.	Almost Certain	Moderate	High	Adopt requested budget amendments to ensure compliance with the <i>Local Government Act</i> .
Organisation's Operations: Failure to adjust the annual budget to reflect grant funding received may lead to inefficient allocation of resources.	Possible	Moderate	Medium	Adopt requested budget amendments to reflect an accurate budget.

CONSULTATION

Nil required.

COMMENT

Service Agreement for Derby Youth Service – Department of Communities

In the recent Western Australian State Budget an uplift payment of 15% has been provided to all service engaged as a Youth at Risk providers. The payment is aimed at contributing to the sustainability and continuity of critical frontline services and recognises the ongoing pressures being faced by service providers. For the Shire uplift payment this represents an increase of \$23,558.00 (ex GST) for the 2026/27 Financial Year and \$5,890 (ex GST) in 2027/28). These funds will offset reduce the Shire's contribution towards the cost of delivering the Derby Youth Services program and therefore no increase in the expenditure is sought.

EPAR Lite Funding

The Shire was awarded funding through the Department of Fire and Emergency Services EPAR lite program as a result of Ex Tropical Cyclone Ellie and the resultant flooding being AGRN. This project will reinstate the crossing to allow it to be used as a trafficable floodway when required during the wet season.

Waste Facilities Grant

The Shire was awarded funding through the Department of Water and Environmental Regulation to increase accessibility to the Derby Waste Management Facility and to increase the recycling return. The funds are to be used to upgrade and seal Steel Street to allow the above to occur especially during the wet season.

Mitigation Activity Grant

The Department of Fire and Emergency Services provides funding to local governments to undertake fire mitigation works on State Government own land which is managed by the local government. 16 fire mitigation activities are scheduled with funding from this grant, including the installation and maintenance of firebreaks, mowing and application of herbicides to reduce fuel loads, forestry mulching and planned burns across Derby and Fitzroy Crossing townsites, Mowanjum and DarIngunaya Aboriginal Communities.

VOTING REQUIREMENT

Absolute majority

ATTACHMENTS

Nil

RECOMMENDATION

That Council by ABSOLUTE MAJORITY APPROVE budget amendments as below:

- 1. 130807100 – WELFARE – Grants – Increase income by \$23,558.00 (ex GST).**
- 2. 141201420 – RC004 – GNH-Gee Gully Road (Capital) – Increase expenditure by \$1,600,000.00 (ex GST).**
- 3. 151202130 – ROADC – Grant AGRN 591 and 1044 - Increase income by \$1,600,000.00 (ex GST).**
- 4. 141201400 – RC085 – Steel Street (Capital) – Increase expenditure by \$864,462.00 (ex GST).**
- 5. 151202060 – ROADC – Other Grants – Roads/Streets – Increase income by \$576,308.00 (ex GST).**
- 6. 151202040 – ROADC Roads to Recovery - Grants – Increase income by \$288,154.00 (ex GST)**
- 7. 120501120 – FIRE – Fire Prevention/Burning/Control – recoverable – Increase expenditure by \$340,456.00 (ex GST).**
- 8. 130501100 – FIRE – Grants – Increase income by \$170,228.00 (ex GST).**

15 CORPORATE SERVICES

15.1 ACCOUNTS FOR PAYMENT - JUNE 2026

File Number: 5110

Author: Jill Brazil, Director Corporate Services

Responsible Officer: Jill Brazil, Director Corporate Services

Authority/Discretion: Information

SUMMARY

Council to receive the list of accounts paid under delegated authority during June 2026.

DISCLOSURE OF ANY INTEREST

Nil by Author or by Responsible Officer.

BACKGROUND

Council has delegated to the Chief Executive Officer the exercise of its power to make payments from the Shire's municipal and trust funds. In accordance with regulation 13 of the *Local Government (Financial Management) Regulations 1996*, a list of accounts paid by the Chief Executive Office is to be provided to Council.

STATUTORY ENVIRONMENT

Local Government (Financial Management) Regulations 1996

12. Payments from municipal fund or trust fund, restrictions on making

12(1) A payment may only be made from the municipal fund or a trust fund

The Chief Executive Officer has delegated authority to make payments from the municipal and trust funds.

13. Payments from municipal fund or trust fund by CEO, CEO's duties as to etc.

(1) If the local government has delegated to the CEO the exercise of its power to make payments from the municipal fund or the trust fund, a list of accounts paid by the CEO is to be prepared each month showing for each account paid since the last such list was prepared —

(a) the payee's name; and

(b) the amount of the payment; and

(c) the date of the payment; and

(d) sufficient information to identify the transaction.

(2) A list of accounts for approval to be paid is to be prepared each month showing —

(a) for each account which requires Council authorisation in that month —

(i) the payee's name; and

(ii) the amount of the payment; and

- (iii) sufficient information to identify the transaction; and
- (b) the date of the meeting of the council to which the list is to be presented.
- (3) A list prepared under sub regulation (1) or (2) is to be —
 - (a) presented to the council at the next ordinary meeting of the Council after the list is prepared; and
 - (b) recorded in the minutes of that meeting.

POLICY IMPLICATIONS

Nil.

FINANCIAL IMPLICATIONS

All expenditure from the municipal fund was included in the annual budget as adopted or revised by Council.

STRATEGIC IMPLICATIONS

GOAL	OUR PRIORITIES	WE WILL
1. Leadership and Governance	1.2 Capable, inclusive and effective organisation	1.2.2 Provide strong governance

RISK MANAGEMENT CONSIDERATIONS

RISK	LIKELIHOOD	CONSEQUENCE	RISK ANALYSIS	MITIGATION
Legal & Compliance: In accordance with section 6.8 of the <i>Local Government Act 1995</i> , a local government is not to incur expenditure from its municipal fund for an additional purpose except where the expenditure is authorised in advance by an absolute majority of Council.	Rare	Minor	Low	Expenditure to only be incurred in accordance with budget parameters, which have been structured on financial viability and sustainability principles.

CONSULTATION

Internal.

COMMENT

Expenditure for the period ending has been incurred in accordance with the Annual Budget 2025/26 as adopted by Council (Commissioner) at its meeting held 18 June 2025 (COO58/25). The budget is structured on financial viability and sustainability principles.

The following tables summarise the payments drawn on the funds during the listed month.

REPORT TO COUNCIL**June 2026**

FUND	DETAILS	AMOUNT
MUNICIPAL ACCOUNT		
EFT Payments	EFT 64095 – EFT 64275	\$2,286,138.25
Municipal Cheques	CHQ	\$580.00
Direct Debits	Fees & Charges, Credit Card Payments, Payroll, Payroll Liabilities	\$1,035,714.10
Manual Cheques	CHQ	\$0.00
TRUST ACCOUNT		
EFT Payments		\$0.00
Trust Cheques		\$0.00
TOTAL		\$3,322,432.35

Creditors Outstanding as at 30/06/2026

\$ 2,686,845.04

VOTING REQUIREMENTS

Simple majority

ATTACHMENTS

- 1. List of Accounts - June 2026**
- 2. Credit Card Reconciliation - June 2026**

RECOMMENDATION

That Council ACCEPT the List of Accounts for June 2026 paid under Delegated Authority in accordance with regulation 13(1) of the *Local Government (Financial Management) Regulations 1996*, totalling \$3,322,432.35.

REPORT TO COUNCIL – JUNE 2026

EFT PAYMENTS – MUNI ACCOUNT

PAYMENT ID	DATES	CREDITOR / INVOICE DETAILS	AMOUNT
EFT64728	05/06/2026	ANTHONY ALBERT BASTALICH & MARY JANE FOSTER	50.00
INV REIMB2705	27/05/2026	RETURN BOND FOR HIRE OF CAT TRAP	50.00
EFT64729	05/06/2026	ALFORD CONTRACTING	5,632.00
INV 1804	04/05/2026	REPAIRS DAMAGED STAGE CURTAIN & INSTALL TIE BACK SASHES – CIVIC CENTRE	704.00
INV 1823	27/05/2026	EXCAVATE & INSTALL FENCING – DERBY POOL	4,928.00
EFT64730	05/06/2026	ALTHAM CONTRACTING	6,164.46
INV 3521	19/05/2026	REPAIR LEAK – JETTY ROAD	1,091.20
INV 3558	28/05/2026	RENEW 125L LITRE ELECTRIC HWU – U6 20 CLARENDON STREET	5,073.26
EFT64731	05/06/2026	AUSTRALIAN SERVICES UNION	106.00
INV DEDUCTION	02/06/2026	PAYROLL DEDUCTION	106.00
EFT64732	05/06/2026	RUSTYS BAKESHOP	451.00
INV 0196	27/05/2026	CATERING FOR ORGANISATIONAL MANAGEMENT TEAM MEETINGS	451.00
EFT64733	05/06/2026	BASKETBALL WA	100.00
INV REIMB2605	26/05/2026	RETURN BOND FOR HIRE OF UNDERCOVER COURT FOR 17 - 24/05/2026	100.00
EFT64734	05/06/2026	MARTUWARRA CENTRAL EARTHMOVING PTY LTD	17,600.00
INV 10	30/04/2026	EMERGENCY GRADING ROADWORKS FOR FLOOD DAMAGE – CHRISTMAS CREEK, FOSSIL DOWNS, NOONKANBAH ROAD	17,600.00
EFT64735	05/06/2026	CATHERINE FEENEY	740.00
INV 3-R-0037	21/05/2026	5/12 LOCH ST FORTNIGHTLY RENT	740.00
EFT64736	05/06/2026	CDP CONTRACTING PTY LTD	10,681.00
INV 0291	05/05/2026	SUPPLY & INSTALL METAL FRAME, INSULATION, SKIRTING, & PAINT – DERBY CORPORATE OFFICE	9,999.00
INV 0292	05/05/2026	INSTALL & REPAIR CEILING TILES – DERBY AIRPORT	682.00
EFT64737	05/06/2026	DEPUTY CHILD SUPPORT REGISTRAR	20.47
INV DEDUCTION	02/06/2026	PAYROLL DEDUCTION	20.47
EFT64738	05/06/2026	DERBY DIGGERS & BOBCATS	31,658.00
INV 2237	24/05/2026	FITZROY CROSSING DEPOT CONCRETING WORKS FOR DRIVEWAY GATE	31,658.00
EFT64739	05/06/2026	CLARENDON UNIT TRUST (DERBY LODGE & BACKPACKERS)	1,485.00
INV 4084	28/05/2026	HONORARY FREEMAN OF THE SHIRE DINNER - 27 MAY 2026	1,485.00
EFT64740	05/06/2026	LANDGATE (WA LAND INFORMATION AUTHORITY)	51.68

INV 78073336	28/05/2026	GRV INTERIM VALUATIONS	51.68
EFT64741	05/06/2026	DERBY SPORTSMEN'S CLUB INC	13,750.00
INV 2513	24/05/2026	1ST QUARTER GOLF COURSE MAINTENANCE	13,750.00
EFT64742	05/06/2026	DERBY HARDWARE MITRE10	1,600.75
INV 10639235	04/12/2025	SUPPLY 5L WHITE PAINT	10.99
INV 10645636	16/04/2026	SUPPLY MAKITA COMBO KIT & BATTERY TWIN PACK	1,498.00
INV 10647656	21/05/2026	SUPPLY TAP-20LTR DRUM 20MM FINE THREAD	31.96
INV 10648090	28/05/2026	SUPPLY CONNECTOR RETIC	59.80
EFT64743	05/06/2026	GEOFFREY ANDREW DAVIS	548.66
INV TRAVEL2105	21/05/2026	TRAVEL CLAIM: OCM 21/05/2026	548.66
EFT64744	05/06/2026	GREENFIELD TECHNICAL SERVICES	574.75
INV 5107	20/05/2026	ROAD INSPECTION DUE TO FLOOD DAMAGE EVENT JAN-FEB 2026	574.75
EFT64745	05/06/2026	NORTH REGIONAL TAFE	643.80
INV I0029301	30/04/2026	CHEMICAL HANDLING SKILLS SET FOR X5 STAFF	376.50
INV I0029591	22/05/2026	FIRST AID COURSE FOR 11 EMPLOYEES	267.30
EFT64746	05/06/2026	KW TILT & TOW	400.00
INV T02625-26	24/05/2026	TOWING OF 2X ABANDONED VEHICLES	400.00
EFT64747	05/06/2026	THE PIER GROUP PTY LTD T/AS CS LEGAL	2,947.50
INV 35962	22/05/2026	PROFESSIONAL FEES FOR DEBT RECOVERY A103170 & A106796	2,947.50
EFT64748	05/06/2026	LAURIE SHAW	567.29
INV TRAVEL2105	21/05/2026	TRAVEL CLAIM: OCM 21/05/2026	567.29
EFT64749	05/06/2026	MAXXIA PTY LTD	8,392.05
INV SDKW-ITC0425	30/04/2026	APR-26 ITC REPATRIATED TO MAXXIA FOR EMPLOYEES	1,058.29
INV SDWK-ITC0526	31/05/2026	MAY-26 ITC REPATRIATED TO MAXXIA FOR EMPLOYEES	503.00
INV DEDUCTION	02/06/2026	PAYROLL DEDUCTION	4,007.30
INV DEDUCTION	02/06/2026	PAYROLL DEDUCTION	2,319.97
INV DEDUCTION	02/06/2026	PAYROLL DEDUCTION	57.88
INV DEDUCTION	02/06/2026	PAYROLL DEDUCTION	445.61
EFT64750	05/06/2026	OMNICOM MEDIA GROUP AUSTRALIA PTY LTD	2,348.73
INV 1952597	31/05/2026	PERTH WEST AUSTRALIAN - RFT 29/04/2026,	402.63
INV 1952591	31/05/2026	THE BROOME ADVERTISER - RFT 30/04/2026	262.38
INV 1952592	31/05/2026	KALGOORLIE MINER - RFT 24/04/2026,	318.54
INV 1952593	31/05/2026	THE BROOME ADVERTISER - RFT 07/05/2026	262.38
INV 1952594	31/05/2026	THE BROOME ADVERTISER - RFT 07/05/2026,	262.38
INV 1952595	31/05/2026	PERTH WEST AUSTRALIAN - RFT 23/04/2026	446.59

INV 1952596	31/05/2026	PERTH WEST AUSTRALIAN - RFT 29/04/2026	393.83
EFT64751	05/06/2026	SCOTT WHYKES	869.21
INV REIMB2605	26/05/2026	UTILITY SUBSIDY: POWER & WATER FOR 26/03/2026 TO 25/05/2026	869.21
EFT64752	05/06/2026	POSITIVE POOLS AND MAINTENANCE	82.50
INV 75	26/05/2026	POOL CHEM CHECK & SERVICE FILTERS	82.50
EFT64753	05/06/2026	PATHWEST LABORATORY MEDICINE WA	49.50
INV SDK2026004	30/04/2026	DRUG SCREEN	49.50
EFT64754	05/06/2026	RAY WHITE DERBY	78.84
INV 31466	25/05/2026	9 TOWER PL WATER USE 19/03/2026 - 11/05/2026	78.84
EFT64755	05/06/2026	SEEK LIMITED	83.05
INV 701800810	31/03/2026	ADDITION CHARGES	83.05
EFT64756	05/06/2026	VANDERFIELD - RDO EQUIPMENT PTY LTD	866.04
INV PHI333	25/05/2026	SUPPLY AIR FILTER, CAB FILTER, & SWITCH	866.04
EFT64757	05/06/2026	WALYARRA CONTRACTING PTY LTD	91,777.61
INV 0066	21/05/2026	OPEN UP GRADE - TOWNSHIP AREA 1	91,777.61
EFT64758	12/06/2026	A & B TYRES	3,665.00
INV 58528	01/05/2026	SUPPLY TOYO 195/85R16 M314	2,250.00
INV 58590	05/05/2026	PUNCTURE REPAIR	180.00
INV 58686	12/05/2026	SUPPLY ASCENSO 11.2-24	600.00
INV 58911	28/05/2026	SUPPLY ASCENSO 11.2-24 & PUNCTURE REPAIR	635.00
EFT64759	12/06/2026	ROBERT DUNBAR - ANYTHING AIR SOLUTIONS	646.25
INV 52	22/05/2026	REMOVED & INSTALLED DAIKIN SPLIT A/C FROM SDWK BUILDINGS	646.25
EFT64760	12/06/2026	ALTHAM CONTRACTING	226.88
INV 3326	12/04/2026	COMPLETE BACK FLOW TESTING ON WATER METER – CORKWOOD CT PARK	226.88
EFT64761	12/06/2026	AUSTRALIA POST	410.20
INV 1014770962	03/06/2026	POSTAGE COSTS MAY 2026	410.20
EFT64762	12/06/2026	BUCKLEYS EARTHWORKS & PAVING PTY LTD	368,953.86
INV 2956	26/05/2026	RFT25/26-01 GRAVEL SHEETING - CLAIM 5	368,953.86
EFT64763	12/06/2026	BISHOPS TRANSPORT PTY LTD	94.20
INV B360292	27/05/2026	FREIGHT - RDO EQUIPMENT TO SDWK	94.20
EFT64764	12/06/2026	BROOME TOYOTA NORTH WEST MOTOR GROUP	402.07
INV PI13087480	29/05/2026	SUPPLY STRAINER ASSY OIL & GASKET TRANSMISSION	402.07
EFT64765	12/06/2026	COLLIERS INTERNATIONAL ENGINEERING & DESIGN WA PTY LTD	2,145.00
INV 42874	29/05/2026	WHARF SHADE STRUCTURE INSPECTION - MAY 2026	2,145.00
EFT64766	12/06/2026	BOC LIMITED	217.57

INV 5006894196	29/05/2026	MONTHLY GAS CYLINDER CHARGES	217.57
EFT64767	12/06/2026	CANOPY COUPLE	3,300.00
INV 0249	22/05/2026	TREE TRIMMING - 8 KURRAJONG LOOP	3,300.00
EFT64768	12/06/2026	DERBY BUILDING SUPPLIES	382.84
INV 611054	22/05/2026	SUPPLY GA SPARE PRE-FILTER AIR HONDA	11.28
INV 611554	29/05/2026	SUPPLY ACRYLIC SHEET CLEAR	252.17
INV 612259	08/06/2026	SUPPLY NARVA LAMP PRODUCTS	101.02
INV 612217	08/06/2026	SUPPLY MAXI METALS BAR FLAT STEEL	18.37
EFT64769	12/06/2026	DERBY CHAMBER OF COMMERCE	1,500.00
INV REIMB0406	04/06/2026	RETURN BOND FOR HIRE OF AIRPORT TERMINAL 27/05/2026 - 29/05/2026	1,500.00
EFT64770	12/06/2026	DERBY BUS SERVICE PTY LTD	121.00
INV 25083	31/05/2026	FREIGHT - MAY 2026	121.00
EFT64771	12/06/2026	DERBY 4X4 & MARINE	611.49
INV 42979-65769	21/05/2026	SUPPLY PENRITE RADIATOR FLUSH 375ML	84.71
INV 43065-65878	02/06/2026	SUPPLY FUEL HOSE PER METRE	62.37
INV 43085-65895	03/06/2026	SUPPLY STARTER MOTOR	319.77
INV 43130-65752	09/06/2026	SUPPLY SERPENTINE BELT & PULLY LOWER	144.64
EFT64772	12/06/2026	DERBY PROGRESSIVE SUPPLIES	2,060.29
INV 128724	26/05/2026	SUPPLY CLEANING PRODUCTS – DERBY DEPOT	1,534.91
INV 129356	05/06/2026	SUPPLY TOILET TISSUE, RAGS, & GRIT HANDZ – DERBY DEPOT	525.38
EFT64773	12/06/2026	DERBY HARDWARE MITRE10	209.24
INV 10647718	22/05/2026	SUPPLY HYDROCHLORIC ACID 1L	14.99
INV 10648017	27/05/2026	SUPPLY M20 X 60 GRD & NYLOC NUT	26.32
INV 10648183	29/05/2026	SUPPLY SIGN SELF ADHESIVE	11.99
INV 10648329	02/06/2026	SUPPLY KEYS CUT	24.00
INV 10648330	02/06/2026	SUPPLY SET SCREW HEX HT ZINC PLATED	31.96
INV 10648569	05/06/2026	SUPPLY TRIMMER HEAD	99.98
EFT64774	12/06/2026	DWA INDUSTRIAL RESOURCES PTY LTD	861.30
INV 02025068	13/02/2026	SUPPLY 2X HYDRAULIC FITTINGS	242.00
INV 02025039	20/02/2026	SUPPLY STEEL PLATES	140.80
INV 02025090	26/05/2026	SUPPLY 12 BUSHES	478.50
EFT64775	12/06/2026	ELDERS LIMITED (DERBY BRANCH)	114.99
INV 6256-10011002158	09/06/2026	SUPPLY POULTRY MIX & FEED LAYER CRUMBLES	114.99
EFT64776	12/06/2026	FITZROY HARDWARE PTY LTD	265.00
INV 10045999	27/05/2026	SUPPLY TRAIL BLAZER CORD	160.00

INV 10046600	08/06/2026	SUPPLY CLEAN & FILTERED WATER	105.00
EFT64777	12/06/2026	ROY GALVIN & CO PTY LTD	4,636.50
INV 2193708	02/06/2026	SUPPLY HYDRANT BOOSTER CABINET	4,636.50
EFT64778	12/06/2026	GRACE RECORDS MANAGEMENT	131.67
INV RP01822234	31/05/2026	STORAGE MANAGEMENT - JUNE 2026	131.67
EFT64779	12/06/2026	HORIZON POWER - ACCOUNT PAYMENTS	4,474.35
INV 570688	02/06/2026	208 STREETLIGHTS FOR 01/05/2026 TO 31/05/2026	4,474.35
EFT64780	12/06/2026	IGO NEWSEARCH PTY LTD	5,480.51
INV A901206	10/06/2026	RATES REFUND FOR A901206 LOT E04/02879 TENGRAPH – VALUATION ADJUSTED BY LANDGATE	786.81
INV A900984	10/06/2026	RATES REFUND FOR A900984 LOT E04/02407 TENGRAPH – VALUATION ADJUSTED BY LANDGATE	304.93
INV A901196	10/06/2026	RATES REFUND FOR A901196 LOT E04/02880 TENGRAPH – VALUATION ADJUSTED BY LANDGATE	586.56
INV A901168	10/06/2026	RATES REFUND FOR A901168 LOT E04/02797 TENGRAPH – VALUATION ADJUSTED BY LANDGATE	1,910.82
INV A901197	10/06/2026	RATES REFUND FOR A901197 LOT E04/02881 TENGRAPH – VALUATION ADJUSTED BY LANDGATE	363.09
INV A901089	10/06/2026	RATES REFUND FOR A901089 UNIT E04 0530 TENGRAPH – VALUATION ADJUSTED BY LANDGATE	1,223.37
INV A900985	10/06/2026	RATES REFUND FOR A900985 LOT E04/02411 TENGRAPH – VALUATION ADJUSTED BY LANDGATE	304.93
EFT64781	12/06/2026	EMILY SMITH	258.03
INV REIMB2705	27/05/2026	REIMBURSE FUEL FOR 1HMI659	258.03
EFT64782	12/06/2026	JILA PLUMBING	8,233.50
INV 7124	28/05/2026	INSTALL SAFETY SHOWER – FITZROY CROSSING DEPOT	3,135.00
INV 7125	28/05/2026	REPAIR & INSTALL TOILET FURNISHINGS & HWS – FITZROY CROSSING ADMIN CENTRE	5,098.50
EFT64783	12/06/2026	KIMBERLEY AGRICULTURAL SUPPLIES	2,746.17
INV 7176	25/05/2026	REPLACEMENT OF TYRE FOR JOHN DEERE TRACTOR	2,746.17
EFT64784	12/06/2026	PINDAN PRINTING - KIMBERLEY KOLORS	2,049.30
INV 5810	28/05/2026	SUPPLY 5 X 500 A3 MAP PADS	2,049.30
EFT64785	12/06/2026	K&M ELECTRICAL SERVICES	2,523.13
INV 819	18/05/2026	REPLACE UNDERGROUND CABLE TO BORE PUMP – LYTTON PARK	660.00
INV 825	02/06/2026	REPLACE FAULTY KINGS SWING GATE MOTOR – 20 CLARENDON STREET	1,863.13
EFT64786	12/06/2026	MAHJAE PTY LTD T/A WHITNEY CONSULTING	36,847.80
INV 1091	27/05/2026	BUSINESS CASE WRITING & COST BENEFIT ROAD PROJECTS	36,847.80
EFT64787	12/06/2026	MANAGED IT PTY LTD	57,193.91
INV 300834	02/06/2026	IT SERVICES FOR JUNE 2026	124.05
INV 300835	02/06/2026	IT SERVICES FOR JUNE 2026	55,393.70
INV 300864	08/06/2026	CYBERSECURITY - FORTIGATE RENEWALS - DERBY DEPOT & FITZROY CROSSING DEPOT	1,676.16
EFT64788	12/06/2026	NORTH WEST NICKEL PTY LTD	927.92

INV A901193	10/06/2026	RATES REFUND A901193 LOT E04/02871 TENGRAPH – VALUATION ADJUSTED BY LANDGATE	927.92
EFT64789	12/06/2026	JACKSON SAINTY	530.61
INV REIMB0406	04/06/2026	UTILITY SUBSIDY: POWER FOR 26/03/2026 TO 25/05/2026	530.61
EFT64790	12/06/2026	DEANNE POLLARD	543.13
INV REIMB0906	09/06/2026	UTILITY SUBSIDY: POWER FOR 31/03/2026 - 11/05/2026	543.13
EFT64791	12/06/2026	POSITIVE POOLS AND MAINTENANCE	82.50
INV 78	05/06/2026	POOL CHEM CHECK & SERVICE FILTERS	82.50
EFT64792	12/06/2026	RECHARGE PETROLEUM	44,965.56
INV 01561643	22/04/2026	10,000 DIESEL TO DERBY DEPOT	24,700.50
INV 01615216	08/06/2026	9.995L DIESEL TO DERBY DEPOT	20,265.06
EFT64793	12/06/2026	R D A KIMBERLEY (REGIONAL DEVELOPMENT AUSTRALIA)	2,706.00
INV 0289	02/06/2026	ID ECONOMIC PLATFORM MAY 2026 - MAY 2027 - PREPAYMENT	2,706.00
EFT64794	12/06/2026	RURAL PEST MANAGEMENT	16,978.50
INV 01353	22/05/2026	GENERAL PEST INSPECTION & TERMITE – DERBY ADMINISTRATION, HOUSING AND PUBLIC BUILDINGS	16,978.50
EFT64795	12/06/2026	SKIPPERS CLEANING SERVICES	101,493.84
INV 1965	31/05/2026	CLEANING OF DERBY SHIRE BUILDINGS - MAY 2026	50,482.92
INV 1966	31/05/2026	CLEANING OF DERBY SHIRE BUILDINGS - JUNE 2026	51,010.92
EFT64796	12/06/2026	TENNANT AUSTRALIA	471.46
INV AU90096196	28/05/2026	SUPPLY VACUMBAG, CABLE & FREIGHT	471.46
EFT64797	12/06/2026	CLEANAWAY CO PTY LTD	8,895.04
INV 27008835	30/04/2026	PUBLIC BIN COLLECTION - APRIL 2026	8,895.04
EFT64798	12/06/2026	WATER CORPORATION	2.05
INV 9019054077	20/05/2026	UNIT 5/12 LOCH ST, DERBY FOR 16/03/2026 TO 18/05/2026	2.05
EFT64799	12/06/2026	WILINGGIN ABORIGINAL CORPORATION	500.00
INV REIMB0906	09/06/2026	RETURN BOND FOR HIRE OF CIVIC CENTRE	500.00
EFT64800	12/06/2026	WATTNOW ELECTRICAL	326.26
INV 15362	25/05/2026	REPLACE FAULTY EXHAUST FAN IN BATHROOM – U6 20 CLARENDON STREET	326.26
EFT64801	19/06/2026	ASHLEE DOUST	358.84
INV REIMB1106	11/06/2026	UTILITY SUBSIDY: POWER FOR 31/03/2026 - 28/05/2026,	358.84
EFT64802	19/06/2026	SUPAGAS PTY LIMITED	13.00
INV C647679-5-2026	31/05/2026	LATE PAYMENT FEE	13.00
EFT64803	19/06/2026	1883 AUTO ELECTRICS	41.86
INV 1527	12/06/2026	SUPPLY QVEE FLUSH MOUNT ACCESSORY & ENGEL SOCKET	41.86
EFT64804	19/06/2026	ALTHAM CONTRACTING	3,604.92
INV 3469	04/05/2026	EXCAVATE GRAVE PLOT 966C	308.00

