



**Shire of Derby /
West Kimberley**

AGENDA

Ordinary Council Meeting Thursday, 30 May 2024

I hereby give notice that an Ordinary Meeting of Council will be held on:

Date: Thursday, 30 May 2024

Time: 1:30 PM

**Location: Karrayili Adult Education Centre
Fitzroy Crossing**

Amanda Dexter

Chief Executive Officer



Our Guiding Values

We are **PROUD** of who we are and where we live.

We will create a **POSITIVE LEGACY** for our children and children's children.

We will go about our business with **INTEGRITY, TRANSPARENCY and AUTHENTICITY**.

We value and **RESPECT** what our community has to say and will strive to make things happen.

We are **PROUD** of and value the **KNOWLEDGE** of our diverse and strong people and cultures.

We value our **RELATIONSHIPS** and will work with others to achieve common goals and gain maximum impact.

We are **PROUD** of and **COMMITTED** to the responsible preservation of our unique natural environment and making sure our built environment reflects our current and future needs.

We are open for and encourage business, industry and all aspects of **COMMUNITY DEVELOPMENT**, particularly our thriving arts and cultural scene.

Disclaimer

No responsibility whatsoever is implied or accepted by the Shire of Derby/West Kimberley (Shire) for any act, omission or statement or intimation occurring during Council or Committee meetings.

The Shire disclaims any liability for any loss whatsoever and howsoever caused arising out of reliance by any person or legal entity on any such act, omission or statement or intimation occurring during Council or Committee meetings. Any person or legal entity who acts or fails to act in reliance upon any statement, act or omission made in a Council or Committee meeting does so at that person's or legal entity's own risk.

In particular and without derogating in any way from the broad disclaimer above, in any discussion regarding any planning application or application for a licence, any statement or intimation of approval made by any Council Member or officer of the Shire during the course of any meeting is not intended to be and is not taken as notice of approval from the Shire.

The Shire warns that anyone who has any application lodged with the Shire must obtain and should only rely on written confirmation of the outcome of the application and any conditions attaching to the decision made by the Shire in respect of the application.

Notes for Members of the Public

PUBLIC QUESTION TIME

The Shire of Derby/West Kimberley extends a warm welcome to you in attending any Shire meeting. The Shire is committed to involving the public in its decision-making processes whenever possible. The ability to ask questions during 'Public Question Time' is of critical importance in pursuing this public participation objective. The Shire sets aside a period of 'Public Question Time' to enable a member of the public to put questions. Questions should only relate to the business of the Shire and should not be a statement or personal opinion. Upon receipt of a question from a member of the public, the Presiding Member may either answer the question or direct it to an officer to answer, or it will be taken on notice.

Any comments made by a member of the public become a matter of public record as they are minuted by Council. Members of the public are advised that they are deemed to be held personally responsible and legally liable for any comments made by them that might be construed as defamatory or otherwise considered offensive by any other party.

MEETING FORMALITIES

Local government Council meetings are governed by legislation and regulations. During the meeting, no member of the public may interrupt the meetings proceedings or enter into conversation. Members of the public shall ensure that their mobile telephone or audible pager is not switched on or used during any Shire meeting.

Members of the public are hereby advised that the use of any electronic, visual or audio recording device or instrument to record proceedings of the meeting is not permitted without the permission of the Presiding Member.

COPYRIGHT

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Notes for Council Members

NATURE OF COUNCIL'S ROLE IN DECISION MAKING

Advocacy:	When Council advocates on its own behalf or on behalf of its community to another level of government/body/agency.
Executive/Strategic:	The substantial direction setting and oversight role of the Council such as adopting plans and reports, accepting tenders, directing operations, grants, and setting and amending budgets.
Legislative:	Includes adopting local laws, town planning schemes and policies.
Administrative:	When Council administers legislation and applies the legislative regime to factual situations and circumstances that affect the rights of people. Examples include town planning applications, building licences and other decisions that may be appealable to the State Administrative Tribunal.
Review:	When Council reviews a decision made by Officers.
Information:	Includes items provided to Council for information purposed only that do not require a decision of Council (that is for 'noting').

ALTERNATIVE MOTIONS

Council Members wishing to make alternative motions to officer recommendations are requested to provide notice of such motions in written form to the Chief Executive Officer prior to the Council meeting.

DECLARATIONS OF INTERESTS

Council Members should fill in Disclosure of Interest forms for items in which they have a financial, proximity or impartiality interest and forward these to the Presiding Member before the meeting commences.

Council Members must disclose the nature of their interest in matters to be discussed at the meeting (Part 5 Division 6 of the *Local Government Act 1995*). Employees must disclose the nature of their interest in reports or advice when giving the report or advice to the meeting (Sections 5.70 and 5.71 of the *Local Government Act 1995*).

APPLICATION FOR LEAVE OF ABSENCE

In accordance with Section 2.25 of the *Local Government Act 1995*, an application for leave requires a Council resolution granting leave requested. Council may grant approval for Leave of Absence for a Council Member for ordinary Council meetings for up to but not more than six consecutive meetings. The approval of the Minister is required for leave of absence greater than six ordinary Council meetings.

This approval must be by Council resolution and differs from the situation where a Council Member records their apologies for the meeting. A failure to observe the requirements of the Act that relates to absence from meetings can lead to a Council Member being disqualified should they be absent without leave for three consecutive meetings.

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1 DECLARATION OF OPENING, ANNOUNCEMENT OF VISITORS**2 ACKNOWLEDGMENT OF COUNTRY**

In the spirit of reconciliation, the Shire of Derby/West Kimberley acknowledges the traditional custodians of country throughout the Shire and their connection to land, sea and community.

The Shire of Derby/West Kimberley would like to pay respect to the past, present and future traditional custodians and Elders of this nation and the continuation of cultural, spiritual and educational practices of Aboriginal and Torres Strait Islander peoples.

3 ATTENDANCE VIA TELEPHONE/INSTANTANEOUS COMMUNICATIONS

A Council Member may attend council or committee meetings by electronic means if the member is authorised to do so by the President or the Council. Electronic means attendance can only be authorised for up to half of the Shire's in-person meetings they have attended in total, in any rolling 12 months prior period. Authorisation can only be provided if the location and the equipment to be used by the Councillor are suitable to enable effective, and where necessary confidential, engagement in the meeting's deliberations and communications.

4 DISCLOSURE OF INTERESTS

Council Members must disclose the nature of their interest in matters to be discussed at the meeting (Part 5 Division 6 of the Local Government Act 1995). Employees must disclose the nature of their interest in reports or advice when giving the report or advice to the meeting (Sections 5.70 and 5.71 of the Local Government Act 1995).

4.1 Declaration of Financial Interests**4.2 Declaration of Proximity Interests****4.3 Declaration of Impartiality Interests****5 APPLICATIONS FOR LEAVE OF ABSENCE****6 RESPONSES TO PREVIOUS PUBLIC QUESTIONS TAKEN ON NOTICE****7 PUBLIC TIME****7.1 Public Question Time****7.2 Public Statements****8 PETITIONS, DEPUTATIONS, PRESENTATIONS AND SUBMISSIONS**

- Land Insights Consultants – Local Planning Strategy 2024
- Department of Transport – 2050 Kimberley Cycling Strategy

9 ANNOUNCEMENTS BY PRESIDING PERSON WITHOUT DISCUSSION

10 CONFIRMATION OF MINUTES OF PREVIOUS MEETINGS

RECOMMENDATION

That the Minutes of the Ordinary Meeting of the Shire of Derby/West Kimberley held at the Council Chambers, Clarendon Street, Derby, on 24 April 2024 be CONFIRMED.

11 RECOMMENDATIONS AND REPORTS OF COMMITTEES

11.1 MINUTES OF THE AUDIT & RISK COMMITTEE MEETING HELD ON 23 MAY 2024

File Number: 4110

Author: Sarah Smith, Executive Services Coordinator

Responsible Officer: Amanda Dexter, Chief Executive Officer

Authority/Discretion: Administrative

SUMMARY

For Council to receive the minutes of the Audit & Risk Committee Meeting held on 23 May 2024.

ATTACHMENTS

1. Minutes of the Audit & Risk Committee Meeting held on 23 May 2024

RECOMMENDATION

That Council:

1. Receive the Minutes of the Audit & Risk Committee Meeting held on 23 May 2024 be and the recommendations therein be adopted.

COMMITTEE RESOLUTION AC09/24

Moved: Mr Peter McCumstie

Seconded: Cr Brett Angwin

That the Audit and Risk Committee recommend that Council:

1. Notes the summary of grant and funding applications which have been submitted by Officers.
2. Provides in principle support for the outlined projects for which funding is being sought.
3. Notes the in-kind and financial supports provided by the Shire to local community organisations.

In Favour: Mr Peter McCumstie and Crs Andrew Twaddle, Brett Angwin and Geoff Haerewa

Against: Nil

CARRIED 4/0

COMMITTEE RESOLUTION AC10/24

Moved: Cr Brett Angwin

Seconded: Mr Peter McCumstie

That the Audit and Risk Committee recommends that Council receive the information contained in the report detailing outstanding rates and sundry debtors as at 30 April 2024.

In Favour: Mr Peter McCumstie and Crs Andrew Twaddle, Brett Angwin and Geoff Haerewa

Against: Nil

CARRIED 4/0**COMMITTEE RESOLUTION AC11/24****Moved: Mr Peter McCumstie****Seconded: Cr Geoff Haerewa****That the Audit and Risk Committee recommends that Council:**

- 1. Receives the information contained in this report; and**
- 2. Directs the Chief Executive Officer provide updated Risk Management reports to the Audit and Risk Committee Meetings.**

In Favour: Mr Peter McCumstie and Crs Andrew Twaddle, Brett Angwin and Geoff Haerewa**Against: Nil****CARRIED 4/0****COMMITTEE RESOLUTION AC12/24****Moved: Cr Geoff Haerewa****Seconded: Cr Brett Angwin****That the Audit and Risk Committee recommends that Council:**

- 1. Receives the information contained in this report;**
- 2. Requires that the Chief Executive Officer provide updated Governance and Compliance reports to the Audit & Risk Committee Meetings, on six-monthly basis (generally to the March and September meetings), inclusive of status tables:**
 - a. reflecting completed (and uncompleted) compliance calendar actions, and**
 - b. progress with the development of a comprehensive list of process maps; and**
- 3. Requests that the above reporting function to the Audit & Risk Committee be included in the organisation's corporate/compliance calendar.**

In Favour: Mr Peter McCumstie and Crs Andrew Twaddle, Brett Angwin and Geoff Haerewa**Against: Nil****CARRIED 4/0**



**Shire of Derby /
West Kimberley**

UNCONFIRMED MINUTES

Audit & Risk Committee Meeting

Thursday, 23 May 2024

Date: Thursday, 23 May 2024

Time: 4:00 PM

**Location: Council Chambers
Clarendon Street
Derby**



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**MINUTES OF SHIRE OF DERBY / WEST KIMBERLEY
AUDIT & RISK COMMITTEE MEETING
HELD AT THE COUNCIL CHAMBERS, CLARENDON STREET, DERBY
ON THURSDAY, 23 MAY 2024 AT 4:00 PM**

PRESENT:

(In Person) Cr Andrew Twaddle (Chair), Mr Peter McCumstie (President), Cr Geoff Haerewa (Deputy President) and Cr Brett Angwin

PRESENT:

(Online) Cr Geoff Davis (entered at 4:31pm)

IN ATTENDANCE:

(In Person) Amanda Dexter (Chief Executive Officer), Tamara Clarkson (Deputy Chief Executive Officer), Wayne Neate (Director, Technical and Development Services), Jess Karlsson (Executive Director of Operations and Strategic Development), Sarah Smith (Executive Services Coordinator), Andrew Melville (Manager of Ports), Bob Hoogland (Manager of Corporate Services), Lavenia Ratabua (Senior Finance Officer), Andrew Gloor (Senior Finance Officer), Yusuf Royhan (Finance Officer).

IN ATTENDANCE:

(Online) Neil Hartley (Director, Strategic Business), Mark Davis (Executive Services Project Director), Jamie Bone (Recovery & Fitzroy Crossing Senior Operations Manager) – (entered at 4:06pm).

VISITORS: Nil

GALLERY: Nil

APOLOGIES: Nil

APPROVED LEAVE OF ABSENCE: Nil

ABSENT: Nil

1 DECLARATION OF OPENING, ANNOUNCEMENT OF VISITORS

The meeting was opened at 4:01pm by Cr Andrew Twaddle (Chair).

2 ACKNOWLEDGEMENT OF COUNTRY

In the spirit of reconciliation, the Shire of Derby/West Kimberley acknowledges the traditional custodians of country throughout the Shire and their connection to land, sea and community.

The Shire of Derby/West Kimberley would like to pay respect to the past, present and future traditional custodians and Elders of this nation and the continuation of cultural, spiritual and educational practices of Aboriginal and Torres Strait Islander peoples.

3 ATTENDANCE VIA TELEPHONE/INSTANTANEOUS COMMUNICATIONS

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4 ANNOUNCEMENTS BY PRESIDING PERSON WITHOUT DISCUSSION

- Nil.

5 DISCLOSURE OF INTERESTS

5.1 Declaration of Financial Interests

- Nil.

5.2 Declaration of Proximity Interests

- Nil.

5.3 Declaration of Impartiality Interest

- Nil.

6 PETITIONS, DEPUTATIONS, PRESENTATIONS AND SUBMISSIONS

- Nil.

Neil Hartley (Director, Strategic Business), Mark Davis (Executive Services Project Director), Jamie Bone (Recovery & Fitzroy Crossing Senior Operations Manager) entered the meeting via MS Teams at 4:06pm.

7 CONFIRMATION OF MINUTES OF PREVIOUS MEETINGS

COMMITTEE RESOLUTION AC08/24

Moved: Cr Brett Angwin

Seconded: Cr Geoff Haerewa

That the Minutes of the Audit & Risk Committee Meeting held at the Council Chambers, Clarendon Street, Derby, on 22 February 2024 be CONFIRMED.

In Favour: Mr Peter McCumstie and Crs Andrew Twaddle, Brett Angwin and Geoff Haerewa

Against: Nil

CARRIED 4/0

8 REPORTS

8.1 OVERVIEW OF GRANTS AND FUNDING OPPORTUNITIES

File Number: GS/055

Author: Christie Mildenhall, Manager Community Services

Responsible Officer: Jess Karlsson, Executive Director of Operations and Strategic Development

Authority/Discretion: Executive

SUMMARY

This report provides an overview of the funding opportunities investigated and sought by Officers and seeks Council support for the proposed projects. It provides a quarterly update regarding the outcome of applications submitted this financial year.

The purpose of this report is to inform Council about how community and program grants are obtained, and how the funding risk is being managed by Shire Officers.

Funding received annually and ongoing including Financial Assistance Grants, Roads and other infrastructure grants are registered and tracked separately currently. This is the initial grants and funding report, provided to obtain feedback from Council, there is potential to expand this report to include all grants and funding received next financial year.

DISCLOSURE OF ANY INTEREST

Nil by Author or Authoriser

BACKGROUND

The Shire of Derby / West Kimberley relies heavily on grant and other funding opportunities to support the delivery of projects, programs, services, and events. This report provides an overview of the funding which is confirmed or applied for (and pending outcome) during the 2023/24 financial year.

STATUTORY ENVIRONMENT

Part 6 – Financial Management of the *Local Government Act 1995* provides for the financial management of local governments.

POLICY IMPLICATIONS

The following policies should be considered in relation to this report;

- PC1 – Risk and Opportunity Management Policy
- F3 – Significant Accounting Policies
- F19 – Community Funding Scheme

FINANCIAL IMPLICATIONS

This report outlines funding which has been obtained or is being sought to support the delivery of projects, programs, services and events of the Shire. With the exception of multi-year grants most

of these grants were not included in the 2023/24 financial year budget as they had not been confirmed at the time of the budget being developed.

STRATEGIC IMPLICATIONS

GOAL	OUR PRIORITIES	WE WILL
1. Leadership and Governance	1.2 Capable, inclusive and effective organisation	1.2.4 Attract and effectively use resources to meet community needs

RISK MANAGEMENT CONSIDERATIONS

RISK	LIKELIHOOD	CONSEQUENCE	RISK ANALYSIS	MITIGATION
Business Interruption: Lack of funding may result in the non-performance of functions	Likely	Moderate	High	Ensure Shire activities are conducted efficiently to allow spread of funding. Apply for grants wherever possible to support Shire's activities. Delay commencement of activities until funding is confirmed.
Financial: Poor management of grant funding may impact the Shire's ability to get funding in the future.	Likely	Moderate	High	Ensure a process is established and implemented to allow good governance and compliance of grant funding.
Organisation's Operations: Lack of processes relating to grant management may result in failure to meet grant requirements and deliver funded programs.	Likely	Moderate	High	Ensure a process is established and implemented to allow good governance and compliance of grant funding.

CONSULTATION

Executive team contributed to the structure and content of this report.

COMMENT

To support the projects, programs and services of the Shire a number of funding arrangements are entered into with a variety of Government (State and Federal) agencies, not for profit organisations and philanthropic foundations. In some of the funding received is used to allow the

Shire to deliver its core business which is focused on community services and supports. Other funding is used to provide 'add on' activities for which the community expects the Shire to do. In many cases, if the Shire does not receive this funding the projects will not go ahead.

Below is a summary of the grants which have been applied for, the outcome of those applications and grants which have been acquitted.

In the case of some of the larger grants the funders seek confirmation that the project has been approved by Council prior to executing the funding agreements. Council is requested to provide their support for these projects.

Funding received during the current financial year as 30 April 2024.

Grant Program and Funder	Project Description	Location of Project	Funding Received (Ex GST)	Funding Period	Status
Community Development – OTH CULTURE, WELFARE					
Council on the Ageing WA – Seniors Week Grants	Hosting an event during Seniors Week 2023	Derby	\$1,000	Event complete by 19 November 2023	Acquitted
Department of Communities – Attraction and Retention of Regional Childcare Workers	Grants program SDWK Long Day Care providers to attract and retain staff	Derby and Fitzroy Crossing	\$25,000	1 October 2022 to 9 February 2024	Acquitted
Department of Communities – Thank a Volunteer Day	Thank a Volunteer Day event in Derby	Derby	\$1,000	Event by 9 December 2023	Acquitted
Developmental Disability WA – International Day of People with Disability Grants	International Day of People with Disability event in Derby	Derby	\$1,000	Event 3 December 2023	Acquitted
Horizon Power – Community Partnership	Sponsorship of the Kimberley Art and Photographic Prize	Derby	\$10,000	Event completion 13 July 2024	In progress
National Australia Day Council – Australia Day Grants	Australia Day events	Derby	\$15,000	Event to occur 26 January 2024	Acquitted
Rio Tinto – Community Partnership	Sponsorship of the Kimberley Art and Photographic Prize	Derby	\$5,000	Event completion 13 July 2024	In progress
Shelter WA - Homelessness Week Grants	Homelessness Week Event	Derby	\$2,000	Events to occur 7 to 13 August 2023	Acquitted
Volunteering WA - National Volunteer Week Grants	Volunteer recognition event in Fitzroy Crossing.	Fitzroy Crossing	\$1,500	Event to occur 20-26 May 2024.	Acquitted
TOTAL AMOUNT COMMUNITY DEVELOPMENT			\$61,500.00		

Heritage Services - Heritage					
Heritage Council of WA – Heritage Grants Program	Upgrade of Derby Heritage Trail and Derby Gaol signage	Derby	\$20,000	Completion by 30 September 2024	In progress
TOTAL AMOUNT HERITAGE SERVICES			\$20,000.00		
LIBRARY SERVICES					
State Library of Western Australia – Technology and Digital Inclusion Grant	Library Media Hub	Derby	\$5,000	1 January to 30 June 2024	In progress
TOTAL AMOUNT LIBRARY SERVICES			\$5,000.00		
Youth Services – Education and Welfare					
Department of Communities – Service for Young People at Risk	Derby Youth Service drop-in program	Derby	\$262,860	1 July 2024 to 30 June 2026	Not yet started
Department of Communities – Service for Young People at Risk	Derby Youth Service drop-in program	Derby	\$394,290	1 July 2021 to 30 June 2024	In progress
Department of Local Government, Sport and Cultural Industries – Community Place Based Grant	Youth school holiday programs in Derby and Fitzroy Crossing	Derby and Fitzroy Crossing	\$300,000	1 July 2022 to 30 June 2025	In progress
Rio Tinto – Community Partnership	Youth Development Partnership	Derby and Fitzroy Crossing	\$185,000	1 October 2022 to 30 September 2025	In progress
Stan Perron Foundation	Youth Program Funding	Derby	\$80,000	1 July 2024 to 30 June 2025	Not yet started
TOTAL AMOUNT YOUTH			\$1,222,150.00		
Aboriginal and Environmental Health – Law and Order					
Department of Health – Aboriginal Environmental Health to Remote & Rural Communities	Aboriginal Environmental Health Program	Derby and surrounding communities	\$793,495 per annum	Agreement expires 31/12/2025	In progress
Department of Primary Industries and Regional Development – Animal Welfare Grant	Animal de-sexing program in remote communities	Remote communities	\$35,234	1 July to 30 June 2024	In progress
TOTAL AMOUNT ABORIGINAL ENVIRONMENTAL HEALTH			\$828,729.00		
Environmental Health					
Department of Health – Contiguous Local Authorities Group	Mosquito Control	Derby and Fitzroy Crossing	\$16,533.27	1 July 2023 to 30 June 2024	In progress
TOTAL AMOUNT ENVIRONMENTAL HEALTH			\$16,533.27		

Development Services					
Department of Planning, Lands and Heritage – Local Government Assistance Program Financial Assistance Grant	Review and development of Local Planning Strategy	SDWK LGA	\$150,000	1 July to 30 July 2025	In progress
TOTAL AMOUNT DEVELOPMENT SERVICES			\$150,000.00		
Executive Projects					
INPEX - Sponsorship	Fitzroy Crossing Youth Precinct	Fitzroy Crossing	\$150,000	23 February 2022 to 29 May 2024	In progress
Lottery West – Phase 1	Youth vehicles, trailers and project staff	Derby and Fitzroy Crossing	\$868,150	23 February 2022 to 29 May 2024	In progress
Lottery West – Phase 2	Water spray park – Fitzroy Crossing Youth Precinct	Fitzroy Crossing	\$2,350,000	26 April 2024 – 30 September 2025	Not yet started
Lottery West – Phase 2	Amenity upgrades – shade structures, fencing, lighting, events and replacement of playground equipment	Derby and Fitzroy Crossing	\$2,515,000	26 April 2024 – 30 September 2025	Not yet started
LotteryWest – Phase 2	Community arts projects, events and Derby Civic Centre upgrades.	Derby and Fitzroy Crossing	\$1,455,000	26 April 2024 – 30 September 2025	Not yet started
TOTAL AMOUNT EXECUTIVE PROJECTS			\$7,338,150.00		
STRATEGIC BUSINESS					
Department of Transport – Recreational Boating Facilities Scheme	Derby Recreational and Emergency Boat Ramp	Derby	\$104,383	30 April 2025	In progress
Royalties for Regions – Buccaneer Archipelago	Derby Recreational and Emergency Boat Ramp	Derby	\$62,500	30 April 2025	In progress
Federal Government Better Regions Program	Fitzroy Crossing Airport	Fitzroy Crossing	\$8,500,000	December 2025	Awaiting decision for additional \$10m of “flood-proofing” funding.
Department of Transport - Remote Airstrip Upgrade Program	Fitzroy Crossing Airport - Flood Study	Fitzroy Crossing	\$1,500,000	December 2025	Awaiting decision for additional \$10m of “flood-proofing” funding.