INV 3603	08/06/2026	EXCAVATE SINGLE GRAVE	339.90
INV 3612	10/06/2026	CHECK OPERATIONS OF SEWER PUMPS – LYTTON PARK PUBLIC TOILETS	1,648.55
INV 3626	12/06/2026	INVESTIGATE LEAK & REPAIR – DERBY JETTY TOILETS	1,308.47
EFT64805	19/06/2026	ARAC REFRIGERATION & AIR CONDITIONING	554.00
INV 17041	12/06/2026	REPLACED OUTDOOR BOARD TESTED OPERATION – 74 FALLON ROAD	554.00
EFT64806	19/06/2026	AUSTRALIAN SERVICES UNION	106.00
INV DEDUCTION	16/06/2026	PAYROLL DEDUCTION	106.00
EFT64807	19/06/2026	BROOME CRETE	1,100.00
INV 62042	29/05/2026	SUPPLY 20 M3 OF GRAVEL UNSCREENED	1,100.00
EFT64808	19/06/2026	BUCKLEYS EARTHWORKS & PAVING PTY LTD	373,726.71
INV 2961	12/06/2026	RFT25/26-03 RECONSTRUCTION AND RESEALING WORKS VARIOUS ROADS FITZROY CROSSING	373,726.71
EFT64809	19/06/2026	MARTUWARRA CENTRAL EARTHMOVING PTY LTD	17,722.96
INV 13	29/05/2026	C8-2023/24 AREA 3 RURAL ROADS – FUEL PRICING VARIATION	17,722.96
EFT64810	19/06/2026	CATHERINE FEENEY	740.00
INV 3-R-0038	04/06/2026	5/12 LOCH ST FORTNIGHTLY RENT	740.00
EFT64811	19/06/2026	CLEANING GARDENING & TREE SERVICES	30,127.15
INV 10940	01/06/2026	CLEANING FITZROY CROSSING ADMIN CENTRE AND PUBLIC AREAS - MAY 2026	30,127.15
EFT64812	19/06/2026	COLLIERS INTERNATIONAL ENGINEERING & DESIGN WA PTY LTD	31,396.20
INV 42975	16/06/2026	ROAD DESIGN FOR FAIRBAIRN AND CLARENDON ST	31,396.20
EFT64813	19/06/2026	WINC	952.93
INV 9050642067	09/06/2026	FY 2025/2026 STATIONERY TOP UP	952.93
EFT64814	19/06/2026	DEPUTY CHILD SUPPORT REGISTRAR	20.47
INV DEDUCTION	16/06/2026	PAYROLL DEDUCTION	20.47
EFT64815	19/06/2026	CENTRAL REGIONAL TAFE	1,306.81
INV I0036866	21/05/2026	COURSE FEES FOR ERIC ROSE	1,306.81
EFT64816	19/06/2026	DERBY VOLUNTEER FIRE & RESCUE SERVICE	855.00
INV 100	10/06/2026	VFRS SERVICES ON 30/05/2026. FUEL MITIGATION	855.00
EFT64817	19/06/2026	DERBY HARDWARE MITRE10	155.89
INV 10649002	11/06/2026	SUPPLY MICRO JOINER BARB	13.93
INV 10648979	11/06/2026	SUPPLY SPREADER FERTILIZER HANDY GREEN	39.99
INV 10649065	12/06/2026	SUPPLY ARALDITE SUPER STRONG SELLEYS	21.99
INV 10649261	15/06/2026	SUPPLY VALVE CISTERN INLET FLUIDMASTER	39.99
INV 10649267	15/06/2026	SUPPLY VALVE CISTERN INLET FLUIDMASTER	39.99
EFT64818	19/06/2026	ELDERS LIMITED (DERBY BRANCH)	360.00
INV 6256-10011001588	17/04/2026	SUPPLY LP GAS 9KG KLEENHEAT SWAP	110.00

INV 6256-10011002190	11/06/2026	SUPPLY TRANSMAX ATF DEX/MERC MULTIVEHICLE CASTROL	250.00
EFT64819	19/06/2026	BASS TECHNOLOGY GROUP T/AS FITZROY CROSSING COMM & AV	3,025.00
INV 8230762	08/06/2026	INSTALL NEW NETWORK VIDEO RECORDER SYSTEM & COMMISSION – 74 FALLON ROAD	3,025.00
EFT64820	19/06/2026	FITZROY HARDWARE PTY LTD	110.00
INV 100046747	10/06/2026	SUPPLY NOTCHKA - RATCHET	110.00
EFT64821	19/06/2026	GENESIS ACCOUNTING	6,655.00
INV 1978	03/06/2026	COMPLETE FY25/26 FBT RETURN AND SETUP EASYFBT	6,655.00
EFT64822	19/06/2026	HORIZON POWER - ACCOUNT PAYMENTS	1,757.85
INV 575938	04/06/2026	4 WOOLLYBUTT CNR, DERBY FROM 03/04/2026 - 03/06/2026	1,757.85
EFT64823	19/06/2026	TEAM GLOBAL EXPRESS PTY LTD	601.71
INV P69071211	07/06/2026	FREIGHT - WATER SAMPLES FROM DERBY & FITZROY CROSSING TO PERTH – ENVIRONMENTAL HEALTH	601.71
EFT64824	19/06/2026	CONNECT CALL CENTRE SERVICES	354.20
INV 121939	15/06/2026	AFTER HOURS CALL CENTRE CHARGES FOR MAY 2026	354.20
EFT64825	19/06/2026	JILA PLUMBING	737.61
INV 7159	14/06/2026	RECTIFY BLOCKAGE - FITZROY CROSSING PUBLIC TOILETS	165.00
INV 7158	14/06/2026	RECTIFY TOILET WATER LEAK - FITZROY CROSSING SHORT STAY	572.61
EFT64826	19/06/2026	DERBY ARCADE KIMBERLEY CATALOGUE PTY LTD TRADING AS DERBY FURNITURE	2,055.00
INV 26-00021772	29/05/2026	KAPP 2026 - SUPPLY FURNITURE	2,055.00
EFT64827	19/06/2026	KIMBERLEY FIRE SYSTEMS	986.79
INV 25994	05/06/2026	MAINTENANCE OF FIRE PROTECTION SYSTEM & EQUIPMENT – DERBY AIRPORT	986.79
EFT64828	19/06/2026	K&M ELECTRICAL SERVICES	3,422.81
INV 835	05/06/2026	UPGRADE CONTROL GEAR, SWITCHBOARD & RETIC - LYTTON PARK	2,091.01
INV 837	08/06/2026	RECTIFY ISSUE WITH ROLLER DOOR, TEST VOLTAGE & INSTALL RCD – DERBY DEPOT	1,331.80
EFT64829	19/06/2026	KIMBERLEY MENTAL HEALTH & DRUG SERVICE	300.00
INV REIMB1506	15/06/2026	RETURN BOND FOR HIRE OF COMMUNITY ROOM	300.00
EFT64830	19/06/2026	CITY OF KALAMUNDA	439.81
INV 39028	26/05/2026	BUILDING SERVICES - ADMIN AND SURVEYOR	439.81
EFT64831	19/06/2026	THE PIER GROUP PTY LTD T/AS CS LEGAL	1,146.30
INV 036012	29/05/2026	PROFESSIONAL FEES FOR DEBT RECOVERY	264.00
INV 36062	12/06/2026	PROFESSIONAL FEES FOR DEBT RECOVERY	882.30
EFT64832	19/06/2026	MAXXIA PTY LTD	6,830.76
INV DEDUCTION	16/06/2026	PAYROLL DEDUCTION	4,007.30
INV DEDUCTION	16/06/2026	PAYROLL DEDUCTION	2,319.97
INV DEDUCTION	16/06/2026	PAYROLL DEDUCTION	57.88

INV DEDUCTION	16/06/2026	PAYROLL DEDUCTION	445.61
EFT64833	19/06/2026	MARIA O'CONNELL	1,680.00
INV 09	02/06/2026	8/12 LOCH ST RENT FOR 27/04/2026 - 10/05/2026,	840.00
INV 10	02/06/2026	8/12 LOCH ST RENT FOR 11/05/2026 - 24/05/2026	840.00
EFT64834	19/06/2026	IXOM	211.42
INV 85123473	31/05/2026	MONTHLY RENTAL OF CHLORINE GAS	211.42
EFT64835	19/06/2026	PROMOCOLOUR PTY LTD	953.00
INV 1470	28/05/2026	KAPP 2026 - SUPPLY STRETCH FABRIC MEDIA WALLS	953.00
EFT64836	19/06/2026	DERBY RODEO AND HORSERIDERS ASSOCIATION INC.	5,000.00
INV GRANT1106	11/06/2026	COMMUNITY GRANTS PROGRAM AWARD	5,000.00
EFT64837	19/06/2026	RUSTY'S IGA	571.03
INV 023728	15/05/2026	SUPPLY FOOD FOR YOUTH LATE NIGHT PROGRAMS – DERBY YOUTH SERVICES	124.50
INV 024916	21/05/2026	SUPPLY FOOD FOR YOUTH LATE NIGHT PROGRAMS – DERBY YOUTH SERVICES	96.95
INV 026533	28/05/2026	SUPPLY FOOD FOR YOUTH LATE NIGHT PROGRAMS – DERBY YOUTH SERVICES	204.54
INV 017171	04/06/2026	SUPPLY FOOD FOR YOUTH LATE NIGHT PROGRAMS – DERBY YOUTH SERVICES	145.04
EFT64838	19/06/2026	SMEC AUSTRALIA PTY LIMITED	34,412.80
INV 0201085	11/06/2026	AGRN 1044 - WASTE MANAGEMENT FOR 01/04/2026 - 30/06/2026	34,412.80
EFT64839	19/06/2026	TRAVIS HAYTO INVESTMENTS TAS SOCO STUDIOS	412.50
INV 1831	12/06/2026	GRAPHIC DESIGN SERVICES - EDITS TO TOWN MAP	412.50
EFT64840	19/06/2026	CLEANAWAY CO PTY LTD	385,389.58
INV 27008666	30/04/2026	RESIDENTIAL AND COMMERCIAL BIN COLLECTION - APRIL 2026	93,563.94
INV 27008671	30/04/2026	LANDFILL MANAGEMENT - APRIL 2026	145,912.82
INV 27020548	03/06/2026	LANDFILL MAINTENANCE - MAY 2026	145,912.82
EFT64841	19/06/2026	TYREPOWER DERBY	920.00
INV 122499	04/06/2026	SUPPLY TYRE & BALANCING – 1DNM323	600.00
INV 122634	11/06/2026	SUPPLY NEW TYRE & BALANCING – KW15460	320.00
EFT64842	19/06/2026	WA CONTRACT RANGER SERVICES PTY LTD	6,102.20
INV 7099	13/06/2026	PROVISION OF CONTRACT RANGER SERVICES	6,102.20
EFT64843	19/06/2026	WORKFORCE HEALTH ASSESSORS	300.00
INV REIMB1106	11/06/2026	RETURN BOND FOR HIRE OF COMMUNITY ROOM	300.00
EFT64844	19/06/2026	BROOME YULMBU ABORIGINAL CORPORATION	750.00
INV REIMB1506	15/06/2026	RETURN BOND FOR HIRE OF CIVIC CENTRE AND EQUIPMENT	750.00
EFT64845	26/06/2026	ALFORD CONTRACTING	132.00
INV 1821	21/05/2026	OPENING & REKEYING MIDDLE DOOR – WHARFINGER HOUSE	132.00

EFT64846	26/06/2026	AUSTRALIA PACIFIC VALUERS PTY LTD IIF THE APV UNIT TRUST T/AS APV VALUERS & ASSET MANAGEMENT	1,991.00
INV 0579	04/06/2026	REVALUATION OF SDWK ASSETS	1,991.00
EFT64847	26/06/2026	BUCKLEYS EARTHWORKS & PAVING PTY LTD	338,409.99
INV 2959	31/05/2026	RFT25/26-03 - RECONSTRUCTION & RESEALING WORKS VARIOUS ROADS FITZROY CROSSING	338,409.99
EFT64848	26/06/2026	BISHOPS TRANSPORT PTY LTD	469.65
INV B363075	12/06/2026	KAPP 2026 - FREIGHT - PAINT INDUSTRIES TO SDWK	469.65
EFT64849	26/06/2026	BONITA SINCLAIR	507.92
INV REIMB1606	16/06/2026	UTILITY SUBSIDY: WATER FOR 18/03/2026 - 21/05/2026	350.55
INV REIMB1706	17/06/2026	UTILITY SUBSIDY: POWER FOR 03/04/2026 - 03/06/2026	157.37
EFT64850	26/06/2026	CLEANING GARDENING & TREE SERVICES	30,127.15
INV 10941	01/06/2026	CLEANING FITZROY CROSSING ADMIN CENTRE AND PUBLIC AREAS – JUNE 2026	30,127.15
EFT64851	26/06/2026	DERBY NETBALL ASSOCIATION INC	100.00
INV REIMB2206	22/06/2026	BOND RETURN FOR HIRE OF DERBY COURT 12/05 - 16/06/2026	100.00
EFT64852	26/06/2026	DANIELLE CORNISH	450.00
INV REIMB2105	21/05/2026	SITTING FEE FOR ARIC MEETING - 21 MAY 2026	450.00
EFT64853	26/06/2026	LANDGATE (WA LAND INFORMATION AUTHORITY)	3,177.92
INV 78181988	17/06/2026	UV GENERAL VALUATION - RURAL AREAS 2026/27	1,311.57
INV 78205026	20/06/2026	UV GENERAL VALUATION - MINING TENEMENTS 2026/27	1,866.35
EFT64854	26/06/2026	GEOFFREY ANDREW DAVIS	1,429.59
INV ALLOW3006	30/06/2026	JUNE 2026 COUNCILLOR FEE & ALLOWANCE	1,429.59
EFT64855	26/06/2026	PATRICIA GAULT	1,429.59
INV ALLOW3006	30/06/2026	JUNE 2026 COUNCILLOR FEE & ALLOWANCE	1,429.59
EFT64856	26/06/2026	GFG TEMPORARY ASSIST GLEN FLOOD GROUP PTY LTD	650.65
INV 5132	03/06/2026	TEMPORARY PERSONNEL SUPPORT FOR CONTRACTS & TENDERS	650.65
EFT64857	26/06/2026	JEFFREY MICHAEL PORRA	450.00
INV REIMB2105	21/05/2026	SITTING FEE FOR ARIC MEETING - 21 MAY 2026	450.00
EFT64858	26/06/2026	KERRISSA O'MEARA	1,788.38
INV ALLOW3006	30/06/2026	JUNE 2026 COUNCILLOR FEE & ALLOWANCE	1,788.38
EFT64859	26/06/2026	LACHLAN CARRACHER	1,429.59
INV ALLOW3006	30/06/2026	JUNE 2026 COUNCILLOR FEE & ALLOWANCE	1,429.59
EFT64860	26/06/2026	LAURIE SHAW	1,429.59
INV ALLOW3006	30/06/2026	JUNE 2026 COUNCILLOR FEE & ALLOWANCE	1,429.59
EFT64861	26/06/2026	LEAH UMBAGAI	1,429.59
INV ALLOW3006	30/06/2026	JUNE 2026 COUNCILLOR FEE & ALLOWANCE	1,429.59
EFT64862	26/06/2026	MOORE AUSTRALIA (TAX)	6,572.50

INV 5127	13/04/2026	2026 FINANCIAL REPORTING WORKSHOP - 22 MAY LIVESTREAM	2,310.00
INV 5164	22/04/2026	2026 WALGA TAX COUNCIL MEMBER AND ETO WORKSHOP 14 MAY	1,045.00
INV 448393	29/05/2026	MONTHLY STATEMENT OF FINANCIAL ACTIVITY – APRIL 2026	3,217.50
EFT64863	26/06/2026	MAYALA INNINALANG ABORIGINAL CORPORATION RNTBC	750.00
INV REIMB2206	22/06/2026	BOND RETURN FOR HIRE OF CIVIC CENTRE AND EQUIPMENT	750.00
EFT64864	26/06/2026	ADAM RUSSELL CORNISH	1,429.59
INV ALLOW3006	30/06/2026	JUNE 2026 COUNCILLOR FEE & ALLOWANCE	1,429.59
EFT64865	26/06/2026	PETER JOHN MCCUMSTIE	2,864.76
INV ALLOW3006	30/06/2026	JUNE 2026 PRESIDENT FEE & ALLOWANCE	2,864.76
EFT64866	26/06/2026	CLEANAWAY CO PTY LTD	69,916.28
INV 27017551	31/05/2026	PUBLIC BIN COLLECTION - MAY 2026	9,106.67
INV 27020547	03/06/2026	RESIDENTIAL AND COMMERCIAL BIN COLLECTION - MAY 2026	56,144.09
INV 27024105	16/06/2026	ADDITIONAL ITEM - FUEL LEVY	3,153.02
INV 27024106	16/06/2026	ADDITIONAL ITEM - FUEL LEVY	1,512.50
EFT64867	26/06/2026	VALERIE ROSS	1,429.59
INV ALLOW3006	30/06/2026	JUNE 2026 COUNCILLOR FEE & ALLOWANCE	1,429.59
		TOTAL	\$2,286,138.25

FEE PAYMENTS – MUNI ACCOUNT

PAYMENT ID	DATES	CREDITOR / INVOICE DETAILS	AMOUNT
981	08/06/2026	BAS6A - ATO - BAS PAYMENT - FBT INSTALMENT	2,588.18
981	01/06/2026	EXC - EXCESS TRANSACTIONS FEE	23.75
981	01/06/2026	EXC - EXCESS TRANSACTIONS FEE	45.40
981	01/06/2026	EXC - EXCESS TRANSACTIONS FEE	10.00
981	02/06/2026	DOT - DOT PAYMENT	2,408.15
981	03/06/2026	MER - MERCHANT FEES	49.50
981	03/06/2026	MER - MERCHANT FEES	86.04
981	03/06/2026	MER - MERCHANT FEES	296.52
981	04/06/2026	DOT - DOT PAYMENT	2,068.50
981	04/06/2026	BEX - BPOINT FEES	61.60

981	04/06/2026	BPY - BPAY FEES	77.00
981	08/06/2026	BAS6A - ATO - BAS PAYMENT - FBT INSTALMENT	-2,588.18
981	04/06/2026	GHA - GREYHOUND AUSTRALIA	507.00
981	05/06/2026	DOT - DOT PAYMENT	8,047.30
981	08/06/2026	BAS4 - ATO - IAS PAYMENT - PAYG WITHHOLDING	65,583.00
981	08/06/2026	IINET - IINET 225211599 (\$109.99)	109.99
981	08/06/2026	DOT - DOT PAYMENT	2,493.95
981	10/06/2026	DOT - DOT PAYMENT	626.30
981	11/06/2026	GHA - GREYHOUND AUSTRALIA	751.00
981	11/06/2026	DOT - DOT PAYMENT	1,685.65
981	12/06/2026	DOT - DOT PAYMENT	3,601.40
981	15/06/2026	DOT - DOT PAYMENT	1,264.75
981	08/06/2026	BAS6A - ATO - BAS PAYMENT - FBT INSTALMENT	-2,588.18
981	15/06/2026	BEX - BPOINT FEES	30.34
981	18/06/2026	GHA - GREYHOUND AUSTRALIA	1,186.00
981	18/06/2026	DOT - DOT PAYMENT	2,433.20
981	19/06/2026	DOT - DOT PAYMENT	5,453.80
981	22/06/2026	BAS4 - ATO - IAS PAYMENT - PAYG WITHHOLDING	62,914.00
981	22/06/2026	DOT - DOT PAYMENT	1,488.40
981	24/06/2026	DOT - DOT PAYMENT	7,423.85
981	25/06/2026	DOT - DOT PAYMENT	3,191.15
981	23/06/2026	GHA - GREYHOUND AUSTRALIA	1,006.00
981	26/06/2026	DOT - DOT PAYMENT	1,451.00
981	29/06/2026	DOT - DOT PAYMENT	953.80
981	30/06/2026	ASF - ACCOUNT SERVICE FEE	153.58
981	30/06/2026	ASF - ACCOUNT SERVICE FEE	31.34
981	01/06/2026	ASF - ACCOUNT SERVICE FEE	31.78
981	01/06/2026	ASF - ACCOUNT SERVICE FEE	153.37
DD23689.1	02/06/2026	AWARE SUPER	22,634.13
INV SUPER	02/06/2026	SUPERANNUATION	18,037.33
INV DEDUCTION	02/06/2026	PAYROLL DEDUCTION	3,542.00
INV DEDUCTION	02/06/2026	PAYROLL DEDUCTION	400.00
INV DEDUCTION	02/06/2026	PAYROLL DEDUCTION	154.80
INV DEDUCTION	02/06/2026	PAYROLL DEDUCTION	500.00
DD23689.2	02/06/2026	GESB EMPLOYER SERVICES	726.64

INV SUPER	02/06/2026	SUPERANNUATION	726.64
DD23689.3	02/06/2026	MLC SUPER FUND	276.82
INV SUPER	02/06/2026	SUPERANNUATION	276.82
DD23689.4	02/06/2026	BT PANORAMA SUPER	578.75
INV SUPER	02/06/2026	SUPERANNUATION	578.75
DD23689.5	02/06/2026	CARE SUPER	450.80
INV SUPER	02/06/2026	SUPERANNUATION	450.80
DD23689.6	02/06/2026	Q SUPER	1,015.74
INV SUPER	02/06/2026	SUPERANNUATION	742.27
INV DEDUCTION	02/06/2026	PAYROLL DEDUCTION	273.47
DD23689.7	02/06/2026	PUBLIC SECTOR SUPERANNUATION ACCUMULATION PLAN	352.18
INV SUPER	02/06/2026	SUPERANNUATION	252.18
INV DEDUCTION	02/06/2026	PAYROLL DEDUCTION	100.00
DD23689.8	02/06/2026	MYNORTH SUPER	310.36
INV SUPER	02/06/2026	SUPERANNUATION	310.36
DD23689.9	02/06/2026	REST SUPERANNUATION	5,316.28
INV SUPER	02/06/2026	SUPERANNUATION	4,595.76
INV DEDUCTION	02/06/2026	PAYROLL DEDUCTION	720.52
DD23722.1	16/06/2026	AWARE SUPER	23,072.17
INV SUPER	16/06/2026	SUPERANNUATION	18,495.00
INV DEDUCTION	16/06/2026	PAYROLL DEDUCTION	3,522.37
INV DEDUCTION	16/06/2026	PAYROLL DEDUCTION	400.00
INV DEDUCTION	16/06/2026	PAYROLL DEDUCTION	154.80
INV DEDUCTION	16/06/2026	PAYROLL DEDUCTION	500.00
DD23722.2	16/06/2026	GESB EMPLOYER SERVICES	726.64
INV SUPER	16/06/2026	SUPERANNUATION	726.64
DD23722.3	16/06/2026	MLC SUPER FUND	176.70
INV SUPER	16/06/2026	SUPERANNUATION	176.70
DD23722.4	16/06/2026	BT PANORAMA SUPER	4,616.12
INV SUPER	16/06/2026	SUPERANNUATION	4,616.12
DD23722.5	16/06/2026	CARE SUPER	450.79
INV SUPER	16/06/2026	SUPERANNUATION	450.79
DD23722.6	16/06/2026	Q SUPER	914.16
INV SUPER	16/06/2026	SUPERANNUATION	668.04
INV DEDUCTION	16/06/2026	PAYROLL DEDUCTION	246.12

DD23722.7	16/06/2026	MYNORTH SUPER	342.84
INV SUPER	16/06/2026	SUPERANNUATION	342.84
DD23722.8	16/06/2026	REST SUPERANNUATION	5,135.12
INV SUPER	16/06/2026	SUPERANNUATION	4,414.61
INV DEDUCTION	16/06/2026	PAYROLL DEDUCTION	720.51
DD23722.9	16/06/2026	HOST PLUS SUPERANNUATION FUND	3,553.78
INV DEDUCTION	16/06/2026	PAYROLL DEDUCTION	450.00
INV DEDUCTION	16/06/2026	PAYROLL DEDUCTION	56.94
INV SUPER	16/06/2026	SUPERANNUATION	2,841.70
INV DEDUCTION	16/06/2026	PAYROLL DEDUCTION	205.14
DD23732.1	02/06/2026	BOND ADMINISTRATOR	520.00
INV BOND 31230/26	02/06/2026	RENTAL BOND FOR 20 CLARENDON ST, DERBY - 31230/26	520.00
DD23733.1	04/06/2026	AUSTRALIAN SUPER	687.77
INV COUNCILLORS MAY 2026	04/06/2026	MAY 2026 COUNCILLOR SUPERANNUATION	687.77
DD23733.2	04/06/2026	HOST PLUS SUPERANNUATION FUND	166.55
INV COUNCILLORS MAY 2026	04/06/2026	MAY 2026 COUNCILLOR SUPERANNUATION	166.55
DD23733.3	04/06/2026	AWARE SUPER	166.55
INV COUNCILLORS MAY 2026	04/06/2026	MAY 2026 COUNCILLOR SUPERANNUATION	166.55
DD23734.1	03/06/2026	HOUSING AUTHORITY	4,440.00
INV 03062026	03/06/2026	RENT - 7X PROPERTIES	4,440.00
DD23743.1	19/06/2026	THE SHELL COMPANY OF AUSTRALIA LIMITED	339.18
INV FUEL - MAY26	19/06/2026	SHELL FUEL - MAY 2026	339.18
DD23747.1	24/06/2026	HOUSING AUTHORITY	1,160.00
INV 24062026	24/06/2026	RENT - (REF 41046646)	1,160.00
DD23748.1	29/06/2026	WESTERN AUSTRALIAN TREASURY CORPORATION	57,418.18
INV LOAN	29/06/2026	LOAN 148 - STAFF HOUSING, 149 VISITOR CENTRE & FITZROY CROSSING AIRPORT	57,418.18
DD23750.1	30/06/2026	AWARE SUPER	23,217.55
INV SUPER	30/06/2026	SUPERANNUATION	18,642.69
INV DEDUCTION	30/06/2026	PAYROLL DEDUCTION	3,520.83
INV DEDUCTION	30/06/2026	PAYROLL DEDUCTION	400.00
INV DEDUCTION	30/06/2026	PAYROLL DEDUCTION	154.03
INV DEDUCTION	30/06/2026	PAYROLL DEDUCTION	500.00
DD23750.2	30/06/2026	GESB EMPLOYER SERVICES	621.14
INV SUPER	30/06/2026	SUPERANNUATION	621.14
DD23750.3	30/06/2026	MLC SUPER FUND	331.36

INV SUPER	30/06/2026	SUPERANNUATION	331.36
DD23750.4	30/06/2026	BT PANORAMA SUPER	643.06
INV SUPER	30/06/2026	SUPERANNUATION	643.06
DD23750.5	30/06/2026	CARE SUPER	450.80
INV SUPER	30/06/2026	SUPERANNUATION	450.80
DD23750.6	30/06/2026	Q SUPER	1,015.74
INV SUPER	30/06/2026	SUPERANNUATION	742.27
INV DEDUCTION	30/06/2026	PAYROLL DEDUCTION	273.47
DD23750.7	30/06/2026	MYNORTH SUPER	344.48
INV SUPER	30/06/2026	SUPERANNUATION	344.48
DD23750.8	30/06/2026	FIRST SUPER	175.83
INV SUPER	30/06/2026	SUPERANNUATION	175.83
DD23750.9	30/06/2026	REST SUPERANNUATION	4,965.06
INV SUPER	30/06/2026	SUPERANNUATION	4,244.56
INV DEDUCTION	30/06/2026	PAYROLL DEDUCTION	720.50
DD23767.1	11/06/2026	TELSTRA LIMITED	74.94
INV 1718873800	11/06/2026	SERVICES AND EQUIPMENT RENTAL TO 19/06/2026	74.94
DD23767.2	24/06/2026	TELSTRA LIMITED	8,682.59
INV 0463459000	24/06/2026	MAIN LINE BILLING - JUNE 2026	8,682.59
DD23768.1	23/06/2026	TELSTRA LIMITED	947.07
INV 4174249435	23/06/2026	MOBILE PHONE SERVICES - JUNE 2026	947.07
DD23768.2	22/06/2026	TELSTRA LIMITED	40.00
INV 4275260919	22/06/2026	MOBILE SERVICE - JUNE 2026	40.00
DD23769.1	15/06/2026	TELSTRA LIMITED	468.93
INV 4275260810	15/06/2026	SATELLITE BILLING - JUNE 2026	468.93
DD23770.1	05/06/2026	HORIZON POWER - ACCOUNT PAYMENTS	6,053.70
INV 104620	05/06/2026	UNIT B/277 CLARENDON ST, DERBY FOR 19/03/2026 TO 18/05/2026	242.12
INV 308420	05/06/2026	14 HARDMAN ST, FOR 19/03/2026 TO 18/05/2026	1,229.35
INV 328972	05/06/2026	30 JOHNSTON ST, DERBY FOR 19/03/2026 TO 18/05/2026	3,460.21
INV 442971	05/06/2026	UNIT A/277 CLARENDON ST, DERBY FOR 19/03/2026 TO 18/05/2026	691.89
INV 541971	05/06/2026	35 CLARENDON ST, DERBY FOR 19/03/2026 TO 18/05/2026	430.13
DD23770.2	23/06/2026	HORIZON POWER - ACCOUNT PAYMENTS	11,248.89
INV 207794	23/06/2026	142 LOCH ST, DERBY FOR 08/04/2026 TO 04/06/2026	303.29
INV 312249	23/06/2026	LOT 143 DERBY HIGHWAY FOR 06/05/2026 TO 03/06/2026	2,178.60
INV 321183	23/06/2026	30 CLARENDON ST, DERBY FOR 06/05/2026 TO 03/06/2026	2,599.50

INV 387885	23/06/2026	LOT 1415 ASHLEY ST, DERBY FOR 08/04/2026 TO 04/06/2026	67.31
INV 166519	23/06/2026	ASHLEY ST, DERBY FOR 06/05/2026 TO 03/06/2026	3,763.91
INV 172452	23/06/2026	LOT 199 FORREST RD, FITZROY CROSSING FOR 06/05/2026 TO 03/06/2026	2,336.28
DD23770.3	18/06/2026	HORIZON POWER - ACCOUNT PAYMENTS	21,832.35
INV 220780	18/06/2026	916 STREETLIGHTS FOR 01/05/2026 TO 31/05/2026	21,746.53
INV 523100	18/06/2026	CCTV AT BAOBAB WAY, DERBY FOR 01/05/2026 TO 31/05/2026	85.82
DD23770.4	12/06/2026	HORIZON POWER - ACCOUNT PAYMENTS	620.84
INV 273214	12/06/2026	6 ROWELL CT, DERBY FOR 26/03/2026 TO 25/05/2026	73.71
INV 150216	12/06/2026	4 LOCH ST, DERBY FOR 26/03/2026 TO 25/05/2026	547.13
DD23770.5	22/06/2026	HORIZON POWER - ACCOUNT PAYMENTS	1,958.18
INV 333902	22/06/2026	24 LOCH ST, DERBY FOR 05/05/2026 TO 03/06/2026	665.38
INV 393995	22/06/2026	LOT 52 PANDANUS WAY, DERBY FOR 03/04/2026 TO 03/06/2026	130.07
INV 421738	22/06/2026	8 COOLIBAH WAY, DERBY FOR 03/04/2026 TO 03/06/2026	128.77
INV 424950	22/06/2026	LOT 26818 WHARF RD, DERBY FOR 05/05/2026 TO 03/06/2026	95.04
INV 517343	22/06/2026	LOC 26818 WHARF RD, DERBY FOR 05/05/2026 TO 03/06/2026	62.15
INV 173364	22/06/2026	40 ASHLEY ST, DERBY FOR 03/04/2026 TO 03/06/2026	876.77
DD23770.6	11/06/2026	HORIZON POWER - ACCOUNT PAYMENTS	384.00
INV 340889	11/06/2026	55 CLARENDON ST, DERBY FOR 24/03/2026 TO 21/05/2026	147.38
INV 406063	11/06/2026	20 CLARENDON ST, DERBY FOR 24/03/2026 TO 21/05/2026	72.99
INV 553935	11/06/2026	UNIT 3/20 CLARENDON ST, DERBY FOR 24/03/2026 TO 21/05/2026	163.63
DD23770.7	29/06/2026	HORIZON POWER - ACCOUNT PAYMENTS	2,325.13
INV 349785	29/06/2026	LOT 231 GREAT NORTHERN HIGHWAY, FITZROY CROSSING FOR 14/04/2026 TO 10/06/2026	392.60
INV 421774	29/06/2026	LOT 199 FORREST RD, FITZROY CROSSING FOR 14/04/2026 TO 10/06/2026	515.11
INV 207319	29/06/2026	LOT 175 EMANUEL WAY, FITZROY CROSSING FOR 14/04/2026 TO 10/06/2026	1,417.42
DD23770.8	24/06/2026	HORIZON POWER - ACCOUNT PAYMENTS	1,803.62
INV 406259	24/06/2026	LOC 26818 WHARF RD, DERBY FOR 09/04/2026 TO 05/06/2026	1,001.25
INV 162691	24/06/2026	UNIT 1/636 LOCH ST, DERBY FOR 09/04/2026 TO 05/06/2026	802.37
DD23770.9	26/06/2026	HORIZON POWER - ACCOUNT PAYMENTS	708.55
INV 198764	26/06/2026	LOT 128 GREAT NORTHERN HIGHWAY, FITZROY CROSSING FOR 09/05/2026 TO 09/06/2026	708.55
DD23772.1	09/06/2026	WATER CORPORATION	16,741.34
INV 9006972290	09/06/2026	TOILETS AT JETTY RD, DERBY FOR 16/03/2026 TO 18/05/2026	1,448.64
INV 9006973947	09/06/2026	YOUTH CENTRE AT HARDMAN ST, DERBY FOR 16/03/2026 TO 18/05/2026	2,536.38
INV 9006973699	09/06/2026	MUSEUM AT 3 LOCH ST, DERBY FOR 16/03/2026 TO 18/05/2026	248.96
INV 9006973736	09/06/2026	CLUB AT 12 ELDER ST, DERBY FOR 16/03/2026 TO 18/05/2026	612.00
INV 9006973744	09/06/2026	RESTAURANT AT JETTY ROAD, DERBY FOR 16/03/2026 TO 18/05/2026	7,871.65

INV 9006973840	09/06/2026	OFFICES AT 24 LOCH ST, DERBY FOR 16/03/2026 TO 18/05/2026	448.50
INV 9017886750	09/06/2026	AMENITIES AT JETTY RD, DERBY FOR 16/03/2026 TO 18/05/2026	12.05
INV 9006973875	09/06/2026	OFFICES AT 30 LOCH ST, DERBY FOR 16/03/2026 TO 18/05/2026	316.45
INV 9006973883	09/06/2026	POOL AT 11 JOHNSTON ST, DERBY FOR 16/03/2026 TO 18/05/2026	3,246.71
DD23772.2	11/06/2026	WATER CORPORATION	2,786.17
INV 9006974368	11/06/2026	TOILETS AT 153 LOCH ST, DERBY FOR 19/03/2026 TO 20/05/2026	53.18
INV 9006974376	11/06/2026	SPORTS COMPLEX 153 LOCH ST, DERBY FOR 19/03/2026 TO 20/05/2026	320.75
INV 9006976646	11/06/2026	142 LOCH ST, DERBY (LOT 485 RES 16140) FOR 19/03/2026 TO 20/05/2026	66.26
INV 9006978123	11/06/2026	CEMETERY AT 27017 WODEHOUSE ST, DERBY FOR 19/03/2026 TO 20/05/2026	662.64
INV 9006986051	11/06/2026	A / 20 MACDONALD WY, FITZROY FOR 20/03/2026 TO 24/05/2026	274.63
INV 9017391459	11/06/2026	1 / 74 FALLON RD, FITZROY FOR 20/03/2026 TO 23/05/2026	332.09
INV 9017391467	11/06/2026	2 / 74 FALLON RD, FITZROY FOR 20/03/2026 TO 23/05/2026	613.21
INV 9017391475	11/06/2026	3 / 74 FALLON RD, FITZROY FOR 20/03/2026 TO 23/05/2026	463.41
DD23772.3	10/06/2026	WATER CORPORATION	3,933.48
INV 9006975053	10/06/2026	TOILETS AT 49-55 CLARENDON ST, DERBY FOR 17/03/2026 TO 19/05/2026	284.40
INV 9006979679	10/06/2026	RESERVE AT 6-8 ROWELL CT, DERBY FOR 18/03/2026 TO 19/05/2026	990.95
INV 9006980581	10/06/2026	DAYCARE CENTRE 40-42 ASHLEY ST, DERBY FOR 18/03 TO 19/05/2026	1,557.98
INV 9006985841	10/06/2026	GARDEN AT 1 CLARENDON ST, DERBY FOR 17/03/2026 TO 19/05/2026	536.14
INV 9015670665	10/06/2026	B / 20 MACDONALD WY, FITZROY FOR 20/03/2026 TO 24/05/2026	274.63
INV 9006973904	10/06/2026	LIBRARY AT 30-34 LOCH ST, DERBY FOR 17/03/2026 TO 18/05/2026	119.44
INV 9006973912	10/06/2026	FIRE STATION AT 35 CLARENDON ST, DERBY FOR 17/03 TO 18/05/2026	169.94
DD23772.4	05/06/2026	WATER CORPORATION	8,326.60
INV 9006978422	05/06/2026	HOUSE AT 11 HANSON ST, DERBY FOR 18/03/2026 TO 19/05/2026	383.99
INV 9008757359	05/06/2026	HOUSE AT 8 KURRAJONG LOOP, DERBY FOR 18/03/2026 TO 19/05/2026	2,543.45
INV 9008757615	05/06/2026	19 WOOLLYBUTT CRN, DERBY (LOT 2) FOR 18/03/2026 TO 19/05/2026	586.53
INV 9008757703	05/06/2026	HOUSE AT 4 WOOLLYBUTT CRN, DERBY FOR 18/03/2026 TO 19/05/2026	348.50
INV 9009765414	05/06/2026	UNIT AT 4A ROWELL CT, DERBY FOR 18/03/2026 TO 19/05/2026	332.09
INV 9009765422	05/06/2026	UNIT AT 4B ROWELL CT, DERBY FOR 18/03/2026 TO 19/05/2026	564.11
INV 9012616903	05/06/2026	14A (16) BLOODWOOD CR, DERBY FOR 18/03/2026 TO 19/05/2026	531.23
INV 9012616911	05/06/2026	UNIT AT 14B BLOODWOOD CR, DERBY FOR 18/03/2026 TO 19/05/2026	644.01
INV 9020549317	05/06/2026	19 WOOLLYBUTT CRN, DERBY (LOT 1) FOR 18/03/2026 TO 19/05/2026	307.46
INV 9021175409	05/06/2026	UNIT 1 / 20 CLARENDON ST, DERBY FOR 17/03/2026 TO 18/05/2026	315.67
INV 9021175433	05/06/2026	UNIT 2 / 20 CLARENDON ST, DERBY FOR 17/03/2026 TO 18/05/2026	344.40
INV 9021175417	05/06/2026	UNIT 3 / 20 CLARENDON ST, DERBY FOR 17/03/2026 TO 18/05/2026	336.19
INV 9021175425	05/06/2026	UNIT 4 / 20 CLARENDON ST, DERBY FOR 17/03/2026 TO 18/05/2026	299.25

INV 9021175396	05/06/2026	UNIT 5 / 20 CLARENDON ST, DERBY FOR 17/03/2026 TO 18/05/2026	334.14
INV 9021175329	05/06/2026	UNIT 6 / 20 CLARENDON ST, DERBY FOR 17/03/2026 TO 18/05/2026	405.96
INV 9022168905	05/06/2026	20 CLARENDON ST, DERBY FOR 17/03/2026 TO 18/05/2026	49.62
DD23772.5	08/06/2026	WATER CORPORATION	3,891.90
INV 9006981445	08/06/2026	HOUSE AT 7 TOWER PL, DERBY FOR 19/03/2026 TO 20/05/2026	498.32
INV 9006981517	08/06/2026	HOUSE AT 6 TOWER PL, DERBY FOR 19/03/2026 TO 20/05/2026	408.01
INV 9006981541	08/06/2026	HOUSE AT 2 WODEHOUSE ST, DERBY FOR 19/03/2026 TO 20/05/2026	346.45
INV 9009945968	08/06/2026	UNIT AT UNIT A / 13 HOLMAN ST, DERBY FOR 19/03/2026 TO 20/05/2026	356.71
INV 9009945976	08/06/2026	UNIT AT UNIT B / 13 HOLMAN ST, DERBY FOR 19/03/2026 TO 20/05/2026	291.05
INV 9010053465	08/06/2026	UNIT 1 / 9 ASHLEY ST, DERBY FOR 19/03/2026 TO 20/05/2026	522.96
INV 9010053473	08/06/2026	UNIT 2 / 9 ASHLEY ST, DERBY FOR 19/03/2026 TO 20/05/2026	348.54
INV 9010053481	08/06/2026	UNIT 3 / 9 ASHLEY ST, DERBY FOR 19/03/2026 TO 20/05/2026	278.77
INV 9010053502	08/06/2026	UNIT 4 / 9 ASHLEY ST, DERBY FOR 19/03/2026 TO 20/05/2026	451.14
INV 9010053510	08/06/2026	UNIT 5 / 9 ASHLEY ST, DERBY FOR 19/03/2026 TO 20/05/2026	340.33
INV 9010213182	08/06/2026	9 ASHLEY ST, DERBY FOR 19/03/2026 TO 20/05/2026	49.62
DD23772.6	12/06/2026	WATER CORPORATION	9,989.41
INV 9006983547	12/06/2026	CENTRE AT 63-65 ASHLEY ST, DERBY FOR 18/03/2026 TO 21/05/2026	2,926.24
INV 9006983598	12/06/2026	CENTRE AT 53 ASHLEY ST, DERBY FOR 18/03/2026 TO 21/05/2026	52.73
INV 9006984048	12/06/2026	DEPOT AT 1-7 MILLARD ST, DERBY FOR 19/03/2026 TO 21/05/2026	650.59
INV 9006984507	12/06/2026	SPEEDWAY AT DERBY HWY FOR 19/03/2026 TO 20/05/2026	3,832.79
INV 9011212376	12/06/2026	RESERVE AT STEEL ST, DERBY FOR 19/03/2026 TO 20/05/2026	1,542.14
INV 9016645795	12/06/2026	RESERVE AT 8 COOLIBAH WY, DERBY FOR 18/03/2026 TO 21/05/2026	292.16
INV 9018685299	12/06/2026	RESERVE AT CORKWOOD CT, DERBY FOR 18/03/2026 TO 21/05/2026	6.02
INV 9018007711	12/06/2026	RESERVE AT PANDANAS WAY, DERBY FOR 18/03/2026 TO 21/05/2026	686.74
DD23772.7	16/06/2026	WATER CORPORATION	14,607.68
INV 9006986414	16/06/2026	101 FALLON RD, FITZROY CROSSING FOR 20/03/2026 TO 23/05/2026	14,359.17
INV 9006986908	16/06/2026	175L EMANUEL WY, FITZROY CROSSING FOR 20/03/2026 TO 25/05/2026	195.78
INV 9011140114	16/06/2026	TRICKLE IRRIGATION AT FORREST RD, FITZROY FOR 20/03-23/05/2026	52.73
DD23772.8	15/06/2026	WATER CORPORATION	638.54
INV 9006986481	15/06/2026	TOILETS AT FLYNN DR, FITZROY FOR 20/03/2026 TO 22/05/2026	638.54
DD23773.1	30/06/2026	AUSTRALIAN SUPER	709.26
INV COUNCILLORS JUN 2026	30/06/2026	JUNE 2026 COUNCILLOR SUPERANNUATION	709.26
DD23773.2	30/06/2026	HOST PLUS SUPERANNUATION FUND	166.55
INV COUNCILLORS JUN 2026	30/06/2026	JUNE 2026 COUNCILLOR SUPERANNUATION	166.55
DD23773.3	30/06/2026	AWARE SUPER	166.55

INV COUNCILLORS JUN 2026	30/06/2026	JUNE 2026 COUNCILLOR SUPERANNUATION	166.55
DD23774.1	30/06/2026	WESTERN AUSTRALIAN TREASURY CORPORATION	129,266.92
INV LOAN	30/06/2026	LOAN 145 - WHARF, LOAN 152 - AIRPORT	129,266.92
DD23776.1	08/06/2026	ANZ COMMERCIAL CARD SERVICES CENTRE	4,087.05
INV ANZ LAR	08/06/2026	CREDIT CARD 13/04/2026 - 12/05/2026	3,091.56
INV ANZ JBZ	08/06/2026	CREDIT CARD 13/04/2026 - 12/05/2026	9.99
INV ANZ LLW	08/06/2026	CREDIT CARD 13/04/2026 - 12/05/2026	835.50
INV ANNUAL FEE	08/06/2026	ANNUAL FEE	150.00
DD23689.10	02/06/2026	HOST PLUS SUPERANNUATION FUND	3,553.78
INV DEDUCTION	02/06/2026	PAYROLL DEDUCTION	450.00
INV DEDUCTION	02/06/2026	PAYROLL DEDUCTION	56.94
INV SUPER	02/06/2026	SUPERANNUATION	2,841.70
INV DEDUCTION	02/06/2026	PAYROLL DEDUCTION	205.14
DD23689.11	02/06/2026	CFS EDGE SUPER AND PENSION	1,667.72
INV DEDUCTION	02/06/2026	PAYROLL DEDUCTION	449.00
INV SUPER	02/06/2026	SUPERANNUATION	1,218.72
DD23689.12	02/06/2026	THE EQUIPSUPER SUPERANNUATION FUND	968.80
INV DEDUCTION	02/06/2026	PAYROLL DEDUCTION	260.83
INV SUPER	02/06/2026	SUPERANNUATION	707.97
DD23689.13	02/06/2026	AUSTRALIAN RETIREMENT TRUST SUPER SAVINGS	2,478.14
INV DEDUCTION	02/06/2026	PAYROLL DEDUCTION	362.44
INV SUPER	02/06/2026	SUPERANNUATION	2,115.70
DD23689.14	02/06/2026	MLC SUPER NOMINEES PTY LTD	101.99
INV DEDUCTION	02/06/2026	PAYROLL DEDUCTION	101.99
DD23689.15	02/06/2026	AUSTRALIAN SUPER	8,038.20
INV DEDUCTION	02/06/2026	PAYROLL DEDUCTION	845.26
INV DEDUCTION	02/06/2026	PAYROLL DEDUCTION	435.23
INV DEDUCTION	02/06/2026	PAYROLL DEDUCTION	53.22
INV SUPER	02/06/2026	SUPERANNUATION	6,704.49
DD23689.16	02/06/2026	ING SUPERANNUATION FUND	476.12
INV SUPER	02/06/2026	SUPERANNUATION	476.12
DD23689.17	02/06/2026	RAIZ SUPER	318.45
INV SUPER	02/06/2026	SUPERANNUATION	318.45
DD23722.10	16/06/2026	CFS EDGE SUPER AND PENSION	1,667.72
INV DEDUCTION	16/06/2026	PAYROLL DEDUCTION	449.00

INV SUPER	16/06/2026	SUPERANNUATION	1,218.72
DD23722.11	16/06/2026	THE EQUIPSUPER SUPERANNUATION FUND	925.31
INV DEDUCTION	16/06/2026	PAYROLL DEDUCTION	249.12
INV SUPER	16/06/2026	SUPERANNUATION	676.19
DD23722.12	16/06/2026	AUSTRALIAN RETIREMENT TRUST SUPER SAVINGS	2,384.67
INV DEDUCTION	16/06/2026	PAYROLL DEDUCTION	362.44
INV SUPER	16/06/2026	SUPERANNUATION	2,022.23
DD23722.13	16/06/2026	MLC SUPER NOMINEES PTY LTD	65.10
INV DEDUCTION	16/06/2026	PAYROLL DEDUCTION	65.10
DD23722.14	16/06/2026	AUSTRALIAN SUPER	8,236.85
INV DEDUCTION	16/06/2026	PAYROLL DEDUCTION	845.26
INV DEDUCTION	16/06/2026	PAYROLL DEDUCTION	435.23
INV DEDUCTION	16/06/2026	PAYROLL DEDUCTION	48.82
INV SUPER	16/06/2026	SUPERANNUATION	6,907.54
DD23722.15	16/06/2026	ING SUPERANNUATION FUND	476.12
INV SUPER	16/06/2026	SUPERANNUATION	476.12
DD23722.16	16/06/2026	RAIZ SUPER	324.23
INV SUPER	16/06/2026	SUPERANNUATION	324.23
DD23750.10	30/06/2026	HOST PLUS SUPERANNUATION FUND	3,511.94
INV DEDUCTION	30/06/2026	PAYROLL DEDUCTION	450.00
INV DEDUCTION	30/06/2026	PAYROLL DEDUCTION	56.94
INV SUPER	30/06/2026	SUPERANNUATION	2,841.70
INV DEDUCTION	30/06/2026	PAYROLL DEDUCTION	163.30
DD23750.11	30/06/2026	CFS EDGE SUPER AND PENSION	1,667.72
INV DEDUCTION	30/06/2026	PAYROLL DEDUCTION	449.00
INV SUPER	30/06/2026	SUPERANNUATION	1,218.72
DD23750.12	30/06/2026	THE EQUIPSUPER SUPERANNUATION FUND	968.80
INV DEDUCTION	30/06/2026	PAYROLL DEDUCTION	260.83
INV SUPER	30/06/2026	SUPERANNUATION	707.97
DD23750.13	30/06/2026	AUSTRALIAN RETIREMENT TRUST SUPER SAVINGS	2,353.52
INV DEDUCTION	30/06/2026	PAYROLL DEDUCTION	362.44
INV SUPER	30/06/2026	SUPERANNUATION	1,991.08
DD23750.14	30/06/2026	MLC SUPER NOMINEES PTY LTD	122.08
INV DEDUCTION	30/06/2026	PAYROLL DEDUCTION	122.08
DD23750.15	30/06/2026	AUSTRALIAN SUPER	7,926.13

INV DEDUCTION	30/06/2026	PAYROLL DEDUCTION	845.26
INV DEDUCTION	30/06/2026	PAYROLL DEDUCTION	435.23
INV DEDUCTION	30/06/2026	PAYROLL DEDUCTION	54.09
INV SUPER	30/06/2026	SUPERANNUATION	6,591.55
DD23750.16	30/06/2026	ING SUPERANNUATION FUND	391.05
INV SUPER	30/06/2026	SUPERANNUATION	391.05
DD23750.17	30/06/2026	RAIZ SUPER	66.35
INV SUPER	30/06/2026	SUPERANNUATION	66.35
DD23770.10	03/06/2026	HORIZON POWER - ACCOUNT PAYMENTS	309.23
INV 203951	03/06/2026	3 LOCH ST, DERBY FOR 17/03/2026 TO 14/05/2026	309.23
PE02/06/2026	2/06/2026	NET PAY	\$198,690.25
PE16/06/2026	16/06/2026	NET PAY	\$193,140.09
		TOTAL	\$1,035,714.10

CHQ PAYMENTS – MUNI ACCOUNT

PAYMENT ID	DATES	CREDITOR / INVOICE DETAILS	AMOUNT
54867	26/06/2026	*PAY CASH*	580.00
INV CASH2606	26/06/2026	CASH FLOAT DERBY PUBLIC LIBRARY	80.00
INV KAPP2026	26/06/2026	CASH FLOAT FOR THE KAPP 2026	500.00
		TOTAL	\$580.00

The Shire Of Derby / West Kimberley
ANZ Corporate Credit Card Reconciliation
Period Reporting: 13/04/2026 to 12/05/2026

Card Holder : Tamara Clarkson

Date	Transaction Description	GST (Y/N)	Amount (GST Excl)	GST	Amount (GST Incl)	Account	Receipt Provided	Comments
11/05/2026	The Continental Hotel Fremantle	Y	\$ 303.51	\$ 30.35	\$ 333.86	120401090	Yes	President accommodation (Broome) 10.05.26 - 11.05.26 - Attended the 2026/27 Western Australian State Budget Sundowner
4/05/2026	PINCTADA HOTEL BROOME BROOME	Y	\$ 37.27	\$ 3.73	\$ 41.00	120401090	No	President meals 30.04.26 - 01.05.26. Attended KPA Corporate Sundowner Event - Waiting on receipt
4/05/2026	The Mangrove Resort Fremantle	Y	\$ 373.74	\$ 37.37	\$ 411.11	EX08	Yes	CEO accommodation 30.04.26 - 01.05.26 to attend the KPA Corporate Sundowner event in Broome on 30.04.26
1/05/2026	STARLINK INTERNET Sydney	Y	\$ 98.18	\$ 9.82	\$ 108.00	121402190	Yes	Additional WIFI required for Derby Administration Building 28.04.26 - 28.05.26
30/04/2026	STARLINK INTERNET Sydney	Y	\$ 379.09	\$ 37.91	\$ 417.00	121402190	Yes	WIFI subscription for FX SDWK buildings 27.04.26 - 27.05.26
27/04/2026	STARLINK INTERNET Sydney	Y	\$ 505.45	\$ 50.55	\$ 556.00	121402190	Yes	WIFI subscription for Derby and FX SDWK buildings 23.04.26 - 23.05.26
27/04/2026	NEAPSBISTRO Derby	Y	\$ 12.73	\$ 1.27	\$ 14.00	120401870	Yes	Refreshments for 2 x Council Members after Council Meeting 23.04.26
27/04/2026	DERBY LODGE Derby	Y	\$ 518.18	\$ 51.82	\$ 570.00	120401090	Yes	Accommodation for FX Council Member 23.04.26 - 24.04.26 to attend Ordinary Council Meeting held in Derby 23.04.26
27/04/2026	Intuit Mailchimp Sydney	N	\$ 63.32	0	\$ 63.32	121402410	Yes	Media subscription 2500 contacts
20/04/2026	WANEWSDTI OSBORNE PARK	Y	\$ 29.09	\$ 2.91	\$ 32.00	121402410	Yes	Sunday Times/The West Digital Subscription 18.04.26 - 15.05.26
17/04/2026	PINCTADA HOTEL BROOME BROOME	Y	\$ 221.82	\$ 22.18	\$ 244.00	120401090	Yes	President hotel accommodation 30.04.26 - 01.05.26 to attend KPA Corporate Sundowner Event
16/04/2026	WOOLWORTHS/131-135 LOCH S DERBY	F	\$ 20.21	0	\$ 20.21	EP0025	Yes	Organisational Team Meeting catering (fruit platter)
16/04/2026	WOOLWORTHS/131-135 LOCH S DERBY	Y	\$ 0.23	\$ 0.02	\$ 0.25	EP0025	Yes	Organisational Team Meeting catering (fruit platter)
16/04/2026	WOOLWORTHS/131-135 LOCH S DERBY	Y	\$ 25.86	\$ 2.59	\$ 28.45	120401870	Yes	Restock of Council Chambers water and snacks
16/04/2026	WOOLWORTHS/131-135 LOCH S DERBY	F	\$ 16.00	0	\$ 16.00	120401870	Yes	Restock of Council Chambers water and snacks
13/04/2026	BROOME TOYOTA BROOME	Y	\$ 107.96	\$ 10.80	\$ 118.76	12140310	Yes	Genuine Toyota Parts - Dashmat to suit 2022 Toyota Prado GXL for 01KW
13/04/2026	WWW.SCANTE* CS LEGAL V PERTH	Y	\$ 28.00	\$ 2.80	\$ 30.80	120402850	Yes	CS Legal ID Verification
13/04/2026	SHIRE OF DERBY WEST KI DERBY	Y	\$ 78.91	\$ 7.89	\$ 86.80	121404160	Yes	12 month registration for KW29639 Ferris Zero Turn Mower in Fitzroy Crossing
			TOTAL \$		3,091.56			

Card Holder Declaration:

I, as the card holder, am responsible for all transactions on my Corporate Credit Card and hereby declare that the expenditure detailed on this statement was approved for work related purposes in accordance with the Transaction Card Policy and Procurement Policy of the Shire of Derby/West Kimberley

Tamara Clarkson
Chief Executive Officer

 14/07/2026
signature Date

Card Holder : Jill Brazil

Date	Transaction Description	GST (Y/N)	Amount (GST Excl)	GST	Amount (GST Incl)	Account	Receipt Provided	Comments
17/04/2026	APPLE.COM/BILL SYDNEY	Y	\$ 9.08	\$ 0.91	\$ 9.99	121402870	Yes	Subscription charges
			TOTAL \$		9.99			

Card Holder Declaration:

I, as the card holder, am responsible for all transactions on my Corporate Credit Card and hereby declare that the expenditure detailed on this statement was approved for work related purposes in accordance with the Transaction Card Policy and Procurement Policy of the Shire of Derby/West Kimberley

Jill Brazil
Director Corporate Services

 14/07/2026
signature Date

Card Holder : Luke Lawrence

Date	Transaction Description	GST (Y/N)	Amount (GST Excl)	GST	Amount (GST Incl)	Account	Receipt Provided	Comments
6/05/2026	SP ABCORP ONLINE SER DANDENONG SOU	Y	\$ 460.00	\$ 46.00	\$ 506.00	121105120	Yes	Bar code labels ordered for the books received from the Indigenous Literacy Program for Derby and Fitzroy Crossing
17/04/2026	KM ADT Midrasa	Y	\$ 181.83	\$ 18.18	\$ 200.00	220000	Yes	Bedding provided for Shire: Crossing Short Stay Accommodation

16/04/2026	DEPT OF RACING GAMIN	EAST PERTH	N	\$	129.50	0	\$	129.50	EP0004	Yes	Occasional Liquor Licence for KAPP opening event scheduled 4 July 2026
				TOTAL \$		835.50					

Card Holder Declaration:
 I, as the card holder, am responsible for all transactions on my Corporate Credit Card and hereby declare that the expenditure detailed on this statement was approved for work related purposes in accordance with the Transaction Card Policy and Procurement Policy of the Shire of Derby/West Kimberley
 Luke Lawrence
 Director Community Planning

L. Lawrence
 signature

14/07/2026
 Date

TOTAL PURCHASES FOR ABOVE STATED PERIOD \$ 3,937.05
 PAYMENTS AND OTHER CREDITS \$ 150.00
 INTEREST CHARGES \$ -
 CLOSING BALANCE \$ 4,087.05

Procurement Approval

Name Tamara Clarkson
 Position Chief Executive Officer
 Date 14/07/2026
 Signature *Tamara Clarkson*

Reconciliation Processed

Name Ashlee Doust
 Position Accounts Payable Officer
 Date 14/07/2026
 Signature *Ashlee Doust*

Reconciliation Certified

Name Aaron Gloor
 Position Acting Manager Corporate Services
 Date 14/07/2026
 Signature *Aaron Gloor*

15.2 ACCOUNTS FOR PAYMENT - JULY 2026**File Number: 5110****Author: Jill Brazil, Director Corporate Services****Responsible Officer: Tamara Clarkson, Chief Executive Officer****Authority/Discretion: Information****SUMMARY**

Council to receive the list of accounts paid under delegated authority during July 2026.