Department of Transport - Remote Airstrip Upgrade Program	Fitzroy Crossing Airport - Flood Study	Fitzroy Crossing	\$79,050	14 June 2024	In progress
Department of Transport	Derby Airport – Framework Study Preparation	Derby	Office “in-kind” – \$20,000(est.)	2023/24	In progress
TOTAL AMOUNT STRATEGIC PROJECTS			\$10,265,933.000		
TOTAL FUNDING RECEIVED			\$19,907,995.27		

Grants submitted during the period 1 July 2023 to 30 April 2024 with outcome pending;

Grant Program and Funder	Project Description	Funding Requested (Ex GST)	Expected Shire Contribution (Ex GST)	Funding Period	Expected Notification of Outcome
Bridge Alliance – Community Partnership	Provision of cooking equipment for the Fitzroy Crossing Youth Cooking Program	\$50,000	Nil	TBC	Expected outcome
Department of Communities - Australian Early Development Census	In partnership with the Derby Early Years Network, implement the Making TRAKS program which analysed AEDC results and seeks to improve early childhood outcomes for Derby.	\$75,000	In-kind staffing costs.	12 months	Expected to be notified by end of February. Advice received in April the applications are still being assessed.
Department of Health – Play Our Way Stream 1	Funding for facility upgrades (lights and changerooms) at Derby Rec Centre and Derby Town Oval to encourage women’s participation in sport	\$2,302,000 across two years	\$303,000 across two years (project management, staffing)	1 August 2024 to 30 Jun 2027	10 June 2024
Department of Infrastructure –	Enhancing planning and	\$1,160,000	\$278,000 (in-kind staffing,	1 August 2024 to 31	10 June 2024

Housing Support Program	development services capacity through improved processes, systems, employment pathways.		recruitment, vehicle costs)	September 2025	
Department of Health – Play Our Way Stream 2	Female sports participation program in Derby and Fitzroy Crossing	\$765,160 across 2 years	\$177,000 across 2 years (in-kind staffing, facilities and promotion)	1 August 2024 to 27 June 2026	10 June 2024
Department of Social Services – Strong and Resilient Communities	Youth activities with partnership referral program focussing on community, culture, education.	\$354,020 across two years	Nil	1 July 2024 to 30 June 2026	30 May 2024
Department of Infrastructure - Regional Precincts and Partnerships Program – Stream 1 (Precinct development and planning)	Derby Recreation Precinct and other sporting facilities master planning	\$669,448 across the project	Nil	1 August 2024 to 30 September 2025	30 June 2024
Department of Primary Industries and Regional Development – Animal Welfare Grant	Animal de-sexing program in remote communities	\$50,000	\$5,374 cash from other funders \$16,620 In-Kind (staffing and accommodation)	1 July to 30 June 2025	5 August 2024
National Australia Bank – Community Grants	Bench seating to Fitzroy Crossing Rec Centre. Funds for long table dinner.	\$20,000	Nil	31 December 2024	Unknown
TOTAL AMOUNTS		\$5,799,788			

Whilst the Shire is the recipient of funding support from Federal and State Government, not for profit organisations and philanthropic organisations the Shire also provides supports to local community groups. Below is an overview of the support the Shire has given the community during the 2023/24 financial year (as at 30 April).

Community Development Grants;

Organisation Name	Description Project	Amount (ex GST)
Derby Suicide Awareness Network	Gazebo, banner shirts, stickers and hats to facilitate activities by the network.	\$3,500 cash
Derby Volunteer Sea Rescue Inc.	Contribution towards new motor.	\$5,000 cash
TOTAL		\$8,500 cash

Events sponsorship approved in the 2023/24 budget

Organisation Name	Event	Amount (ex GST)
Derby Boab Festival Inc.	Mardi Gras and Float Parade	\$7,500 cash
Derby Rodeo and Horseriders Association Inc.	Derby rodeo and camp draft	\$5,000 cash
Fitzroy Valley Rodeo Club Inc.	Fitzroy Valley rodeo and camp draft	\$5,000 cash
TOTAL		\$17,500 cash

Ad-hoc requests considered by Council;

Organisation Name	Description Project	Amount (ex GST)
Derby District High School	YOH Fest sponsorship	\$7,330 cash
Derby Landcare	<ul style="list-style-type: none"> Donation of ex-Main Roads cattle grid. In-kind assistance for the installation at Munkajarra Wetlands. 	<ul style="list-style-type: none"> Cattle grids valued at approx. \$3000 - \$5,000 second hand. In-kind refurbishment and installation costs of approx. \$5,000 to \$8,000.
Derby Media Aboriginal Corporation	Contribution to the 6DBY 20 th Anniversary event	\$5,000 cash
Derby Speedway Club Inc.	Sponsorship for member to attend the Australian Street Stock Racing Championship	\$5,000 cash
Derby Tennis Club / Sun City Tennis Academy	Fee waiver on court hire at Derby Recreation Centre	In-kind \$960
TOTAL		\$17,330 cash \$8960 – \$13,960 in-kind

Throughout the year the Shire has also provided a number of in-kind donations which have not been captured in the above decisions of Council. These include;

- Admin support for event planning,
- Bus usage,

- Event support / assistance,
- Equipment hire – tables, chairs, PA systems, projector screens,
- Facility hire,
- Ground works (eg: grass slashing, erection of temporary fences), and
- Marketing and promotion.

This report will be provided to the Audit and Risk Committee on a quarterly basis to provide an updated list of funding programs and applications. Report will include update on above listed funded programs, and the newly identified funding opportunities

VOTING REQUIREMENT

Simple majority

ATTACHMENTS

Nil

COMMITTEE RESOLUTION AC09/24

Moved: Mr Peter McCumstie

Seconded: Cr Brett Angwin

That the Audit and Risk Committee recommend that Council:

- 1. Notes the summary of grant and funding applications which have been submitted by Officers.**
- 2. Provides in principle support for the outlined projects for which funding is being sought.**
- 3. Notes the in-kind and financial supports provided by the Shire to local community organisations.**

In Favour: Mr Peter McCumstie and Crs Andrew Twaddle, Brett Angwin and Geoff Haerewa

Against: Nil

CARRIED 4/0

8.2 OUTSTANDING DEBT - APRIL 2024

File Number: 5174

Author: Aaron Gloor, Senior Finance Officer

Responsible Officer: Tamara Clarkson, Deputy Chief Executive Officer

Authority/Discretion: Information

SUMMARY

The Audit and Risk Committee receive the outstanding rates and outstanding sundry debtors reports to provide strategic direction as required.

Reportable Financial Year: 2023/2024

Reportable Month: April 2024

DISCLOSURE OF ANY INTEREST

Nil by Author and Responsible Officer.

BACKGROUND

The Audit and Risk Committee will ensure compliance with the Shire's financial reporting and will liaise with the CEO to ensure the effective and efficient management to meet statutory requirements.

STATUTORY ENVIRONMENT

Local Government Act 1995

Subdivision 4 — Payment of rates and service charges

6.43. Rates and service charges are a charge on land

6.44. Liability for rates or service charges

6.50. Rates or service charges due and payable

6.53. Land becoming or ceasing to be rateable land

Subdivision 5 — Recovery of unpaid rates and service charges

6.55. Recovery of rates and service charges

6.56. Rates or service charges recoverable in court

6.16 Imposition of fees and charges

POLICY IMPLICATIONS

F4 – SUNDRY DEBTORS COLLECTION POLICY

F5 – OUTSTANDING RATES COLLECTION POLICY

F6 – FINANCIAL HARDSHIP POLICY

FINANCIAL IMPLICATIONS

Outstanding Rates and Service Charges totalling \$1,565,755.64 in cash flow impacts.

Outstanding Sundry debtors totalling \$770,519.19 in cash flow impacts.

STRATEGIC IMPLICATIONS

GOAL	OUR PRIORITIES	WE WILL
1. Leadership and Governance	4.3 Sustainability	1.2.2 Provide strong governance

RISK MANAGEMENT CONSIDERATIONS

RISK	LIKELIHOOD	CONSEQUENCE	RISK ANALYSIS	MITIGATION
Financial: Non-recovery of debts will impact the type and level of services provided to the town.	Almost Certain	Severe	Extreme	Be proactive with collection process and recovering outstanding debt

CONSULTATION

Internal

CS Legal

COMMENT

Attached to this report is an aged breakdown of outstanding rates and service charges by rating category as well as a depiction of rates debt by month. The report also contains a breakdown of outstanding sundry debtor charges by age as well as the movement of this debt over a rolling five-month period.

VOTING REQUIREMENT

Simple majority

ATTACHMENTS**1. Report to Council - Sundry Debtors April 2024****COMMITTEE RESOLUTION AC10/24****Moved:** Cr Brett Angwin**Seconded:** Mr Peter McCumstie

That the Audit and Risk Committee recommends that Council receive the information contained in the report detailing outstanding rates and sundry debtors as at 30 April 2024.

In Favour: Mr Peter McCumstie and Crs Andrew Twaddle, Brett Angwin and Geoff Haerewa

Against: Nil

CARRIED 4/0



Rates Debt Summary Report

Total Rates & Service Charges in arrears at rates levy date 23/24
 Total Rates & Service Charges Levied for FY 2023/24
 Total Collected YTD From Outstanding Rates & Service charges
 Total Rates & Service Charges Outstanding as at 30th April 2024

\$963,182.92
 \$11,835,548.93
 \$11,232,976.21
 \$1,565,755.64

Total payments expected from instalment payers for 23/24
 \$30,226.61

% of overall debt
 2%

*The above balance is included in the total outstanding figure

Total Balance of Debt Currently Referred to CS Legal (67 Debtors)
 \$836,954.00

Total Balance of owed by ratepayers on a payment arrangement OR
 making regular payments towards debt
 \$240,586.64

	Total Debt					Debt Reduction (Mar-Apr)
	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	
GRV (Residential, Commercial & Industrial)	\$ 2,180,535.65	\$ 1,748,180.44	\$ 1,547,618.00	\$ 1,434,511.33	\$ 1,226,844.60	\$ (113,106.67)
Mining UV (Mining Tenements)	\$ 64,237.82	\$ 14,880.89	\$ 8,729.80	\$ 4,033.71	\$ 3,068.61	\$ (4,696.09)
Rural UV (Pastoral properties)	\$ 795,065.38	\$ 774,861.34	\$ 543,379.09	\$ 317,106.85	\$ 294,588.97	\$ (226,272.24)
Non-Rateable	\$ 1,945.70	\$ 550.73	\$ 753.67	\$ 2,482.29	\$ 2,546.18	\$ 1,728.62
Non-Rateable UV Exempt	\$ (499.47)	\$ (597.47)	\$ (717.47)	\$ (717.47)	\$ (717.47)	\$ -
Non-Rateable GRV Exempt (Waste & ESL Charges)	\$ 42,804.60	\$ 42,805.01	\$ 43,091.53	\$ 39,420.45	\$ 39,424.75	\$ (3,671.08)
Total	\$ 3,084,089.68	\$ 2,580,680.94	\$ 2,142,854.62	\$ 1,796,837.16	\$ 1,565,755.64	\$ (346,017.46)

	Debt Older Than Three Years	21/22	22/23	23/24	Credit Balances	Total Outstanding
COMMERCIAL - GRV	\$ -	\$ -	\$ 34,078.12	\$ 191,414.55	\$ (53,795.12)	\$ 171,697.55
INDUSTRIAL - GRV	\$ -	\$ -	\$ 7,806.47	\$ 38,112.96	\$ (23,724.75)	\$ 22,194.68
MINING - UV	\$ -	\$ -	\$ 33.74	\$ 4,596.88	\$ (1,562.01)	\$ 3,068.61
NON-RATEABLE	\$ 111.70	\$ 2,375.53	\$ 3,300.34	\$ 1,202.61	\$ (4,444.00)	\$ 2,546.18
	\$ 13,257.20	\$ 8,703.98	\$ 11,514.92	\$ 13,397.89	\$ (7,449.24)	\$ 39,424.75
NON-RATEABLE/EXEMPT - GRV						
NON-RATEABLE/EXEMPT - UV	\$ -	\$ -	\$ -	\$ 2.53	\$ (720.00)	\$ (717.47)
	\$ -	\$ -	\$ -	\$ 83.02	\$ -	\$ 83.02
OTHER LOCATIONS - GRV						
RESIDENTIAL - GRV	\$ 302,444.14	\$ 98,754.53	\$ 168,501.50	\$ 493,064.75	\$ (48,806.96)	\$ 1,013,957.96
RURAL - UV	\$ 7,797.04	\$ 11,336.51	\$ 14,386.14	\$ 273,693.99	\$ (12,624.71)	\$ 294,588.97
URBAN FARMLAND - GRV	\$ 1,868.16	\$ 3,290.42	\$ 4,853.85	\$ 9,024.66	\$ (125.70)	\$ 18,911.39
Total	\$ 325,478.24	\$ 124,460.97	\$ 244,475.08	\$ 1,024,593.84	\$ (153,252.49)	\$ 1,565,755.64

Instalment Dates

Two Instalment Option

1st - 6/10/2023

2nd - 12/01/2024

Four Instalment Option

1st - 6/10/2023

2nd - 8/12/2023

3rd - 9/02/2023

4th - 12/04/2023

Comments
All instalment dates have now passed with only 2% of the overall debt now sitting with instalment payers down from 34% in the previous quarter.
Current debt figure closely aligns with our position this time in the previous financial year and work continues in this space to further reduce.

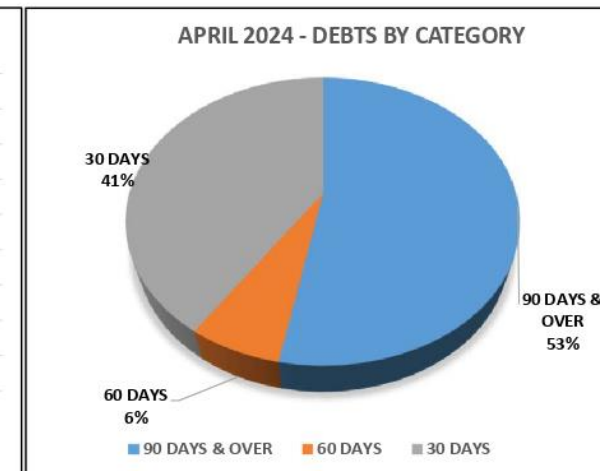
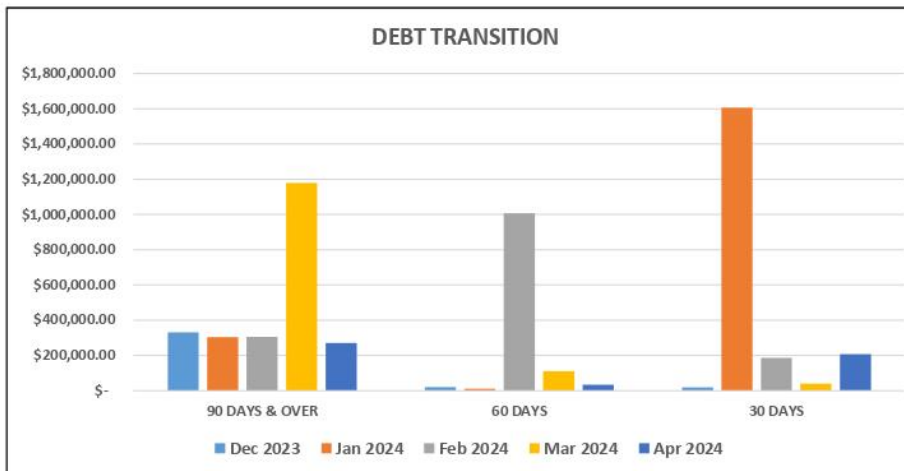
Comparison of Current FY to Previous FY

	2022/23	2023/24
Total rates and charges outstanding and levied at commencement of rating year	\$12,379,654.69	\$12,798,731.85
Unpaid rates and charges 30th April	\$1,531,882.54	\$1,565,755.64
Percentage Outstanding	12.37%	12.23%



TOTAL DEBTORS OUTSTANDING COMPARISON GRAPHS (A) - 2023/2024

	Dec 2023	Jan 2024	Feb 2024	Mar 2024	Apr 2024	Changes (MAR - APR)
90 DAYS & OVER	\$ 329,965.77	\$ 303,538.45	\$ 304,045.63	\$ 1,179,202.11	\$ 269,858.05	-\$ 909,344.06
60 DAYS	\$ 19,045.04	\$ 11,333.09	\$ 1,006,059.93	\$ 110,172.63	\$ 32,700.99	-\$ 77,471.64
30 DAYS	\$ 18,809.67	\$ 1,606,178.55	\$ 186,641.05	\$ 38,709.21	\$ 206,923.74	\$ 168,214.53
OUTSTANDING DEBT	\$ 2,431,921.80	\$ 3,800,292.64	\$ 2,849,822.01	\$ 2,208,102.70	\$ 509,482.78	-\$ 818,601.17