DISCLOSURE OF ANY INTEREST

Nil by Author and Nil by Responsible Officer.

BACKGROUND

Council has delegated to the Chief Executive Officer the exercise of its power to make payments from the Shire's municipal and trust funds. In accordance with regulation 13 of the *Local Government (Financial Management) Regulations 1996*, a list of accounts paid by the Chief Executive Office is to be provided to Council.

STATUTORY ENVIRONMENT***Local Government (Financial Management) Regulations 1996*****12. Payments from municipal fund or trust fund, restrictions on making****12(1) A payment may only be made from the municipal fund or a trust fund**

The Chief Executive Officer has delegated authority to make payments from the municipal and trust funds.

13. Payments from municipal fund or trust fund by CEO, CEO's duties as to etc.

- (1) If the local government has delegated to the CEO the exercise of its power to make payments from the municipal fund or the trust fund, a list of accounts paid by the CEO is to be prepared each month showing for each account paid since the last such list was prepared —

- (a) the payee's name; and
- (b) the amount of the payment; and
- (c) the date of the payment; and
- (d) sufficient information to identify the transaction.

- (2) A list of accounts for approval to be paid is to be prepared each month showing —

- (a) for each account which requires Council authorisation in that month —
 - (i) the payee's name; and
 - (ii) the amount of the payment; and
 - (iii) sufficient information to identify the transaction; and
- (b) the date of the meeting of the council to which the list is to be presented.

- (3) A list prepared under sub regulation (1) or (2) is to be —
- (a) presented to the council at the next ordinary meeting of the Council after the list is prepared; and
 - (b) recorded in the minutes of that meeting.

POLICY IMPLICATIONS

Nil.

FINANCIAL IMPLICATIONS

All expenditure from the municipal fund was included in the annual budget as adopted or revised by Council.

STRATEGIC IMPLICATIONS

GOAL	OUR PRIORITIES	WE WILL
1. Leadership and Governance	1.2 Capable, inclusive and effective organisation	1.2.2 Provide strong governance

RISK MANAGEMENT CONSIDERATIONS

RISK	LIKELIHOOD	CONSEQUENCE	RISK ANALYSIS	MITIGATION
Legal & Compliance: In accordance with section 6.8 of the <i>Local Government Act 1995</i> , a local government is not to incur expenditure from its municipal fund for an additional purpose except where the expenditure is authorised in advance by an absolute majority of Council.	Rare	Minor	Low	Expenditure to only be incurred in accordance with budget parameters, which have been structured on financial viability and sustainability principles.

CONSULTATION

Internal.

COMMENT

Expenditure for the period ending has been incurred in accordance with the Annual Budget 2026/27 as adopted by Council at its meeting held 25 June 2026 (Resolution 74/26). The budget is structured on financial viability and sustainability principles.

The following tables summarise the payments drawn on the funds during the listed month.

REPORT TO COUNCIL

July 2026

FUND	DETAILS	AMOUNT
MUNICIPAL ACCOUNT		
EFT Payments	EFT 64868 – EFT 65031	\$1,564,344.51
Municipal Cheques	CHQ	0.00
Direct Debits	Fees & Charges, Credit Card Payments, Payroll, Payroll Liabilities	\$931,919.90
Manual Cheques	CHQ	\$0.00
TRUST ACCOUNT		
EFT Payments		\$0.00
Trust Cheques		\$0.00
TOTAL		\$2,496,264.41

Creditors Outstanding as at 31/07/2026

\$3,649,832.10

VOTING REQUIREMENTS

Simple majority

ATTACHMENTS

1. List of Accounts - July 2026
2. Credit Card Reconciliation - July 2026

RECOMMENDATION

That Council **ACCEPT** the List of Accounts for July 2026 paid under Delegated Authority in accordance with regulation 13(1) of the *Local Government (Financial Management) Regulations 1996*, totalling \$2,496,264.41.

REPORT TO COUNCIL – JULY 2026

EFT PAYMENTS – MUNI ACCOUNT

PAYMENT ID	DATES	CREDITOR / INVOICE DETAILS	AMOUNT
EFT64868	03/07/2026	ALTHAM CONTRACTING	308.0
NV 3670	22/06/2026	EXCAVATE PLOT 298	308.0
EFT64869	03/07/2026	ARAC REFRIGERATION & AIR CONDITIONING	258.0
NV 17028	22/06/2026	SERVICE & CLEAN ICE MACHINE AT FX DEPOT	258.0
EFT64870	03/07/2026	AUSTRALIAN SERVICES UNION	106.0
NV DEDUCTION	30/06/2026	PAYROLL DEDUCTION	106.0
EFT64871	03/07/2026	BUCKLEYS EARTHWORKS & PAVING PTY LTD	271,392.8
NV 2963	19/06/2026	RFT-T202526-03 RECONSTRUCTION & RESEALING VARIOUS ROADS FX	271,392.8
EFT64872	03/07/2026	OFFICE NATIONAL BROOME (THE BOSS SHOP)	614.9
NV 1145145	29/06/2026	PRINTER COPY COUNTS 25/26 FY	614.9
EFT64873	03/07/2026	BREANNA HARRINGTON	483.7
NV REIMB2306	23/06/2026	UTILITY SUBSIDY: POWER FOR 31/03/2026 - 28/05/2026	483.7
EFT64874	03/07/2026	CITY OF SOUTH PERTH	4,887.5
NV 11891	15/06/2026	PLANNING CONSULTANT FEES - MAY 2026	4,887.5
EFT64875	03/07/2026	CIVIC LEGAL	4,250.4
NV 515858	31/05/2026	LEASE FOR FX ADMIN CENTRE	4,250.4
EFT64876	03/07/2026	DEPUTY CHILD SUPPORT REGISTRAR	20.4
NV DEDUCTION	30/06/2026	PAYROLL DEDUCTION	20.4
EFT64877	03/07/2026	DERBY BUILDING SUPPLIES	426.6
NV 612434	10/06/2026	SUPPLY PHILMAC CONNECT MALE & NORMA CLAMP BAND	14.2
NV 612599	11/06/2026	SUPPLY MAKITA DRILL	19.8
NV 612877	15/06/2026	SUPPLY WATTYL KILLRUST SPRAY PRIMER COLD GALVIT	28.3
NV 613011	17/06/2026	SUPPLY FASTY STRAP YELLOW & BLUE, & DEMINERALISED WATER	92.3
NV 613410	22/06/2026	SUPPLY 4L DEMINERALISED WATER	8.2
NV 613411	22/06/2026	SUPPLY LAWN BUILDER GRUB & INSECT CONTROL	31.5
NV 613440	22/06/2026	SUPPLY SHOWER RAIL & 2X GRAB RAIL	232.1
EFT64878	03/07/2026	HARDMAN ENTERPRISES PL T/AS DERBY PLUMBING AND GAS	401.5
NV 32716	24/06/2026	INSPECT WASTEWATER SYSTEM AT DERBY DEPOT	401.5

EFT64879	03/07/2026	DERBY PROGRESSIVE SUPPLIES	1,328.1
NV 130044	17/06/2026	SUPPLY HAND TOWELS	499.8
NV 130439	23/06/2026	KITCHEN SUPPLIES FOR VISITOR CENTRE	828.3
EFT64880	03/07/2026	DERBY HARDWARE MITRE10	209.0
NV 10649374	16/06/2026	SUPPLY DOOR BLOCK DURACOAT	209.0
EFT64881	03/07/2026	DWA INDUSTRIAL RESOURCES PTY LTD	421.3
NV 02025211	18/06/2026	SUPPLY AIR/WATER DELIVERY HOSE	421.3
EFT64882	03/07/2026	EMAMA NGUDA ABORIGINAL CORPORATION	200.0
NV REIMB2206	22/06/2026	BOND RETURN FOR HIRE OF DERBY BASKETBALL COURTS	200.0
EFT64883	03/07/2026	KIMBERLEY ELECTRICAL CONTRACTORS	418.0
NV 27141	16/06/2026	RECONNECT HWS & CHANGED LIGHT AT FITZROY LIBRARY	418.0
EFT64884	03/07/2026	ELDERS LIMITED (DERBY BRANCH)	1,630.2
NV 101-SI001255046	24/06/2026	SUPPLY 20KG ENERGY TURF	1,630.2
EFT64885	03/07/2026	FITZROY HARDWARE PTY LTD	225.2
NV 10047203	18/06/2026	SUPPLY ROLLER COVER & DYNABOLT HEX HD	18.5
NV 10047289	19/06/2026	SUPPLY WATERING CAN & SOLVOL	78.9
NV 10047627	25/06/2026	SUPPLY RATCHET STRAP & DUCT TAPE	127.8
EFT64886	03/07/2026	GREENFIELD TECHNICAL SERVICES	3,740.0
NV 5159	25/06/2026	ROAD FLOOD DAMAGE INSPECTION AND ASSESSMENT	3,740.0
EFT64887	03/07/2026	HORIZON POWER - ACCOUNT PAYMENTS	81.8
NV 587719	22/06/2026	UNIT 4/9 ASHLEY ST, DERBY FOR 23/04/2026 TO 19/06/2026	81.8
EFT64888	03/07/2026	EMILY SMITH	584.2
NV REIMB2606	26/06/2026	UTILITY SUBSIDY: POWER FOR 26/03/2026 - 25/05/2026,	584.2
EFT64889	03/07/2026	TEAM GLOBAL EXPRESS PTY LTD	1,150.2
NV 0456-8L4291	14/12/2025	FREIGHT - DERBY TO EUROFINS	124.1
NV 0457-8L4291	21/12/2025	FREIGHT - PATHWEST TO DERBY	119.7
NV P69071248	15/06/2026	FREIGHT - WA4 TO PERTH	669.3
NV 1278106	16/06/2026	FREIGHT - WINC TO SDWK	236.9
EFT64890	03/07/2026	KIMBERLEY FIRE SYSTEMS	29,025.2
NV 26127	23/06/2026	FIVE YEARLY SERVICE OF FIRE HYDRANT & FIRE BOOSTER SYSTEM	29,025.2
EFT64891	03/07/2026	KIMBERLEY HOME & ELECTRICAL	299.9
NV 26-00026849	18/06/2026	SUPPLY GIFTS FOR KIMBERLEY ART & PHOTOGRAPHICS PRIZE	299.9
EFT64892	03/07/2026	KIMBERLEY HIRE	7,982.8
NV KH6849	31/03/2026	HIRE OF CONCRETE VIBRATOR & ALL TERRAIN BOOM LIFT 20/03/26	2,090.0
NV KH6908	16/05/2026	HIRE OF 30M TEMP FENCING, BASES & JOINERS.	5,892.8

EFT64893	03/07/2026	THE PIER GROUP PTY LTD T/AS CS LEGAL	198.0
NV 36104	30/06/2026	PROFESSIONAL FEES FOR DEBT RECOVERY	198.0
EFT64894	03/07/2026	MAXXIA PTY LTD	6,069.7
NV DEDUCTION	30/06/2026	PAYROLL DEDUCTION	3,517.2
NV DEDUCTION	30/06/2026	PAYROLL DEDUCTION	2,048.9
NV DEDUCTION	30/06/2026	PAYROLL DEDUCTION	57.8
NV DEDUCTION	30/06/2026	PAYROLL DEDUCTION	445.6
EFT64895	03/07/2026	OUTBACK ELECTRICAL & AIRCON SERVICES	1,420.4
NV 11750	15/06/2026	REPLACE GLOBE, STARTER & EXHAUST FAN 19A WOOLLYBUTT	448.8
NV 11771	19/06/2026	RE-WIRE CONTROL BOX AT DERBY REC CENTRE. RE-WIRE SWITCHBOARD & REPLACE DAMAGED GPO AT DERBY DEPOT	971.6
EFT64896	03/07/2026	NORTH WEST LOCKSMITH	510.0
NV 34931	22/06/2026	REKEY ALL DOOR LOCKS AT 1/20 CLARENDON	310.0
NV 34932	22/06/2026	RE-PIN CYLINDER IN WORKSHOP OFFICE AT DERBY DEPOT	200.0
EFT64897	03/07/2026	POSITIVE POOLS AND MAINTENANCE	1,031.5
NV 81	22/06/2026	SALT CELL, POOL CHEM CHECK AND SERVICE FILTERS	1,031.5
EFT64898	03/07/2026	ROBBRO ROAD CONSTRUCTION PTY LTD	113,827.6
NV 4229	18/06/2026	C08 2023/2024 MAINTENANCE GRADING 2024/2027	113,827.6
EFT64899	03/07/2026	E & MJ ROSHER PTY LTD	58.3
NV 1506990	20/03/2026	SUPPLY KUBOTA PARTS - JOINT	58.3
EFT64900	03/07/2026	PLUM OAK PTY LTD	1,148.9
NV A300149	30/06/2026	RATES REFUND A300149	1,148.9
EFT64901	03/07/2026	HIMAC ATTACHMENTS GROUP	834.5
NV SI-57655	11/06/2026	SUPPLY HIMAC STREET SWEEPER PARTS	834.5
EFT64902	03/07/2026	WA CONTRACT RANGER SERVICES PTY LTD	7,946.4
NV 7129	26/06/2026	RANGER SERVICES INCLUDING TRAVEL 15-28/06/2026	7,946.4
EFT64903	03/07/2026	NEIL MANSELL TRANSPORT PTY LTD	183.1
NV 00454151	16/06/2026	FREIGHT - PALLET 202X 110X 104CM	183.1
EFT64904	10/07/2026	AUSTRALIA POST	1,884.8
NV 1014827020	03/07/2026	POSTAGE COSTS JUNE 2026	1,884.8
EFT64905	10/07/2026	DERBY LICENSED POST OFFICE	90.0
NV 2678	30/06/2026	DLPO SHIRE MONTHLY ACCOUNT JUNE 2026	90.0
EFT64906	10/07/2026	BUCKLEYS EARTHWORKS & PAVING PTY LTD	1,815.0
NV 2957	29/05/2026	REVIEW & PROVISION OF TRAFFIC MANAGEMENT PLAN	1,815.0
EFT64907	10/07/2026	BISHOPS TRANSPORT PTY LTD	180.5
NV B362312A	19/06/2026	FREIGHT - KIMBERLEY ART NETWORK TO DERBY AIRPORT	90.2

NV B362313A	19/06/2026	FREIGHT - SHIRE OF BROOME TO DERBY AIRPORT	90.2
EFT64908	10/07/2026	BUNNINGS GROUP LIMITED	321.0
NV 2210-00352367	21/06/2026	SUPPLIES FOR KAPP OPENING NIGHT	266.9
NV 2210-00352369	21/06/2026	SUPPLIES FOR KAPP OPENING NIGHT	54.1
EFT64909	10/07/2026	CATHERINE FEENEY	740.0
NV 3-R-0039	18/06/2026	FORTNIGHTLY RENT FOR 30 LOCH ST, DERBY	740.0
EFT64910	10/07/2026	BOC LIMITED	210.5
NV 5006907283	28/06/2026	MONTHLY GAS CYLINDER CHARGES	210.5
EFT64911	10/07/2026	CIVIC LEGAL	2,417.8
NV 516155	30/06/2026	RE-ADJUST LEASES - NGUNGA WOMENS	2,417.8
EFT64912	10/07/2026	DMK CULINARY SPECIALIST PTY LTD	10,425.0
NV 0441	08/06/2026	VIP COCKTAIL DINNER CATERING FOR KAPP OPENING NIGHT	10,425.0
EFT64913	10/07/2026	CENTRAL REGIONAL TAFE	1,306.8
NV I0036924	25/05/2026	COURSE FEES FOR STAFF MEMBER	1,306.8
EFT64914	10/07/2026	CANOPY COUPLE	2,310.0
NV 13	27/06/2026	REMOVE TREE AT GROUND LEVEL & TREE OVER HANGING OFFICE	2,310.0
EFT64915	10/07/2026	DERBY BUILDING SUPPLIES	518.6
NV 613448	22/06/2026	SUPPLY CRC BATTERY TERMINAL PROTECTOR	22.3
NV 613450	22/06/2026	SUPPLY COWDROY WHEELS	37.5
NV 613461	22/06/2026	SUPPLY 2X BREMICK WALL PLUG	6.2
NV 613542	23/06/2026	SUPPLY STIHL NYLON LINE	125.8
NV 613664	24/06/2026	SUPPLY LAWN BUILDER & AIR FILTERS	101.7
NV 613866	26/06/2026	SUPPLY AIR FILTER & STUB WITH SCREEN	64.6
NV 613923	26/06/2026	SUPPLY TOPSPAN 96 ROOF BATTEN	160.2
EFT64916	10/07/2026	DERBY BUS SERVICE PTY LTD	220.0
NV 25205	30/06/2026	FREIGHT - JUNE 2026	220.0
EFT64917	10/07/2026	DERBY 4X4 & MARINE	703.9
NV 43383-66239	29/06/2026	SUPPLY OIL FILTER	65.7
NV 43412-66277	30/06/2026	SUPPLY TENSIONER WIDLER & FREIGHT	638.1
EFT64918	10/07/2026	LANDGATE (WA LAND INFORMATION AUTHORITY)	140.5
NV 78249160	29/06/2026	GRV INTERIM VALUATION - SCHEDULE G2025/5	103.3
NV 78263052	30/06/2026	MINING TENEMENTS - INTERIM VALUATIONS	37.2
EFT64919	10/07/2026	HARDMAN ENTERPRISES PL T/AS DERBY PLUMBING AND GAS	451.0
NV 32754	29/06/2026	ANNUAL TESTING OF BACKFLOW DEVICE	451.0
EFT64920	10/07/2026	DERBY HARDWARE MITRE10	59.9

NV 10650115	26/06/2026	SUPPLY BOLTS & NUTS	19.9
NV 10650391	30/06/2026	SUPPLY VALVE CISTERN INLET FLUIDMASTER	39.9
EFT64921	10/07/2026	GRACE RECORDS MANAGEMENT	864.1
NV RP01828322	30/06/2026	SUPPLY CARTONS, FREIGHT OF RECORDS STORED	732.4
NV RP01834370	30/06/2026	STORAGE OF RECORDS - JULY 2026	131.6
EFT64922	10/07/2026	INFOCOUNCIL PTY LIMITED	14,999.8
NV 204684	22/06/2026	ANNUAL LICENSE & HELPDISK FEE	14,999.8
EFT64923	10/07/2026	K&M ELECTRICAL SERVICES	9,082.8
NV 893	29/06/2026	RERUN SUBMAINS DISTRIBUTION BOARD TO AVIATION HANGAR	8,573.9
NV 894	30/06/2026	FIX LED LIGHTS YOUTH CENTRE, POOL LIGHTING & SHADE MOTORS	508.9
EFT64924	10/07/2026	KIMBERLEY HIRE	5,134.6
NV KH6906	31/05/2026	HIRE OF DINGO - LANDSCAPE WORKS ON WHARF WALKWAY 23/04/26	2,695.0
NV KH6928	30/06/2026	HIRE OF DINGO FOR 16/06/2026 - 19/06/2026	1,600.5
NV KH6929	30/06/2026	HIRE OF PORTALOO FOR 01/06/2026 - 30/06/2026	839.1
EFT64925	10/07/2026	LOCAL GOVERNMENT PROFESSIONALS WA	560.0
NV 35791	01/07/2026	2026-2027 FULL MEMBERSHIP DUES	560.0
EFT64926	10/07/2026	ELMO SOFTWARE LIMITED	36,001.3
NV INEAU146342	22/06/2026	ANNUAL LICENSE FEE FOR ELMO (HUMAN RESOURCES) 26/27	36,001.3
EFT64927	10/07/2026	MAXXIA PTY LTD	424.1
NV SDWK-ITC0626	03/07/2026	JUN-26 ITC REPATRIATED TO MAXXIA FOR EMPLOYEES	424.1
EFT64928	10/07/2026	MARIA O'CONNELL	1,680.0
NV 11	22/06/2026	8/12 LOCH STREET FORTNIGHTLY RENT	840.0
NV 12	22/06/2026	8/12 LOCH STREET FORTNIGHTLY RENT	840.0
EFT64929	10/07/2026	MARKET CREATIONS AGENCY PTY LTD	3,938.0
NV JI85-67	12/06/2026	SUPPLY PVC BANNERS & SIGNS	3,938.0
EFT64930	10/07/2026	MANAGED IT PTY LTD	57,856.7
NV 300953	01/07/2026	MANAGED SERVICES FOR THE MONTH OF JULY 2026	124.0
NV 300954	01/07/2026	MANAGED SERVICES FOR THE MONTH OF JULY 2026	57,732.6
EFT64931	10/07/2026	MCLEODS LAWYERS	1,433.3
NV 152649	30/06/2026	ERROR IN WA TODAY ARTICLE	1,433.3
EFT64932	10/07/2026	AUST COMMUNICATIONS & MEDIA AUTHORITY	240.0
NV 504623454	29/05/2026	LICENCE RENEWAL FOR 07/07/2026	240.0
EFT64933	10/07/2026	MOORE AUSTRALIA (TAX)	45,017.5
NV 449114	25/06/2026	MONTHLY STATEMENT OF FINANCIAL ACTIVITY - 25/26	3,217.5
NV 449152	26/06/2026	PROFESSIONAL SERVICES PROVIDED FOR 26/27 STATUTORY BUDGET	17,600.0

NV 449153	26/06/2026	PROFESSIONAL SERVICES PROVIDED FOR 26/27 DETAILED BUDGET	24,200.0
EFT64934	10/07/2026	OUTBACK ELECTRICAL & AIRCON SERVICES	9,230.4
NV 11838	29/06/2026	REPLACE LIGHTS IN KITCHEN & BATHROOM 14 BLOODWOOD	637.2
NV 11842	29/06/2026	LIGHTING INSTALLATION DERBY LIBRARY	8,593.1
EFT64935	10/07/2026	ANDREW HANSEN	984.3
NV REIMB1606	16/06/2026	UTILITY SUBSIDY: POWER FOR 14/01/2026 - 04/02/2026	984.3
EFT64936	10/07/2026	NIAMH FREELAND	498.6
NV REIMB0107	01/07/2026	REPLACEMENT OF A COMMUNITY MEMBERS CAR WINDOW	498.6
EFT64937	10/07/2026	NORTH WEST LOCKSMITH	345.0
NV 34929	22/06/2026	REPAIR LOCKS AT DERBY YOUTH CENTRE	345.0
EFT64938	10/07/2026	RUSTYS IGA	922.4
NV 011578	12/06/2026	FOOD SUPPLIES FOR DERBY YOUTH LATE NIGHT PROGRAM	88.5
NV 021263	18/06/2026	SUPPLIES FOR KIMBERLEY ART AND PHOTOGRAPHIC PRIZES	596.8
NV 015867	19/06/2026	FOOD SUPPLIES FOR DERBY YOUTH SERVICE LATE NIGHT PROGRAMS	105.6
NV 018968	25/06/2026	FOOD FOR YOUTH SERVICE	86.7
NV 036954	26/06/2026	FOOD FOR YOUTH SERVICE	44.6
EFT64939	10/07/2026	STRATEGIC LEADERSHIP CONSULTING	6,413.0
NV 0205	19/06/2026	CEO PERFORMANCE REVIEW 2025-2026	6,413.0
EFT64940	17/07/2026	AUSTRALIAN SERVICES UNION	106.0
NV DEDUCTION	14/07/2026	PAYROLL DEDUCTION	106.0
EFT64941	17/07/2026	WORKSAFE DIVISION DEPARTMENT LOCAL GOVERNMENT, INDUSTRY REGULATION AND SAFETY	15,187.4
NV PERMIT0807	08/07/2026	BSL JUNE 2026	15,187.4
EFT64942	17/07/2026	DEPUTY CHILD SUPPORT REGISTRAR	20.4
NV DEDUCTION	14/07/2026	PAYROLL DEDUCTION	20.4
EFT64943	17/07/2026	DERBY BUILDING SUPPLIES	722.0
NV 614422	02/07/2026	SUPPLY SCREW, HINGE, & DOOR	444.8
NV 614428	02/07/2026	SUPPLY TAPE & SELLEYS SILICONE	40.1
NV 614505	02/07/2026	SUPPLY HANDLE, METAL ANGLE, BARREL BOLT	81.4
NV 614535	03/07/2026	SUPPLY ROLLER COVER, TOILET SEAT, & MARKER	97.4
NV 614621	03/07/2026	SUPPLY MAXI METAL ANGLE	27.1
NV 614752	06/07/2026	SUPPLY VALVE CISTERN INLET	31.0
EFT64944	17/07/2026	DERBY HARDWARE MITRE10	347.8
NV 10650582	02/07/2026	SUPPLY SOLVENT CEMENT & PRIMING FLUID	24.9
NV 10650552	02/07/2026	SUPPLY EXPANDING FOAM GUN	24.9
NV 10650694	03/07/2026	SUPPLY OIL 4STROKE 4LTR	62.9

NV 10650837	06/07/2026	SUPPLY SCREW LONG THREAD HINGE	7.9
NV 10650844	06/07/2026	SUPPLY INSECTICIDE ANT KILLER	43.9
NV 10650860	06/07/2026	SUPPLY VALVE CISTERN INLET FLUIDMASTER	119.9
NV 10650909	06/07/2026	SUPPLY OIL 4 STROKE 4 LTR	62.9
EFT64945	17/07/2026	ELDERS LIMITED (DERBY BRANCH)	45.0
NV 6256-10011002501	06/07/2026	SUPPLY FEED CHICK START & GROWER	45.0
EFT64946	17/07/2026	HORIZON POWER - ACCOUNT PAYMENTS	4,330.0
NV 570688	01/07/2026	208 STREETLIGHTS FOR 01/06/2026 - 30/06/2026	4,330.0
EFT64947	17/07/2026	ELISE FENN	3,278.0
NV 1033	01/07/2026	HIRE WORKSHOP FACILITATOR FOR ART EXPLORATION WORKSHOP	3,278.0
EFT64948	17/07/2026	JULIA WILSON	210.7
NV REIMB1307	13/07/2026	SUBSIDY UTILITY: POWER 23/04/2026 - 19/06/2026	210.7
EFT64949	17/07/2026	KW TILT & TOW	2,800.0
NV T02925-26	17/06/2026	TOWING OF ABANDONED VEHICLES	2,800.0
EFT64950	17/07/2026	MAXXIA PTY LTD	6,069.7
NV DEDUCTION	14/07/2026	PAYROLL DEDUCTION	3,517.2
NV DEDUCTION	14/07/2026	PAYROLL DEDUCTION	2,048.9
NV DEDUCTION	14/07/2026	PAYROLL DEDUCTION	57.8
NV DEDUCTION	14/07/2026	PAYROLL DEDUCTION	445.6
EFT64951	17/07/2026	MARKET CREATIONS AGENCY PTY LTD	17,094.0
NV IG52-4	01/07/2026	ANNUAL SUBSCRIPTION COST - FACILITATING 3 WEBSITES	17,094.0
EFT64952	17/07/2026	MAILING SOLUTIONS PTY LTD	2,140.1
NV 514305	08/07/2026	RATES NOTICES 2026	2,140.1
EFT64953	17/07/2026	NETSTAR AUSTRALIA PTY LTD	546.3
NV 250165	28/06/2026	SUB ANNUAL FEES - EZ STANDARD WEBSITE SUBSCRIPTION	546.3
EFT64954	17/07/2026	NITHIN ANTONY ALAPPAT	500.0
NV REIMB0807	08/07/2026	RETURN BOND FOR HIRE OF DERBY OVAL FOR 28/06/2026	500.0
EFT64955	17/07/2026	NORWESCOM TELECOMMUNICATIONS	227.1
NV 60505	01/07/2026	ANNUAL SKYTUNNEL APP SUBSCRIPTION	24.7
NV 60574	02/07/2026	ALARM MONITORING FOR JULY, AUGUST, & SEPTEMBER 2026	202.4
EFT64956	17/07/2026	DEPARTMENT OF TREASURY AND FINANCE,REVENUE WA	27.0
NV REIMB0607	06/07/2026	REFUND DUPLICATED ESL PAYMENT RECEIVED - REF QR000419975	27.0
EFT64957	17/07/2026	PETER JOHN MCCUMSTIE	720.2
NV TRAVEL1407	14/07/2026	TRAVEL CLAIM: DERBY 8/7/2026 TO PERTH 12/7/2026	720.2
EFT64958	17/07/2026	SIMON KIAMA	100.0

NV REIMB0107	01/07/2026	RETURN BOND FOR HIRE OF BASKETBALL COURTS	100.0
EFT64959	17/07/2026	READYTECH USER GROUP WA INC	962.5
NV 1171	03/07/2026	USER GROUP MEMBERSHIP FEES FOR 2026/2027	962.5
EFT64960	17/07/2026	DAVID RIDLEY	469.3
NV REIMB0807	08/07/2026	UTILITY SUBSIDY: POWER FOR 26/03/2026 - 25/05/2026	469.3
EFT64961	24/07/2026	1883 AUTO ELECTRICS	45.1
NV 1678	14/07/2026	SUPPLY BATTERY HOLD BRACKETS X2	45.1
EFT64962	24/07/2026	ALTHAM CONTRACTING	5,345.0
NV 3743	10/07/2026	FIX ISSUE WITH PRESSURE CELL	497.3
NV 3756	14/07/2026	REPAIRS/MAINTENANCE IN THREE TOILET CUBICLES	4,847.6
EFT64963	24/07/2026	BISHOPS TRANSPORT PTY LTD	228.2
NV B364767A	30/06/2026	FREIGHT - REGIONAL COLLECTION POINTS TO DERBY AIRPORT	185.8
NV B368345	10/07/2026	FREIGHT - DIGGA WEST TO SDWK	42.4
EFT64964	24/07/2026	DERBY BUILDING SUPPLIES	307.9
NV 614914	07/07/2026	SUPPLY SUTTON BLADE RECIP METAL	29.2
NV 614949	08/07/2026	SUPPLY BERNZOMATIC CYLINDER MAP	63.5
NV 615069	09/07/2026	SUPPLY X2 DRILL BITS	64.3
NV 615130	09/07/2026	SUPPLY BREMICK CHEMICAL	95.1
NV 615207	10/07/2026	SUPPLY BREMICK WASHER	20.7
NV 615444	13/07/2026	SUPPLY NOTCHKA LOCKABLE CATCH & HOOK X2	35.0
EFT64965	24/07/2026	DERBY BUS SERVICE PTY LTD	660.0
NV 25281	14/07/2026	SUPPLY PUBLIC BUS SERVICE FOR KAPP	660.0
EFT64966	24/07/2026	DERBY 4X4 & MARINE	75.2
NV 43522-66383	08/07/2026	SUPPLY GREASE CAP	75.2
EFT64967	24/07/2026	DIGGA WEST & EARTHPARTS WA	1,418.6
NV 70492	03/07/2026	SUPPLY ASSORTED PARTS FOR DIGGA	1,418.6
EFT64968	24/07/2026	DERBY PROGRESSIVE SUPPLIES	759.5
NV 131612	10/07/2026	SUPPLY CLEANING SUPPLIES, SUPPLY FULL CREAM MILK	759.5
EFT64969	24/07/2026	DERBY HARDWARE MITRE10	541.7
NV 10650965	07/07/2026	SUPPLY WASH W/ WAX & PROTECTANT	58.9
NV 10651129	08/07/2026	SUPPLY DUSTPAN & BROOM	40.9
NV 10651134	08/07/2026	SUPPLY X2 HOOK CABIN	39.9
NV 10651253	09/07/2026	SUPPLY NYLOC NUT, WASHER & M10 X 25 GRD 8.8 B/N	332.0
NV 10651254	09/07/2026	SUPPLY M20 X 50 GRD 8.8 B/N	39.9
NV 10651649	14/07/2026	SUPPLY TAPE TEFLON BULK	29.9

EFT64970	24/07/2026	DWA INDUSTRIAL RESOURCES PTY LTD	1,485.6
NV 2024703	08/07/2026	MAKE UP & SUPPLY NEW HOSE W/ QUICK RELEASE	1,485.6
EFT64971	24/07/2026	ENTERTAINMENT SERVICES ECHO SOUND	3,600.0
NV 27002	06/07/2026	SUPPLY AUDIO, STAGING, LIGHTING & OPERATORS FOR KAPP	3,600.0
EFT64972	24/07/2026	FITZROY HARDWARE PTY LTD	75.5
NV 10048493	09/07/2026	SUPPLY TRAILER LAMP	75.5
EFT64973	24/07/2026	HOATH REFRIGERATION & AIRCONDITIONING	1,256.7
NV 6380	13/07/2026	REPLACE FRIDGE FAN BLADE & REPAIR A/C 8 KURRAJONG LOOP	1,256.7
EFT64974	24/07/2026	K&M ELECTRICAL SERVICES	1,940.4
NV 905	30/04/2026	INSTALL 2X RELAYS, ELECTRONIC LATCH AT AIRPORT TERMINAL	1,769.9
NV 901	08/07/2026	FIX PUMP CONTROL BOX AT THE DERBY JETTY 29/06/2026	170.5
EFT64975	24/07/2026	WESTERN AUSTRALIAN LOCAL GOVERNMENT ASSOCIATION	3,707.0
NV LGC26-82	01/07/2026	PRESIDENT TICKET FOR WALGA LOCAL GOVERNMENT CONVENTION	3,707.0
EFT64976	24/07/2026	LINDA JUNE WILSON	865.0
NV 20	16/07/2026	FACILITATE ART WORKSHOPS X2 FOR KAPP	865.0
EFT64977	24/07/2026	TYREPOWER FITZROY CROSSING	73.0
NV 105535	10/07/2026	SUPPLY RYCO FILTER - FUEL	73.0
EFT64978	24/07/2026	MONIQUE LE LIEVRE	2,800.0
NV 268	06/07/2026	ENTERTAINMENT SERVICES FOR KAPP	2,800.0
EFT64979	24/07/2026	TRAVELWORLD BROOME	823.3
NV I000053740	08/07/2026	CAR HIRE FOR MRS JODY LEE LOARING	823.3
EFT64980	24/07/2026	VISION POWER	214.5
NV 20662	10/07/2026	FIND ISSUE WITH CONTROL DOOR LOCK & FLOOD LIGHT	214.5
EFT64981	24/07/2026	NEIL MANSELL TRANSPORT PTY LTD	200.4
NV 457144	30/06/2026	FREIGHT - STEEL CABINET	200.4
EFT64982	31/07/2026	AMBER BOON	2,100.0
NV KAPP2026	22/07/2026	KAPP 2026 PHOTOGRAPHY WINNER - FLORA & FAUNA, SNAP & SEND	2,100.0
EFT64983	31/07/2026	ALTHAM CONTRACTING	308.0
NV 3794	20/07/2026	GRAVE EXCAVATION - PLOT 790P	308.0
EFT64984	31/07/2026	AUSTRALIAN SERVICES UNION	110.0
NV DEDUCTION	28/07/2026	PAYROLL DEDUCTION	110.0
EFT64985	31/07/2026	RUSTYS BAKESHOP	2,986.5
NV 220	16/07/2026	CATERING WORKSHOP FOR KAPP 2026	2,986.5
EFT64986	31/07/2026	BUCKLEYS EARTHWORKS & PAVING PTY LTD	14,777.7
NV 2965	29/06/2026	C09-2023-24 MRWA ORPHAN ROADS PROJECT	14,777.7

EFT64987	31/07/2026	CHRISTINE FARRER	2,500.0
NV KAPP2026	22/07/2026	KAPP 2026 ART WINNER - ABORIGINAL ART	2,500.0
EFT64988	31/07/2026	CIARAN FROST	2,500.0
NV KAPP2026	22/07/2026	KAPP 2026 ART WINNER - PAINTINGS	2,500.0
EFT64989	31/07/2026	WINC	2,481.6
NV 9050821745	06/07/2026	STATIONARY TOP UP	2,481.6
EFT64990	31/07/2026	DEPUTY CHILD SUPPORT REGISTRAR	20.4
NV DEDUCTION	28/07/2026	PAYROLL DEDUCTION	20.4
EFT64991	31/07/2026	CAPTIVATE CONNECT	656.7
NV 18652	15/07/2026	QUARTERLY CHARGE FOR CAPTIVATE CONNECT SERVICES	656.7
EFT64992	31/07/2026	CARTER, CHRISSY	2,128.0
NV KAPP2026	22/07/2026	KAPP 2026 SNAP & SEND WINNER	100.0
NV 22726	22/07/2026	ART WORKSHOP FOR KAPP 2026	2,028.0
EFT64993	31/07/2026	DEPARTMENT OF INDUSTRY, INNOVATION & SCIENCE	225,000.0
NV HAR001984	30/06/2026	GRANT TERMINATION	225,000.0
EFT64994	31/07/2026	SARAH LANDRO	497.4
NV REIMB2307	23/07/2026	REIMBURSEMENT OF EXPENSES - KAPP 2026 JUDGING	497.4
EFT64995	31/07/2026	GEOFFREY ANDREW DAVIS	1,478.1
NV ALLOW3107	31/07/2026	JULY 2026 COUNCILLOR ATTENDANCE FEE & ALLOWANCE	1,478.1
EFT64996	31/07/2026	PATRICIA GAULT	1,478.1
NV ALLOW3107	31/07/2026	JULY 2026 COUNCILLOR ATTENDANCE FEE & ALLOWANCE	1,478.1
EFT64997	31/07/2026	GREENFIELD TECHNICAL SERVICES	542.3
NV 5196	01/07/2026	AGRN1288 SDK FUNDING & DISBURSEMENTS	542.3
EFT64998	31/07/2026	TEAM GLOBAL EXPRESS PTY LTD	724.5
NV 1290307	21/07/2026	FREIGHT - WINC TO SDWK	724.5
EFT64999	31/07/2026	ITVISION	1,108.8
NV INITV042756	27/11/2025	ACCESS GROUP CREATED AND USER ADDED	1,108.8
EFT65000	31/07/2026	JESSICA BIDEWELL	2,950.0
NV 200726	20/07/2026	ART WORKSHOPS DURING KAPP	1,950.0
NV KAPP2026	22/07/2026	KAPP 2026 ART WINNER - PEOPLES CHOICE	1,000.0
EFT65001	31/07/2026	KERRISSA O'MEARA	1,849.5
NV ALLOW3107	31/07/2026	JULY 2026 COUNCILLOR ATTENDANCE FEE & ALLOWANCE	1,849.5
EFT65002	31/07/2026	KW TILT & TOW	350.0
NV T03526-27	26/07/2026	REMOVE WHITE SANTA FE	350.0
EFT65003	31/07/2026	KYRA EDWARDS	500.0

NV KAPP2026	22/07/2026	KAPP 2026 PHOTOGRAPHY WINNER - YOUTH	500.0
EFT65004	31/07/2026	LACHLAN CARRACHER	1,478.1
NV ALLOW3107	31/07/2026	JULY 2026 COUNCILLOR ATTENDANCE FEE & ALLOWANCE	1,478.1
EFT65005	31/07/2026	LAURIE SHAW	1,478.1
NV ALLOW3107	31/07/2026	JULY 2026 COUNCILLOR ATTENDANCE FEE & ALLOWANCE	1,478.1
EFT65006	31/07/2026	LEAH UMBAGAI	1,478.1
NV ALLOW3107	31/07/2026	JULY 2026 COUNCILLOR ATTENDANCE FEE & ALLOWANCE	1,478.1
EFT65007	31/07/2026	LAWFORD SMITH	500.0
NV REIMB0707	07/07/2026	RETURN BOND FOR HIRE OF CIVIC CENTRE 05/07/2026	500.0
EFT65008	31/07/2026	MAXXIA PTY LTD	6,069.7
NV DEDUCTION	28/07/2026	PAYROLL DEDUCTION	3,517.2
NV DEDUCTION	28/07/2026	PAYROLL DEDUCTION	2,048.9
NV DEDUCTION	28/07/2026	PAYROLL DEDUCTION	57.8
NV DEDUCTION	28/07/2026	PAYROLL DEDUCTION	445.6
EFT65009	31/07/2026	MAYAH ROSSER	1,500.0
NV KAPP2026	22/07/2026	KAPP 2026 ART WINNER - EMERGING ARTIST	1,500.0
EFT65010	31/07/2026	MARY LOU DIVILLI	5,000.0
NV KAPP2026	22/07/2026	KAPP 2026 OVERALL PHOTOGRAPHY WINNER - ACQUISITIONAL	5,000.0
EFT65011	31/07/2026	MODERN TEACHING AIDS PTY LTD	2,547.8
NV 46911164	27/05/2026	NATURAL SPACES ADJUSTABLE HEIGHT RECTANGULAR TABLE	2,547.8
EFT65012	31/07/2026	OUTBACK ELECTRICAL & AIRCON SERVICES	495.0
NV 11888	16/07/2026	REPAIR LIGHT FITTING & DISHWASHER	495.0
EFT65013	31/07/2026	ANNA SPENCER	2,500.0
NV KAPP2026	22/07/2026	KAPP 2026 ART WINNER - WORKS ON PAPER	2,500.0
EFT65014	31/07/2026	LYCAN PTY LTD	396.0
NV 15837	07/07/2026	HIRE OF TWO SECURITY GUARDS FOR KAPP 2026	396.0
EFT65015	31/07/2026	NORWESCOM TELECOMMUNICATIONS	202.4
NV 60573	02/07/2026	ALARM MONITORING FOR JULY, AUGUST, & SEPTEMBER 2026	202.4
EFT65016	31/07/2026	FOUNDATION FOR INDIGENOUS SUSTAINABLE HEALTH LIMITED	959.5
NV DER7454	22/07/2026	STAFF UNIFORM FOR STAFF MEMBER	959.5
EFT65017	31/07/2026	ADAM RUSSELL CORNISH	1,478.1
NV ALLOW3107	31/07/2026	JULY 2026 COUNCILLOR ATTENDANCE FEE & ALLOWANCE	1,478.1
EFT65018	31/07/2026	PETRINA BEDFORD	2,500.0
NV KAPP2026	22/07/2026	KAPP 2026 ART WINNER - MIXED MEDIA	2,500.0
EFT65019	31/07/2026	PETER JOHN MCCUMSTIE	4,031.6

NV ALLOW3107	31/07/2026	JULY 2026 PRESIDENT ATTENDANCE FEE & ALLOWANCE	2,963.5
NV TRAVEL3107	31/07/2026	TRAVEL CLAIM PERTH 17/07/2026 TO DERBY 21/07/2026	1,068.1
EFT65020	31/07/2026	THINKPROJECT AUSTRALIA PTY LTD	11,496.9
NV RSL-23039	01/07/2026	DIGITAL ASSET REGISTER 01/07/2026 - 30/06/2027	11,496.9
EFT65021	31/07/2026	REDFISH TECHNOLOGIES PTY LTD	5,860.8
NV 67401	17/07/2026	SERVICE AGREEMENT FOR REDFISH 2026/27	5,860.8
EFT65022	31/07/2026	REALMSTUDIOS	16,379.0
NV 4771	30/06/2026	PROFESSIONAL SERVICES T4-2526 REC PRECINCT MASTER PLAN	16,379.0
EFT65023	31/07/2026	RUSTYS IGA	371.0
NV 017383	10/07/2026	FOOD SUPPLIES FOR SCHOOL HOLIDAY PROGRAM	323.3
NV 028050	13/07/2026	FOOD FOR YOUTH SCHOOL HOLIDAY PROGRAM	47.7
EFT65024	31/07/2026	RSPCA WA	5,000.0
NV REIMB0907	09/07/2026	SUCCESSFUL APPLICATION TO SDWK COMMUNITY GRANTS 25/26	5,000.0
EFT65025	31/07/2026	STEVEN CUTTS	2,000.0
NV KAPP2026	22/07/2026	KAPP 2026 PHOTOGRAPHY WINNER - LANDSCAPES	2,000.0
EFT65026	31/07/2026	STACEY FORD	2,500.0
NV KAPP2026	22/07/2026	KAPP 2026 PHOTOGRAPHY WINNER - PORTRAITS & PEOPLES CHOICE	2,500.0
EFT65027	31/07/2026	CLEANAWAY CO PTY LTD	211,216.9
NV 27026662	30/06/2026	BIN COLLECTION - JUNE 2026	9,300.8
NV 27026548	30/06/2026	RESIDENTIAL & COMMERCIAL SULO - DRY SEASON JUNE 2026	56,003.2
NV 27026549	30/06/2026	LANDFILL MAINTENANCE - JUNE	145,912.8
EFT65028	31/07/2026	VALERIE ROSS	3,478.1
NV REIMB2107	21/07/2026	BOND RETURN FOR CIVIC CENTRE HIRE 27TH - 28TH JUNE	2,000.0
NV ALLOW3107	31/07/2026	JULY 2026 COUNCILLOR ATTENDANCE FEE & ALLOWANCE	1,478.1
EFT65029	31/07/2026	WESTCOAST BUILDING AND CONSTRUCTION	220,000.0
NV 2017	20/07/2026	SUPPLY & INSTALL STACKER DOORS, ROLLER SHUTTERS, LOUVRES	220,000.0
EFT65030	31/07/2026	WA CONTRACT RANGER SERVICES PTY LTD	7,368.9
NV 7176	12/07/2026	RANGER SERVICES & TRAVEL	7,368.9
EFT65031	31/07/2026	WCW CIVIL PTY LTD	13,586.2
NV 6	13/07/2026	ROAD ASSET MANAGEMENT UPGRADE STRATEGY	13,586.2
		TOTAL	\$1,564,344.5

FEE PAYMENTS – MUNI ACCOUNT

PAYMENT ID	DATES	CREDITOR / INVOICE DETAILS	AMOUNT
182	01/07/2026	MER - MERCHANT FEES	0.6
182	01/07/2026	EXC - EXCESS TRANSACTIONS FEE	27.5
182	01/07/2026	EXC - EXCESS TRANSACTIONS FEE	46.6
182	01/07/2026	EXC - EXCESS TRANSACTIONS FEE	9.0
182	02/07/2026	DOT - DOT PAYMENT	6,813.2
182	03/07/2026	MER - MERCHANT FEES	49.5
182	03/07/2026	MER - MERCHANT FEES	52.4
182	03/07/2026	MER - MERCHANT FEES	448.6
182	06/07/2026	BPY - BPAY FEES	54.6
182	06/07/2026	BPY - BPAY FEES	77.0
182	02/07/2026	GHA - GREYHOUND AUSTRALIA	1,721.0
182	14/07/2026	ASF - ACCOUNT SERVICE FEE	90.0
182	15/07/2026	BEX - BPOINT FEES	29.9
182	28/07/2026	BAS4 - ATO - IAS PAYMENT - PAYG WITHHOLDING	73,931.0
182	30/07/2026	GHA - GREYHOUND AUSTRALIA	1,228.0
182	31/07/2026	ASF - ACCOUNT SERVICE FEE	211.9
182	31/07/2026	ASF - ACCOUNT SERVICE FEE	31.3
182	24/07/2026	BAS6A - ATO - BAS PAYMENT - FBT INSTALMENT	21,514.0
182	16/07/2026	GHA - GREYHOUND AUSTRALIA	1,574.0
182	16/07/2026	GHA - GREYHOUND AUSTRALIA	1,553.0
182	23/07/2026	GHA - GREYHOUND AUSTRALIA	2,480.0
182	07/07/2026	IINET - IINET 225211599 (\$109.99)	109.9
182	01/07/2026	DOT - DOT PAYMENT	5,169.7
DD23786.1	14/07/2026	AWARE SUPER	24,328.5
NV SUPER	14/07/2026	SUPERANNUATION	19,661.9
NV DEDUCTION	14/07/2026	PAYROLL DEDUCTION	3,503.7
NV DEDUCTION	14/07/2026	PAYROLL DEDUCTION	400.0
NV DEDUCTION	14/07/2026	PAYROLL DEDUCTION	262.7
NV DEDUCTION	14/07/2026	PAYROLL DEDUCTION	500.0
DD23786.2	14/07/2026	RAIZ SUPER	365.4
NV SUPER	14/07/2026	SUPERANNUATION	365.4

DD23786.3	14/07/2026	GESB EMPLOYER SERVICES	755.2
NV SUPER	14/07/2026	SUPERANNUATION	755.2
DD23786.4	14/07/2026	MLC SUPER FUND	116.2
NV SUPER	14/07/2026	SUPERANNUATION	116.2
DD23786.5	14/07/2026	BT PANORAMA SUPER	665.2
NV SUPER	14/07/2026	SUPERANNUATION	665.2
DD23786.6	14/07/2026	CARE SUPER	466.3
NV SUPER	14/07/2026	SUPERANNUATION	466.3
DD23786.7	14/07/2026	Q SUPER	1,057.2
NV SUPER	14/07/2026	SUPERANNUATION	772.5
NV DEDUCTION	14/07/2026	PAYROLL DEDUCTION	284.6
DD23786.8	14/07/2026	MYNORTH SUPER	359.4
NV SUPER	14/07/2026	SUPERANNUATION	359.4
DD23786.9	14/07/2026	FIRST SUPER	365.4
NV SUPER	14/07/2026	SUPERANNUATION	365.4
DD23803.1	28/07/2026	AWARE SUPER	22,912.8
NV SUPER	28/07/2026	SUPERANNUATION	18,427.9
NV DEDUCTION	28/07/2026	PAYROLL DEDUCTION	3,424.0
NV DEDUCTION	28/07/2026	PAYROLL DEDUCTION	400.0
NV DEDUCTION	28/07/2026	PAYROLL DEDUCTION	160.8
NV DEDUCTION	28/07/2026	PAYROLL DEDUCTION	500.0
DD23803.2	28/07/2026	GESB EMPLOYER SERVICES	755.2
NV SUPER	28/07/2026	SUPERANNUATION	755.2
DD23803.3	28/07/2026	MLC SUPER FUND	465.1
NV SUPER	28/07/2026	SUPERANNUATION	465.1
DD23803.4	28/07/2026	BT PANORAMA SUPER	665.2
NV SUPER	28/07/2026	SUPERANNUATION	665.2
DD23803.5	28/07/2026	CARE SUPER	719.6
NV SUPER	28/07/2026	SUPERANNUATION	719.6
DD23803.6	28/07/2026	Q SUPER	1,057.2
NV SUPER	28/07/2026	SUPERANNUATION	772.5
NV DEDUCTION	28/07/2026	PAYROLL DEDUCTION	284.6
DD23803.7	28/07/2026	MYNORTH SUPER	356.1
NV SUPER	28/07/2026	SUPERANNUATION	356.1
DD23803.8	28/07/2026	FIRST SUPER	365.4

NV SUPER	28/07/2026	SUPERANNUATION	365.4
DD23803.9	28/07/2026	REST SUPERANNUATION	3,783.7
NV SUPER	28/07/2026	SUPERANNUATION	3,275.6
NV DEDUCTION	28/07/2026	PAYROLL DEDUCTION	508.0
DD23828.1	14/07/2026	HORIZON POWER - ACCOUNT PAYMENTS	118.1
NV 107820	14/07/2026	UNIT A/84 DURACK ST, CABBALLIN FOR 30/04/2026 TO 25/06/2026	118.1
DD23828.2	17/07/2026	HORIZON POWER - ACCOUNT PAYMENTS	21,161.9
NV 220780	17/07/2026	918 STREETLIGHTS FOR 01/06/2026 TO 30/06/2026	21,078.9
NV 523100	17/07/2026	CCTV AT BAOBAB WAY, DERBY FOR 01/06/2026 TO 30/06/2026	83.0
DD23828.3	22/07/2026	HORIZON POWER - ACCOUNT PAYMENTS	10,946.3
NV 312249	22/07/2026	LOT 143 DERBY HIGHWAY FOR 04/06/2026 TO 03/07/2026	2,267.3
NV 321183	22/07/2026	30 CLARENDON ST, DERBY FOR 04/06/2026 TO 03/07/2026	2,461.5
NV 166519	22/07/2026	ASHLEY ST, DERBY FOR 04/06/2026 TO 03/07/2026	3,771.6
NV 172452	22/07/2026	LOT 199 FORREST RD, FX FOR 04/06/2026 TO 03/07/2026	2,445.8
DD23828.4	21/07/2026	HORIZON POWER - ACCOUNT PAYMENTS	794.0
NV 333902	21/07/2026	24 LOCH ST, DERBY FOR 04/06/2026 TO 02/07/2026	583.1
NV 424950	21/07/2026	LOT 26818 WHARF RD, DERBY FOR 04/06/2026 TO 02/07/2026	150.6
NV 517343	21/07/2026	LOC 26818 WHARF RD, DERBY FOR 04/06/2026 TO 02/07/2026	60.1
DD23828.5	02/07/2026	HORIZON POWER - ACCOUNT PAYMENTS	2,948.5
NV 335373	02/07/2026	7 MILLARD ST, DERBY FOR 17/04/2026 TO 15/06/2026	1,994.9
NV 416399	02/07/2026	11 CORKWOOD CT, DERBY FOR 17/04/2026 TO 15/06/2026	126.8
NV 152662	02/07/2026	LOT 1326 GIBB RIVER RD, DERBY FOR 17/04/2026 TO 15/06/2026	166.5
NV 167790	02/07/2026	LOT 1326 WINDJANA RD, DERBY FOR 17/04/2026 TO 15/06/2026	660.1
DD23828.6	28/07/2026	HORIZON POWER - ACCOUNT PAYMENTS	779.0
NV 163224	28/07/2026	LOT 99999 FALLON RD, FX FOR 12/05/2026 TO 09/07/2026	176.8
NV 163546	28/07/2026	LOT 32 AIRPORT RD, FX FOR 12/05/2026 TO 09/07/2026	602.2
DD23828.7	27/07/2026	HORIZON POWER - ACCOUNT PAYMENTS	692.7
NV 198764	27/07/2026	LOT 128 GREAT NORTHERN HIGHWAY, FX FOR 10/06/2026 TO 08/07/2026	692.7
DD23828.8	31/07/2026	HORIZON POWER - ACCOUNT PAYMENTS	280.0
NV 203951	31/07/2026	3 LOCH ST, DERBY FOR 15/05/2026 TO 14/07/2026	280.0
DD23831.1	09/07/2026	ANZ COMMERCIAL CARD SERVICES CENTRE	15,816.5
NV ANZ LAR	09/07/2026	CREDIT CARD - JULY 2026	12,054.3
NV ANZ WNE	09/07/2026	CREDIT CARD - JULY 2026	2,134.0
NV ANZ LLW	09/07/2026	CREDIT CARD - JULY 2026	1,628.2
DD23838.1	16/07/2026	TELSTRA LIMITED	495.0

NV 4275260810	16/07/2026	SATELLITE BILLINGS - JULY 2026	495.0
DD23839.1	14/07/2026	WATER CORPORATION	12.0
NV 9023533812	14/07/2026	14-18 KNOWSLEY ST, DERBY (LOT 1142) FOR 29/05/2026 TO 22/06/2026	12.0
DD23839.2	23/07/2026	WATER CORPORATION	275.4
NV 9018700655	23/07/2026	FLYNN DR, FITZROY LOT 302 RES 36824 FOR 01/07/2026 TO 31/08/2026	275.4
DD23840.1	13/07/2026	TELSTRA LIMITED	74.9
NV 1718873800	13/07/2026	SERVICES AND EQUIPMENT RENTAL TO 19/07/2026	74.9
DD23840.2	27/07/2026	TELSTRA LIMITED	8,797.3
NV 0463459000	27/07/2026	MAIN LINE BILLING - JULY 2026	8,797.3
DD23841.1	24/07/2026	TELSTRA LIMITED	947.0
NV 4174249435	24/07/2026	MOBILE PHONE SERVICES - JULY 2026	947.0
DD23841.2	21/07/2026	TELSTRA LIMITED	40.0
NV 4275260919	21/07/2026	MOBILE SERVICE - JULY 2026	40.0
DD23842.1	03/07/2026	HOUSING AUTHORITY	4,440.0
NV 03072026	03/07/2026	RENT - 7X PROPERTIES	4,440.0
DD23842.2	24/07/2026	HOUSING AUTHORITY	1,160.0
NV 24072026	24/07/2026	RENT - (REF 41046646)	1,160.0
DD23843.1	21/07/2026	THE SHELL COMPANY OF AUSTRALIA LIMITED	338.2
NV FUEL - JUN26	21/07/2026	SHELL FUEL - JUN 2026	338.2
DD23845.1	23/07/2026	WESTERN AUSTRALIAN TREASURY CORPORATION	21,159.3
NV GFEE30062026	23/07/2026	GUARANTEE FEE 30/06/2026 DRFAWA & GENERAL ACCOUNT	21,159.3
DD23846.1	30/07/2026	WESTERN AUSTRALIAN TREASURY CORPORATION	162,023.0
NV LOAN	30/07/2026	LOAN 153 (294802) CAPITAL PAYMENT, LOAN 153 (294802) INTEREST	162,023.0
DD23786.10	14/07/2026	REST SUPERANNUATION	5,081.5
NV SUPER	14/07/2026	SUPERANNUATION	4,245.2
NV DEDUCTION	14/07/2026	PAYROLL DEDUCTION	836.2
DD23786.11	14/07/2026	HOST PLUS SUPERANNUATION FUND	3,786.9
NV DEDUCTION	14/07/2026	PAYROLL DEDUCTION	450.0
NV DEDUCTION	14/07/2026	PAYROLL DEDUCTION	79.2
NV SUPER	14/07/2026	SUPERANNUATION	3,257.7
DD23786.12	14/07/2026	CFS EDGE SUPER AND PENSION	1,770.0
NV DEDUCTION	14/07/2026	PAYROLL DEDUCTION	476.5
NV SUPER	14/07/2026	SUPERANNUATION	1,293.4
DD23786.13	14/07/2026	THE EQUIPSUPER SUPERANNUATION FUND	1,050.2
NV DEDUCTION	14/07/2026	PAYROLL DEDUCTION	282.7