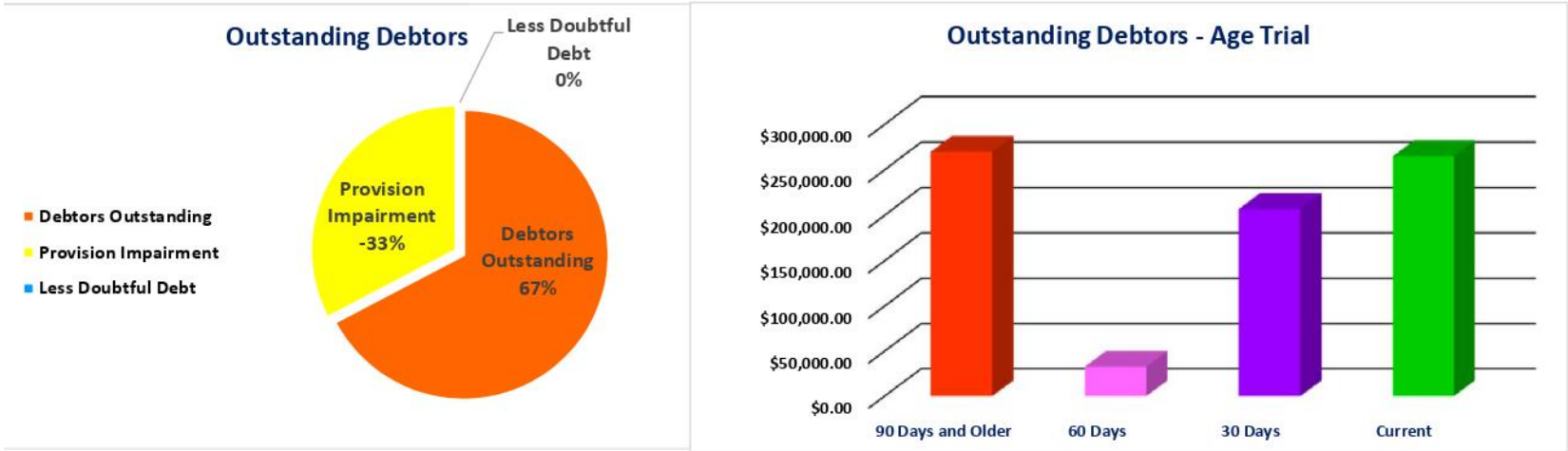


90+ Days Debt Comparison by Year					
Apr-19	Apr-20	Apr-21	Apr-22	Apr-23	Apr-24
\$683,296.98	\$295,793.65	\$498,595.84	\$372,579.77	\$1,955,696.00	\$269,858.05



Report to Council Accounts Receivable
April 2024

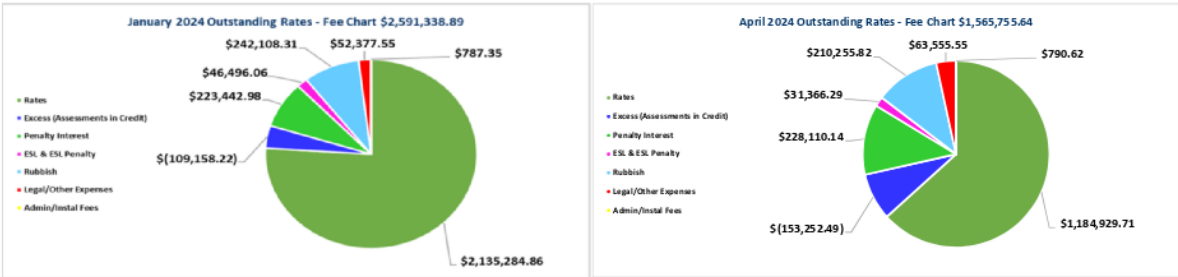
30/04/2024 \$ 770,519.19





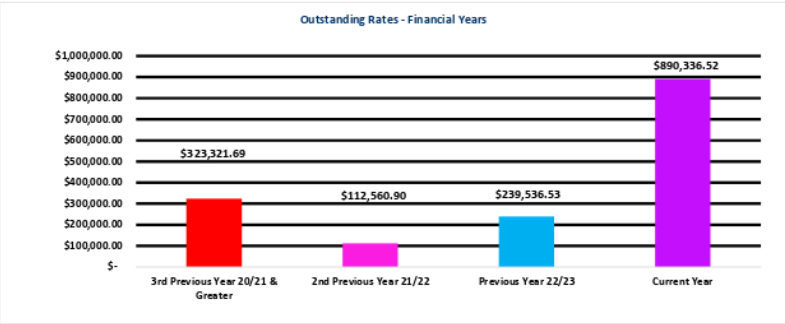
Report to Audit Committee - Rates Debt Overview
April 2024

Total Rates Outstanding as at EOM April 2024 \$ 1,565,755.64



Rates and Service Charges Levied 2023/2024

Levied at 25th August 2023	
Rates	\$ 9,208,155.74
Waste	\$ 2,375,178.95
ESL	\$ 252,214.24
Total Levied 23/24	\$ 11,835,548.93
Arrears	\$ 983,182.02
Total Outstanding	\$ 12,798,731.85



8.3 RISK MANAGEMENT

File Number: 5476

Author: Tamara Clarkson, Deputy Chief Executive Officer

Responsible Officer: Amanda Dexter, Chief Executive Officer

Authority/Discretion: Executive

SUMMARY

This report presents an update on controls developed and implemented in ensuring effective risk management.

DISCLOSURE OF ANY INTEREST

Nil by Author, or Responsible Officer.

BACKGROUND

The Audit and Risk Committee provides guidance and assistance to Council. The Committee assumes a key role in assisting the Shire fulfil its governance and oversight obligations related to financial reporting, internal controls, risk management systems, legislative compliance, ethical accountability and internal and external functions.

There are a number of audits that local governments are required to complete addressing these points and the reports from these audits are presented for endorsement at the time. Managing risk requires all Council Members and officers to use an interactive process consisting of steps that, when undertaken in sequence, enable a sound basis for decision-making and facilitates continuous improvement in performance.

STATUTORY ENVIRONMENT

Local Government Act 5.41 (Functions of CEO) outlines that the functions of the CEO include the requirement to manage the day to day operations of the local government, including coordinating the undertaking of the legislative requirements of the local government.

Local Government (Audit) Regulations 1996 outlines requirements for financial and systems audits.

Local Government (Financial Management) Regulations 1996 outlines requirements for financial and systems audits.

POLICY IMPLICATIONS

Nil applicable.

FINANCIAL IMPLICATIONS

Nil applicable.

STRATEGIC IMPLICATIONS

GOAL	OUR PRIORITIES	WE WILL
1. Leadership and Governance	1.2 Capable, inclusive and effective organisation	1.2.2 Provide strong governance

RISK MANAGEMENT CONSIDERATIONS

RISK	LIKELIHOOD	CONSEQUENCE	RISK ANALYSIS	MITIGATION
Legal & Compliance: Non-compliance with legislation.	Possible	Moderate	Medium	Continue to build and monitor internal procedures and to train/manage staff on legislative compliance.
Reputation: Adverse media and lack of community confidence.	Possible	Moderate	Medium	Continue to build and monitor internal procedures and to train/manage staff on legislative compliance.

CONSULTATION

Nil.

COMMENT

The CEO ensures adequate systems of internal control are in place to mitigate business risk and promote effectiveness and efficient operations.

The Audit and Risk Committee review all audit reports and provide advice to Council on significant issues identified in audit reports and action to be take on issues raised.

OAG - Annual Financial Audit and Information Systems Audit

The Office of Auditor General's role is to audit financials and activities of WA local government entities, and report findings to Parliament. RSM is appointed to conduct these audits on their behalf.

The annual Audit considers review of Statement of Financial Position as at 30 June, Statement of Comprehensive Income, Statement of Changes in Equity, Statement of Cash Flows and Statement of Financial Activity for the year ended.

This report is received annually, Council adopted the 22/23 Annual Audit in December 2023.

Regulation 5 Audit

Paxon Group were appointed to perform the Regulation 5 financial management review. This review is required every three financial years.

This includes a review of processes and key controls within the following areas:

- Proper collection of all money owing to the local government

- Safe custody and security of all money collected or held by the local government
- Maintenance and security of the financial records of the local government (whether maintained in written form or by electronic or other means or process)
- Ensure proper authorisation for the incurring of liabilities and the making of payments
- Maintenance of payroll, stock control and costing records

This report was received in November 2023.

Regulation 17 Audit

The Shire engaged Civic Legal to complete a review of a selection of the Shire's systems and procedures relating to risk management, internal control and legislative compliance. The report provided seeks to identify potential issues relating to the systems and procedures being reviewed and provides suggestions for improvement. This review occurs at least once every three financial years.

While there are a number of cross over assessments in each of the audits, it is a beneficial process for the organisation to conduct.

This report was received in December 2023.

VOTING REQUIREMENT

Simple majority

ATTACHMENTS

1. Risk Management - Audit Risks - Confidential

COMMITTEE RESOLUTION AC11/24

Moved: Mr Peter McCumstie

Seconded: Cr Geoff Haerewa

That the Audit and Risk Committee recommends that Council:

- 1. Receives the information contained in this report; and**
- 2. Directs the Chief Executive Officer provide updated Risk Management reports to the Audit and Risk Committee Meetings.**

In Favour: Mr Peter McCumstie and Crs Andrew Twaddle, Brett Angwin and Geoff Haerewa

Against: Nil

CARRIED 4/0

8.4 GOVERNANCE AND COMPLIANCE - INTERNAL CONTROLS

File Number: 42

Author: Neil Hartley, Director, Strategic Business

Responsible Officer: Amanda Dexter, Chief Executive Officer

Authority/Discretion: Executive

SUMMARY

The Audit and Risk Committee has a range of legislated responsibilities, as does the Chief Executive Officer. To manage these responsibilities, regular Audit & Risk Committee meetings are needed; and at the officer level, vigilance, training, and internal procedures and controls are required.

This report provides a summary of the two key internal procedures and controls in place, and proposes that regular and further enhanced Governance and Compliance reports be submitted to future Audit & Risk Committee meetings.

DISCLOSURE OF ANY INTEREST

Nil by Author.

BACKGROUND

The Local Government (Audit) Regulations 1996 outline the functions of a local government audit & risk committee, and the Council at its meeting of 26 October 2023 elected the committee members and confirmed the purpose of this current Audit & Risk Committee, which included amongst others, the following:

- review the CEO's Systems & Procedures ("Regulation 17" report) and progress its implementation.

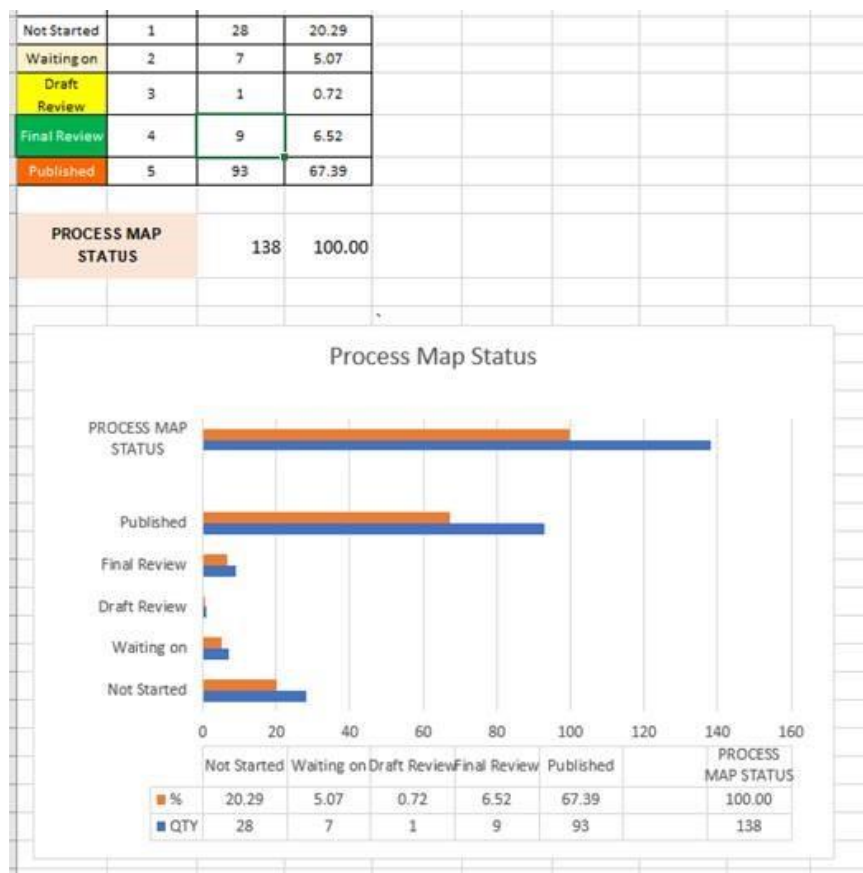
This area of responsibility captures a requirement for the Audit & Risk Committee to engage with the Chief Executive Officer on (1) legislative compliance, (2) internal controls, and (3) risk management matters, and whilst the Regulation 17 review is only formally conducted every three years, the basis of its monitoring requirements continue year-on-year. This requirement is also reflected in the Chief Executive Officer's responsibilities, one of which is to manage the "day to day operations" of the local government.

The Shire has over the last several years, built up a range of governance and accountability mechanisms so that the CEO can have confidence the organisation has the necessary tools to undertake its work consistently, compliantly, and within a risk controlled environment. These include the two control mechanisms highlighted below, but also include other things, like CEO Directives; and in-person meetings with Directors, Managers, and staff. Whilst there are ongoing operational requirements for things like organisational resourcing, staff training, and to maintain software programs for processes like purchasing/procurement, and the Audit & Risk Committee agenda already includes compliance reports on the Compliance Audit Return (annual requirement) and the Regulation 17 Review (tri-ennial requirement), two operational control mechanisms that the Audit & Risk Committee are being appraised of through this report are the:

- Corporate/Compliance Calendar; and
- Process Mapping.

The Corporate/Compliance Calendar includes 227 active tasks at the present time. It commenced as a Local Government Act compliance tool, but the Calendar has been expanded to incorporate other legislation that impacts upon the Shire, and also to manage many other important but non-compliance related matters (like reminders to review the Lease Register; and reminders to manage the Additional Payments contained within the Kimberley Mineral Sands lease). The Calendar is automated to send out reminders to relevant staff, and requires “close-out” of every action. Whilst the Calendar is well established, its monitoring within the organisation still requires further reinforcement, which will be achieved through a regular internal report to the Organisational Management Team (and which should be in place by the end of June 2024).

The Process Mapping program has been attempted to be established several times over the last few years, but a lack of consistent staff resourcing had not enabled an effective commencement. In more recent times a dedicated staff resource has been available and so good progress has been made over the last several months. Whilst only a recently “re-commenced” program, it has thus far identified 138 processes, and whilst the current officer is shortly to depart on maternity leave, it is hoped the project can recommence (again!) in due course. The priority is to capture the processes of the most significant and the riskiest shire activities (like how to undertake the process of leasing out a property) but will as it grows, capture almost every process the Shire engages in. It is anticipated that 200-300 processes will eventually be established, and once fully operational, the process mapping tool will enable new staff members to be inducted more quickly; ensure that processes are undertaken more consistently; result in outcomes being more clearly justified; and enabling organisational efficiency to be further improved (and then maintained going forward).



STATUTORY ENVIRONMENT

Local Government Act 5.2.7 (Role of Council) outlines that Councils are to govern the local government's affairs; take responsibility for the performance of their local government's functions, and oversee the allocation of their local government's finances and resources.

Local Government Act 5.41 (Functions of CEO) outlines that the functions of the CEO include the requirement to manage the day to day operations of the local government, including coordinating the undertaking of the legislative requirements of the local government.

Local Government Act 7.1A (Audit committee) requires that every local government is to establish an audit committee of 3 or more persons to exercise the powers and discharge the duties conferred on it (the functions of which are outlined in Regulation #16 of Local Government (Audit) Regulations 1996).

POLICY IMPLICATIONS

Nil applicable.

FINANCIAL IMPLICATIONS

The cost of the submission is limited to staff time and can be accommodated within the Shire's existing budget for staffing resources.

STRATEGIC IMPLICATIONS

GOAL	OUR PRIORITIES	WE WILL
1. Leadership and Governance	1.2 Capable, inclusive and effective organisation	1.2.2 Provide strong governance

RISK MANAGEMENT CONSIDERATIONS

RISK	LIKELIHOOD	CONSEQUENCE	RISK ANALYSIS	MITIGATION
Legal & Compliance: Non-compliance with legislation.	Possible	Moderate	Medium	Continue to build and monitor internal procedures and to train/manage staff on legislative compliance.
Reputation: Adverse media and lack of community confidence.	Possible	Moderate	Medium	Continue to build and monitor internal procedures and to train/manage staff on legislative compliance.

CONSULTATION

There is no requirement for public consultation on this issue.

COMMENT

This report assists to clarify how the CEO accommodates her Local Government Act responsibility to ensure compliance and to minimise risk, which is difficult for elected members to “see occurring”.

The question of how best a local government organisation should address compliance and risk requirements across the depth and breadth of their organisation has challenged our industry for many years. Continuous improvement has occurred and many different alternatives have been developed, however not every one of those initiatives are capable of being introduced into every organisation. For example, some local governments have full time internal auditors, internal legal advisors, or internal governance officers. Many have introduced specific induction courses for new staff members, and then ongoing training for those staff members, or have introduced business excellence programs, or procured and introduced governance software management packages. The resourcing capacities of each local government will (to a degree) impact on the options available to them.

It is considered that the Shire of Derby/West Kimberley has in place already, or is developing and introducing, an appropriate range of relevant governance control mechanisms that best fits our local government.

The 24 August 2023 Audit & Risk Committee meeting included a Lease Status Report, which was agreed to be updated and submitted to the Audit & Risk Committee on an annual basis. A similar update (but perhaps more frequently and including tables reflecting uncompleted compliance calendar actions and progress being made with the development of process maps) would be appropriate for this Governance and Compliance report. This regular reporting will ensure an improved understanding by the Committee of the actual control mechanisms in place and their organisational effectiveness, and also promote an improved understanding by officers, of the strategic risk/compliance expectations of the Committee.

VOTING REQUIREMENT

Simple majority

ATTACHMENTS

Nil

COMMITTEE RESOLUTION AC12/24**Moved: Cr Geoff Haerewa****Seconded: Cr Brett Angwin****That the Audit and Risk Committee recommends that Council:**

- 1. Receives the information contained in this report;**
- 2. Requires that the Chief Executive Officer provide updated Governance and Compliance reports to the Audit & Risk Committee Meetings, on six-monthly basis (generally to the March and September meetings), inclusive of status tables:**
 - a. reflecting completed (and uncompleted) compliance calendar actions, and**
 - b. progress with the development of a comprehensive list of process maps; and**
- 3. Requests that the above reporting function to the Audit & Risk Committee be included in the organisation's corporate/compliance calendar.**

In Favour: Mr Peter McCumstie and Crs Andrew Twaddle, Brett Angwin and Geoff Haerewa**Against: Nil****CARRIED 4/0**

8.5 COMPLIANCE REPORTS - COUNCILLOR MEETING ATTENDANCE

File Number: 4262 - Status Reports

Author: Sarah Smith, Executive Services Coordinator

Responsible Officer: Amanda Dexter, Chief Executive Officer

Authority/Discretion: Information

SUMMARY

For the Committee to monitor councillor attendance at Ordinary Meetings of Council and Special Council Meetings to oversee compliance with the Local Government Act.

In accordance with regulation 14D of the Local Government (Administration) Regulations 1996 Council may approve the holding of any Ordinary or Special Council Meeting by electronic means (vis. telephone, video conference or other means of instantaneous communication).

Council cannot authorise more than half of its Council meetings, to be held electronically, in any rolling 12 months period.

A Councillor may attend council or committee meetings by electronic means if the member is authorised to do so by the President or the Council. Electronic means attendance can only be authorised for up to half of the Shire's in-person meetings they have attended in total, in any rolling 12 months prior period. Authorisation can only be provided if the location and the equipment to be used by the Councillor are suitable to enable effective, and where necessary confidential, engagement in the meeting's deliberations and communications.

DISCLOSURE OF ANY INTEREST

Nil by Author and Responsible Officer.

BACKGROUND

The Councillor Meeting Attendance Reports provides Council with accurate meeting attendance register and allows the Administration to monitor attendance by Councillors to ensure compliance with the Local Government Act 1995 and Local Government (Administration) – Amendment Regulations 2022.

STATUTORY ENVIRONMENT

Local Government Act 1995

2.25. Disqualification for failure to attend meetings

- (1) A council may, by resolution, grant leave of absence, to a member.
- (2) Leave is not to be granted to a member in respect of more than 6 consecutive ordinary meetings of the council without the approval of the Minister, unless all of the meetings are within a period of 3 months.
- (3A) Leave is not to be granted in respect of —
 - (a) a meeting that has concluded; or
 - (b) the part of a meeting before the granting of leave.

- (3) The granting of the leave, or refusal to grant the leave and reasons for that refusal, is to be recorded in the minutes of the meeting.
- (4) A member who is absent, without obtaining leave of the council, throughout 3 consecutive ordinary meetings of the council is disqualified from continuing his or her membership of the council, unless all of the meetings are within a 2 month period.
- (5A) If a council holds 3 or more ordinary meetings within a 2 month period, and a member is absent without leave throughout each of those meetings, the member is disqualified if he or she is absent without leave throughout the ordinary meeting of the council immediately following the end of that period.
- (5) The non-attendance of a member at the time and place appointed for an ordinary meeting of the council does not constitute absence from an ordinary meeting of the council —
 - (a) if no meeting of the council at which a quorum is present is actually held on that day; or
 - (b) if the non-attendance occurs —
 - (i) while the member has ceased to act as a member after written notice has been given to the member under section 2.27(3) and before written notice has been given to the member under section 2.27(5); or
 - (ii) while proceedings in connection with the disqualification of the member have been commenced and are pending; or
 - (iii) while the member is suspended under section 5.117(1)(a)(iv) or Part 8; or
 - (iiii) while the election of the member is disputed and proceedings relating to the disputed election have been commenced and are pending.
- (6) A member who before the commencement of the *Local Government Amendment Act 2009* section 5 was granted leave during an ordinary meeting of the council from which the member was absent is to be taken to have first obtained leave for the remainder of that meeting.