NV SUPER	14/07/2026	SUPERANNUATION	767.4
DD23786.14	14/07/2026	AUSTRALIAN RETIREMENT TRUST SUPER SAVINGS	2,438.5
NV DEDUCTION	14/07/2026	PAYROLL DEDUCTION	374.7
NV SUPER	14/07/2026	SUPERANNUATION	2,063.8
DD23786.15	14/07/2026	MLC SUPER NOMINEES PTY LTD	42.8
NV DEDUCTION	14/07/2026	PAYROLL DEDUCTION	42.8
DD23786.16	14/07/2026	AUSTRALIAN SUPER	9,020.5
NV DEDUCTION	14/07/2026	PAYROLL DEDUCTION	877.9
NV DEDUCTION	14/07/2026	PAYROLL DEDUCTION	559.9
NV DEDUCTION	14/07/2026	PAYROLL DEDUCTION	57.1
NV DEDUCTION	14/07/2026	PAYROLL DEDUCTION	100.0
NV SUPER	14/07/2026	SUPERANNUATION	7,425.4
DD23786.17	14/07/2026	EVIE A MOLSON SUPERANNUATION FUND SMSF	462.2
NV SUPER	14/07/2026	SUPERANNUATION	462.2
DD23786.18	14/07/2026	ING SUPERANNUATION FUND	362.2
NV SUPER	14/07/2026	SUPERANNUATION	362.2
DD23803.10	28/07/2026	HOST PLUS SUPERANNUATION FUND	15,790.6
NV DEDUCTION	28/07/2026	PAYROLL DEDUCTION	450.0
NV DEDUCTION	28/07/2026	PAYROLL DEDUCTION	647.5
NV SUPER	28/07/2026	SUPERANNUATION	14,693.1
DD23803.11	28/07/2026	CFS EDGE SUPER AND PENSION	1,770.0
NV DEDUCTION	28/07/2026	PAYROLL DEDUCTION	476.5
NV SUPER	28/07/2026	SUPERANNUATION	1,293.4
DD23803.12	28/07/2026	THE EQUIPSUPER SUPERANNUATION FUND	4,303.9
NV DEDUCTION	28/07/2026	PAYROLL DEDUCTION	643.6
NV SUPER	28/07/2026	SUPERANNUATION	3,660.2
DD23803.13	28/07/2026	AUSTRALIAN RETIREMENT TRUST SUPER SAVINGS	2,438.5
NV DEDUCTION	28/07/2026	PAYROLL DEDUCTION	374.7
NV SUPER	28/07/2026	SUPERANNUATION	2,063.8
DD23803.14	28/07/2026	MLC SUPER NOMINEES PTY LTD	171.3
NV DEDUCTION	28/07/2026	PAYROLL DEDUCTION	171.3
DD23803.15	28/07/2026	AUSTRALIAN SUPER	8,419.6
NV DEDUCTION	28/07/2026	PAYROLL DEDUCTION	877.9
NV DEDUCTION	28/07/2026	PAYROLL DEDUCTION	451.3
NV DEDUCTION	28/07/2026	PAYROLL DEDUCTION	57.6

NV DEDUCTION	28/07/2026	PAYROLL DEDUCTION	100.0
NV SUPER	28/07/2026	SUPERANNUATION	6,932.6
DD23803.16	28/07/2026	EVIE A MOLSON SUPERANNUATION FUND SMSF	270.6
NV SUPER	28/07/2026	SUPERANNUATION	270.6
DD23803.17	28/07/2026	ING SUPERANNUATION FUND	495.6
NV SUPER	28/07/2026	SUPERANNUATION	495.6
PE14/07/2026	14/07/2026	NET PAY	\$217,277.0
PE28/07/2026	28/07/2026	NET PAY	\$226,884.4
		TOTAL	\$931,919.9

The Shire Of Derby / West Kimberley
ANZ Corporate Credit Card Reconciliation
Period Reporting: 13/05/2026 to 14/06/2026

Card Holder : Tamara Clarkson								
Date	Transaction Description	GST (Y/N)	Amount (GST Excl)	GST	Amount (GST Incl)	Account	Receipt Provided	Comments
12/06/2026	OUR COMMUNITY PTY LTD NORTH MELBOUR	Y	\$ 363.64	\$ 36.36	\$ 400.00	121107410	Yes	Renewal of Shire's annual multi-user subscription to Our Community's grants database service, Funding Centre Allows access for up to 10 users/logins.
11/06/2026	FITZROY RIVER LODGE PTY L FITZROY CROSS	Y	\$ 25.84	\$ 2.58	\$ 28.42	EP0025	Yes	Refreshments for meeting with FX Police Officer in Charge, President, CEO and Director Community Planning
10/06/2026	SQ *RUSTYS BAKESHOP ABN 9 Derby	F	\$ 24.00	0	\$ 24.00	EP0025	Yes	Refreshments for CEO, President, Director Community Planning and external stakeholder (Shane Clancy - Meat Works) 08.06.26
1/06/2026	STARLINK INTERNET Sydney	Y	\$ 76.37	\$ 7.64	\$ 84.01	121402190	Yes	Priority 50GB WIFI Derby Administration Centre
1/06/2026	STARLINK INTERNET Sydney	Y	\$ 379.09	\$ 37.91	\$ 417.00	121402190	Yes	WIFI subscription for FX Shire buildings 27.5.26 - 27.6.26.
29/05/2026	NEAPS BISTRO Derby	Y	\$ 550.00	\$ 55.00	\$ 605.00	EP0025	Yes	Honorary Freeman of the Shire Award Presentation and Dinner held 27 May 2026
27/05/2026	SQ *COLOURS STUDIO Spencer Park	Y	\$ 221.67	\$ 22.17	\$ 243.84	EP0025	Yes	3 x floral bouquets (two as employee thank you gifts and one for Lovell Family for Honorary Freeman of the Shire presentation.
26/05/2026	STARLINK INTERNET Sydney	Y	\$ 505.45	\$ 50.55	\$ 556.00	121402190	Yes	WIFI subscription for Derby and FX Shire buildings 23.05.26 - 23.06.26.
26/05/2026	INK STATION 0467220886	Y	\$ 210.07	\$ 21.01	\$ 231.08	121402150	Yes	Printer cartridges - Executive Services office
25/05/2026	Intuit Mailchimp Sydney	N	\$ 63.56	0	\$ 63.56	121402410	Yes	2500 contacts essential plan needed for Media - MC26125839
25/05/2026	RUSTYS IGA DERBY	Y	\$ 54.54	\$ 5.45	\$ 59.99	EP0025	Yes	Condolence gift for employee
25/05/2026	WOOLWORTHS/131-135 LOCH S DERBY	Y	\$ 29.00	\$ 2.90	\$ 31.90	120902890	Yes	Derby Short Stay Units cleaning supplies
25/05/2026	RUSTYS IGA DERBY	F	\$ 27.90	0	\$ 27.90	EP0025	Yes	Catering for Organisational Management Team Meeting held 21 May 2026
22/05/2026	Crown Towers Perth Burswood	Y	\$ 618.86	\$ 61.89	\$ 680.75	EX08	Yes	Accommodation for CEO to attend key stakeholder and Minister meetings 13.07.26 - 15.07.26
22/05/2026	AVIAIR PTY LTD KUNUNURRA	Y	\$ 252.73	\$ 25.27	\$ 278.00	AD09	Yes	Flights for Dr Shayne Silcox to complete CEO performance review 17.06.26 - 19.06.26
21/05/2026	VIRGIN AU WWW.VIRGINAUS	Y	\$ 654.13	\$ 65.41	\$ 719.54	AD09	Yes	Flights for Dr Shayne Silcox to complete CEO performance review 17.06.26 - 19.06.26
20/05/2026	SQ *RUSTYS BAKESHOP ABN 9 Derby	F	\$ 19.50	0	\$ 19.50	EP0025	Yes	Refreshments for meeting with CEO, President and Derby Police regarding Courthouse Closure impact.
18/05/2026	WANEWS DTI OSBORNE PARK	Y	\$ 29.09	\$ 2.91	\$ 32.00	121402410	Yes	The West Australian/Sunday Times Digital Edition subscription 16.05 - 12.06.26
18/05/2026	QANTAS AIR 081HQA3D4HQG7 MASCOT	Y	\$ 1,172.45	\$ 117.25	\$ 1,289.70	EX08	Yes	Accommodation for CEO to attend WALGA Convention Conference 14.09 - 18.09.26
13/05/2026	SP ST JOHN AMBULANCE N SMITHFIELD	F	\$ 5,835.00	0	\$ 5,835.00	OG001	Yes	3 x St John Defibrillator Bundles - required for Library, Aquatics and Administration Centre.
13/05/2026	SP ST JOHN AMBULANCE N SMITHFIELD	Y	\$ 13.64	\$ 1.36	\$ 15.00	OG001	Yes	3 x St John Defibrillator Bundles - CC Surcharge charged separately from above
13/05/2026	The Continental Hote Fremantle	Y	\$ 89.51	\$ 8.95	\$ 98.46	120401090	Yes	President meals while in Broome attending Western Australian State Budget Sundowner 10.05.26 - 11.05.26
13/05/2026	The Mangrove Resort Fremantle	Y	\$ 285.15	\$ 28.51	\$ 313.66	EX08	Yes	Accommodation for CEO 10.05.26 - 11.05.26 to attend 2026-27 Western Australian State Budget Sundowner held on 10.05.2026
TOTAL \$					12,054.31			
Card Holder Declaration: I, as the card holder, am responsible for all transactions on my Corporate Credit Card and hereby declare that the expenditure detailed on this statement was approved for work related purposes in accordance with the Transaction Card Policy and Procurement Policy of the Shire of Derby/West Kimberley Tamara Clarkson Chief Executive Officer								
					 signature	10 August 2026 Date		

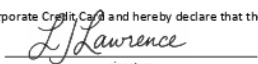
Card Holder : Wayne Neate									
Date	Transaction Description	GST (Y/N)	Amount (GST Excl)	GST	Amount (GST Incl)	Account	Receipt Provided	Comments	
18/05/2026	AIRPORTS.ASN.AU BARTON	Y	\$ 1,940.00	\$ 194.00	\$ 2,134.00	2120841	Yes	Annual Membership Fee for Australian Airports Association 1 July 2026 - 30 June 2027	
				TOTAL \$	2,134.00				

Card Holder Declaration:
I, as the card holder, am responsible for all transactions on my Corporate Credit Card and hereby declare that the expenditure detailed on this statement was approved for work related purposes in accordance with the Transaction Card Policy and Procurement Policy of the Shire of Derby/West Kimberley
Wayne Neate
Director of Technical & Development Services

 07/08/2026
signature Date

Card Holder : Luke Lawrence									
Date	Transaction Description	GST (Y/N)	Amount (GST Excl)	GST	Amount (GST Incl)	Account	Receipt Provided	Comments	
14/05/2026	Ink Station SYDNEY	Y	\$ 773.52	\$ 77.35	\$ 850.87	121402150	Yes	Ink refills required for Admin printers	
14/05/2026	QANTAS AIRWAYS LTD (EC Mascot	Y	\$ 706.71	\$ 70.67	\$ 777.38	PC06	Yes	Flights for Director Community Planning to attend Planning Essentials Training 29.07.26 - 01.08.26	
				TOTAL \$	1,628.25				

Card Holder Declaration:
I, as the card holder, am responsible for all transactions on my Corporate Credit Card and hereby declare that the expenditure detailed on this statement was approved for work related purposes in accordance with the Transaction Card Policy and Procurement Policy of the Shire of Derby/West Kimberley
Luke Lawrence
Director Community Planning

 07.08.26
signature Date

TOTAL PURCHASES FOR ABOVE STATED PERIOD \$ 15,816.56
 PAYMENTS AND OTHER CREDITS \$ -
 INTEREST CHARGES \$ -
 CLOSING BALANCE \$ 15,816.56

Procurement Approval

Name	Tamara Clarkson
Position	Chief Executive Officer
Date	
Signature	

10 August 2026

Reconciliation Processed

Name	Ashlee Doust
Position	Accounts Payable Officer
Date	07/08/2026
Signature	

Reconciliation Certified

Name	Lavenia Ratabua
Position	Senior Finance Officer
Date	
Signature	

15.3 STATEMENT OF FINANCIAL ACTIVITY JUNE 2026**File Number:** 5179**Author:** Jill Brazil, Director Corporate Services**Responsible Officer:** Tamara Clarkson, Chief Executive Officer**Authority/Discretion:** Legislative**SUMMARY**

This report provides a draft summary of Council's financial position for the periods ending 30 June 2026.

DISCLOSURE OF ANY INTEREST

Nil by Author and Nil by Responsible Officer.

BACKGROUND

Local governments are required to prepare, on a monthly basis, a statement of financial activity that reports on the Shire's financial performance in relation to its adopted/amended budget.

The Shire's financial reporting framework provides Council, management and employees with a broad overview of the Shire's wide financial position.

STATUTORY ENVIRONMENT

In accordance with the *Local Government Act 1995* and *Local Government (Financial Management) Regulations 1996*, a Statement of Financial Activity is required to be presented to Council as a minimum requirement.

Section 6.4 of the *Local Government Act 1995* provides for the preparation of financial reports.

In accordance with Regulation 34 (5) of the *Local Government (Financial Management) Regulations 1996*, a report must be compiled on variances greater than the materiality threshold adopted by Council of \$30,000 or 10% whichever is the greater. As this report is composed at a program level, variance commentary considers the most significant items that comprise the variance.

POLICY IMPLICATIONS

Significant Accounting Policy

Sundry Debtors Collection Policy

Outstanding Rates Collection Policy

Investments Policy

FINANCIAL IMPLICATIONS

Expenditure for the period ending has been incurred in accordance with the Annual Budget 2025/26 as adopted by Council (Commissioner) at its meeting held 18 June 2025 (COO58/25). The budget is structured on financial viability and sustainability principles.

STRATEGIC IMPLICATIONS

GOAL	OUR PRIORITIES	WE WILL
1. Leadership and Governance	1.2 Capable, inclusive and effective organisation	1.2.2 Provide strong governance

RISK MANAGEMENT CONSIDERATIONS

RISK	LIKELIHOOD	CONSEQUENCE	RISK ANALYSIS	MITIGATION
Financial: The Shire is exposed to a number of financial risks. Most of these risks exist in respect to recurrent revenue streams which are required to meet current service levels. Any reduction in these revenue stream into the future is likely to have an impact on the Shire's ability to meet service levels or asset renewal funding requirements, unless the Shire can replace this revenue or alternatively reduce costs.	Possible	Moderate	Medium	The completion of the Monthly Financial Activity Statement report is a control that monitors this risk.

CONSULTATION

Internal.

Moore Australia.

COMMENT

Financial integrity is essential to the operational viability of the Shire but also as the custodian of community assets and service provision. An ability to monitor and report on financial operations, activities and capital projects is imperative to ensure that financial risk is managed at acceptable levels. The ability for the Shire to remain financially sustainable is a significant strategy for a region that is continually under pressure from the pastoral industry, private enterprise and State Government obligations for the ongoing development of infrastructure and services. Any material variances are highlighted in the Operating Statement and included by way of note to the Operating Statement (as attached).

The June 2026 financial reports are interim reports. The final June 2026 financial report will be prepared with all financial year end adjustments included, which may impact the amounts presented on the interim financial statements.

Priorities identified in the monthly reports are addressed in the following table.

Topic - Item	Explanation	Action Required	Shire Comment
Capital expenditure	Transactions have been allocated to capital expenditure without budget allocations for 2025/26.	We recommend allocations are reviewed and adjusted (where appropriate) to ensure correct allocations for capital acquisitions.	These transactions have been reviewed and adjusted where appropriate during end of financial year processes.
Sundry debtors	Although we acknowledge a provision for impairment of \$220,726, the sundry debtors aged trial balance includes totalling \$188,567 outstanding for over 90 days with some more than 500 days old. Credit balances total \$2,721.16.	We recommend reviewing overdue debtors collection procedures to ensure debtors outstanding for over 30 days are subject to regular review and reminder notices are issued to improve the collection rate. We recommend debtors with credit balances be investigated and remedied.	Debtors are regularly reviewed; this balance is largely comprised of two large invoices that are subject to ongoing consultation and collection activity. Any debt that remained outstanding 30 June will be referred to our debt collection agency.
Statement of Financial Activity	The 2025-26 closing position is \$1.6 million higher than the estimated 2026-27 budget forecast opening position due to an increase in operating and investing activities. Contract liability and unspent capital grant liability balances have yet to be finalised and may change based on recognition of revenue.	We recommend reviewing contract liabilities and unspent capital grant liability balances that may have yet to be finalised based on income recognition and performance obligations.	The end of financial year processes have not been finalised and it is expected the position will change.

VOTING REQUIREMENT

Simple majority

ATTACHMENTS

1. Monthly Financial Report June 2026

RECOMMENDATION

That Council RECEIVE the Monthly Financial Management Report incorporating the Statement of Financial Activity for the period ending 30 June 2026.

**Moore Australia**

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13 August 2026

Ms Tamara Clarkson
Chief Executive Officer
Shire of Derby/West Kimberley
PO Box 94
DERBY WA 6728

Dear Tamara

COMPILATION REPORT TO SHIRE OF DERBY/WEST KIMBERLEY

We have compiled the accompanying special purpose financial report of Shire of Derby/West Kimberley which comprise the statement of financial position as at 30 June 2026, the statement of financial activity, notes providing statement of financial activity supporting information, explanation of material variances for the year then ended and a summary of material accounting policy information. These have been prepared in accordance with *Local Government Act 1995* and associated regulations as described in Note 1 to the financial report. The specific purpose for which the special purpose financial statements have been prepared is also set out in Note 1 of the financial report. We have provided the supplementary information of Shire of Derby/West Kimberley as at 30 June 2026 and for the period then ended based on the records of the Shire of Derby/West Kimberley.

THE RESPONSIBILITY OF SHIRE OF DERBY/WEST KIMBERLEY

The CEO of Shire of Derby/West Kimberley is solely responsible for information contained in the special purpose financial report and supplementary information, the reliability, accuracy and completeness of the information and for the determination that the basis of accounting used is appropriate to meet their needs and for the purpose that the financial report was prepared.

OUR RESPONSIBILITY

On the basis of information provided by Shire of Derby/West Kimberley we have compiled the accompanying special purpose financial report in accordance with the requirements of *APES 315 Compilation of Financial Information* and the *Local Government Act 1995*, associated regulations and to the extent that they are not inconsistent with the *Local Government Act 1995*, the Australian Accounting Standards.

We have applied our expertise in accounting and financial reporting to compile these financial statements in accordance with the basis of accounting described in Note 1 to the financial report except for the matters of non-compliance with the basis of preparation identified with Note 1 of the financial report. We have complied with the relevant ethical requirements of *APES 110 Code of Ethics for Professional Accountants*.

Supplementary information attached to the financial report has been extracted from the records of Shire of Derby/West Kimberley and information presented in the special purpose financial report.

ASSURANCE DISCLAIMER

Since a compilation engagement is not an assurance engagement, we are not required to verify the reliability, accuracy or completeness of the information provided to us by management to compile these financial statements. Accordingly, we do not express an audit opinion or a review conclusion on these financial statements.

The special purpose financial report was compiled exclusively for the benefit of Shire of Derby/West Kimberley who are responsible for the reliability, accuracy and completeness of the information used to compile them. Accordingly, the special purpose financial report may not be suitable for other purposes. We do not accept responsibility for the contents of the special purpose financial report.

A handwritten signature in black ink, appearing to read 'Russell Barnes'.

Russell Barnes
Director
Moore Australia (WA) Pty Ltd

Moore Australia (WA) Pty Ltd trading as agent – ABN 99 433 544 961.
An independent member of Moore Global Network Limited - members in principal cities throughout the world.
Liability limited by a scheme approved under Professional Standards Legislation

SHIRE OF DERBY-WEST KIMBERLEY**MONTHLY FINANCIAL REPORT****(Containing the required statement of financial activity and statement of financial position)****For the period ended 30 June 2026*****LOCAL GOVERNMENT ACT 1995******LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996*****TABLE OF CONTENTS**

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**SHIRE OF DERBY-WEST KIMBERLEY
STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 JUNE 2026**

Note	Amended Budget Estimates (a) \$	YTD Budget Estimates (b) \$	YTD Actual (c) \$	Variance* \$ (c) - (b) \$	Variance* % ((c) - (b))/(b) %	Var.
OPERATING ACTIVITIES						
Revenue from operating activities						
General rates	10,038,564	10,038,564	10,047,092	8,528	0.08%	
Grants, subsidies and contributions	7,347,952	7,347,952	15,230,065	7,882,113	107.27%	▲
Fees and charges	5,105,293	5,105,293	5,944,083	838,790	16.43%	▲
Interest revenue	274,015	274,015	435,335	161,320	58.87%	▲
Other revenue	3,238,411	3,238,411	3,787,986	549,575	16.97%	▲
Profit on asset disposals	24,055	24,055	60,571	36,516	151.80%	▲
	26,028,290	26,028,290	35,505,132	9,476,842	36.41%	
Expenditure from operating activities						
Employee costs	(10,106,960)	(10,106,960)	(10,445,312)	(338,352)	(3.35%)	▼
Materials and contracts	(15,248,861)	(15,248,861)	(14,606,716)	642,145	4.21%	▲
Utility charges	(883,650)	(883,650)	(959,636)	(75,986)	(8.60%)	▼
Depreciation	(8,029,276)	(8,029,276)	(8,201,533)	(172,257)	(2.15%)	▼
Finance costs	(331,226)	(331,226)	(183,586)	147,640	44.57%	▲
Insurance	(859,660)	(859,660)	(859,660)	0	0.00%	
Other expenditure	(684,534)	(684,534)	(546,371)	138,163	20.18%	▲
Loss on asset disposals	(950,513)	(950,513)	(20,729,734)	(19,779,221)	(2080.90%)	▼
	(37,094,680)	(37,094,680)	(56,532,548)	(19,437,868)	(52.40%)	
Non cash amounts excluded from operating activities	2(c) 8,955,734	8,955,734	28,852,262	19,896,528	222.17%	▲
Amount attributable to operating activities	(2,110,656)	(2,110,656)	7,824,846	9,935,502	470.73%	
INVESTING ACTIVITIES						
Inflows from investing activities						
Proceeds from capital grants, subsidies and contributions	16,548,447	16,548,447	8,576,502	(7,971,945)	(48.17%)	▼
Proceeds from disposal of assets	93,000	93,000	117,045	24,045	25.85%	▲
	16,641,447	16,641,447	8,693,547	(7,947,900)	(47.76%)	
Outflows from investing activities						
Acquisition of property, plant and equipment	(2,264,888)	(2,264,888)	(1,117,220)	1,147,668	50.67%	▲
Acquisition of infrastructure	(16,243,820)	(16,243,820)	(8,783,107)	7,460,713	45.93%	▲
	(18,508,708)	(18,508,708)	(9,900,327)	8,608,381	46.51%	
Amount attributable to investing activities	(1,867,261)	(1,867,261)	(1,206,780)	660,481	35.37%	
FINANCING ACTIVITIES						
Inflows from financing activities						
Borrowings redraw	8,000,000	8,000,000	3,000,000	(5,000,000)	(62.50%)	▼
Transfer from reserves	1,221,336	1,221,336	0	(1,221,336)	(100.00%)	▼
	9,221,336	9,221,336	3,000,000	(6,221,336)	(67.47%)	
Outflows from financing activities						
Repayment of borrowings	(8,394,025)	(8,394,025)	(3,394,025)	5,000,000	59.57%	▲
Transfer to reserves	(1,150,707)	(1,150,707)	(283,327)	867,380	75.38%	▲
	(9,544,732)	(9,544,732)	(3,677,352)	5,867,380	61.47%	
Amount attributable to financing activities	(323,396)	(323,396)	(677,352)	(353,956)	(109.45%)	
MOVEMENT IN SURPLUS OR DEFICIT						
Surplus or deficit at the start of the financial year	2(a) 4,364,313	4,364,313	4,364,313	0	0.00%	
Amount attributable to operating activities	(2,110,656)	(2,110,656)	7,824,846	9,935,502	470.73%	▲
Amount attributable to investing activities	(1,867,261)	(1,867,261)	(1,206,780)	660,481	35.37%	▲
Amount attributable to financing activities	(323,396)	(323,396)	(677,352)	(353,956)	(109.45%)	▼
Surplus or deficit after imposition of general rates	63,000	63,000	10,305,027	10,242,027	16257.19%	▲

KEY INFORMATION

- ▲ ▼ Indicates a variance between Year to Date (YTD) Budget and YTD Actual data outside the adopted materiality threshold.
 ▲ Indicates a variance with a positive impact on the financial position.
 ▼ Indicates a variance with a negative impact on the financial position.
 Refer to Note 3 for an explanation of the reasons for the variance.

This statement is to be read in conjunction with the accompanying notes.

**SHIRE OF DERBY-WEST KIMBERLEY
STATEMENT OF FINANCIAL POSITION
FOR THE PERIOD ENDED 30 JUNE 2026**

	Actual 30 June 2025	Actual as at 30 June 2026
	\$	\$
CURRENT ASSETS		
Cash and cash equivalents	8,449,148	14,018,727
Trade and other receivables	2,424,836	4,566,527
Other financial assets	975,801	1,229,017
Inventories	24,789	30,394
Other assets	135,982	533,904
TOTAL CURRENT ASSETS	12,010,556	20,378,569
NON-CURRENT ASSETS		
Trade and other receivables	130,611	130,611
Property, plant and equipment	48,578,807	61,372,989
Infrastructure	308,300,393	304,040,870
TOTAL NON-CURRENT ASSETS	357,009,811	365,544,470
TOTAL ASSETS	369,020,367	385,923,039
CURRENT LIABILITIES		
Trade and other payables	4,563,106	5,178,582
Contract liabilities	106,218	664,919
Capital grant/contributions liabilities	1,187,743	2,421,111
Borrowings	5,394,024	797,352
Employee related provisions	1,215,816	952,243
TOTAL CURRENT LIABILITIES	12,466,907	10,014,207
NON-CURRENT LIABILITIES		
Borrowings	1,514,354	5,717,001
Employee related provisions	214,776	196,342
Other provisions	14,154,261	14,154,261
TOTAL NON-CURRENT LIABILITIES	15,883,391	20,067,604
TOTAL LIABILITIES	28,350,298	30,081,811
NET ASSETS	340,670,069	355,841,228
EQUITY		
Retained surplus	60,425,322	47,691,081
Reserve accounts	975,801	1,259,128
Revaluation surplus	279,268,946	306,891,019
TOTAL EQUITY	340,670,069	355,841,228

This statement is to be read in conjunction with the accompanying notes.

**SHIRE OF DERBY-WEST KIMBERLEY
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 JUNE 2026**

1 BASIS OF PREPARATION AND MATERIAL ACCOUNTING POLICIES

BASIS OF PREPARATION

This prescribed financial report has been prepared in accordance with the *Local Government Act 1995* and accompanying regulations.

Local Government Act 1995 requirements

Section 6.4(2) of the *Local Government Act 1995* read with the *Local Government (Financial Management) Regulations 1996*, prescribe that the financial report be prepared in accordance with the *Local Government Act 1995* and, to the extent that they are not inconsistent with the Act, the Australian Accounting Standards. The Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and Interpretations of the Australian Accounting Standards Board were applied where no inconsistencies exist.

The *Local Government (Financial Management) Regulations 1996* specify that vested land is a right-of-use asset to be measured at cost, and is considered a zero cost concessionary lease. All right-of-use assets under zero cost concessionary leases are measured at zero cost rather than at fair value, except for vested improvements on concessionary land leases such as roads, buildings or other infrastructure which continue to be reported at fair value, as opposed to the vested land which is measured at zero cost. The measurement of vested improvements at fair value is a departure from AASB 16 which would have required the Shire to measure any vested improvements at zero cost.

Local Government (Financial Management) Regulations 1996, regulation 34 prescribes contents of the financial report. Supplementary information does not form part of the financial report.

Accounting policies which have been adopted in the preparation of this financial report have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the financial report has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

PREPARATION TIMING AND REVIEW

Date prepared: All known transactions up to 10 August 2026

THE LOCAL GOVERNMENT REPORTING ENTITY

All funds through which the Shire controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

All monies held in the Trust Fund are excluded from the financial statements.

MATERIAL ACCOUNTING POLICIES

Material accounting policies utilised in the preparation of these statements are as described within the 2025-26 Annual Budget. Please refer to the adopted budget document for details of these policies.

Critical accounting estimates and judgements

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

As with all estimates, the use of different assumptions could lead to material changes in the amounts reported in the financial report.