[Section 2.25 amended: No. 49 of 2004 s. 19(1); No. 17 of 2009 s. 5; No. 31 of 2018 s. 5.]

Local Government Act 1995 – Local Government (Administration) – Amendment Regulations 2022

Regulation 7 inserts additional provisions for meetings that are conducted entirely by electronic means under regulation 14D. Regulation 14D provides for a meeting of council or committee to be conducted by electronic means outside of a declared state of emergency. Regulation 14D(1) defines a relevant period in relation to the backward-looking test used to calculate how many electronic meetings a local government has conducted over the previous 12 months relative to the proposed meeting, and the 50% cap provided by regulation 14D(2A). Subsection 14D(2)(a)(ii) is amended to require the mayor, president or council to consider the requirements under subregulation 14D(2B) in deciding whether to conduct an electronic meeting. Regulation 14D(2B) requires the local government to consider the suitability of a person's location and their equipment with respect to effective communication and confidential matters during a meeting.

Regulation 14D(2A) applies the 50% cap to the number of electronic meetings that a local government (council) may authorise outside of an emergency situation under subregulation (2)(c) over a 12-month period. The backward-looking test used to determine how many meetings have

already been held by electronic means in the preceding 12 months applies in the same way it does for electronic attendance at in-person meetings.

Regulation 14D(2B) inserts the criteria that the authorising authority (the mayor, president or council) are required to consider before deciding to hold an electronic meeting. The authorising authority is required to consider each council or committee member's ability to maintain confidentiality during closed parts of the meeting and the suitability of each person's intended location and equipment to enable effective engagement in council deliberations. The authorising authority must have regard to these matters when deciding to hold and authorise electronic meetings. Electronic meetings held outside of emergency circumstances under subregulation 2(c) may only be approved by council.

Subregulations 14D(5)(a) and (b) insert subsections (6) to (8) that apply to closed parts of electronic meetings. Subsection (6) requires each member in attendance to make a declaration that they can maintain confidentiality during the closed part of the meeting. Subsection (7) requires that if a member makes a confidentiality declaration but is unable to maintain confidentiality subsequent to the declaration, they are required to leave prior to the closed part of the meeting. Subsection (8) requires a member's declaration to be recorded in the meeting minutes.

POLICY IMPLICATIONS

Nil.

FINANCIAL IMPLICATIONS

Nil.

STRATEGIC IMPLICATIONS

GOAL	OUR PRIORITIES	WE WILL
1. Leadership and Governance	1.2 Capable, inclusive and effective organisation	1.2.1 Provide strong civic leadership 1.2.2 Provide strong governance

RISK MANAGEMENT CONSIDERATIONS

RISK	LIKELIHOOD	CONSEQUENCE	RISK ANALYSIS	MITIGATION
Financial: Financial, Legal and Compliance, Organisational Operations and Reputation	Unlikely	Severe	Extreme	Monthly reporting to the Audit & Risk Committee for awareness and direction where required.

CONSULTATION

Internal consultation has been undertaken with relevant areas to collate information.

COMMENT

There is no compliance concerns noted for this reporting period.

VOTING REQUIREMENT

Simple majority

ATTACHMENTS

1. Council Meeting Attendance Table - 23-24
2. Electronic Council Meeting Attendance Table - 23-24

COMMITTEE RESOLUTION AC13/24

Moved: Mr Peter McCumstie

Seconded: Cr Geoff Haerewa

That the Audit & Risk Committee receives the information contained in the reports detailing Councillor meeting attendance (including via electronic means).

In Favour: Mr Peter McCumstie and Crs Andrew Twaddle, Brett Angwin and Geoff Haerewa

Against: Nil

CARRIED 4/0



MEETING ATTENDANCE

The following table provides information on attendance at the 2023/24 Financial Year Ordinary and Special Council Meetings:

Councillor	Cancelled	17	31	12	26	30	15	29	28	24	30	27
	Jul	Aug	Aug	Oct	Oct	Nov	Dec	Feb	Mar	Apr	May	June
	2023	2023	2023	2023	2023	2023	2023	2024	2024	2024	2024	2024
	OCM	Special	OCM	OCM	OCM	FX OCM	OCM	OCM	OCM	OCM	OCM	OCM
G Haerewa	-	✓ Phone	✓	✓	✓	LOA	✓	✓ Phone	✓	✓		
P McCumstie	-	✓	✓	✓	✓	✓	✓	✓	✓	✓		
A Twaddle	-	✓	✓	✓ Phone	✓	✓	✓	✓	A	✓		
G Davis	-	✓	✓	✓ Phone	✓	✓	✓	✓ Phone	✓	A		
B Angwin					✓	✓	✓	✓	✓	✓		
P Bickerton					✓	✓	✓	A	✓	LOA		
B Ellison					✓	✓	✓	✓	✓	✓		
W Foley					✓	✓	✓	✓	✓	LOA		
K O'Meara					✓	✓ Phone	✓	✓	✓	✓		

Derby
 ☎ (08) 9191 0999
 ✉ sdwk@sdwk.wa.gov.au
 30 Loch Street
 PO Box 94, Derby WA 6728

Fitzroy Crossing
 ☎ (08) 9191 5355
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 Flynn Drive
 PO Box 101, Fitzroy Crossing

AFM: 00 014 003 760

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MONTH	26-Oct	30-Nov	15-Dec	22-Feb	29-Feb	21-Mar	28-Mar	24-Apr	30-May	27-Jun	25-Jul	29-Aug	26-Sep	31-Oct	28-Nov	12-Dec		
TYPE/LOCATION	OCM - DBY	OCM - FX	OCM - DBY	Special DBY	OCM - DBY	Special DBY	OCM - FX	OCM - DBY	OCM - FX	OCM - DBY	OCM - REMOTE	OCM - DBY	OCM - FX	OCM - DBY	OCM - FX	OCM - DBY		
NAME																		
P McCumstie	P	P	P	P	P	P	P	P										
G Haerewa		LOA		P	O	P	P	P										
A Twaddle	P	P	P	P	P	P	A	P										
G Davis	P	P	P	O	O	O	P	A										
B Angwin	P	P	P	P	P	P	P	P										
P Bickerton	P	P	P	P	A	P	P	LOA										
B Ellison	P	P	P	P	P	P	P	P										
W Foley	P	P	P	P	P	P	P	LOA										
K O'Meara	P	O	P	P	P	P	P	P										
	P : IN-PERSON O : ONLINE A : APOLOGY LOA : LEAVE OF ABSENCE																	* Inclusion depends on date not conflicting with 12 months rolling period.

Physical Attendance	Online Attendance	Apology*	LOA*	Total Attendance	Physically In Attendance %*
8	0	0	0	8	100
5	2	0	1	7	71
7	0	1	0	7	100
4	3	1	0	7	57
8	0	0	0	8	100
6	0	1	1	6	100
8	0	0	0	8	100
7	0	0	1	7	100
7	1	0	0	8	88
		*Not counted in attendance %		*Measured using "rolling 12 months period".	

8.6 COMPLIANCE REPORTS - COUNCIL MINUTE MANAGEMENT**File Number:** 4262 - Status Reports**Author:** Sarah Smith, Executive Services Coordinator**Responsible Officer:** Amanda Dexter, Chief Executive Officer**Authority/Discretion:** Information**SUMMARY**

The Council Minute Management Report provides Council with an update on all actions required to be undertaken by the Administration once a resolution has been adopted by Council at the Ordinary Council and Audit & Risk Committee Meetings.

DISCLOSURE OF ANY INTEREST

Nil by Author and Responsible Officer.

BACKGROUND

Officers are required to provide an accurate update on items to inform the Council on the progress, or any delays or the completion of each recommendation adopted by Council at the Ordinary Council and Audit & Risk Committee Meetings.

The report assists the Shire fulfil its corporate governance responsibilities in managing the affairs of the organisation. This includes financial reporting, risk management, compliance requirements and auditing.

STATUTORY ENVIRONMENT***Local Government Act 1995***

Section 5.41(a) of the Act requires CEOs to advise councils in relation to the functions of a local government under both the *Local Government Act 1995*, and other legislation.

The CEO's function under section 5.41(b) is to ensure the availability of unbiased, professional and relevant advice and information to elected members for their decision-making purposes.

POLICY IMPLICATIONS

Nil.

FINANCIAL IMPLICATIONS

Nil.

STRATEGIC IMPLICATIONS

GOAL	OUR PRIORITIES	WE WILL
1. Leadership and Governance	1.2 Capable, inclusive and effective organisation	1.2.1 Provide strong civic leadership 1.2.2 Provide strong governance

RISK MANAGEMENT CONSIDERATIONS

RISK	LIKELIHOOD	CONSEQUENCE	RISK ANALYSIS	MITIGATION
Financial: Financial, Legal and Compliance, Organisational Operations and Reputation	Unlikely	Severe	Extreme	Monthly reporting to the Audit & Risk Committee for awareness and direction where required.

CONSULTATION

Internal consultation has been undertaken with relevant areas to collate information.

COMMENT

Most items are up to date within reasonable parameters.

Staff leave, recent resignations and flood recovery impacts have had some impact on progress, and however the delays at this point are not concerning.

VOTING REQUIREMENT

Simple majority

ATTACHMENTS**1. Actions - May 2024****COMMITTEE RESOLUTION AC14/24**

Moved: Mr Peter McCumstie

Seconded: Cr Brett Angwin

That the Audit & Risk Committee receives the information contained in the report detailing Council Minute Management.

In Favour: Mr Peter McCumstie and Crs Andrew Twaddle, Brett Angwin, Geoff Davis and Geoff Haerewa

Against: Nil

CARRIED 5/0

At 4:31pm pm, Cr Geoff Davis entered the meeting.

Action Sheets Report		Division: Committee: Officer:	Date From: Date To: Printed: 17 May 2024 12:47 PM
Meeting	Officer/Director	Section	Subject
Council 28/03/2024	Chadwick, Mark Neate, Wayne	Matters for which the Meeting May Be Closed (Confidential)	Waste Facility Site Identification Derby and Fitzroy Crossing 2024
RESOLUTION 42/24 Moved: Cr Geoff Davis Seconded: Cr Geoff Haerewa That Council: <ol style="list-style-type: none"> 1. Receives the report Waste Facility Site Identification Derby and Fitzroy Crossing prepared by ASK Waste Management Consulting; 2. Directs the CEO to ensure the potential waste facility sites remain confidential until land tenure agreements are secured. 3. Directs the CEO to complete the following; <ol style="list-style-type: none"> (a) Identify potential waste facility sites and seek land tenure agreements; (b) Investigate potential waste facility sites in parallel for Derby and Fitzroy Crossing; (c) Complete basic soil test assessments of potential waste facility sites; (d) Conduct a survey to confirm projected operational lifespan of the Derby waste facility site; (e) Engage a suitably qualified and experienced project manager for the two waste facility projects; and (f) Define specific lots for each potential waste facility site where tenure is required and detailed investigations can take place. 4. Considers the full costs of site investigations and construction for inclusion in the long-term financial plan for the waste facility sites in Derby and Fitzroy Crossing; and 5. Directs the CEO to prepare revaluation of future waste facility closure costs for Derby and Fitzroy Crossing and to bring back a report to Council for its consideration in the subsequent budget. <p><u>In Favour:</u> Crs Peter McCumstie, Geoff Haerewa, Brett Angwin, Paul Bickerton, Geoff Davis, Brian Ellison, Wayne Foley and Kerrissa O'Meara</p> <p><u>Against:</u> Nil</p>			

Division:	Date From:
Committee:	Date To:
Officer:	
Action Sheets Report	Printed: 17 May 2024 12:47 PM

CARRIED 8/0**15 May 2024 10:41am Chadwick, Mark**

The project has started with several meetings held and the setting up a project working group on 17 May 2024., Currently awaiting advice (Enquiry Form has been lodged) from DPLH regarding access to the 5 parcels of land vested with DPLH. , The expected completion date for the project will be to report back to Council when sites have been identified for Derby and Fitzroy Crossing and tenure is required to allocate funds to purchase.

Meeting	Officer/Director	Section	Subject
Council 29/02/2024	Chadwick, Mark Neate, Wayne	Development Services	Proposed Dedication of Portion of Sandford Road, Fitzroy Crossing
RESOLUTION 17/24			
Moved: Cr Andrew Twaddle			
Seconded: Cr Brian Ellison			
That Council initiate the process required to dedicate a previously constructed portion of Sandford Road, Fitzroy Crossing through Lot 126 on DP215485 (Reserve 36669) and portion Lot 402 on DP77614 (Reserve 36669) as a public road pursuant to section 56 of the <i>Land Administration Act 1997</i> and associated regulations and direct the Shire Chief Executive Officer to progress the proposal accordingly.			
<u>In Favour:</u> Mr Peter McCumstie and Crs Brett Angwin, Geoff Davis, Brian Ellison, Wayne Foley, Kerrissa O'Meara and Andrew Twaddle			
<u>Against:</u> Nil			
CARRIED 7/0			
16 May 2024 2:17pm Chadwick, Mark			
The road dedication process has been initiated with the Lands Division			

Meeting	Officer/Director	Section	Subject
Council 28/03/2024	Chadwick, Mark Neate, Wayne	Development Services	Local Planning Scheme No. 9 Review - Schedule of Submissions and Modifications
RESOLUTION 38/24			
Moved: Cr Geoff Davis			
Seconded: Cr Geoff Haerewa			

<p>Action Sheets Report</p>	<p>Division: Committee: Officer:</p>	<p>Date From: Date To: Printed: 17 May 2024 12:47 PM</p>
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That Council:

- Pursuant to Regulation 25(2) of the *Planning and Development (Local Planning Schemes) Regulations 2015*, acknowledge all submissions received public advertising of the Shire of Derby/West Kimberley Local Planning Scheme No.9 and endorse the recommendations contained in Attachment 2 – Schedule of Submissions prepared in respect of the new Scheme;
- Pursuant to Regulation 25 (3)(b) of the *Planning and Development (Local Planning Schemes) Regulations 2015*, support the Shire of Derby/West Kimberley Local Planning Scheme No.9 subject to the various modifications contained in Attachment 3 – Schedule of Proposed Modifications;
- Pursuant to Regulation 28 (1) of the *Planning and Development (Local Planning Schemes) Regulations 2015*, forward the advertised version of the Shire of Derby/West Kimberley Local Planning Scheme No.9, the Schedule of Submissions (i.e. Attachment 2), the Schedule of Proposed Modifications (i.e. Attachment 3), and a copy this resolution to the Western Australian Planning Commission for formal consideration and the Hon. Minister for Planning’s final determination;
- Authorise the Chief Executive Officer to make any additional minor modifications to the Shire of Derby/West Kimberley Local Planning Scheme No.9 Scheme Text and/or Maps as may be required by the Western Australian Planning Commission or authorised person to address any spelling, grammar, legibility issues or mapping anomalies/errors as well as all modifications required by the Hon. Minister for Planning; and
- Authorise the Chief Executive Officer and President to endorse all final revised documentation required to be prepared in respect of the Shire of Derby/West Kimberley Local Planning Scheme No.9 in due course by affixing the Shire’s common seal and signing the documentation accordingly.

In Favour: Crs Peter McCumstie, Geoff Haerewa, Brett Angwin, Paul Bickerton, Geoff Davis, Brian Ellison, Wayne Foley and Kerrissa O’Meara

Against: Nil

CARRIED 8/0

15 May 2024 10:47am Chadwick, Mark
Awaiting confirmation from the Minister of Planning that the Local Planning Scheme may be published.

15 May 2024 10:49am Chadwick, Mark
Awaiting notification from the Minister of Planning that the Local Planning Scheme No. 9 is ready to endorse.

Meeting	Officer/Director	Section	Subject
Council 28/03/2024	Davis, Mark Dexter, Amanda	Executive Services	Delivery of Visitor Servicing (Derby)
RESOLUTION 36/24			

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Moved: Cr Brett Angwin

Seconded: Cr Paul Bickerton

That Council:

1. Endorses the delivery of face-to-face visitor servicing to be undertaken moving forward by the Shire, and absorbed by the Customer Service Team.
2. Notes that visitor servicing will be delivered by Shire staff from the Derby Visitor Centre on Loch Street, Derby alongside the Shire's administrative and Department of Transport services.

In Favour: Crs Peter McCumstie, Geoff Haerewa, Brett Angwin, Paul Bickerton, Geoff Davis, Brian Ellison, Wayne Foley and Kerrissa O'Meara

Against: Nil

CARRIED 8/0

16 May 2024 5:01pm Davis, Mark

Work is progressing towards the reopening of the facility at the start of June. The centre has been cleared of merchandise that belongs to the Derby Tourist Bureau, and enquiries continue in regards to ability to dispose of assets previously the property of DTB.

Meeting	Officer/Director	Section	Subject
Council 26/08/2021	Dexter, Amanda Dexter, Amanda	Executive Services	Aboriginal Empowerment Strategy
RESOLUTION 84/21			
Moved: Cr Geoff Davis			
Seconded: Cr Rowena Mouda			
That Council:			
<ol style="list-style-type: none"> 1. Endorses the Workshop Report – 22 July 2021 – Shire of Derby/West Kimberley Aboriginal Empowerment Strategy; 2. Authorise the CEO to commence a Request for Quote process, to seek out an external consultancy with expertise to support Councillors and the Executive with strategic direction setting and policy development to the Aboriginal Empowerment Strategy; and 3. Endorse the scoping and development of a senior Aboriginal identified position within the SDWK to operationalise empowerment strategies including economic development and communications. 			

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In Favour: Crs Geoff Haerewa, Paul White, Geoff Davis, Chris Kloss, Andrew Twaddle, Rowena Mouda, Pat Riley and Keith Bedford

Against: Nil

CARRIED 8/0

10 Sep 2021 4:12pm Smith, Sarah - Reallocation

Action reassigned to O'Halloran, Amanda by: Smith, Sarah for the reason: Sarah Tobias is an external consultant

16 Mar 2022 11:30am Dexter, Amanda

Amanda will arrange advertising to progress the appointment of a Organisation/ Consultant to assist with the Development of a Strategy and/ or high level priorities in order to get this program up and running over the next few months.

16 Mar 2022 11:34am Dexter, Amanda - Target Date Revision

Revised Target Date changed by: Dexter, Amanda From: 9 Sep 2021 To: 31 May 2022, Reason: This item has not been resourced adequately and higher prioritisation has been allocated to ensure that it progresses over the next few months

09 Jun 2022 4:02pm Dexter, Amanda - Target Date Revision

Revised Target Date changed by: Dexter, Amanda From: 31 May 2022 To: 30 Jul 2022, Reason: This project has unfortunately not progressed due to resourcing issues, it has been reallocated in the 2022/23 Budget and the CEO's Exec Team will progress the project once the once the budget is approved.

12 Aug 2022 11:09am Dexter, Amanda - Target Date Revision

Revised Target Date changed by: Dexter, Amanda From: 30 Jul 2022 To: 30 Sep 2022, Reason: This Item is a high priority for the first quarter of the 2022/23 FY.

12 Aug 2022 11:10am Dexter, Amanda - Target Date Revision

Revised Target Date changed by: Dexter, Amanda From: 30 Sep 2022 To: 30 Sep 2022, Reason: This Item is a high priority of the 2022/23 FY. A detailed report will be provided to Council by the 30 September 2022

11 Oct 2023 3:26pm Smith, Sarah - Target Date Revision

Target date changed by Smith, Sarah from 30 September 2022 to 29 February 2024 - Aboriginal Empowerment Strategy this is ongoing – the CEO Exec Team will continue to progress this as time permits. We will look to regroup in the new year (11/10/2023)

Meeting	Officer/Director	Section	Subject
Council 24/04/2024	Fromont, Paul Neate, Wayne	Community and Recreation Services	Youth Engagement and Safety at Derby Youth Centre
RESOLUTION 55/24			
Moved: Cr Kerrissa O'Meara			
Seconded: Cr Brian Ellison			
That Council by ABSOLUTE MAJORITY:			
1. Approves the recommendation of installing a new, upgraded fence at the Derby Youth Centre;			

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Committee:	Date To:
Officer:	
Action Sheets Report	Printed: 17 May 2024 12:47 PM

2. Approves expenditure of up to \$148,000 (noting this amount includes art installations) (inc. GST) for the purpose of installing the Derby Youth Centre fence, and four (4) art installations, within the FY23/24 Shire budget;
3. Delegates oversight of this project to the Shire CEO; and
4. Notes that Shire administration will pursue funding to offset the cost of fence installation at the Derby Youth Centre.