The following are estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year and further information on their nature and impact can be found in the relevant note:

- Fair value measurement of assets carried at reportable value including:
 - Property, plant and equipment
 - Infrastructure
- Impairment losses of non-financial assets
- Measurement of employee benefits
- Measurement of provisions

**SHIRE OF DERBY-WEST KIMBERLEY
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 JUNE 2026**

2 NET CURRENT ASSETS INFORMATION

(a) Net current assets used in the Statement of Financial Activity

	Amended Budget Opening 1 July 2025	Actual as at 30 June 2025	Actual as at 30 June 2026
Note	\$	\$	\$
Current assets			
Cash and cash equivalents	8,449,148	8,449,148	14,018,727
Trade and other receivables	2,424,836	2,424,836	4,566,527
Other financial assets	975,801	975,801	1,229,017
Inventories	24,789	24,789	30,394
Other assets	135,982	135,982	533,904
	12,010,556	12,010,556	20,378,569
Less: current liabilities			
Trade and other payables	(4,563,106)	(4,563,106)	(5,178,582)
Other liabilities	(1,293,961)	(1,293,961)	(3,086,030)
Borrowings	(5,394,024)	(5,394,024)	(797,352)
Employee related provisions	(1,215,816)	(1,215,816)	(952,243)
	(12,466,907)	(12,466,907)	(10,014,207)
Net current assets	(456,351)	(456,351)	10,364,362
Less: Total adjustments to net current assets	2(b) 4,820,664	4,820,664	(59,335)
Closing funding surplus / (deficit)	4,364,313	4,364,313	10,305,027

(b) Current assets and liabilities excluded from budgeted deficiency

Adjustments to net current assets			
Less: Reserve accounts	(975,801)	(975,801)	(1,259,128)
Add: Current liabilities not expected to be cleared at the end of the year			
- Current portion of borrowings	5,394,024	5,394,024	797,352
- Current portion of employee benefit provisions held in reserve	402,441	402,441	402,441
Total adjustments to net current assets	2(a) 4,820,664	4,820,664	(59,335)

(c) Non-cash amounts excluded from operating activities

	Amended Budget Estimates 30 June 2026	YTD Budget Estimates 30 June 2026	YTD Actual 30 June 2026
	\$	\$	\$
Adjustments to operating activities			
Less: Profit on asset disposals	(24,055)	(24,055)	(60,571)
Add: Loss on asset disposals	950,513	950,513	20,729,734
Add: Depreciation	8,029,276	8,029,276	8,201,533
Non-cash movements in non-current assets and liabilities:			
- Employee provisions	0	0	(18,434)
Total non-cash amounts excluded from operating activities	8,955,734	8,955,734	28,852,262

CURRENT AND NON-CURRENT CLASSIFICATION

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. Unless otherwise stated assets or liabilities are classified as current if expected to be settled within the next 12 months, being the local governments' operational cycle.

SHIRE OF DERBY-WEST KIMBERLEY
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 JUNE 2026

3 EXPLANATION OF MATERIAL VARIANCES

The material variance thresholds are adopted annually by Council as an indicator of whether the actual expenditure or revenue varies from the year to date actual materially.

The material variance adopted by Council for the 2025-26 year is \$30,000 or 10.00% whichever is the greater.

Description	Var. \$ \$	Var. % %	
Revenue from operating activities			
Grants, subsidies and contributions	7,882,113	107.27%	▲
Early payment of financial assistance grants received. Royalties for Regions grant funding and MRWA Direct Grant received.			
Economic Development Strategy grant not fully received. OTH HEALTH - Grants received actual lower than budget.			
Fees and charges	838,790	16.43%	▲
Fees and charges on domestic refuse collection, commercial tipping, other income relating to aerodrome and fees and charges on water higher than budget.			
Private works and swimming pool admissions actual lower than budget.			
Interest revenue	161,320	58.87%	▲
Interest earnings on investment accounts and rates penalty late payments higher than budget.			
Other revenue	549,575	16.97%	▲
Higher than budget income received from insurance reimbursements, other fire income, road other and welfare revenue.			
Other revenue from contributions and donations lower than budget.			
Profit on asset disposals	36,516	151.80%	▲
Some vehicles yet to be disposed of.			
Expenditure from operating activities			
Employee costs	(338,352)	(3.35%)	▼
Cost reallocation to be revised and updated in line with budget.			
Materials and contracts	642,145	4.21%	▲
Waste collection, waste maintenance/operations, public conveniences, other recreation facilities, operational road maintenance, aerodrome consultants, information technology contract actual were lower than budget.			
Parks & gardens maintenance/operations, road gravel, litter control and airstrip & grounds maintenance/operations YTD actual is higher than budget.			
Utility charges	(75,986)	(8.60%)	▼
Welfare building, staff housing, street lighting, port management actuals higher than budget.			
Other recreation facilities and aerodrome actuals lower than budget.			
Depreciation	(172,257)	(2.15%)	▼
Sundry dry parks/reserves, roads/depot, public works depreciation actual is higher than budget.			
Other recreation, aerodromes and water depreciation actual lower than budget.			
Finance costs	147,640	44.57%	▲
Interest payments relating to flood recovery were lower than budget.			
Other expenditure	138,163	20.18%	▲
Rates written off actual is higher than budget.			
Payment to the Commissioner reflected as members sitting fees were higher than overall budget			
Member allowances, welfare other programs, other aerodrome actual is lower than budget.			
Loss on asset disposals	(19,779,221)	(2080.90%)	▼
Disposal of infrastructure wharf assets.			
Non cash amounts excluded from operating activities	19,896,528	222.17%	▲
Depreciation and profit on disposal of asset			
Inflows from investing activities			
Proceeds from capital grants, subsidies and contributions	(7,971,945)	(48.17%)	▼
Infrastructure works to be undertaken before grants are recognised. RRG and RTR grants still to be received. Recreation capital grants is below budget. Increase in grants arising from budget review have not been received to date.			
Proceeds from disposal of assets	24,045	25.85%	▲
Some vehicles yet to be disposed of.			
Outflows from investing activities			
Acquisition of property, plant and equipment	1,147,668	50.67%	▲
Acquisition of plant and equipment not made yet. Some building expenditure projects not yet completed.			
Acquisition of infrastructure	7,460,713	45.93%	▲
Some road infrastructure works lower than budget. No expenditure on aerodrome project to date. Recreation other infrastructure expenditure lower than budget.			
Inflows from financing activities			
Borrowings redraw	(5,000,000)	(62.50%)	▼
Redraw of loan facility to meet cash requirement			
Transfer from reserves	(1,221,336)	(100.00%)	▼
Not yet completed.			
Outflows from financing activities			
Repayment of borrowings	5,000,000	59.57%	▲
Redraw of loan facility to meet cash requirement			
Transfer to reserves	867,380	75.38%	▲
Not yet completed.			
Surplus or deficit after imposition of general rates	10,242,027	16257.19%	▲
Net adjustments described above.			

SHIRE OF DERBY-WEST KIMBERLEY**SUPPLEMENTARY INFORMATION****TABLE OF CONTENTS**

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BASIS OF PREPARATION - SUPPLEMENTARY INFORMATION

Supplementary information is presented for information purposes. The information does not comply with the disclosure requirements of the Australian Accounting Standards.

**SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 JUNE 2026**

4 RESERVE ACCOUNTS

Reserve account name	Budget				Actual			
	Opening	Transfers	Transfers	Closing	Opening	Transfers	Transfers	Closing
	Balance	In (+)	Out (-)	Balance	Balance	In (+)	Out (-)	Balance
	\$	\$	\$	\$	\$	\$	\$	\$
Reserve accounts restricted by Council								
Leave reserve	402,441	0	(402,441)	0	402,441	0	0	402,441
Office building reserve	314,511	0	(314,511)	0	314,511	0	0	314,511
Airport reserve	28,456	0	(28,456)	0	28,456	0	0	28,456
Derby wharf maintenance reserve	3,721	0	(3,721)	0	3,721	0	0	3,721
Economic development reserve	19,935	0	(19,935)	0	19,935	0	0	19,935
Fitzroy Crossing recreation hall reserve	46,772	0	(46,772)	0	46,772	0	0	46,772
Staff housing Reserve	159,965	0	(75,500)	84,465	159,965	0	0	159,965
Employee entitlement Reserve	0	402,441	0	402,441	0	0	0	0
Shire building reserve	0	314,511	(220,000)	94,511	0	0	0	0
Derby Wharf surrounds reserve	0	3,721	0	3,721	0	0	0	0
Strategic planning reserve	0	383,262	(90,000)	293,262	0	283,327	0	283,327
Fitzroy Crossing building reserve	0	46,772	(20,000)	26,772	0	0	0	0
	975,801	1,150,707	(1,221,336)	905,172	975,801	283,327	0	1,259,128

**SHIRE OF DERBY-WEST KIMBERLEY
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 JUNE 2026**

1 KEY INFORMATION

Funding Surplus or Deficit Components

Funding surplus / (deficit)				
	Amended Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)
Opening	\$4.36 M	\$4.36 M	\$4.36 M	\$0.00 M
Closing	\$0.06 M	\$0.06 M	\$10.31 M	\$10.24 M

Refer to Statement of Financial Activity

Cash and cash equivalents		
	\$15.25 M	% of total
Unrestricted Cash	\$13.99 M	91.7%
Restricted Cash	\$1.26 M	8.3%

Refer to 3 - Cash and Financial Assets

Payables	
	\$5.18 M
Trade Payables	\$2.69 M
0 to 30 Days	96.5%
Over 30 Days	3.5%
Over 90 Days	2.0%

Refer to 9 - Payables

Receivables		
	\$3.32 M	% Collected
Rates Receivable	\$1.25 M	86.5%
Trade Receivable	\$3.32 M	% Outstanding
Over 30 Days		16.5%
Over 90 Days		5.9%

Refer to 7 - Receivables

Key Operating Activities

Amount attributable to operating activities			
Amended Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)
(\$2.11 M)	(\$2.11 M)	\$7.82 M	\$9.94 M

Refer to Statement of Financial Activity

Rates Revenue		
YTD Actual	\$10.05 M	% Variance
YTD Budget	\$10.04 M	0.1%

Refer to 12 - Grants and Contributions

Grants and Contributions		
YTD Actual	\$15.23 M	% Variance
YTD Budget	\$7.35 M	107.3%

Refer to 12 - Grants and Contributions

Fees and Charges		
YTD Actual	\$5.94 M	% Variance
YTD Budget	\$5.11 M	16.4%

Refer to Statement of Financial Activity

Key Investing Activities

Amount attributable to investing activities			
Amended Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)
(\$1.87 M)	(\$1.87 M)	(\$1.21 M)	\$0.66 M

Refer to Statement of Financial Activity

Proceeds on sale		
YTD Actual	\$0.12 M	%
Amended Budget	\$0.09 M	25.9%

Refer to 6 - Disposal of Assets

Asset Acquisition		
YTD Actual	\$8.78 M	% Spent
Amended Budget	\$16.24 M	(45.9%)

Refer to 5 - Capital Acquisitions

Capital Grants		
YTD Actual	\$8.58 M	% Received
Amended Budget	\$16.55 M	(48.2%)

Refer to 5 - Capital Acquisitions

Key Financing Activities

Amount attributable to financing activities			
Amended Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)
(\$0.32 M)	(\$0.32 M)	(\$0.68 M)	(\$0.35 M)

Refer to Statement of Financial Activity

Borrowings	
Principal repayments	(\$3.39 M)
Interest expense	(\$0.18 M)
Principal due	\$6.51 M

Refer to 10 - Borrowings

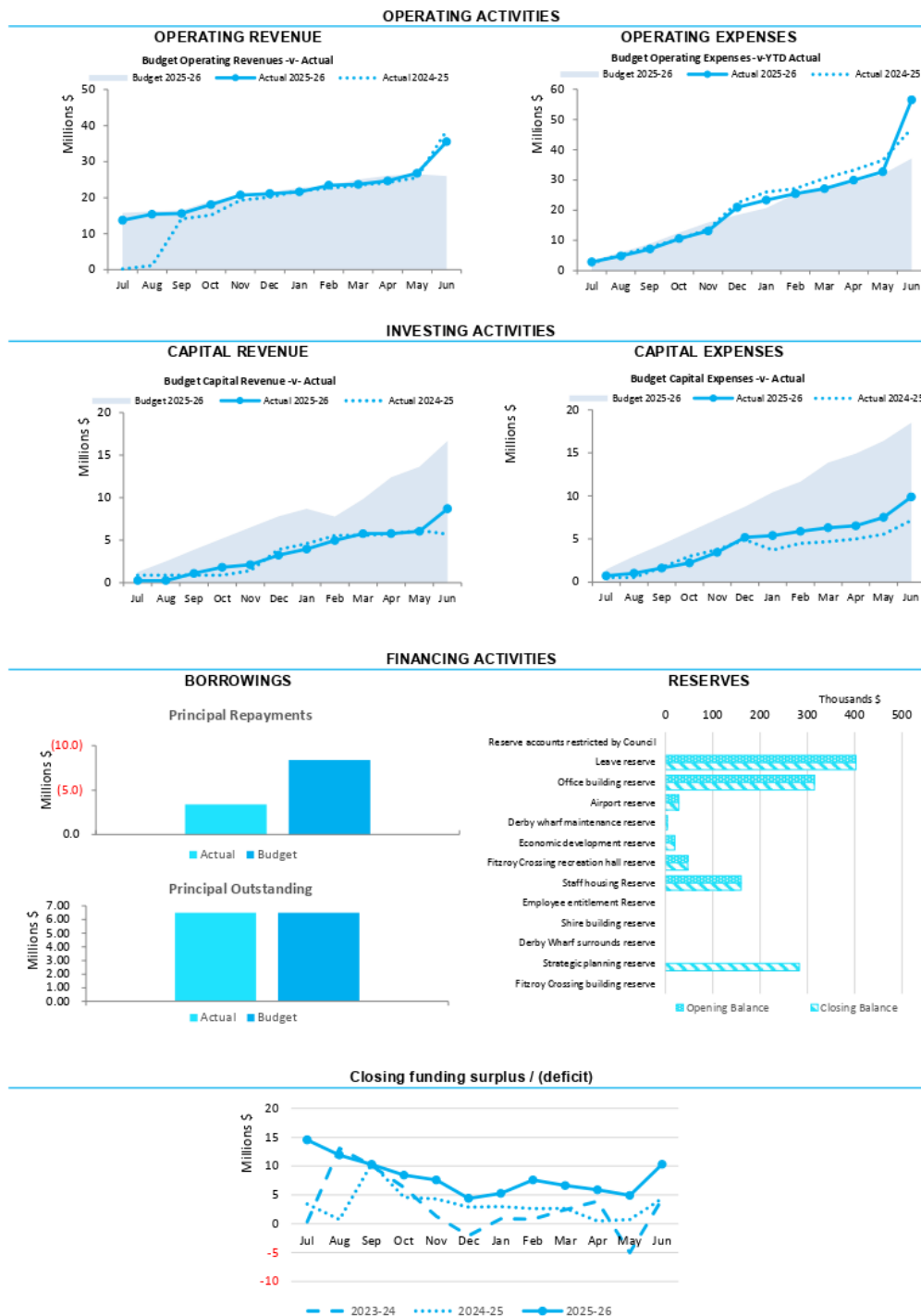
Reserves	
Reserves balance	\$1.26 M
Net Movement	\$0.28 M

Refer to 4 - Cash Reserves

This information is to be read in conjunction with the accompanying Financial Statements and notes.

**SHIRE OF DERBY-WEST KIMBERLEY
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 JUNE 2026**

2 KEY INFORMATION - GRAPHICAL



This information is to be read in conjunction with the accompanying Financial Statements and Notes.

**SHIRE OF DERBY-WEST KIMBERLEY
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 JUNE 2026**

3 CASH AND FINANCIAL ASSETS AT AMORTISED COST

Description	Classification	Unrestricted	Reserve Accounts	Total	Trust	Institution	Interest Rate	Maturity Date
		\$	\$	\$	\$			
Cash On Hand	Cash and cash equivalents	1,180	0	1,180	0	Cash on Hand	Nil	Nil
Municipal Bank Account	Cash and cash equivalents	8,876,403	0	8,876,403	0	ANZ	Variable	Nil
CBA Bank Acc - Fitzroy Deposits	Cash and cash equivalents	174,462	0	174,462	0	CBA	Nil	Nil
Municipal Investment Account	Cash and cash equivalents	3,436,571	0	3,436,571	0	ANZ	Variable	Nil
Reserve Bank Account	Financial assets at amortised cost	0	975,801	975,801	0	ANZ	3.80%	Jul-26
Trust Cash at Bank	Cash and cash equivalents	0	0	0	295,981	ANZ	Nil	Nil
Reserve Bank Account	Financial assets at amortised cost	0	253,216	253,216	0	ANZ	4.20%	Jul-26
Term Deposit Investments - 3mth	Cash and cash equivalents	1,500,000	0	1,500,000	0	ANZ	5.00%	Sep-26
Reserve Bank Account	Cash and cash equivalents	0	30,111	30,111	0	ANZ	4.60%	Jul-26
Total		13,988,616	1,259,128	15,247,744	295,981			
Comprising								
Cash and cash equivalents		13,988,616	30,111	14,018,727	295,981			
Financial assets at amortised cost - Term Deposits		0	1,229,017	1,229,017	0			
		13,988,616	1,259,128	15,247,744	295,981			

KEY INFORMATION

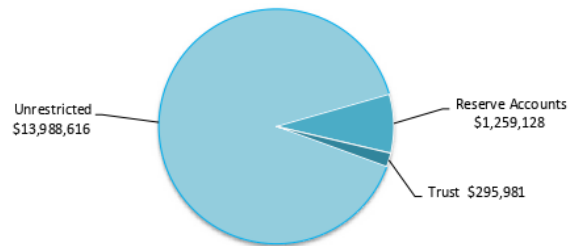
Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

Bank overdrafts are reported as short term borrowings in current liabilities in the statement of net current assets.

The local government classifies financial assets at amortised cost if both of the following criteria are met:

- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

Financial assets at amortised cost held with registered financial institutions are listed in this note other financial assets at amortised cost are provided in Note 8 - Other assets.



**SHIRE OF DERBY-WEST KIMBERLEY
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 JUNE 2026**

5 CAPITAL ACQUISITIONS

Capital acquisitions	Amended		YTD Actual	YTD Variance
	Budget	YTD Budget		
	\$	\$	\$	\$
Buildings	1,985,256	1,985,256	1,117,220	(868,036)
Plant & Equipment	279,632	279,632	0	(279,632)
Acquisition of property, plant and equipment	2,264,888	2,264,888	1,117,220	(1,147,668)
Infrastructure Roads	9,707,159	9,707,159	5,191,364	(4,515,795)
Infrastructure Drainage	459,676	459,676	690,237	230,561
Infrastructure Parks & Ovals	0	0	42,020	42,020
Infrastructure Airports	200,000	200,000	0	(200,000)
Infrastructure Other	5,876,985	5,876,985	2,859,486	(3,017,499)
Acquisition of infrastructure	16,243,820	16,243,820	8,783,107	(7,460,713)
Total capital acquisitions	18,508,708	18,508,708	9,900,327	(8,608,381)
Capital Acquisitions Funded By:				
Capital grants and contributions	16,548,447	16,548,447	8,576,502	(7,971,945)
Other (disposals & C/Fwd)	93,000	93,000	117,045	24,045
Reserve accounts				
Staff housing Reserve	75,500	75,500	0	(75,500)
Shire building reserve	220,000	220,000	0	(220,000)
Strategic planning reserve	90,000	90,000	0	(90,000)
Fitzroy Crossing building reserve	20,000	20,000	0	(20,000)
Contribution - operations	1,461,761	1,461,761	1,206,780	(254,981)
Capital funding total	18,508,708	18,508,708	9,900,327	(8,608,381)

KEY INFORMATION

Initial recognition

An item of property, plant and equipment or infrastructure that qualifies for recognition as an asset is measured at its cost.

Upon initial recognition, cost is determined as the amount paid (or other consideration given) to acquire the assets, plus costs incidental to acquisition. The cost of non-current assets constructed by the Shire includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads. For assets acquired at zero cost or otherwise significantly less than fair value, cost is determined as fair value at the date of acquisition.

Assets for which the fair value as at the date of acquisition is under \$5,000 are not recognised as an asset in accordance with *Local Government (Financial Management) Regulation 17A(5)*. These assets are expensed immediately.

Where multiple individual low value assets are purchased together as part of a larger asset or collectively forming a larger asset exceeding the threshold, the individual assets are recognised as one asset and capitalised.

Individual assets that are land, buildings and infrastructure acquired between scheduled revaluation dates of the asset class in accordance with the Shire's revaluation policy, are recognised at cost and disclosed as being at reportable value.

Measurement after recognition

Plant and equipment including furniture and equipment and right-of-use assets (other than vested improvements) are measured using the cost model as required under *Local Government (Financial Management) Regulation 17A(2)*. Assets held under the cost model are carried at cost less accumulated depreciation and any impairment losses being their reportable value.

Reportable Value

In accordance with *Local Government (Financial Management) Regulation 17A(2)*, the carrying amount of non-financial assets that are land and buildings classified as property, plant and equipment, investment properties, infrastructure or vested improvements that the local government controls.

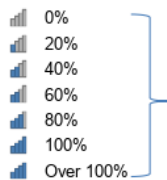
Reportable value is for the purpose of *Local Government (Financial Management) Regulation 17A(4)* is the fair value of the asset at its last valuation date minus (to the extent applicable) the accumulated depreciation and any accumulated impairment losses in respect of the non-financial asset subsequent to its last valuation date.

SHIRE OF DERBY-WEST KIMBERLEY
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 JUNE 2026

5 CAPITAL ACQUISITIONS (CONTINUED) - DETAILED

Capital expenditure total

Level of completion indicators



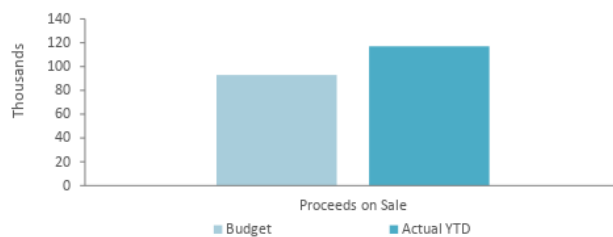
Percentage Year to Date Actual to Annual Budget expenditure where the expenditure over budget highlighted in red.

		Current Budget	Amended Year to Date Budget	Year to Date Actual	Variance (Under)/Over
Account Description					
Capital Expenditure					
Buildings					
4040110	MEMBERS - Building (Capital)	40,514	40,514	27,723	(12,791
4090110	STF HOUSE - Building (Capital)	71,196	71,196	23,510	(47,686
4110310	REC - Other Rec Facilities Building (Capital)	1,787,143	1,787,143	916,916	(870,227
4140210	ADMIN - Building (Capital)	20,000	20,000	16,569	(3,431
4110110	HALLS - Building (Capital)	0	0	132,502	132,502
4110610	HERITAGE - Building (Capital)	66,403	66,403	0	(66,403
Buildings Total		1,985,256	1,985,256	1,117,220	(868,036
Plant & Equipment					
4140330	PWO - Plant and Equipment (Capital)	279,632	279,632	0	(279,632
Plant & Equipment Total		279,632	279,632	0	(279,632
Infrastructure Roads					
4120140	ROADC - Roads Built Up Area	1,191,221	1,191,221	1,015,862	(175,358
4120142	ROADC - Roads Outside BUA - Gravel	3,009,784	3,009,784	1,877,823	(1,131,960
4120168	ROADC - Infrastructure Roads Other	0	0	18,306	18,306
4120172	ROADC - Road Project Grant (RPG)	1,307,751	1,307,751	912,235	(395,516
4120176	ROADC - EPAR Works AGRN 951 (Capital)	4,000,000	4,000,000	768,398	(3,231,602
4120179	ROADC - DBCA Funds Works (Capital)	198,403	198,403	102,506	(95,898
4120146	ROADC - Roads Outside BUA - Gravel - Roads to Recovery	0	0	143,207	143,207
4120150	ROADC - Roads Outside BUA - Gravel - Regional Road Group	0	0	221,493	221,493
4120162	ROADC - Roads Outside BUA - Gravel - Royalties for Regions	0	0	131,534	131,534
Infrastructure Roads Total		9,707,159	9,707,159	5,191,364	(4,515,794
Infrastructure Drainage					
4120165	ROADC - Drainage Built Up Area (Capital)	459,676	459,676	152,876	(306,800
4120166	ROADC - Drainage Outside BUA	0	0	537,361	537,361
Infrastructure Drainage Total		459,676	459,676	690,237	230,561
Infrastructure Airports					
4120690	AERO - Infrastructure Other (Capital)	200,000	200,000	0	(200,000
Infrastructure Airports Total		200,000	200,000	0	(200,000
Infrastructure Other					
4110190	HALLS - Infrastructure Other (Capital)	138,525	138,525	0	(138,526
4110390	REC - Infrastructure Other (Capital)	5,099,126	5,099,126	2,558,741	(2,540,385
4110790	OTH CUL - Infrastructure Other (Capital)	160,378	160,378	37,650	(122,728
4120190	ROADC - Infrastructure Other (Capital)	229,557	229,557	10,060	(219,497
4120790	WATER - Infrastructure Other (Capital)	30,000	30,000	35,535	5,535
4140390	PWO - Infrastructure Other (Capital)	29,850	29,850	28,780	(1,070
4040290	OTH GOV - Infrastructure Other (Capital)	96,738	96,738	95,908	(830
4110290	SWIM AREAS - Infrastructure Other (Capital)	92,811	92,811	92,812	1
4090190	STF HOUSE - Infrastructure Other (Capital)	0	0	0	0
Infrastructure Other Total		5,876,985	5,876,985	2,859,486	(3,017,499
Infrastructure Parks & Ovals					
4110370	REC - Infrastructure Parks & Gardens (Capital)	0	0	42,020	42,020
Infrastructure Parks & Ovals Total		0	0	42,020	42,020
Grand Total		18,508,708	18,508,708	9,900,327	(8,608,379

**SHIRE OF DERBY-WEST KIMBERLEY
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 JUNE 2026**

6 DISPOSAL OF ASSETS

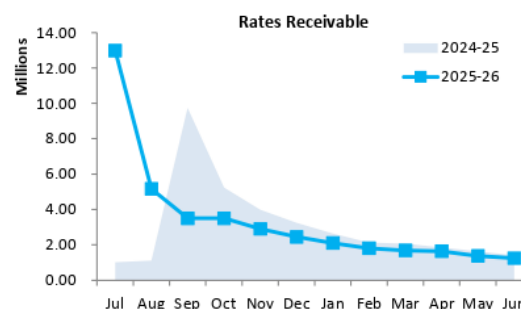
Asset Ref.	Asset description	Budget				YTD Actual			
		Net Book Value	Proceeds	Profit	(Loss)	Net Book Value	Proceeds	Profit	(Loss)
		\$	\$	\$	\$	\$	\$	\$	\$
	Plant and equipment								
5111	Kubota ZD1221L	0	0	0	0	0	0	0	
5090	Toyota Hilux	16,620	25,000	8,380	0	0	0	0	
5043	Massey Ferguson 79HP	12,325	26,000	13,675	0	0	0	0	
4868	Howard Slasher - Derby	0	2,000	2,000	0	0	0	0	
4233	Nimble SAN, Network Switches	0	0	0	0	0	273	273	
108	Laptop (1 of 4)	720	0	0	(720)	1,265	545	0	(720)
	Prado	0	40,000	40,000	0	0	0	0	
5075	Camry Altise	0	0	0	0	0	9,863	9,863	
5091	Toyota Landcruiser LC70 Dual	0	0	0	0	28,457	45,682	17,225	
5094	Toyota Landcruiser LC70 Single	0	0	0	0	27,472	45,227	17,755	
4972	Fuel Tank (Curtain Airport)	0	0	0	0	0	15,455	15,455	
4201	IONSCAN 500 DT - CURTIN AIRPOR	0	0	0	0	0	0	0	
4216	RAPISCAN 620DVLHS - SCANNING E	0	0	0	0	0	0	0	
4230	Dell Server Hardware	0	0	0	0	0	0	0	
	Infrastructure								
3205	Road signs - Jetty Road	3,051	0	0	(3,051)	3,051	0	0	(3,051)
3207	Pavement - Jetty Road	706,023	0	0	(706,023)	706,023	0	0	(706,023)
3209	Road subgrade - Jetty Road	191,761	0	0	(191,761)	191,761	0	0	(191,761)
3210	Road surface - Jetty Road	48,958	0	0	(48,958)	48,958	0	0	(48,958)
118	Derby Wharf Car Park Lighting	0	0	0	0	48,827	0	0	(48,827)
12010	Car Park - Subbase (Wharf)	0	0	0	0	74,393	0	0	(74,393)
12011	Car Park - Bitumen Seal (Wharf	0	0	0	0	6,200	0	0	(6,200)
12013	Car Park - Sub-base (Wharf Caf	0	0	0	0	23,909	0	0	(23,909)
12014	Car Park - Bitumen Seal (Wharf	0	0	0	0	2,657	0	0	(2,657)
12015	Car Park - Sub-base (Wharf Sou	0	0	0	0	44,393	0	0	(44,393)
12016	Car Park - Bitumen Seal (Wharf	0	0	0	0	3,700	0	0	(3,700)
12021	Wharf Conveyor Asset	0	0	0	0	3,595,440	0	0	(3,595,440)
12022	Derby Jetty Refurbishment	0	0	0	0	133,031	0	0	(133,031)
14501	Jetty - (Wharf)	0	0	0	0	14,524,381	0	0	(14,524,381)
159	Wharf Back Car Park Reinstatem	0	0	0	0	105,728	0	0	(105,728)
687	Lighting - (Wharf)	0	0	0	0	25,681	0	0	(25,681)
688	Plastic Fenders - (Wharf)	0	0	0	0	0	0	0	
689	Potable Water Supply - (Wharf	0	0	0	0	0	0	0	
704	Shed - Transport (Wharf)	0	0	0	0	1,190,881	0	0	(1,190,881)
705	Cafe - (Derby Wharf)	0	0	0	0	0	0	0	
713	Shed - Timber Washdown (Wharf)	0	0	0	0	0	0	0	
		979,458	93,000	64,055	(950,513)	20,786,208	117,045	60,571	(20,729,734)



**SHIRE OF DERBY-WEST KIMBERLEY
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 JUNE 2026**

7 RECEIVABLES

Rates receivable	30 June 2025	30 Jun 2026
	\$	\$
Opening arrears previous year	1,309,642	1,140,101
Levied this year	9,516,217	10,047,092
Less - collections to date	(9,429,144)	(9,681,091)
Gross rates collectable	1,396,715	1,506,102
Allowance for impairment of rates receivable	(256,614)	(256,614)
Net rates collectable	1,140,101	1,249,488
% Collected	87.1%	86.5%



Receivables - general	Credit	Current	30 Days	60 Days	90+ Days	Total
	\$	\$	\$	\$	\$	\$
Receivables - general	(2,374)	2,680,056	300,720	36,969	188,567	3,203,931
Percentage	(0.1%)	83.6%	9.4%	1.2%	5.9%	
Balance per trial balance						
Trade receivables						3,203,931
GST receivable						333,821
Allowance for impairment of receivables from contracts with customers						(220,726)
Total receivables general outstanding						3,317,026

Amounts shown above include GST (where applicable)

KEY INFORMATION

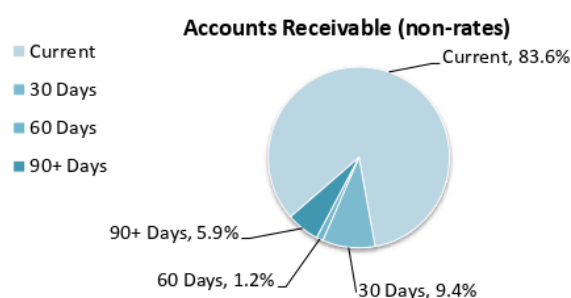
Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business.