In Favour: Crs Peter McCumstie, Geoff Haerewa, Brett Angwin, Brian Ellison, Kerrissa O'Meara and Andrew Twaddle

Against: Nil

CARRIED 6/0 BY ABSOLUTE MAJORITY

16 May 2024 3:45pm Reilly, Telia - Reallocation

Action reassigned to Fromont, Paul by Reilly, Telia - Following the production of the report, this has been assigned to appropriate manager

16 May 2024 3:49pm Reilly, Telia - Target Date Revision

Target date changed by Reilly, Telia from 08 May 2024 to 31 July 2024 - Following Council approval of the business case, a vendor panel post was done giving 14 days to submit a quote for the installation of a new fence and the removal of the old fence. Replies must be received before the 24th May. Once all submissions have been received a preferred supplier will be selected.

Meeting	Officer/Director	Section	Subject
Council 29/02/2024	Hartley, Neil Dexter, Amanda	Executive Services	Derby Port - Leasing of Jetty Areas 2 and 3 to Tassal Operations Pty Ltd
RESOLUTION 16/24			
Moved: Cr Brian Ellison			
Seconded: Cr Geoff Davis			
That Council:			
<ol style="list-style-type: none"> 1. Notes that no submissions were received from the S3.58 public advertising process; 2. Endorses the attached lease (of up to five years) with Tassal Operations Pty Ltd for Areas 2 and 3 of the Derby Jetty's Goods Shed); and 3. Authorises the President and Chief Executive Officer to execute the lease and apply the Common Seal, if required. 			
<u>In Favour:</u> Mr Peter McCumstie and Crs Brett Angwin, Geoff Davis, Brian Ellison, Wayne Foley, Kerrissa O'Meara and Andrew Twaddle			
<u>Against:</u> Nil			

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CARRIED 7/0

03 Apr 2024 10:08am Hartley, Neil - Target Date Revision

Target date changed by Hartley, Neil from 14 March 2024 to 30 April 2024 - Lease documentation prepared and being distributed the all three parties for execution.

06 May 2024 10:52am Hartley, Neil - Target Date Revision

Target date changed by Hartley, Neil from 30 April 2024 to 31 May 2024 - Execution process progressing with the three parties (Tassal in Tasmania; KPA in Broome; and the Shire in Derby). Fully executed documents anticipated to be back with the Shire by 31 May 2024.

Meeting	Officer/Director	Section	Subject
Council 29/02/2024	Hartley, Neil Dexter, Amanda	Matters for which the Meeting May Be Closed (Confi	Derby Airport - Lease to Recharge Fuels (Lease Areas #'s 6 and 11)
RESOLUTION 20/24			
Moved: Cr Wayne Foley			
Seconded: Cr Brian Ellison			
That Council:			
<ol style="list-style-type: none"> Agrees to progress the Derby Airport leases for Recharge Fuels (Areas 6 and 11) as indicated in the draft public advertisement attachment (noting that lease fees will be included once received from the licensed valuer); Authorises the CEO to negotiate and progress the lease proposal, conditional on it being progressed consistently with Section 3.58 of the Local Government Act, the content of this report, and conditional also on Recharge Fuel's agreement to meeting legal and valuation costs, and contributing to the Shire's administration costs (total estimated at \$12,000); Advises Recharge Fuels that in accordance with Section 3.58 of the Local Government Act, Council cannot make a final decision on the question of a lease until after the period of public consultation has closed and any submissions received have been assessed and considered (unless there are no submissions received opposing the lease, in which case Council authorises the Chief Executive Officer to finalise the lease); and Notes that if there are no submissions as per #3 above, the President and Chief Executive Officer will execute the necessary lease and other documentation and apply the Shire's Common Seal (if required) under Delegation 1.1.33 (Applying Common Seal). 			
In Favour: Mr Peter McCumstie and Crs Brett Angwin, Geoff Davis, Brian Ellison, Wayne Foley, Kerrissa O'Meara and Andrew Twaddle			
Against: Nil			

Division:	Date From:
Committee:	Date To:
Officer:	Printed: 17 May 2024 12:47 PM
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CARRIED 7/0

03 Apr 2024 10:11am Hartley, Neil - Target Date Revision

Target date changed by Hartley, Neil from 14 March 2024 to 30 June 2024 - Public submission period closed on 2 April 2024 with no submissions received. Lease Agreements to now be drafted and forwarded to parties for review and agreement/execution.

Meeting	Officer/Director	Section	Subject
Council 29/02/2024	Hartley, Neil Dexter, Amanda	Executive Services	One Tree Community Services Inc. Child Care Centre Lease and Building Modification; and Associated Residence
THE ITEM WAS NOT FOUND (BOOKMARK: PDF2_ReportName_11247) CHECK THE INTEGRITY OF THE ITEM IN THE MINUTES DOCUMENT			
DOCUMENT: \\SDWK-APP02\INFOCOUNCIL\DOCUMENTS\COUNCIL\MINUTES\CO_20240229_MIN_2286_AT.DOCX Resolution not found			
03 Apr 2024 10:06am Hartley, Neil - Target Date Revision Target date changed by Hartley, Neil from 14 March 2024 to 30 June 2025 - Discussions between Shire and One Tree (and third party, LotteryWest) occurring. Agreement in principle reached, but securing LotteryWest funding and implementation of building renovation will take time.			

Meeting	Officer/Director	Section	Subject
Council 29/06/2022	Hartley, Neil Dexter, Amanda	Executive Services	WA Grants Commission Submission - Change of Distribution Methodology
RESOLUTION 75/22			
Moved: Cr Paul White			
Seconded: Cr Peter McCumstie			
That Council:			
<ol style="list-style-type: none"> 1. Endorse the draft WA Grants Commission submission; 2. Supports the principal that the Shire and the Kimberley Region would benefit from other Kimberley local governments also having input and lodging complimentary submissions to the Grants Commission, and requires that the CEO refer the submission to the Kimberley Regional Group for its input and support; and 3. Authorises the CEO to modify the report following any feedback from the Kimberley Regional Group's members, and subsequent to that, forward the finalised submission to the Grants Commission for its consideration. 			

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Committee:	Date To:
Officer:	
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In Favour: Crs Geoff Haerewa, Paul White, Andrew Twaddle, Keith Bedford and Peter McCumstie

Against: Nil

CARRIED 5/0

12 Aug 2022 11:20am Dexter, Amanda - Target Date Revision

Revised Target Date changed by: Dexter, Amanda From: 13 Jul 2022 To: 30 Sep 2022, Reason: The Submission has been circulated to the KRG CEO's and Councils for their review and any recommendation and ultimate endorsement, prior to sending through to the Commission.

07 Sep 2022 8:29am Hartley, Neil - Target Date Revision

Revised Target Date changed by: Hartley, Neil From: 30 Sep 2022 To: 30 Jun 2023, Reason: Submission forwarded to Grants Commission. Assessment by Commission is expected to be concluded prior to the notification of the 2023/24 grant allocations.

06 Feb 2023 8:28am Hartley, Neil - Target Date Revision

Revised Target Date changed by: Hartley, Neil From: 30 Jun 2023 To: 30 Jun 2023, Reason: Awaiting communications with Grants Commission. Assessment by Commission is expected to be concluded prior to the notification of the 2023/24 grant allocations.

07 Mar 2023 2:45pm Hartley, Neil - Target Date Revision

Revised Target Date changed by: Hartley, Neil From: 30 Jun 2023 To: 30 Jun 2024, Reason: State Government has delayed appointment of Grants Commission members, so still awaiting fromal communications. Assessment by Commission is not now expected until after 2023/24 grant allocations have been announced. Minor possibility of some "financial acknowledgement" in 2023/24 grants.

07 Aug 2023 10:59am Hartley, Neil - Target Date Revision

Target date changed by Hartley, Neil from 30 June 2024 to 30 June 2024 - Grants Commission has now been appointed. Consideration of the Shire's application should commence in August/September 2023, but any change will not come into effect until 1 July 2024.

13 Dec 2023 4:03pm Hartley, Neil - Target Date Revision

Target date changed by Hartley, Neil from 30 June 2024 to 30 June 2024 - Grants Commission unable to arrange a meeting before early 2024. Shire has asked for an "in-person" meeting to discuss our submission with the Grants Commission.

03 Apr 2024 9:57am Hartley, Neil - Target Date Revision

Target date changed by Hartley, Neil from 30 June 2024 to 31 July 2024 - Grants Commission visiting Kimberley to undertake an review. Potential for the Shire to pursue its case for an improved outcome.

06 May 2024 10:42am Hartley, Neil - Target Date Revision

Target date changed by Hartley, Neil from 31 July 2024 to 30 September 2024 - Grants Commission visiting Shire of Derby West/Kimberley on 15 May 2024. Grants Commission has previously denied the Shire's 29 June 2022 modified Commission distribution proposal, but the Shire will pursue this and other options at the 15 May 2024 meeting. Commission consideration of those Shire proposals by 30 September is anticipated.

Meeting	Officer/Director	Section	Subject
Council 31/08/2023	Hartley, Neil Dexter, Amanda	Executive Services	Derby Airport - Lease to Federal Government (SouthPAN Project)
RESOLUTION 93/23			
Moved: Cr Peter McCumstie			

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Committee:	Date To:
Officer:	
Action Sheets Report	Printed: 17 May 2024 12:47 PM

Seconded: Cr Andrew Twaddle**That Council:**

1. Notes that this proposed lease arrangement is exempt from the standard Local Government Act S3.58 requirements, via Regulation 30 of the Local Government (Functions and General) Regulations;
2. Agrees to lease the portion of land referred to in this report to the Federal Government agency, Geoscience Australia, for a period of up to 20 years; and
3. Authorises the Chief Executive Officer to negotiate the appropriate lease form, conditions, and annual lease charge.

In Favour: Crs Geoff Haerewa, Paul White, Geoff Davis, Andrew Twaddle, Pat Riley and Peter McCumstie

Against: Nil

CARRIED 6/0**06 Sep 2023 3:32pm Hartley, Neil - Target Date Revision**

Target date changed by Hartley, Neil from 14 September 2023 to 31 December 2023 - Advice of Council's position forwarded to Federal Government's Geoscience Australia. Awaiting its response so lease price can be negotiated. Will largely use Geoscience Australia lease document as a base, plus include operational protections for the Derby Airport. Timeline and lease priority establishment for Geoscience Australia is unknown.

02 Oct 2023 8:35am Hartley, Neil - Target Date Revision

Target date changed by Hartley, Neil from 31 December 2023 to 31 December 2023 - Drafting of a lease agreement for the Shire's consideration is being progressed by SouthPAN.

04 Dec 2023 9:37am Hartley, Neil - Target Date Revision

Target date changed by Hartley, Neil from 31 December 2023 to 31 March 2024 - Shire's comments on lease draft have been submitted to SouthPAN for feedback (generally only minor as lease looks to be an almost standard type commonwealth government lease document). Lease price is still to be negotiated.

03 Apr 2024 10:02am Hartley, Neil - Target Date Revision

Target date changed by Hartley, Neil from 31 March 2024 to 31 May 2024 - Discussions occurring between SouthPan and the Shire to finalise arrangements. Access point agreed; power and communications arrangements being progressed; lease details agreed to but not yet executed.

Meeting	Officer/Director	Section	Subject
Council 31/08/2023	Hartley, Neil Dexter, Amanda	Executive Services	Derby Airport - Disposal of X-Ray and Security Equipment
RESOLUTION 91/23			
Moved: Cr Andrew Twaddle			
Seconded: Cr Paul White			

Division:	Date From:
Committee:	Date To:
Officer:	
Action Sheets Report	Printed: 17 May 2024 12:47 PM

That Council:

1. Notes the professional assessment of the existing x-ray equipment stored at Derby Airport;
2. Requires that existing airport x-ray/security equipment owned by the Shire be disposed of and the WA Department of Health advised of that decision; and
3. That new contemporary standard equipment be procured if a future need arises.

In Favour: Crs Geoff Haerewa, Paul White, Geoff Davis, Andrew Twaddle, Pat Riley and Peter McCumstie

Against: Nil

CARRIED 6/0

06 Sep 2023 3:26pm Hartley, Neil - Target Date Revision

Target date changed by Hartley, Neil from 14 September 2023 to 31 October 2023 - Liaising with Rapiscan to arrange disposal of equipment and reporting to WA Department of Health.

02 Oct 2023 8:34am Hartley, Neil - Target Date Revision

Target date changed by Hartley, Neil from 31 October 2023 to 30 November 2023 - Seeking advice from WALGA on potential contractors as original supplier has not maintained an interest to assist.

05 Dec 2023 10:32am Hartley, Neil - Target Date Revision

Target date changed by Hartley, Neil from 29 February 2024 to 29 February 2024 - Working with a company to undertake the decommissioning and delicensing work, and will work with local contractors to arrange the collection and transportation of the equipment.

05 Mar 2024 9:03am Hartley, Neil - Target Date Revision

Target date changed by Hartley, Neil from 29 February 2024 to 31 March 2024 - Purchase Order issued to company to undertake the decommissioning and delicensing work. Organising local contractor to arrange the collection and transportation of the equipment.

03 Apr 2024 10:00am Hartley, Neil - Target Date Revision

Target date changed by Hartley, Neil from 31 March 2024 to 30 April 2024 - Revised quotes obtained and Purchase Order issued for transport.

06 May 2024 10:48am Hartley, Neil - Target Date Revision

Target date changed by Hartley, Neil from 30 April 2024 to 31 May 2024 - Delivery to Perth anticipated by 10 May. Decommissioning and de-licencing process to then be undertaken through consultant and Department of Health. Finalisation expected by 30 May 2024.

Meeting	Officer/Director	Section	Subject
Council 12/10/2023	Hartley, Neil Dexter, Amanda	Executive Services	Derby Airport - Lease to Kingdom Aviation (Lease Area #17)
RESOLUTION 111/23			
Moved: Cr Peter McCumstie			
Seconded: Cr Geoff Davis			

<p>Action Sheets Report</p>	<p>Division: Committee: Officer:</p>	<p>Date From: Date To: Printed: 17 May 2024 12:47 PM</p>
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That Council:

1. Notes that this proposed lease arrangement with Kingdom Aviation Inc. is exempt from the standard Local Government Act S3.58 requirements, via Regulation 30 of the Local Government (Functions and General) Regulations;
2. Agrees to lease Derby Airport Lease Area #17 to Kingdom Aviation Inc. on the following general conditions:
 - a. Existing lease is extinguished;
 - b. Lease to be for a 10+10 years period;
 - c. Lessee to pay all legal costs to establish the lease (and also similarly for the Deed of Extension for the 10-year option within the lease) but not any administration expenses for the lease's establishment/extension;
 - d. initial lease fee to be set at **\$100**, plus CPI annually thereafter; and
 - e. Lessee aircraft to pay normal airport fees and charges, as set by Council annually; and
3. Authorises the Chief Executive Officer to negotiate the appropriate lease form (including any new larger lease area required), and all required lease conditions, so long as they are reasonably consistent with (2) above and the extended area does not impinge on the airport's operational requirements or capabilities.

In Favour: Crs Geoff Haerewa, Geoff Davis, Andrew Twaddle, Rowena Mouda, Pat Riley and Peter McCumstie

Against: Nil

CARRIED 6/0

01 Nov 2023 8:51am Hartley, Neil - Target Date Revision

Target date changed by Hartley, Neil from 26 October 2023 to 31 January 2024 - Lease process continuing satisfactorily but there are numerous issues to address. Discussions occurring between lessee, legal advisor, and builders/planners responsible for the hanger/office extension.

04 Dec 2023 9:44am Hartley, Neil - Target Date Revision

Target date changed by Hartley, Neil from 31 January 2024 to 31 March 2024 - There are several historic issues to address with this lease, with parts of the structure built to the boundary line, parts outside of the lease area itself, and in addition, there is a storage unit located "airside" and outside of the leased area. The solution will probably require the lease area to be varied to enable the building licence to be compliantly issues.

03 Apr 2024 10:03am Hartley, Neil - Target Date Revision

Target date changed by Hartley, Neil from 31 March 2024 to 30 June 2024 - Ongoing discussions occurring with builder to settle on building requirements. Lease can then be finalised and executed.

Meeting	Officer/Director	Section	Subject
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<div> <div> <div>Division:</div> <div>Committee:</div> <div>Officer:</div> </div> <div> <div>Date From:</div> <div>Date To:</div> </div> </div>			
<div> <div>Action Sheets Report</div> <div>Printed: 17 May 2024 12:47 PM</div> </div>			
Council 24/04/2024	Mildenhall, Christie Mildenhall, Christie	Community and Recreation Services	Community Funding Scheme Grants Program Review
<p>RESOLUTION 54/24</p> <p>Moved: Cr Geoff Haerewa</p> <p>Seconded: Cr Kerrissa O'Meara</p> <p>That Council by ABSOLUTE MAJORITY;</p> <ol style="list-style-type: none"> Delegates the determination of Community Grant applications to a subgroup of Council – “Community Grant Review Group” comprising of the President and 2 Councillors, being Cr Kerrissa O’Meara and Cr Wayne Foley; Approves the Terms of Reference as guidelines for the Community Grants Review Group (CGRG) as per Attachment Two; Approves increasing the frequency of Community Development Funding round assessments to be completed monthly, with applications closing on the last day of each month; Approves adding to existing Shire Community Grants guidelines a funding scheme to support individuals and groups attending representative sport, recreation, arts, cultural or community events effective the commencement of the 2024/25 financial year; Allocates a budget amount, in line with standard budget approval, to support individuals attending representative events, making the following funding levels available under the scheme, noting that once the annual budget is exhausted no further funding will be granted until the following financial year; <ol style="list-style-type: none"> Regional level representation - \$500 (ex GST) per individual State level representation - \$750 (ex GST) per individual National level representation - \$1000 (ex GST) per individual Directs the CEO to present to Council the draft updated funding guidelines, at the Ordinary Council Meeting of 30 May 2024. 			

Division:	Date From:
Committee:	Date To:
Officer:	
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In Favour: Crs Peter McCumstie, Geoff Haerewa, Brett Angwin, Brian Ellison, Kerrissa O'Meara and Andrew Twaddle

Against: Nil

CARRIED 6/0 BY ABSOLUTE MAJORITY

16 May 2024 11:51am Mildenhall, Christie

* Community Grant Review Group in planning - to be activate for the start of the 24/25 financial year. , * Draft guidelines prepared for Council to consider at May OC.

Meeting	Officer/Director	Section	Subject
Council 26/10/2023	Mildenhall, Christie Mildenhall, Christie	Community and Recreation Services	Derby Landcare Group Cattle Grid and Installation Request for Donation
RESOLUTION 131/23			
Moved: Cr Geoff Haerewa			
Seconded: Cr Paul Bickerton			
That Council:			
<ol style="list-style-type: none"> Approves the donation of an ex-Main Roads WA cattle grid to the Derby Landcare Group for installation at the entrance to Munkajarra Wetlands subject to Derby Landcare Group taking on the ongoing maintenance and upkeep of the cattle grid; and Approves the in-kind donation of Shire resources (staff and material) to the value of \$3,000.00 to assist with the installation of the cattle grid at the entrance to Munkajarra Wetlands. 			
In Favour: President Peter McCumstie, Crs Geoff Haerewa, Geoff Davis, Andrew Twaddle, Wayne Foley, Brian Ellison, Kerrissa O'Meara, Brett Angwin and Paul Bickerton			
Against: Nil			
CARRIED 9/0 BY ABSOLUTE MAJORITY			
16 May 2024 11:08am Smith, Sarah - Reallocation			
Action reassigned to Mildenhall, Christie by Smith, Sarah - Shane Edwards has left SDWK			
16 May 2024 11:45am Mildenhall, Christie			
Not yet progressed due to wet season. Installation of cattle grid proposed for end of May 2024			

Division:	Date From:
Committee:	Date To:
Officer:	
Action Sheets Report	Printed: 17 May 2024 12:47 PM

16 May 2024 11:51am Mildenhall, Christie - Target Date Revision

Target date changed by Mildenhall, Christie from 09 November 2023 to 03 June 2024 - Due to wet season installation scheduled for end of May 2024.

Meeting	Officer/Director	Section	Subject
Council 25/03/2021	Neate, Wayne Clarkson, Tamara	Development Services	Policy H2 - Traders and Stall Holders Permits (revised)
RESOLUTION 24/21 Moved: Cr Rowena Mouda Seconded: Cr Paul White That Council: <ol style="list-style-type: none"> Pursuant to Section 2.7(2)(b) of the Local Government Act, 1995 adopt Policy H2 – Traders and Stall Holders Permits (revised) as presented in Attachment 1 of this report for a period of three months whilst it seeks community consultation on the matter. Request the Chief Executive Officer to undertake a consultation process as addressed in the Shire Report and refer the matter back to Council for consideration. <p><u>In Favour:</u> Crs Geoff Haerewa, Paul White, Geoff Davis, Chris Kloss, Andrew Twaddle, Rowena Mouda, Pat Riley and Keith Bedford</p> <p><u>Against:</u> Nil</p> <p style="text-align: right;">CARRIED 8/0</p> <p>17 May 2021 3:49pm Paull, Robert Further report to Council on outcome of advertising</p> <p>10 Sep 2021 4:14pm Paull, Robert Report to be prepared for the 28 October 2021 Council meeting.</p> <p>10 Aug 2022 11:04am Smith, Sarah - Reallocation Action reassigned to Neate, Wayne by: Smith, Sarah for the reason: Rob Paull has left the organisation</p> <p>12 Aug 2022 10:49am Neate, Wayne - Target Date Revision Revised Target Date changed by: Neate, Wayne From: 8 Apr 2021 To: 01 Sep 2022, Reason: With resignation of MDS the DTDS will need to investigate what has occurred</p> <p>16 May 2024 11:53am Neate, Wayne - Target Date Revision Target date changed by Neate, Wayne from 01 September 2022 to 01 August 2024 - Wayne Neate is still following this matter up to resolve.</p>			
Meeting	Officer/Director	Section	Subject

Action Sheets Report		Division: Committee: Officer:	Date From: Date To: Printed: 17 May 2024 12:47 PM
Council 25/08/2022	Neate, Wayne Clarkson, Tamara	Technical Services	REQUEST TO CLOSE HOLLAND STREET, DERBY AND TO AMALGAMATE WITH ADJOINING LAND
RESOLUTION 110/22 Moved: Cr Andrew Twaddle Seconded: Cr Rowena Mouda That with respect to request to close Holland Street, Derby and to amalgamate with adjoining land, Council: <ol style="list-style-type: none"> 1. Pursuant to Section 58 of the Land Administration Act 1997, support the permanent closure of Holland Street, Derby as outlined in this Report and expresses its preference that the closed portion be offered to adjoining land owners to acquire those portions of the closed road that abut their land; 2. Give notice of the proposed road closure in accordance with <i>Land Administration Act 1978</i> allowing a minimum period of 35 days for people to lodge submissions from the date of the notice; 3. At the conclusion of the submission period, that the Chief Executive Officer be requested to provide a further report addressing whether to proceed or not to proceed with the proposed road closure in light of any submissions; and 4. Instruct the Chief Executive Officer to write to all of the owners requesting that they indemnify the Shire and the State of Western Australia of any and all third party costs that may be triggered by this process and only proceed with points 1, 2 and 3 when all letters are received from all property owners that adjoin the Holland Street road reserve. <p><u>In Favour:</u> Crs Geoff Davis, Andrew Twaddle, Rowena Mouda, Pat Riley, Linda Evans and Peter McCumstie</p> <p><u>Against:</u> Nil</p> <p style="text-align: right;">CARRIED 6/0</p> <p>03 Nov 2022 4:38pm Neate, Wayne - Target Date Revision Revised Target Date changed by: Neate, Wayne From: 8 Sep 2022 To: 30 Jan 2023, Reason: All letters agreeing to indemnify Shire have been recieved from all property Owners. Currently advertising proposal and will await outcome of advertising.</p> <p>02 Aug 2023 3:17pm Neate, Wayne - Target Date Revision Target date changed by Neate, Wayne from 30 January 2023 to 09 December 2023 - Application has been lodged with DPLH we now await thier confirmation and process's to occur to finalise the process</p> <p>08 May 2024 12:43pm Neate, Wayne - Target Date Revision Target date changed by Neate, Wayne from 09 December 2023 to 25 December 2024 - The matter is now sitting with DPLH and will fall within thier processing timeframes - Road closures are normally not a priority so this process may take some time</p>			

Division:	Date From:
Committee:	Date To:
Officer:	
Action Sheets Report	Printed: 17 May 2024 12:47 PM

Meeting	Officer/Director	Section	Subject
Council 29/02/2024	O'Meara, Gertrude Mildenhall, Christie	Community and Recreation Services	Community Grants Assesments Round 2 - 2024
THE ITEM WAS NOT FOUND (BOOKMARK: PDF2_ReportName_11275) CHECK THE INTEGRITY OF THE ITEM IN THE MINUTES DOCUMENT			
DOCUMENT: \\SDWK-APP02\INFOCOUNCIL\DOCUMENTS\COUNCIL\MINUTES\CO_20240229_MIN_2286_AT.DOCX Resolution not found			
16 May 2024 2:55pm O'Meara, Gertrude Recipients have been reached out to and will aim to process payment of Grant by end of Month - May 2024			

9 NEW BUSINESS OF AN URGENT NATURE**10 NEW AND EMERGING ITEMS FOR DISCUSSION****11 DATE OF NEXT MEETING**

The next meeting of Audit & Risk Committee will be held Thursday, 22 August 2024 in the Council Chambers, Clarendon Street, Derby.

12 CLOSURE OF MEETING

The Presiding Member closed the meeting at 4:36pm.

These minutes were confirmed at a meeting on

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Signed:

Presiding Member at the meeting at which these minutes were confirmed.

Date:

REPORTS

12 CORPORATE SERVICES

12.1 ACCOUNTS FOR PAYMENT - APRIL 2024

File Number: 5110 - Accounts Payable

Author: Aaron Gloor, Senior Finance Officer

Responsible Officer: Tamara Clarkson, Deputy Chief Executive Officer

Authority/Discretion: Information

SUMMARY

Council to receive the list of accounts paid under delegated authority during the month of April 2024.

DISCLOSURE OF ANY INTEREST

Nil by Author and Responsible Officer.

BACKGROUND

Council has delegated to the Chief Executive Officer the exercise of its power to make payments from the Shire's municipal and trust funds. In accordance with regulation 13 of the *Local Government (Financial Management) Regulations 1996*, a list of accounts paid by the Chief Executive Office is to be provided to Council.

STATUTORY ENVIRONMENT

Local Government (Financial Management) Regulations 1996

12. Payments from municipal fund or trust fund, restrictions on making

12(1) A payment may only be made from the municipal fund or a trust fund

The Chief Executive Officer has delegated authority to make payments from the municipal and trust funds.

13. Payments from municipal fund or trust fund by CEO, CEO's duties as to etc.

(1) If the local government has delegated to the CEO the exercise of its power to make payments from the municipal fund or the trust fund, a list of accounts paid by the CEO is to be prepared each month showing for each account paid since the last such list was prepared —

(a) the payee's name; and

(b) the amount of the payment; and

(c) the date of the payment; and

- (d) sufficient information to identify the transaction.
- (2) A list of accounts for approval to be paid is to be prepared each month showing —
 - (a) for each account which requires Council authorisation in that month —
 - (i) the payee's name; and
 - (ii) the amount of the payment; and
 - (iii) sufficient information to identify the transaction; and
 - (b) the date of the meeting of the council to which the list is to be presented.
- (3) A list prepared under sub regulation (1) or (2) is to be —
 - (a) presented to the council at the next ordinary meeting of the Council after the list is prepared; and
 - (b) recorded in the minutes of that meeting.

POLICY IMPLICATIONS

Nil.

FINANCIAL IMPLICATIONS

All expenditure from the municipal fund was included in the annual budget as adopted or revised by Council.

STRATEGIC IMPLICATIONS

GOAL	OUR PRIORITIES	WE WILL
1. Leadership and Governance	1.2 Capable, inclusive and effective organisation	1.2.2 Provide strong governance

RISK MANAGEMENT CONSIDERATIONS

RISK	LIKELIHOOD	CONSEQUENCE	RISK ANALYSIS	MITIGATION
Legal & Compliance: In accordance with section 6.8 of the <i>Local Government Act 1995</i> , a local government is not to incur expenditure from its municipal fund for an additional purpose except where the expenditure is	Rare	Minor	Low	Expenditure to only be incurred in accordance with budget parameters, which have been structured on financial viability and sustainability principles.

authorised in advance by an absolute majority of Council.				
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CONSULTATION

Internal consultation within the Corporate Services Department.

COMMENT

All municipal fund expenditure included in the list of payments is incurred in accordance with the 2023-24 Annual Budget as adopted by Council at its meeting held 17 August 2023 (Resolution 79/23) and subsequently revised or has been authorised in advance by the President or by resolution of Council as applicable.

The table below summarises the payments drawn on the funds during the month. Lists detailing the payments made are appended as an attachment.

REPORT TO COUNCIL
APRIL 2024

FUND	DETAILS	AMOUNT
MUNICIPAL ACCOUNT		
EFT Payments	EFT 58969 - EFT 59206	\$2,458,447.00
Municipal Cheques	CHQ	\$0.00
Direct Debits	Fees & Charges, Credit Card Payments, Payroll, Payroll Liabilities	\$1,294,714.80
Manual Cheques	CHQ	\$0.00
TRUST ACCOUNT		
EFT Payments		\$0.00
Trust Cheques		\$0.00
TOTAL		\$3,753,161.80

Creditors Outstanding as at 30/04/2024

\$ 1,826,103.84

VOTING REQUIREMENT

Simple majority

ATTACHMENTS

1. Credit Card Reconciliation [!\[\]\(e04a2df4a948cc496cda3a868d1e74be_img.jpg\)](#) 
2. List of Accounts April 2024 [!\[\]\(1d45e9bfd7550a20f78b8254f46cf725_img.jpg\)](#) 

RECOMMENDATION

That Council accepts the List of Accounts for April 2024 paid under Delegated Authority in accordance with regulation 13(1) of the Local Government (Financial Management) Regulations 1996 attached to this report, totalling \$3,753,161.80.

The Shire Of Derby / West Kimberley
ANZ Corporate Credit Card Reconciliation
Period Reporting: 13/02/2024 to 12/03/2024

Card Holder : Amanda O'Halloran

Date	Transaction Description	GST (Y/N)	Amount (GST Excl)	GST	Amount (GST Incl)	Account	Receipt Provided	Comments
11/03/2024	SQ *HANGOUT ON PRESTON Como	Y	138.18	13.82	\$152.00	121407050.2101	Yes	AGRN 1044 - Refreshments - Como DFES Planning Session 7/8 March 2024
11/03/2024	Our Ruby Girl Como	Y	18.95	1.90	\$20.85	121402080.2101	Stat Dec	Refreshment - Internal Meeting CEO and Executive Director Operations and Strategic Developmen
11/03/2024	LIQUOR @ RUSTYS DERBY	Y	3,004.40	300.44	\$3,304.84	EP0004-298-2101	Yes	Alcohol for the Awards night KAPP2024 on Saturday 29th June 2024
4/03/2024	AVIAIR PTY LTD KUNUNURRA	Y	234.55	23.45	\$258.00	121302090.2003	Yes	Flight - Media Team to attend Marketing and Media Workshop
4/03/2024	Starlink Australia PTY LT Sydney	Y	379.09	37.91	\$417.00	121402210.2100	Yes	Billing Period - 23 February 2024 - 22 March 2024
4/03/2024	BWS LIQUOR/131-135 LOCH S DERBY	Y	63.64	6.36	\$70.00	120401650.2101	Yes	Refreshments - Council Chambers
4/03/2024	WOOLWORTHS/131-135 LOCH S DERBY	Y	51.14	5.11	\$56.25	120401650.2101	Yes	Refreshments - Council Chambers
4/03/2024	WOOLWORTHS/131-135 LOCH S DERBY	F	22.00	0	\$22.00	120401650.2101	Yes	Refreshments - Council Chambers
4/03/2024	BUNNINGS 325000 BROOME	Y	27.27	2.73	\$30.00	BM061-298-2101	Yes	Cleaning Cloths - Workshop
4/03/2024	RED DIRT AUTO ELECTRIC BROOME	Y	35.56	3.56	\$39.12	P200-260-2101	Yes	2 x Relay for Roadwise Sign Trailer KW7936 1 x Horn Set for TOYOTA HILUX 2014 KW21
4/03/2024	RED DIRT AUTO ELECTRIC BROOME	Y	59.30	5.93	\$65.23	P71-260-2101	Yes	2 x Relay for Roadwise Sign Trailer KW7936 1 x Horn Set for TOYOTA HILUX 2014 KW21
4/03/2024	WWW.SCANTEK.COM WEST PERTH	Y	25.00	2.50	\$27.50	120301850.2100	Yes	Identification check for Peter McCumstie - CS Legal - Sale of Land for Rates (23 Barnett Way, Derby)
1/03/2024	QANTAS AIRWAYS LTD (EC Mascot	Y	926.85	92.69	\$1,019.54	120402510.2100	Yes	Flights - Director of Strategic Business Perth to Broome 11.03.2024 - Broome to Perth 15.03.2024
29/02/2024	WANEWSDTI Osborne Park	Y	25.45	2.55	\$28.00	121402410.2100	Yes	Subscription - The West Australian Digital 27/02/2024 - 26/03/2024
29/02/2024	AVIAIR PTY LTD KUNUNURRA	Y	117.27	11.73	\$129.00	120401090.2100	Yes	Flight - Deputy President Broome to Derby 04.03.2024 - Kimberley Regional Group and various Minister meetings in Perth
28/02/2024	VIRGIN AUSTRALIA BRISBANE	Y	568.25	56.82	\$625.07	120401090.2100	Yes	Flight - Deputy President Perth to Broome 04.03.2024 - Kimberley Regional Group and various Minister meetings in Perth
26/02/2024	TOURISMOUN 4029357733	Y	272.73	27.27	\$300.00	121302040.2100	Yes	Workshop in Kununurra: Understanding Target Markets and Using Social Media to Improve the Customer Journey
26/02/2024	QANTAS AIRWAYS LTD (MO Mascot	Y	82.91	8.29	\$91.20	121407080.2100	Yes	Amended Flight - Flight - Community Recovery and Development Advisor 28.02.2024
23/02/2024	DERBY FUELS DERBY	Y	36.36	3.64	\$40.00	EP0025-298-2101	Yees	All Staff Meeting - Raffles Prizes
22/02/2024	KIMBERLEY HOME & ELE DERBY	Y	209.45	20.95	\$230.40	EP0025-298-2101	Yees	All Staff Meeting - Raffles Prizes
22/02/2024	WOOLWORTHS/131-135 LOCH S DERBY	Y	5.45	0.55	\$6.00	EP0025-298-2101	Yees	All Staff Meeting - Raffles Prizes
22/02/2024	WOOLWORTHS/131-135 LOCH S DERBY	F	40.00	0	\$40.00	EP0025-298-2101	Yees	All Staff Meeting - Raffles Prizes
20/02/2024	WHS TA LS PERTH T4 PERTH AIRPORT	Y	134.15	13.41	\$147.56	121402870.2101	Yes	Management Training Resources
19/02/2024	EasyPark PRAHRAN	Y	34.36	3.44	\$37.80	120401090.2100	Yes	CEO Parking Parliament House Ministerial Meetings
19/02/2024	EasyPark PRAHRAN	Y	18.01	1.80	\$19.81	120401090.2100	Yes	CEO Parking Parliament House Ministerial Meetings
19/02/2024	EINSTEINS COFFEE AND F WEST PERTH	Y	17.55	1.75	\$19.30	120401090.2100	Yes	Refreshments - Ministerial Meetings Dumas House 14.02.2024
19/02/2024	EINSTEINS COFFEE AND F WEST PERTH	Y	49.18	4.92	\$54.10	120401090.2100	Yes	Lunch - President, Deputy President, CEO - Ministerial Meetings Perth
16/02/2024	EasyPark PRAHRAN	Y	9.20	0.92	\$10.12	120401090.2100	Yes	CEO Parking Dumas House Ministerial Meetings
15/02/2024	OFFICEWORKS 0602 SUBIACO	Y	159.26	15.93	\$175.19	121407080.2101	Yes	AGRN 1044 - Flood Recovery Workshop resources
15/02/2024	ALIMENT (WA) P/L WEST LEEDERVI	Y	51.32	5.13	\$56.45	120401090.2100	Yes	Refreshments - Perth Meetings - CEO & Deputy President, Michael Hadlow - North West Defence Alliance
14/02/2024	the executive centre perth	Y	6.59	0.66	\$7.25	EX08-298-2101	Yes	Refreshments - Perth Meetings
14/02/2024	EZI*Kimberley Stolen G Broome	Y	204.55	20.45	\$225.00	121107870.2101	Yes	50 x Sorry Day Flowers
14/02/2024	EZI*Kimberley Stolen G Broome	N	23.15	0	\$23.15	121402160.2100	Yes	FREIGHT 50 x Sorry Day Flowers
13/02/2024	CANVA* I04057-1245875 SURRY HILLS 358.92 U	Y	518.24	51.82	\$570.06	120402120.2100	Yes	Canva yearly subscription for media poster creation
			TOTAL	\$	8,317.79			

Card Holder : Wayne Neate

Date	Transaction Description	GST (Y/N)	Amount (GST Excl)	GST	Amount (GST Incl)	Account	Receipt Provided	Comments
1/03/2024	DOG BITE PREVENTION WILLUNGA	Y	542.73	54.27	\$597.00	PC06-291-2100	Yes	Training course - Dog Bite Prevention
26/02/2024	INTUIT*MAILCHIMP Sydney	N	88.77	0	\$88.77	121402410.2100	Yes	Order MC17476729
			TOTAL		\$685.77			