Trade receivables are recognised at original invoice amount less any allowances for uncollectable amounts (i.e. impairment). The carrying amount of net trade receivables is equivalent to fair value as it is due for settlement within 30 days.

Classification and subsequent measurement

Receivables which are generally due for settlement within 30 days except rates receivables which are expected to be collected within 12 months are classified as current assets. All other receivables such as, deferred pensioner rates receivable after the end of the reporting period are classified as non-current assets.

Trade and other receivables are held with the objective to collect the contractual cashflows and therefore the Shire measures them subsequently at amortised cost using the effective interest rate method.



**SHIRE OF DERBY-WEST KIMBERLEY
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 JUNE 2026**

8 OTHER CURRENT ASSETS

	Opening Balance 1 July 2025	Asset Increase	Asset Reduction	Closing Balance 30 June 2026
	\$	\$	\$	\$
Other current assets				
Other financial assets at amortised cost				
Financial assets at amortised cost	975,801	253,216	0	1,229,01
Inventory				
Fuel	8,856	141,189	(135,584)	14,46
Stock on hand	15,933	0	0	15,93
Other assets				
Prepayments	0	70,618	0	70,61
Accrued income	135,982	463,286	(135,982)	463,28
Total other current assets	1,136,572	928,309	(271,566)	1,793,31
Amounts shown above include GST (where applicable)				

KEY INFORMATION

Other financial assets at amortised cost

The Shire classifies financial assets at amortised cost if both of the following criteria are met:

- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

Inventory

Inventories are measured at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

**SHIRE OF DERBY-WEST KIMBERLEY
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 JUNE 2026**

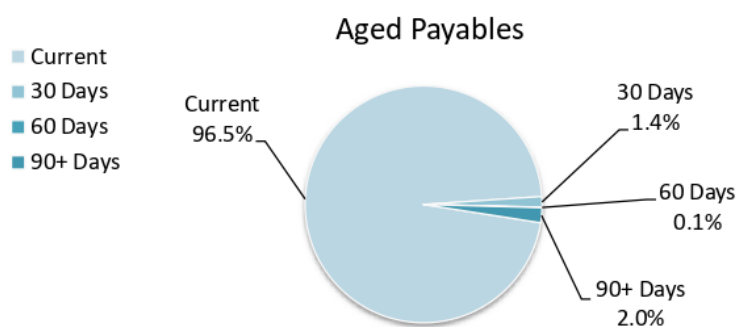
9 PAYABLES

Payables - general	Credit	Current	30 Days	60 Days	90+ Days	Total
	\$	\$	\$	\$	\$	\$
Payables - general	0	2,594,525	37,730	2,588	54,767	2,689,610
Percentage	0.0%	96.5%	1.4%	0.1%	2.0%	
Balance per trial balance						
Sundry creditors						2,689,610
ATO liabilities						305,690
Other payables						495,350
Accrued expenses						1,281,510
Payroll creditors						3,650
Prepaid rates						402,740
Total payables general outstanding						5,178,580

Amounts shown above include GST (where applicable)

KEY INFORMATION

Trade and other payables represent liabilities for goods and services provided to the Shire prior to the end of the period that are unpaid and arise when the Shire becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are normally paid within 30 days of recognition. The carrying amounts of trade and other payables are considered to be the same as their fair values, due to their short-term nature.



SHIRE OF DERBY-WEST KIMBERLEY
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 JUNE 2026

10 BORROWINGS

Repayments - borrowings

Information on borrowings Particulars		Loan No.	Loans			Principal		Principal		Interest	
			Refinancing			Repayments		Outstanding		Repayments	
			1 July 2025	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
			\$	\$	\$	\$	\$	\$	\$	\$	\$
Wharf fenders, boat ramp	145		73,342	0	0	(35,434)	(35,433)	37,908	37,909	(4,440)	(4,440)
Staff Housing	146		352,282	0	0	(61,959)	(61,959)	290,323	290,323	(21,334)	(21,334)
Staff Housing	148		181,570	0	0	(22,615)	(22,615)	158,955	158,955	(7,902)	(7,902)
Derby Visitors Centre	149		226,962	0	0	(28,268)	(28,268)	198,694	198,694	(9,877)	(9,877)
Derby Wharf Infrastructure	151		131,492	0	0	(42,524)	(42,524)	88,968	88,968	(3,652)	(3,652)
Derby Airport & Wharf Infrastructure	152		942,730	0	0	(203,225)	(203,226)	739,505	739,504	(15,435)	(15,434)
Disaster Recovery Flood Damage	Various		5,000,000	3,000,000	3,000,000	(3,000,000)	(8,000,000)	5,000,000	0	(120,946)	(268,587)
Disaster Recovery Flood Damage	Loan restructure		0	0	5,000,000	0	0	0	5,000,000	0	(
Total			6,908,378	3,000,000	8,000,000	(3,394,025)	(8,394,025)	6,514,353	6,514,353	(183,586)	(331,226)
Current borrowings			5,394,025					797,352			
Non-current borrowings			1,514,353					5,717,001			
			6,908,378					6,514,353			

All debenture repayments were financed by general purpose revenue.
Self supporting loans are financed by repayments from third parties.

Redraw facility restructure 2025-26

Particulars	Amount Borrowed Actual	Amount Borrowed Budget	Institution	Loan Type	Term Years	Total Interest & Charges	Interest Rate	Amount (Used)		Balance Unspent
	\$	\$						Actual	Budget	
Disaster Recovery Flood Damage	3,000,000	3,000,000	WATC		0	(74,153)	Various	(3,000,000)	(3,000,000)	(
Disaster Recovery Flood Damage	0	5,000,000	WATC		10	0	TBA	0	0	(
	3,000,000	8,000,000				(74,153)		(3,000,000)	(3,000,000)	(

KEY INFORMATION

The Shire has elected to recognise borrowing costs as an expense when incurred regardless of how the borrowings are applied.

Fair values of borrowings are not materially different to their carrying amounts, since the interest payable on those borrowings is either close to current market rates or the borrowings are of a short term nature.

**SHIRE OF DERBY-WEST KIMBERLEY
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 JUNE 2026**

11 OTHER CURRENT LIABILITIES

	Note	Opening Balance 1 July 2025	Liability transferred from/(to) non current	Liability Increase	Liability Reduction	Closing Balance 30 June 2026
		\$	\$	\$	\$	\$
Other current liabilities						
Other liabilities						
Contract liabilities		106,218	0	1,570,737	(1,012,036)	664,919
Capital grant/contributions liabilities		1,187,743	0	6,407,633	(5,174,265)	2,421,111
Total other liabilities		1,293,961	0	7,978,370	(6,186,301)	3,086,030
Employee related provisions						
Provision for annual leave		853,893	0	0	(197,609)	656,284
Provision for long service leave		361,923	18,434	0	(84,398)	295,959
Total Provisions		1,215,816	18,434	0	(282,007)	952,243
Total other current liabilities		2,509,777	18,434	7,978,370	(6,468,308)	4,038,271

Amounts shown above include GST (where applicable)

A breakdown of contract liabilities and associated movements is provided on the following pages at Note 12 and 13

KEY INFORMATION

Provisions

Provisions are recognised when the Shire has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured. Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

Employee related provisions

Short-term employee benefits

Provision is made for the Shire's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The Shire's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the calculation of net current assets.

Other long-term employee benefits

The Shire's obligations for employees' annual leave and long service leave entitlements are recognised as employee related provisions in the statement of financial position.

Long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur. The Shire's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the Shire does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

Contract liabilities

An entity's obligation to transfer goods or services to a customer for which the entity has received consideration (or the amount is due) from the customer.

Capital grant/contribution liabilities

Grants to acquire or construct recognisable non-financial assets to identified specifications be constructed to be controlled by the Shire are recognised as a liability until such time as the Shire satisfies its obligations under the agreement.

SHIRE OF DERBY-WEST KIMBERLEY
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 JUNE 2026

12 GRANTS, SUBSIDIES AND CONTRIBUTIONS

	Unspent grant, subsidies and contributions liability					Grants, subsidies and contributions revenue		
	Liability	Increase in	Decrease in	Liability	Current	Amended	YTD	YTD
	1 July 2025	Liability	Liability	30 Jun 2026	Liability	Budget	Budget	Revenue
	\$	\$	(As revenue)	\$	\$	\$	\$	\$
Grants and subsidies								
GEN PUR - Financial Assistance Grant - General	0	0	0	0	0	3,769,853	3,769,853	10,202,789
GEN PUR - Financial Assistance Grant - Roads	0	0	0	0	0	742,185	742,185	2,144,480
GEN PUR - Financial Assistance Grant - Aboriginal Access Roads	0	0	0	0	0	460,000	460,000	460,000
MEMBERS - Reimbursements	0	0	0	0	0	150,000	150,000	30,000
FIRE - Other Income	0	0	0	0	0	81,750	81,750	0
OTH HEALTH - Grants	20,000	813,402	(686,620)	146,782	146,782	806,057	806,057	642,163
PEST - Grants	0	3,907	(3,907)	0	0	3,907	3,907	3,907
AGED OTHER - Grant Funding	0	3,000	(3,000)	0	0	3,000	3,000	3,000
WELFARE - Grants	35,263	172,791	(208,054)	0	0	66,014	66,014	208,054
COM AMEN - Grants	10,000	0	(10,000)	0	0	0	0	10,000
LIBRARY - Other Grants	0	11,545	(7,000)	4,545	4,545	14,000	14,000	11,000
OTH CUL - Grants - Other Culture	5,000	12,045	(7,500)	9,545	9,545	2,000	2,000	7,500
WATER - Grants	0	0	0	0	0	52,192	52,192	0
Royalties for Regions (FAA)	35,955	50,000	(85,955)	0	0	0	0	55,955
ROADM - Street Lighting Subsidy	0	0	0	0	0	21,000	21,000	24,322
ROADM - Other Income	0	0	0	0	0	100,000	100,000	0
MRWA Direct Grant	0	0	0	0	0	0	0	404,242
ECON DEV - Grants	0	0	0	0	0	0	0	4,545
ANIMAL - Reimbursements	0	0	0	0	0	0	0	2,513
REC - Grants	0	267,780	0	267,780	267,780	113,000	113,000	0
AGRN 1044 - Recovery - DRAFWA	0	0	0	0	0	962,994	962,994	811,050
AERO - Grants - Aerodromes	0	236,267	0	236,267	236,267	0	0	204,545
	106,218	1,570,737	(1,012,036)	664,919	664,919	7,347,952	7,347,952	15,230,065

SHIRE OF DERBY-WEST KIMBERLEY
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 JUNE 2026

13 CAPITAL GRANTS, SUBSIDIES AND CONTRIBUTIONS

	Capital grant/contribution liabilities					Capital grants, subsidies and contributions revenue		
	Liability 1 July 2025	Increase in Liability	Decrease in Liability (As revenue)	Liability 30 Jun 2026	Current Liability 30 Jun 2026	Amended Budget Revenue	YTD Budget	YTD Revenue Actual
	\$	\$	\$	\$	\$	\$	\$	\$
Capital grants and subsidies								
AERO - Grants - Aerodromes	0	0	0	0	0	821,070	821,070	0
ROADC - Other Grants -- Flood Damage	0	0	0	0	0	0	0	960,843
WATER - Grant Capital	0	0	0	0	0	77,728	77,728	70,662
REC - Capital Grants	813,679	3,828,178	(2,982,506)	1,059,351	1,059,351	6,474,487	6,474,487	3,528,856
SWIM AREAS - Grants	0	0	0	0	0	46,406	46,406	44,716
ROADC - Regional Road Group Grants (MR WA)	272,000	1,302,592	(1,482,592)	92,000	92,000	2,863,697	2,863,697	2,723,814
ROADC - Roads to Recovery - Grants	0	409,190	(409,190)	0	0	2,197,129	2,197,129	450,109
ROADC - Other Grants -- Roads/Streets	82,064	20,000	(54,362)	47,702	47,702	285,069	285,069	548,770
ROADC - Grant AGRN 591 & 1044	0	0	0	0	0	3,413,483	3,413,483	0
ROADC - Other Grants -- Footpaths	0	0	0	0	0	101,409	101,409	92,190
ROADC - LRCI Phase 2 Grant Drainage	0	0	0	0	0	119,562	119,562	0
AERO - Grants -- Aerodromes	0	225,615	(225,615)	0	0	0	0	21,070
OTH GOV - Grants (Capital)	0	0	0	0	0	9,059	9,059	9,937
Claredon Street Fire Station Bore	20,000	0	(20,000)	0	0	41,000	41,000	35,135
OTH GOV - Grants (Capital)	0	122,058	0	122,058	122,058	48,369	48,369	47,200
HALLS - Capital Grants	0	0	0	0	0	49,979	49,979	47,200
Lotterywest - Derby Civic Centre Upgrade Stage 2	0	500,000	0	500,000	500,000	0	0	0
	1,187,743	6,407,633	(5,174,265)	2,421,111	2,421,111	16,548,447	16,548,447	8,576,502

**SHIRE OF DERBY-WEST KIMBERLEY
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 JUNE 2026**

14 TRUST FUND

Funds held at balance date which are required by legislation to be credited to the trust fund and which are not included in the financial statements are as follows:

Description	Opening Balance 1 July 2025	Amount Received	Amount Paid	Closing Balance 30 June 2026
	\$	\$	\$	\$
Public open spaces	295,981	0	0	295,981
	295,981	0	0	295,981

**SHIRE OF DERBY-WEST KIMBERLEY
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 JUNE 2026**

15 BUDGET AMENDMENTS

Amendments to original budget since budget adoption. Surplus/(Deficit)

Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
			\$	\$	\$	\$
Budget adoption						
Revised estimated opening surplus	CC088/25	Opening surplus(deficit)	0	2,732,969	0	2,732,969
Financial assistance grants received in advance	CC088/25	Operating revenue	0	0	(4,246,331)	(1,513,362)
Financial assistance grants increase in 25/26 grant	CC088/25	Operating revenue	0	1,418,369	0	(94,962)
Private works expenditure to be completed	CC088/25	Operating expenses	0	0	(615,317)	(710,317)
Restructure of loan repayments	CC088/25	Capital revenue	0	993,637	0	283,317
Transfer to strategic planning reserve	CC088/25	Capital expenses	0	0	(283,327)	
Capital grant for project and design of airstrip	CC074/25	Capital revenue	0	800,000	0	800,000
Materials and contracts	CC074/25	Operating expenses	0	0	(800,000)	
Revised opening surplus	Res 08/26	Opening surplus(deficit)	0	0	(414,206)	(414,206)
Rates	Res 08/26	Operating revenue	0	0	(86,681)	(500,887)
Grants, subsidies and contributions	Res 08/26	Operating revenue	0	0	(1,123,132)	(1,624,019)
Fees and charges	Res 08/26	Operating revenue	0	750,000	0	(874,019)
Interest revenue	Res 08/26	Operating revenue	0	108,775	0	(765,244)
Other revenue	Res 08/26	Operating revenue	0	602,171	0	(163,073)
Employee costs	Res 08/26	Operating expenses	0	778,767	0	615,616
Materials and contracts	Res 08/26	Operating expenses	0	0	(1,178,999)	(563,383)
Insurance	Res 08/26	Operating expenses	0	0	(3,591)	(566,974)
Other expenditure	Res 08/26	Operating expenses	0	58,871	0	(508,103)
Loss on asset disposal	Res 08/26	Operating expenses	(950,513)	0	0	(508,103)
Capital grants, subsidies and contributions	Res 08/26	Capital revenue	0	890,114	0	382,011
Proceeds from disposal of assets	Res 08/26	Capital revenue	0	40,000	0	422,011
Purchase land and buildings	Res 08/26	Capital expenses	0	0	(126,214)	295,800
Purchase and construction of infrastructure-roads	Res 08/26	Capital expenses	0	0	(430,486)	(134,686)
Purchase and construction of infrastructure-other	Res 08/26	Capital expenses	0	0	(465,000)	(599,612)
Proceeds from borrowings	Res 08/26	Capital revenue	0	8,000,000	0	7,400,389
Repayment of borrowings	Res 08/26	Capital expenses	0	0	(7,400,389)	
Grants, subsidies and contributions	Res 49/26	Operating revenue	0	113,000	0	113,000
Materials and contracts	Res 49/26	Operating expenses	0	0	(50,000)	63,000
				17,286,673	(17,223,673)	63,000

16 COMMUNITY SERVICES

Nil

17 DEVELOPMENT SERVICES

Nil

18 INFRASTRUCTURE

18.1 AWARD OF TENDER T2-2026/27 VARIOUS ROADS - RESHAPE, RESHEET AND DRAINAGE WORKS

File Number: 0481

Author: Wayne Neate, Director Infrastructure

Responsible Officer: Tamara Clarkson, Chief Executive Officer

Authority/Discretion: Executive

SUMMARY

This report is for Council to consider awarding Tender T2-2026/27 being the contract works required to undertake reshaping, re-sheeting and drainage works on the Fairfield-Leopold, Christmas Creek, Fossil Downs, Calwynyardah-Noonkanbah and Noonkanbah Millijiddee roads. It is proposed that the tender be awarded to Buckley's Earthworks and Paving Pty Ltd (BEP).

DISCLOSURE OF ANY INTEREST

Nil by Author or Responsible Officer.

BACKGROUND

Overtime the roads deteriorate with each grade and use and therefore, re-sheeting and drainage works are required on the Fairfield-Leopold, Christmas Creek and Noonkanbah Millijiddee roads. The Fossil Downs and Calwynyardah-Noonkanbah roads were not included in the 2026/27 budget at the time of adoption due to funding not being secured. The work proposed is a combination of reshaping to improve drainage and off-road drainage works and re-sheeting. Following the tender advertisement, several requests were made for the applicable tender documents.

At the close of tenders on 30 July 2026, submitted tender documents were received from:

- Buckley's Earthworks and Paving Pty Ltd
- Goldplay Civil
- Jenkins Earthmoving and Transport
- MC Civil
- Locks Civil
- Walyarra

STATUTORY ENVIRONMENT

Local Government Act 1995 – 3.57 Tenders for the providing goods or services and *Local Government (Functions and General) Regulations 1996* Part 4 Tenders for providing goods or services.

POLICY IMPLICATIONS

Procurement of Goods and Services Policy

Regional Price preference Policy

FINANCIAL IMPLICATIONS

Funds for the undertaking of this contract are contained within the Annual Budget 2026/27 for reshaping, re-sheeting and drainage works on the Fairfield-Leopold, Christmas Creek, and Noonkanbah Millijiddee roads. Calwynyardah-Noonkanbah and Fossil Downs require budget approval due to being carried forward as unspent Roads to Recovery Special (R2R Special) funds from 2025/26. Within the table below the acronym RAAR stands for Remote Aboriginal Access Road Funding.

The funding is comprised of the following:

Fairfield – Leopold Downs Road	Roads to Recovery	\$175,062
	Road Project Grant	\$350,124
	Total	\$525,186
Fossil Downs Road	R2R Special	\$158,721
	Total	\$158,721
Christmas Creek Road	RAAR	\$196,905 (25/26 Funding)
	RAAR	\$50,000 (24/25 Funding)
	Total	\$246,905
Calwynyardah – Noonkanbah Road	R2R Special	\$177,951
	Total	\$177,951
Noonkanbah – Millijiddee Road	R2R Special	\$146,796
	RAAR	\$100,000
	Total	\$246,796
	Grand Total	\$1,355,559

Several of the tender submissions have come within budget. The prices submitted by each tenderer is attached as a confidential attachment.

Expenditure is under 12 Transport – Capital construction – Gravel roads. Account 4120142

RC014 - Calwynyardah – Noonkanbah Road

RC017 - Fossil Downs Road

RC019 - Christmas Creek Road

RC025 - Fairfield-Leopold Road

RC165 - Millijiddee Access Road

STRATEGIC IMPLICATIONS

GOAL	OUR PRIORITIES	WE WILL
4. Environment	4.2 Liveable Communities	4.2.3 Encourage and facilitate the maintenance and development of infrastructure that connects our communities

RISK MANAGEMENT CONSIDERATIONS

RISK	LIKELIHOOD	CONSEQUENCE	RISK ANALYSIS	MITIGATION
Community: Road safety improvements made prior to the wet season will be beneficial for all road users	Possible	Severe	High	Ensure the works are scheduled to allow it to be completed within the funding timeframe to maximise the use of external grant funding

CONSULTATION

Tender T2-2026/27 was advertised in local and state-wide newspapers and on the Shire's website as required by legislation. The tender closed 2.00pm (WST) on 30 July 2026. The advertised tender allowed for a minimum of fourteen days for individuals or companies to submit tenders, which included the opportunity to view and inspect the construction site.

COMMENT

For the purposes of the project the scope of works was split into separable portions for each road separate components as follows:

- Undertake reshaping work.
- Undertake re-sheeting work.
- Drainage works.

It is recommended that the tender be awarded to the contractor with the highest average score given by three assessors, using the Approved Tender Scoring Criteria that falls within the allocated budget. The Regional Price Preference Policy was applied to BEP, Walyarra and Jenkins Earthmoving and Transport as the only locally based contractors.

The criteria and weighting for this tender were as follows:

Criteria	%
Relevant Experience	15
Capacity to Deliver & Resources	15
Quality/Suitability	15
Key Personnel & Skills	15
Demonstrated Understanding	20
Local Content	15
Risk	5

A score summary is shown below:

Buckley's Earthworks and Paving Pty Ltd	C1
Gold Play Civil	C2
Jenkins Earthmoving and Transport	C3
Locks Civil	C4
MC Civil	C5
Walyarra	C6

	Weighted Score	C1	C2	C3	C4	C5	C6
Relevant Experience	15%	13.3	8.7	10.7	0.3	10.0	7.0
Capacity to Deliver & Resources	15%	12.0	6.3	9.3	0.3	9.7	8.3
Quality/Suitability	15%	11.7	5.3	10.3	0.3	9.3	6.7
Key Personnel & Skills	15%	12.0	10.3	10.7	0.7	9.7	6.7
Demonstrated Understanding	20%	17.0	6.0	15.3	0.3	13.7	5.3
Local Content	15%	14.0	3.0	14.0	0.3	9.7	8.3
Risk	5%	4.3	1.3	4.3	0	4.0	4.0
Totals	100%	84.3	41.0	74.7	2.3	66.0	46.3

As shown in the table above, BEP's tender score reflects the business's capability in each area in the Assessment Criteria for T2-2026/27 contract works required to undertake reshaping, re-sheeting and drainage works on the Fairfield-Leopold, Christmas Creek, Fossil Downs, Calwynyardah-Noonkanbah and Noonkanbah Millijiddee roads.

BEP have demonstrated in the past that they are capable of achieving satisfactory results in the remote rural road works, have completed numerous projects the Shire and their pricing is within budget.

VOTING REQUIREMENT

Absolute majority

ATTACHMENTS

1. Confidential Submitted Teneder Pricing - Confidential

RECOMMENDATION**That Council by ABSOLUTE MAJORITY:**

- 1. AUTHORISES the expenditure in accounts**
4120146 RC014 Calwynyardah - Noonkanbah Road of \$177,951.00
4120146 RC017 Fossil Downs Road of \$158,721.00
- 2. AUTHORISES the increase of income in account 5120204 of \$336,672 being Roads to Recovery – Special Project Grant Funds;**
- 3. AWARDS Tender T2-2026/27 contract works required to undertake reshaping, re-sheeting and drainage works on the Fairfield-Leopold, Christmas Creek, Fossil Downs, Calwynyardah-Noonkanbah and Noonkanbah Millijiddee roads to Buckley's Earthworks and Paving Pty Ltd; and**
- 4. AUTHORISES the Chief Executive Officer to execute the contract in accordance with scope of works within the tender and funding available.**

18.2 DISPOSAL OF FLEET VEHICLES**File Number: 8020****Author: Wayne Neate, Director Infrastructure****Responsible Officer: Tamara Clarkson, Chief Executive Officer****Authority/Discretion: Administrative****SUMMARY**

This report seeks Council approval to transfer surplus vehicles in Fitzroy Crossing to Marra Worra Worra Aboriginal Corporation (MWW), being KW 28860 and 1HTI 258 Toyota Hi-Ace buses.

DISCLOSURE OF ANY INTEREST

Nil by Authors and Nil by Responsible Officer.

BACKGROUND

Officers have been working closely with Marra Worra Worra Aboriginal Corporation to ensure safe delivery of Youth Services in Fitzroy Crossing. To enable programs to continue transfer of the buses previously used by the Shire to MWW is required.

STATUTORY ENVIRONMENT

Local Government Act 1995 – Section 3.58 – Disposing of Property.

Local Government Regulations [Functions and General] – Regulation 30 – Exemptions.

POLICY IMPLICATIONS

Asset Management Policy.

FINANCIAL IMPLICATIONS

\$3,000 based on the assumption that both buses will be held for 10 years, the written down value of each bus is forecasted as \$1,500 each.

STRATEGIC IMPLICATIONS

GOAL	OUR PRIORITIES	WE WILL
2. Community	2.1 Safe Communities	2.1.1 Encourage community safety to be a whole-of-community responsibility

RISK MANAGEMENT CONSIDERATIONS

RISK	LIKELIHOOD	CONSEQUENCE	RISK ANALYSIS	MITIGATION
Community: If transfer of the vehicles does not occur, youth program participants do not have a safe method of travelling.	Likely	Severe	Extreme	That transfer of the vehicles occurs to support the youth services and community safety.

CONSULTATION

External – Marra Worra Worra Aboriginal Corporation

COMMENT

The transfer of the two buses vehicles to MWW is reflective of the Shire's commitment to youth and community safety in Fitzroy Crossing.

Under Regulation 30 of the *Local Government [Functions and General] Regulations*, an exemption applies where the property to be disposed of:

- a) Has a market value less than \$20,000; or
- b) Is disposed of as part of the consideration to acquire assets whose total value (or worth) is less than \$75,000 (ie trade in).

The vehicle disposal by donation / gift to the Marra Worra Worra Aboriginal Corporation requires Council Resolution.

VOTING REQUIREMENT

Absolute majority

ATTACHMENTS

Nil

RECOMMENDATION

That Council by ABSOLUTE MAJORITY APPROVE the disposal of the following vehicles to Marra Worra Worra Aboriginal Corporation:

- **Plant number 195 KW 28860 –Toyota HiAce Bus**
- **Plant number 131 1HTI 258 –Toyota HiAce Bus**

19 URGENT BUSINESS

20 MATTERS FOR WHICH THE MEETING MAY BE CLOSED

Nil.

21 CLOSURE

21.1 Date of Next Meeting

The next ordinary meeting of Council will be held 11.00 AM, Thursday, 24 September 2026 at the Karrayili Adult Education Centre, Fitzroy Crossing.

21.2 Closure of Meeting