Card Holder : Jessica Karlsson									
Date	Transaction Description		GST (Y/N)	Amount (GST Excl)	GST	Amount (GST Incl)	Account	Receipt Provided	Comments
12/03/2024	UBER	*TRIP SYDNEY	Y	26.20	2.62	\$28.82	121107090.2003	Yes	Travel - Executive Director of Operations and Strategic Development
11/03/2024	UBER	*TRIP SYDNEY	Y	21.85	2.18	\$24.03	121107090.2003	Yes	Travel - Executive Director of Operations and Strategic Development - Leadership WA 20th anniversary gala
11/03/2024	UBER	*TRIP SYDNEY	Y	16.46	1.65	\$18.11	121107090.2003	Yes	Travel - Executive Director of Operations and Strategic Development
11/03/2024	UBER	*TRIP SYDNEY	Y	19.35	1.93	\$21.28	121107090.2003	Yes	Travel - Executive Director of Operations and Strategic Development - Leadership WA 20th anniversary gala
11/03/2024	UBER	*TRIP SYDNEY	Y	12.34	1.23	\$13.57	121107090.2003	Yes	Travel - Executive Director of Operations and Strategic Development - Leadership WA 20th anniversary gala
11/03/2024	AUSTSWIM LIMITED	NOTTING HILL	Y	268.18	26.82	\$295.00	121102410.2101	Yes	Austswim renewal - Team Leader Aquatics and Recreation
6/03/2024	UBER	*TRIP SYDNEY	Y	16.00	1.60	\$17.60	121107090.2003	Yes	Travel - Executive Director of Operations and Strategic Development
4/03/2024	UBER	*TRIP SYDNEY	Y	29.84	2.98	\$32.82	121107090.2003	Yes	Travel - Executive Director of Operations and Strategic Development
4/03/2024	FLEET TECHNOLOGIES	BROOME	Y	15.95	1.59	\$17.54	121107090.2003	Yes	Travel - Executive Director of Operations and Strategic Development
4/03/2024	QANTAS AIRWAYS LTD (EC	Mascot	Y	90.00	9.00	\$99.00	121107090.2003	Yes	Flight Change - Executive Director of Operations and Strategic Development Perth to Broome 03.06.2024 - Broome to Perth 14.06.2024
4/03/2024	QANTAS AIRWAYS LTD (EC	Mascot	Y	23.81	2.38	\$26.19	121107090.2003	Yes	Flight Change - Executive Director of Operations and Strategic Development Perth to Broome 03.06.2024 - Broome to Perth 14.06.2024
1/03/2024	AUSTSWIM LIMITED	NOTTING HILL	Y	231.82	23.18	\$255.00	121102040.2003	Yes	Swim Teacher licence renewal - Aquatic and Recreation Officer
29/02/2024	QANTAS AIRWAYS LTD (EC	Mascot	Y	635.18	63.52	\$698.70	121107090.2003	Yes	Flights - Executive Director of Operations and Strategic Development Perth to Broome 03.04.2024 - Broome to Perth 12.04.2024
29/02/2024	QANTAS AIRWAYS LTD (EC	Mascot	Y	560.16	56.02	\$616.18	121107090.2003	Yes	Flights - Executive Director of Operations and Strategic Development Perth to Broome 13.05.2024 - Broome to Perth 24.05.2024
29/02/2024	QANTAS AIRWAYS LTD (EC	Mascot	Y	560.16	56.02	\$616.18	121107090.2003	Yes	Flights - Executive Director of Operations and Strategic Development Perth to Broome 22.04.2024 - Broome to Perth 03.05.2024
29/02/2024	TICKETS*REGIONAL M	BELROSE	Y	629.37	62.94	\$692.31	PC06-291-2100	Yes	3 Day Mosquito Management Course - Kununurra - 30th April - 2 May 2024 Attendance, Rahnje Delvin, Tyrone Bridge, Lawi Kiprono Too
29/02/2024	AVIAIR PTY LTD	KUNUNURRA	Y	234.55	23.45	\$258.00	121107090.2003	Yes	Flights - Executive Director of Operations and Strategic Development Broome to Derby 13.05.2024 Derby to Broome 24.05.2024
29/02/2024	UBER	*TRIP SYDNEY	Y	26.77	2.68	\$29.45	121107090.2003	Yes	Travel Executive Director of Operations and Strategic Development - Perth Airport
28/02/2024	SQ *BRADEWELL PTY LTD T/A	Broome	Y	14.36	1.44	\$15.80	121107090.2003	Yes	Travel - Executive Director of Operations and Strategic Development
27/02/2024	UBER* TRIP	SYDNEY	Y	21.81	2.18	\$23.99	121107090.2003	Yes	Travel - Niki mentoring - Executive Director of Operations and Strategic Development
26/02/2024	DEPT OF RACING GAMIN	EAST PERTH	N	123.00	0	\$123.00	EP0004-297-2100	Yes	Application occasional Liquor License - Kimberley Art and Photographic Prize Awards night on the 29th June 2024
26/02/2024	UBER	*TRIP SYDNEY	Y	15.18	1.52	\$16.70	121107090.2003	Yes	Travel - Executive Director of Operations and Strategic Development
26/02/2024	UBER	*TRIP SYDNEY	Y	18.79	1.88	\$20.67	121107090.2003	Yes	Travel - Executive Director of Operations and Strategic Development
26/02/2024	UBER	*TRIP SYDNEY	Y	17.33	1.73	\$19.06	121107090.2003	Yes	Travel - Executive Director of Operations and Strategic Development - Kimberley 2050 Cycling Strategy - Project Introduction with the Shire of Derby-West Kimberley
26/02/2024	UBER	*TRIP SYDNEY	Y	23.01	2.30	\$25.31	121107090.2003	Yes	Travel - Executive Director of Operations and Strategic Development - Kimberley 2050 Cycling Strategy - Project Introduction with the Shire of Derby-West Kimberley
26/02/2024	UBER	*TRIP SYDNEY	Y	16.39	1.64	\$18.03	121107090.2003	Yes	Travel - Executive Director of Operations and Strategic Development
23/02/2024	UBER	*TRIP SYDNEY	Y	17.72	1.77	\$19.49	121107090.2003	Yes	Travel - Emergency Management EM-SAP consultation with WALGA - Executive Director of Operations and Strategic Development
23/02/2024	UBER	*TRIP SYDNEY	Y	29.15	2.91	\$32.06	121107090.2003	Yes	Travel - Emergency Management EM-SAP consultation with WALGA - Executive Director of Operations and Strategic Development
22/02/2024	UBER* TRIP	SYDNEY	Y	20.75	2.07	\$22.82	121107090.2003	Yes	Travel - Emergency Management EM-SAP consultation with WALGA - Executive Director of Operations and Strategic Development
21/02/2024	UBER	*TRIP SYDNEY	Y	19.48	1.95	\$21.43	121107090.2003	Yes	Travel - Executive Director of Operations and Strategic Development
21/02/2024	UBER	*TRIP SYDNEY	Y	17.97	1.80	\$19.77	121107090.2003	Yes	Travel - Executive Director of Operations and Strategic Development
20/02/2024	UBER	*TRIP SYDNEY	Y	14.61	1.46	\$16.07	121107090.2003	Yes	Travel - Executive Director of Operations and Strategic Development
19/02/2024	UBER	*TRIP SYDNEY	N	17.74	0	\$17.74	121107090.2003	Yes	Travel - Defence Industry Event - Executive Director of Operations and Strategic Development
19/02/2024	UBER* TRIP	SYDNEY	Y	15.63	1.56	\$17.19	121107090.2003	Yes	Travel - Defence Industry Event - Executive Director of Operations and Strategic Development
16/02/2024	UBER	*TRIP SYDNEY	Y	17.55	1.76	\$19.31	121107090.2003	Yes	Travel - Work Design Conference - Executive Director of Operations and Strategic Development
16/02/2024	UBER	*TRIP SYDNEY	Y	20.41	2.04	\$22.45	121107090.2003	Yes	Travel - Work Design Conference - Executive Director of Operations and Strategic Development
16/02/2024	UBER	*TRIP SYDNEY	Y	32.39	3.24	\$35.63	121107090.2003	Yes	Travel - Meeting re. SDWK partnerships - Executive Director of Operations and Strategic Development
15/02/2024	UBER* TRIP	SYDNEY	Y	35.60	3.56	\$39.16	121107090.2003	Yes	Travel - Meeting re. SDWK partnerships - Executive Director of Operations and Strategic Development
15/02/2024	UBER	*TRIP SYDNEY	Y	10.77	1.08	\$11.85	121107090.2003	Yes	Travel - Meeting re. SDWK partnerships - Executive Director of Operations and Strategic Development

14/02/2024	UBER *TRIP	SYDNEY	Y	25.65	2.56	\$28.21	121107090.2003	Yes	Travel to Event - Executive Director of Operations and Strategic Development
13/02/2024	UBER *TRIP	SYDNEY	Y	19.45	1.94	\$21.39	121107090.2003	Yes	Travel - Conference Presentation in Perth City - Executive Director of Operations and Strategic Development
				TOTAL		\$4,366.91			

Card Holder : Tamara Clarkson

Date	Transaction Description		GST (Y/N)	Amount (GST Excl)	GST	Amount (GST Incl)	Account	Receipt Provided	Comments
11/03/2024	OFFICEWORKS	BENTLEIGH EAS	Y	49.95	5.00	\$54.95	121402210.2101	Yes	Executive Director of Operations and Strategic Development - Key board and mouse
11/03/2024	OFFICEWORKS	BENTLEIGH EAS	Y	155.41	15.54	\$170.95	121402210.2101	Yes	Cases for iPhones in the server room
11/03/2024	MANGROVE RESORT	BROOME	Y	700.07	70.01	\$770.08	121302090.2003	Yes	Accommodation - Senior Customer Service Officer - Australian NW Tourism Forum 6th - 8th March 2024
11/03/2024	MANGROVE RESORT	BROOME	Y	700.07	70.01	\$770.08	121302090.2003	Yes	Accommodation - Project Officer - Australian NW Tourism Forum 6th - 8th March 2024
4/03/2024	QANTAS AIRWAYS LTD (EC	Mascot	Y	107.24	10.72	\$117.96	121407080.2100	Yes	Flight Change- Community Recovery and Development Advisor - Broome to Perth and return as per 3 on 2 off roster 09.03.2024 and 18.03.2024
4/03/2024	QANTAS AIRWAYS LTD (EC	Mascot	Y	90.00	9.00	\$99.00	121407080.2100	Yes	AGRN1044 - Flight Change- Community Recovery and Development Advisor - Broome to Perth and return as per 3 on 2 off roster 09.03.2024 and 18.03.2024
4/03/2024	APPLE.COM/AU	SYDNEY	Y	567.27	56.73	\$624.00	120401210.2101	Yes	Councillor apple chargers (8) and wall plugs (8)
4/03/2024	MANGROVE RESORT	BROOME	Y	192.85	19.29	\$212.14	121407090.2700	Yes	AGRN1044 - Accommodation - Community Recovery and Development Advisor 27.02.2024
1/03/2024	AVIAIR PTY LTD	KUNUNURRA	Y	234.55	23.45	\$258.00	120402510.2100	Yes	Flights - Director of Strategic Business Broome to Derby 11.03.2024 - Derby to Broome 15.03.2024
29/02/2024	DERBY LODGE	Derby	Y	250.00	25.00	\$275.00	121407080.2100	Yes	AGRN 1044 - Accommodation - Community Recovery and Development Advisor to attend meetings in Derby
26/02/2024	QANTAS AIRWAYS LTD (EC	Mascot	Y	710.29	71.03	\$781.32	121407080.2100	Yes	AGRN1044 - Flight - Community Recovery and Development Advisor - Broome to Perth and return as per 3 on 2 off roster 8.03.2024 and 18.03.2024
26/02/2024	VIRGIN AUSTRALIA	BRISBANE	Y	324.05	32.41	\$356.46	PC06-291-2003	Yes	Flight - Coordinator of Ranger Services - Animal Behaviour Training Perth 05.03.2024
26/02/2024	Skippers Aviation	Subiaco	Y	968.86	96.89	\$1,065.75	121407080.2100	Yes	AGRN1044 - Flight - Community Recovery and Development Advisor - 09/02/2024 & 19/02/2024 Fitzroy Crossing to Broome and return as per 3 on 2 off roster
26/02/2024	DERBY LODGE	Derby	Y	272.73	27.27	\$300.00	AD08-297-2100	Yes	Accommodation - Executive Services Project Director - Council Meetings 22.02.2024
23/02/2024	Skippers Aviation	Subiaco	Y	968.86	96.89	\$1,065.75	121407090.2700	Yes	AGRN1044 - Flights - Executive Officer FVFRWG FX to Broome Return 15th and 18th March 2024
22/02/2024	ORANGE DOG	BRUNSWICK	Y	347.95	34.80	\$382.75	121402150.2101	Yes	Supply of 500 Vinyl service stickers
22/02/2024	ENGINE GUARD	BINGIL BAY	Y	916.82	91.68	\$1,008.50	121404110.2100	Yes	Sensors for Kubota Mowers
21/02/2024	DERBY LODGE	Derby	Y	1,000.00	100.00	\$1,100.00	120402510.2100	Yes	Accommodation - Director of Strategic Business - 19/02/2024 - 23/02/2024
21/02/2024	BALI HAI RESORT PTY	CABLE BEACH	Y	200.00	20.00	\$220.00	EX08-297-2100	Yes	Accommodation - Deputy CEO
21/02/2024	BROOME TIME RESORT	BROOME	Y	238.18	23.82	-\$262.00	PC06-297-2100	Yes	Refund - Accommodation - Trade School Training - Jack McAlister-Gugeri
21/02/2024	BROOME TIME RESORT	BROOME	Y	454.55	45.45	-\$500.00	PC06-297-2100	Yes	Refund - Accommodation - Trade School Training - Jack McAlister-Gugeri
19/02/2024	Live Payments	Barangaroo	Y	55.63	5.56	\$61.19	EX08-297-2100	Yes	Taxi - Airport to CS Legal transfer of land documents
19/02/2024	SHIRE OF DERBY WEST KI	DERBY	N	20.40	0	\$20.40	P302-266-2266	Yes	Trailer renewal - 1TZG219
16/02/2024	WOOLWORTHS/131-135 LOCH S	DERBY	F	19.00	0	\$19.00	121407090.2700	Yes	AGRN 1044 - Refreshments - FVRWG Meeting 15.02.2024
15/02/2024	PAGODA RESORT SPA	COMO	Y	718.66	71.87	\$790.53	121407080.2700	Yes	AGRN 1044 - Accommodation - Local Recovery Coordinator - 12.02.2024 attend DFES meetings in Perth
15/02/2024	SHIRE OF DERBY WEST KI	DERBY	N	22.90	0	\$22.90	P647-266-2266	Yes	Trailer renewal - 1TOP647
				TOTAL		\$9,784.71			

TOTAL PURCHASES FOR ABOVE STATED PERIOD \$ 23,155.18

PAYMENTS AND OTHER CREDITS \$ 487.00

INTEREST CHARGES \$ -

CLOSING BALANCE \$ 23,642.18

REPORT TO COUNCIL – APRIL 2024

EFT PAYMENTS – MUNI ACCOUNT

PAYMENT ID	DATES	CREDITOR / INVOICE DETAILS	AMOUNT
EFT58969	05/04/2024	ARAC REFRIGERATION & AIR CONDITIONING	\$187.00
INV 10153	21/03/2024	AGRN 1044 - CLEAN SLOPE FRIDGE COIL & TEST	\$187.00
EFT58970	05/04/2024	AUSTRALIAN SERVICES UNION	\$236.50
INV DEDUCTION	26/03/2024	PAYROLL DEDUCTION	\$236.50
EFT58971	05/04/2024	BBB CATERING PTY LTD	\$379,461.72
INV 6273	27/03/2024	AGRN 1044 - CAMP MANAGEMENT SERVICES - APRIL 2024	\$379,461.72
EFT58972	05/04/2024	BOOEASY PTY LTD	\$438.90
INV 24174	06/03/2024	BOOKINGS MONTHLY FEE - FEB 2024	\$438.90
EFT58973	05/04/2024	HALLIDAY ENTERPRISES PL T/A BK SIGNS & PROMOTIONS	\$627.00
INV 26649	23/02/2024	DESIGN, SETUP, SUPPLY & ENGRAVE MEDALS X 60	\$627.00
EFT58974	05/04/2024	WINC	\$2,391.99
INV 9044932396	21/03/2024	STATIONERY ITEMS FOR ADMIN	\$2,391.99
EFT58975	05/04/2024	DEPUTY CHILD SUPPORT REGISTRAR	\$304.84
INV DEDUCTION	26/03/2024	PAYROLL DEDUCTION	\$304.84
EFT58976	05/04/2024	DERBY BUILDING SUPPLIES	\$2,832.67
INV 557723	25/03/2024	SUPPLY STIHL CLUTCH	\$59.72
INV 557797	26/03/2024	SUPPLY STORAGE CONTAINER	\$12.95
INV 557908	27/03/2024	SUPPLY STIHL AV HOUSING	\$106.50
INV 557889	27/03/2024	SUPPLY 20KG ASPHALT, SUPPLY 20KG ASPHALT	\$2,653.50
EFT58977	05/04/2024	DERBY 4X4 & MARINE	\$553.06
INV 35501-56793	22/03/2024	SUPPLY SUMP PLUG WASHER	\$27.94
INV 35502-57642	22/03/2024	SUPPLY GLOBE & ANTENNA KIT	\$525.12
EFT58978	05/04/2024	LANDGATE (WA LAND INFORMATION AUTHORITY)	\$43.50
INV 391736	28/02/2024	MINIMUM CHARGE - MINING TENEMENT SCHEDULE M2024/02	\$43.50
EFT58979	05/04/2024	HARDMAN ENTERPRISES PL T/AS DERBY PLUMBING AND GAS	\$511.50
INV 26831	27/03/2024	REPLACE CISTERN & MINI STOP IN ENSUITE	\$511.50
EFT58980	05/04/2024	DERBY PROGRESSIVE SUPPLIES	\$263.22
INV 084144	06/03/2024	SUPPLY CTN HAND SOAP & 4X DISH BRUSH	\$165.66
INV 085068	21/03/2024	SUPPLY RAGS	\$97.56
EFT58981	05/04/2024	DERBY HARDWARE MITRE10	\$21.98

INV 10599849	25/03/2024	SUPPLY RIVET	\$11.99
INV 10599857	25/03/2024	SUPPLY PAINT BRUSH	\$9.99
EFT58982	05/04/2024	ELDERS LIMITED (DERBY BRANCH)	\$2,847.90
INV IY88419	27/03/2024	20KG BAGS BAILEYS ENERGY TURF FERTILISER	\$2,847.90
EFT58983	05/04/2024	ARCHERY SKIRMISH	\$5,200.00
INV 0493	26/03/2024	PROGRAMS FOR FX SCHOOL HOLIDAYS	\$5,200.00
EFT58984	05/04/2024	THE FITZROY RIVER LODGE	\$1,108.80
INV 350817	22/03/2024	AGRN 1044 - ACCOMMODATION D D'ANTOINE 18-21/03/2024	\$1,108.80
EFT58985	05/04/2024	GREENFIELD TECHNICAL SERVICES	\$8,252.48
INV 3900	20/03/2024	AGRN 1044 - CONSTRUCTION MANAGEMENT PACKAGE 1 - FEBRUARY 2024	\$5,530.53
INV 3901	20/03/2024	AGRN 1044 - FLOOD DAMAGE REINSTATEMENT PACKAGE 3 - FEBRUARY 2024	\$2,721.95
EFT58986	05/04/2024	GRACE RECORDS MANAGEMENT	\$4,857.47
INV RP01503901	31/03/2024	RELOCATE RECORDS DERBY TO PERTH	\$4,857.47
EFT58987	05/04/2024	HOATH REFRIGERATION & AIRCONDITIONING	\$5,482.22
INV 3835	24/03/2024	FAULT FIND AC, SEND QUOTE	\$214.50
INV 3867	27/03/2024	SUPPLY & INSTALL 3X DAIKIN SPLIT SYSTEMS	\$5,267.72
EFT58988	05/04/2024	HORIZON POWER - ACCOUNT PAYMENTS	\$71.81
INV 406063	25/03/2024	20 CLARENDON ST, DERBY FOR 23/01/2024 TO 22/03/2024	\$71.81
EFT58989	05/04/2024	CONNECT CALL CENTRE SERVICES	\$167.31
INV 116381	15/03/2024	OVERCALLS FEE FOR CONTRACT CA0415 - FEBRUARY 2024	\$167.31
EFT58990	05/04/2024	NORTH REGIONAL TAFE	\$1,400.00
INV I0022473	14/02/2024	COURSE FEES FOR WHS REPRESENTATIVES COURSE - M COAKLEY	\$1,400.00
EFT58991	05/04/2024	THE PIER GROUP PTY LTD T/AS CS LEGAL	\$418.00
INV 033202	28/03/2024	PROFESSIONAL FEES FOR DEBT RECOVERY	\$418.00
EFT58992	05/04/2024	MAXXIA PTY LTD	\$3,474.82
INV DEDUCTION	26/03/2024	PAYROLL DEDUCTION	\$999.32
INV DEDUCTION	26/03/2024	PAYROLL DEDUCTION	\$2,435.65
INV DEDUCTION	26/03/2024	PAYROLL DEDUCTION	\$39.85
EFT58993	05/04/2024	MARKET CREATIONS AGENCY PTY LTD	\$2,475.00
INV II35-5	15/03/2024	COUNCILCONNECT WEBSITE SOLUTION - ADDITIONAL SUPPORT	\$2,475.00
EFT58994	05/04/2024	OMNICOM MEDIA GROUP AUSTRALIA PTY LTD	\$318.69
INV 1725050	31/03/2024	THE BROOME ADVERTISER - LEASE PROPOSAL	\$318.69
EFT58995	05/04/2024	NORTHERN RURAL SUPPLIES PTY LTD	\$220.00
INV YE00452	26/03/2024	SUPPLY FEED LAYER & POULTRY MIX	\$130.00
INV YE00454	26/03/2024	SUPPLY FEED LAYER	\$90.00

EFT58996	05/04/2024	NORTH WEST LOCKSMITH	\$72.00
INV 30072	25/03/2024	DUMMY MLA RESTRICTED KEY	\$72.00
EFT58997	05/04/2024	ORD AGRICULTURAL EQUIPMENT	\$3,894.31
INV OA17067	06/03/2024	SUPPLY MOUNTING KIT, FREIGHT	\$216.35
INV OA17034	20/03/2024	SUPPLY PARTS, SUPPLY PARTS, FREIGHT	\$941.64
INV OA17066	20/03/2024	SUPPLY DAMPER, SUPPLY DAMPER, SUPPLY BELTS, FREIGHT	\$848.20
INV OA17223	28/03/2024	SUPPLY PARTS AS PER QUOTE, FREIGHT	\$1,420.35
INV OA17216	28/03/2024	SUPPLY WHEEL, NUTS & BOLTS, FREIGHT	\$467.77
EFT58998	05/04/2024	KIMBERLEY COUNTRY DEPARTMENT STORE	\$3,597.84
INV DB50595	25/03/2024	STAFF UNIFORMS FOR WORKS LABOURER	\$20.00
INV DB50679	25/03/2024	STAFF UNIFORMS FOR WORKS LABOURER	\$239.85
INV DB49770	25/03/2024	STAFF UNIFORMS FOR CUSTOMER SERVICE OFFICER	\$614.46
INV DB50008	25/03/2024	STAFF UNIFORMS FOR ENVIRONMENTAL HEALTH OFFICER	\$834.14
INV DB50118	25/03/2024	STAFF UNIFORMS FOR DEPUTY CEO	\$154.90
INV DB50249	25/03/2024	STAFF UNIFORMS FOR WORKS LABOURER	\$449.35
INV DB50433	26/03/2024	STAFF UNIFORMS FOR WORKS LABOURER	\$616.24
INV DB50474	26/03/2024	STAFF UNIFORMS FOR APPRENTICE MECHANIC	\$434.40
INV DB50055	26/03/2024	STAFF UNIFORMS FOR YOUTH SERVICES OFFICER	\$234.50
EFT58999	05/04/2024	PETER JOHN MCCUMSTIE	\$559.00
INV TRAVEL2203	22/03/2024	TRAVEL CLAIM: DERBY-FX RETURN FOR JOBS FAIR 20-21/03/2024	\$559.00
EFT59000	05/04/2024	C PLUMMER, T PLUMMER & PERKS INDUSTRIES PTY LTD	\$10,335.47
INV 0005	26/02/2024	117 ROWAN STREET FENCING WORKS, 117 ROWAN STREET FENCING WORKS	\$10,164.00
INV 0006	08/03/2024	117 ROWAN STREET ELECTRICITY 31/01 - 07/03/2024	\$171.47
EFT59001	05/04/2024	QUEENSBERRY INFORMATION TECHNOLOGY	\$544.50
INV 969	20/11/2023	ANNUAL GATEWAY FEES 01/09/2022 TO 31/08/2023	\$544.50
EFT59002	05/04/2024	RAY WHITE DERBY	\$42.97
INV 16874	26/03/2024	33 KNOWSLEY STREET EAST WATER 17/01 - 21/03/2024	\$42.97
EFT59003	05/04/2024	RUSTYS IGA	\$472.72
INV 011703	16/01/2024	SUPPLIES FOR JUNIOR SCHOOL HOLIDAY PROGRAM WEEK 2	\$124.30
INV 011209	23/02/2024	FOOD SUPPLIES FOR DERBY SWIM CLASSICS 24/02/2024	\$348.42
EFT59004	05/04/2024	SAMPEY MEATS	\$1,617.13
INV 21611	27/03/2024	SUPPLY MEAT FOR YOUTH COOKING PROGRAM	\$1,617.13
EFT59005	05/04/2024	SKIPPERS CLEANING SERVICES	\$44,702.42
INV 1708	31/03/2024	CLEANING VARIOUS SHIRE BUILDINGS	\$13,200.00
INV 1709	31/03/2024	CLEANING VARIOUS SHIRE BUILDINGS	\$31,502.42

EFT59006	05/04/2024	TRAVIS HAYTO INVESTMENTS TAS SOCO STUDIOS	\$7,865.00
INV 4885	25/03/2024	SOCIAL MEDIA MANAGEMENT - MARCH 2024	\$7,865.00
EFT59007	05/04/2024	SYNDICATED INVESTMENTS PTY LTD ATF AREIT DIVERSIFIED FUND	\$10,835.00
INV 0042	21/03/2024	AGRN 1044 - 5A & 5B SPINIFEX RENT FOR APR 2024	\$10,835.00
EFT59008	05/04/2024	TEC SERVICES GROUP PTY LTD	\$240,348.50
INV 66601	27/03/2024	T01 2023 24 - FITZROY CROSSING TOWN OVAL LIGHTING	\$240,348.50
EFT59009	05/04/2024	TELSTRA LIMITED	\$13,967.21
INV 0463459000	12/03/2024	MAIN LINE BILLINGS - MARCH 2024	\$13,967.21
EFT59010	05/04/2024	TOURISM COUNCIL WESTERN AUSTRALIA LTD	\$1,650.00
INV R-01224-101	20/11/2023	2024 MEMBERSHIP RENEWAL - GOLDEN I VISITOR CENTRE	\$1,650.00
EFT59011	05/04/2024	TARUNDA SUPERMARKET	\$1,634.48
INV 10194064	21/03/2024	AGRN 1044 - FOOD SUPPLIES FOR YOUTH COOKING PROGRAM 21/03/2024	\$248.41
INV 30179313	25/03/2024	AGRN 1044 - FOOD SUPPLIES FOR CUPPA CIRCLE PROGRAM 26/03/2024	\$117.73
INV 10195051	25/03/2024	AGRN 1044 - FOOD SUPPLIES FOR CUPPA CIRCLE PROGRAM 25/03/2024	\$126.78
INV 30179337	26/03/2024	MEDICAL SUPPLIES FOR COURTS CANTEEN FIRST-AID KITS	\$130.10
INV 10195608	26/03/2024	AGRN 1044 - STORAGE CONTAINERS FOR CUPPA CIRCLE PROGRAM	\$333.98
INV 10195866	27/03/2024	EASTER EGG SUPPLIES FOR EASTER POOL PARTY 28/03/2024	\$489.13
INV 50158756	28/03/2024	AGRN 1044 - FOOD SUPPLIES FOR YOUTH COOKING PROGRAM 28/03/2024	\$188.35
EFT59012	05/04/2024	THIRD SPACE INDIGENOUS CORPORATION	\$12,345.30
INV 0104	16/03/2024	HIRE OF TRITON X3 17/02 - 16/03/2024	\$12,345.30
EFT59013	05/04/2024	TYREPOWER DERBY	\$185.00
INV 118605	21/03/2024	SUPPLY CENTURY BATTERY	\$185.00
EFT59014	05/04/2024	VISION POWER PTY LTD	\$244.75
INV 17079	21/03/2024	REPLACE OUTSIDE LIGHT	\$244.75
EFT59015	05/04/2024	WAYNE FOLEY	\$536.23
INV TRAVEL2803	28/03/2024	TRAVEL CLAIM: DERBY-FX RETURN TO ATTEND MARCH 2024 OCM	\$536.23
EFT59016	12/04/2024	ABHA SINGH	\$1,190.33
INV REIMB2103	21/03/2024	UTILITY SUBSIDY REIMBURSEMENT	\$1,190.33
EFT59017	12/04/2024	A & B TYRES	\$660.00
INV 50091	13/03/2024	SUPPLY 2X MAXXIS TYRES, WHEEL ALIGNMENT	\$620.00
INV 50241	28/03/2024	PUNCTURE REPAIR	\$40.00
EFT59018	12/04/2024	ALPHA DIVISION SECURITY SERVICES	\$1,672.00
INV SDWK0025	24/03/2024	SECURITY SERVICES - YOUTH CENTRE 18-22/03/2024	\$1,672.00
EFT59019	12/04/2024	ARCHERY ATTACK PTY LTD	\$8,100.00
INV 138791	19/01/2024	SUPPLY 36 PLAYER ARCHERY TAG EQUIPMENT	\$8,100.00

EFT59020	12/04/2024	ALTHAM PLUMBING	\$308.00
INV 17196	12/03/2024	EXCAVATE PLOT 736P - 15/03/2024 (W LENNARD)	\$308.00
EFT59021	12/04/2024	ARAC REFRIGERATION & AIR CONDITIONING	\$308.00
INV 10529	28/03/2024	RECTIFY AIRCON UNIT LEAK	\$154.00
INV 10567	03/04/2024	RECTIFY ISSUE WITH AIRCON	\$154.00
EFT59022	12/04/2024	AUSTRALIAN SERVICES UNION	\$236.50
INV DEDUCTION	09/04/2024	PAYROLL DEDUCTION	\$236.50
EFT59023	12/04/2024	CONSTRUCTION TRAINING FUND	\$14,183.60
INV INV-215742-F2N4L2	19/02/2024	BCITF LEVY, LGA COLLECTION FEES	\$14,183.60
EFT59024	12/04/2024	BELLALUCA DEMOLITION	\$63,745.45
INV D9830-3	18/03/2024	WORKS AT 26 BARNETT WAY	\$63,745.45
EFT59025	12/04/2024	BOOEASY PTY LTD	\$493.90
INV 000024305	08/04/2024	BOOKINGS MONTHLY FEE - MAR 2024	\$493.90
EFT59026	12/04/2024	BUILDING AND ENERGY	\$606.49
INV PERMIT MARCH 24	08/04/2024	BSL - MARCH 2024	\$606.49
EFT59027	12/04/2024	OFFICE NATIONAL BROOME (THE BOSS SHOP)	\$1,153.48
INV 1085500	15/03/2024	CRAFTING SUPPLIES FOR FX YOUTH PROGRAM	\$1,153.48
EFT59028	12/04/2024	BONITA SINCLAIR	\$315.37
INV REIMB2503	25/03/2024	UTILITY SUBSIDY REIMBURSEMENT	\$315.37
EFT59029	12/04/2024	BROOME TOYOTA NORTH WEST MOTOR GROUP	\$172.30
INV P113075480	07/03/2024	SUPPLY PARTS	\$172.30
EFT59030	12/04/2024	CATHERINE FEENEY	\$738.25
INV REIMB1803	18/03/2024	UTILITY SUBSIDY REIMBURSEMENT	\$738.25
EFT59031	12/04/2024	DEPUTY CHILD SUPPORT REGISTRAR	\$304.84
INV DEDUCTION	09/04/2024	PAYROLL DEDUCTION	\$304.84
EFT59032	12/04/2024	DEPARTMENT OF JUSTICE BENTLEY	\$500.00
INV REIMB2603	26/03/2024	BOND RETURN FOR HIRE OF REC CENTRE 20-21/03/2024	\$500.00
EFT59033	12/04/2024	DERBY HARDWARE MITRE10	\$1,055.60
INV 10597402	12/02/2024	SUPPLY AXE HANDLE, SHOVEL, BOX & RATCHET STRAP	\$323.97
INV 10597919	20/02/2024	SUPPLY 5X COCK HOSE & BIB	\$197.40
INV 10597957	21/02/2024	SUPPLY IO CAPS & PLUNGERS	\$132.37
INV 10598068	22/02/2024	SUPPLY D BATTERIES	\$41.97
INV 10598305	27/02/2024	SUPPLY 10X SHOWER ALL DIRECTIONAL	\$319.90
INV 10599911	26/03/2024	SUPPLY DEADBOLT	\$39.99
EFT59034	12/04/2024	S&E AUTOMOTIVE (EVIE MOLSON)	\$5,197.50

INV 9425404	18/03/2024	CONTRACT EHO 18-22/03/2024 & WFH	\$5,197.50
EFT59035	12/04/2024	EXURBAN PTY LTD	\$5,882.25
INV URP-4482	03/04/2024	GENERAL TOWN PLANNING CONSULTANCY SERVICES DURING MARCH 2024	\$5,882.25
EFT59036	12/04/2024	EXTREME PEST CONTROL	\$3,814.47
INV 13461	14/08/2023	TREATMENT OF SINGAPORE ANTS	\$330.00
INV 13491	13/09/2023	TERMITE INSPECTION & TREATMENT OF SINGAPORE ANTS	\$704.00
INV 13535	23/10/2023	MICE BAITING & TERMITE INSPECTION	\$1,460.47
INV 13596	20/11/2023	TERMITE INSPECTION & TREATMENT OF SINGAPORE ANTS	\$1,320.00
EFT59037	12/04/2024	GILLIAN BARNES	\$58.70
INV REIMB2503	25/03/2024	REIMBURSE POLICE CLEARANCE	\$58.70
EFT59038	12/04/2024	HORIZON POWER - ACCOUNT PAYMENTS	\$25,867.48
INV 198764	12/03/2024	LOT 128 GN HIGHWAY, FX FOR 09/02/2024 TO 11/03/2024	\$2,072.23
INV 567805	13/03/2024	101 FALLON RD, FX FOR 08/02/2024 TO 12/03/2024	\$1,024.02
INV 551724	15/03/2024	UNIT 5/1169 SHORT ST, DERBY FOR 21/02/2024 TO 14/03/2024	\$85.49
INV 308420	20/03/2024	14 HARDMAN ST, DERBY FOR 18/01/2024 TO 19/03/2024	\$1,829.72
INV 568963	25/03/2024	UNIT 4/20 CLARENDON ST, DERBY FOR 06/03/2024 TO 22/03/2024	\$266.15
INV 220780	02/04/2024	1008 STREETLIGHTS FOR 01/03/2024 TO 31/03/2024	\$20,518.83
INV 523100	03/04/2024	CCTV AT BAOBAB WAY, DERBY FOR 01/03/2024 TO 31/03/2024	\$71.04
EFT59039	12/04/2024	JOHN CAREY	\$1,340.01
INV REIMB1803	18/03/2024	UTILITY SUBSIDY REIMBURSEMENT	\$67.56
INV REIMB2703	27/03/2024	UTILITY SUBSIDY REIMBURSEMENT	\$1,272.45
EFT59040	12/04/2024	JESS KARLSSON	\$557.07
INV REIMB0603	06/03/2024	TRAVEL EXPENSES PERTH MEETINGS 12-31/01/2024	\$438.49
INV REIMB2603	26/03/2024	TRAVEL EXPENSES PERTH FEBRUARY 2024	\$118.58
EFT59041	12/04/2024	KIMBERLEY CAR HIRE	\$24,800.00
INV 6033	02/04/2024	31 DAY HIRE OF HILUX 1HIK288 & 1HAP944	\$7,750.00
INV 6034	02/04/2024	31 DAY HIRE OF HILUX 1GOP277 & 1HUW348	\$6,820.00
INV 6035	02/04/2024	31 DAY HIRE OF HILUX 1HUW333 & 1HAE358	\$6,820.00
INV 6036	02/04/2024	31 DAY HIRE OF PRADO 1HHJ193	\$3,410.00
EFT59042	12/04/2024	KIMBERLEY FIRE SYSTEMS	\$986.79
INV 20038	25/03/2024	AS1851.2012 - MAINTENANCE OF FIRE EQUIPMENT - MARCH 2024	\$986.79
EFT59043	12/04/2024	LIANA INGRAM	\$318.06
INV REIMB0804	08/04/2024	UTILITY SUBSIDY REIMBURSEMENT	\$318.06
EFT59044	12/04/2024	STELLA CHALKIAS	\$250.00
INV REIMB0504	05/04/2024	BOND RETURN FOR HIRE OF GYM KEY	\$250.00

EFT59045	12/04/2024	LEAMY CONSTRUCTION	\$56.00
INV REIMB1004	10/04/2024	BCITF REFUND BPU4325 & BPU4314	\$56.00
EFT59046	12/04/2024	MARAMARA (WA) PTY LTD	\$208,239.36
INV 27570	14/11/2023	MAINTENANCE GRADING AREA 4	\$152,707.84
INV 27571	14/11/2023	MAINTENANCE GRADING AREA 2	\$25,690.94
INV 27731	31/12/2023	MAINTENANCE GRADING AREA 4	\$29,840.58
EFT59047	12/04/2024	MAXXIA PTY LTD	\$6,074.94
INV DEDUCTION	09/04/2024	PAYROLL DEDUCTION	\$4,199.20
INV DEDUCTION	09/04/2024	PAYROLL DEDUCTION	\$1,822.01
INV DEDUCTION	09/04/2024	PAYROLL DEDUCTION	\$53.73
EFT59048	12/04/2024	MT BARNETT STORE PTY LTD	\$60.00
INV 627053	05/03/2024	ACCOMMODATION SINGLE ROOM X4	\$60.00
EFT59049	12/04/2024	MANAGED IT PTY LTD	\$27,217.58
INV 168431	29/02/2024	SUPPLY HARDWARE FOR ADOBE CREATIVE	\$8,568.66
INV 171719	01/04/2024	MICROSOFT SPLA LICENSE FOR APRIL 2024	\$5,269.42
INV 171720	01/04/2024	CITRIX LICENSING FOR APRIL 2024	\$4,142.80
INV 171721	01/04/2024	CLOUD SERVER HOSTING FOR APRIL 2024	\$9,236.70
EFT59050	12/04/2024	MARRUGEKU INC	\$500.00
INV REIMB0904	09/04/2024	BOND RETURN FOR HIRE OF FX REC CENTRE 08/04/2024	\$500.00
EFT59051	12/04/2024	MUHAMMAD SIDDIQUE	\$502.55
INV REIMB0504	05/04/2024	UTILITY SUBSIDY REIMBURSEMENT	\$502.55
EFT59052	12/04/2024	NORTH WEST DEFENCE ALLIANCE	\$5,500.00
INV 0004	27/02/2024	NWDA 2023/2024 MEMBERSHIP RENEWAL	\$5,500.00
EFT59053	12/04/2024	NIKITA TAYLOR	\$58.70
INV REIMB 0904	09/04/2024	REIMBURSEMENT - POLICE CLEARANCE	\$58.70
EFT59054	12/04/2024	NORTH WEST LOCKSMITH	\$1,043.00
INV 29999	14/03/2024	REKEY DOOR BARREL	\$80.00
INV 30025	18/03/2024	SUPPLY 8X STANDARD KEYS CUT & 4X RESTRICTED	\$88.00
INV 30066	25/03/2024	REMOTE KEY, SHELL REPLACEMENT & SERVICE CALL	\$380.00
INV 30065	25/03/2024	TRANSPONDER KEY CUT & PROGRAM	\$120.00
INV 30090	28/03/2024	REKEY SINGLE CYLINDER	\$15.00
INV 30091	28/03/2024	REKEY IGNITION & DOOR BARREL	\$360.00
EFT59055	12/04/2024	NORTH WEST POOLS PTY LTD	\$12.00
INV REIMB 10/04	10/04/2024	BCITF REFUND - PROJECT BA024348	\$12.00
EFT59056	12/04/2024	OFFICE STAR	\$588.72

INV 63658	29/03/2024	SERVICE AGREEMENT FOR RICOH ID #791 - FXVC	\$588.72
EFT59057	12/04/2024	PROTECTOR FIRE SERVICES PTY LTD	\$2,054.80
INV 10086913	30/11/2023	SUPPLY & REPLACE UNSERVICEABLE/MISSING FIRE EQUIPMENT	\$2,054.80
EFT59058	12/04/2024	PETER JOHN MCCUMSTIE	\$559.00
INV TRAVEL2803	28/03/2024	TRAVEL CLAIM: DERBY-FX RETURN TO ATTEND MARCH 2024 OCM	\$559.00
EFT59059	12/04/2024	ROBERT SIMONS	\$568.17
INV REIMB2803	28/03/2024	UTILITY SUBSIDY REIMBURSEMENT	\$568.17
EFT59060	12/04/2024	COUNTRYMAN RUBBISH REMOVAL	\$3,771.96
INV 1047	15/02/2024	LITTER COLLECTION IN FITZROY CROSSING 15-23-02/2024	\$3,771.96
EFT59061	12/04/2024	RED SAND SPARES	\$686.10
INV 24-00000089	25/03/2024	HYDRAULIC HOSE AS PER SAMPLE	\$400.10
INV 24-00000102	05/04/2024	SUPPLY 4X RATCHET LOAD BINDER	\$286.00
EFT59062	12/04/2024	JENKINS EARTHMOVING & TRANSPORT	\$66,000.00
INV 615	04/04/2024	DRAINAGE REPAIR & GRAVEL SHEET	\$66,000.00
EFT59063	12/04/2024	RUSTYS IGA	\$393.66
INV 023896	01/03/2024	FOOD SUPPLIES FOR GIBB RD OVERNIGHT TRIP	\$99.83
INV 015633	25/03/2024	SUPPLY 6X1.5L SPRINGWATER	\$99.50
INV 016413	26/03/2024	SUPPLY SNACKS FOR YOUTH PROGRAM 25-28/03/2024	\$194.33
EFT59064	12/04/2024	STUART E FISHER	\$447.39
INV REIMB 0904	10/04/2024	UTILITY SUBSIDY REIMBURSEMENT	\$447.39
EFT59065	12/04/2024	SARAH SMITH	\$743.35
INV REIMB0304	03/04/2024	UTILITY SUBSIDY REIMBURSEMENT	\$743.35
EFT59066	12/04/2024	TELSTRA LIMITED	\$1,990.23
INV 1718873800	27/03/2024	SERVICES AND EQUIPMENT RENTAL TO 19/04/2024	\$74.94
INV 4275260810	27/03/2024	SATELLITE BILLINGS - MAR 2024	\$495.00
INV 4275260919	02/04/2024	DATA SIM BILLINGS - MAR 2024	\$62.38
INV 4174249435	04/04/2024	MOBILE BILLINGS - MAR 2024	\$1,357.91
EFT59067	12/04/2024	TRAVELWORLD BROOME	\$2,598.89
INV I000041614	28/02/2024	FLIGHTS & ACCOMMODATION CSO DOT TRAINING 07/04/2024	\$2,116.89
INV I000041883	25/03/2024	FLIGHTS TO ATTEND MOSQUITO COURSE MANDURAH 09-13/09/2024	\$482.00
EFT59068	12/04/2024	TYREPOWER DERBY	\$4,870.00
INV 118618	22/03/2024	SUPPLY 6X GOODRICH TYRES, WHEEL ALIGNMENT & DISPOSAL	\$2,728.00
INV 118632	26/03/2024	SUPPLY 4X TOYO TYRES, SUPPLY DAMPENER, LABOUR	\$2,142.00
EFT59069	12/04/2024	DAVID RIDLEY	\$323.50
INV REIMB2003	20/03/2024	UTILITY SUBSIDY REIMBURSEMENT	\$323.50

EFT59070	12/04/2024	WAYNE THOMAS NEATE	\$285.66
INV REIMB1503	15/03/2024	TRAVEL EXPENSES PERTH & PARKING BROOME AIRPORT	\$285.66
EFT59071	19/04/2024	ALPHA DIVISION SECURITY SERVICES	\$2,728.00
INV SDWK0026	01/04/2024	SECURITY SERVICES - YOUTH CENTRE 25-28/03/2024	\$1,408.00
INV SDWK0027	08/04/2024	SECURITY SERVICES - YOUTH CENTRE 02-05/04/2024	\$1,320.00
EFT59072	19/04/2024	ALTHAM PLUMBING	\$1,596.79
INV 17268	25/03/2024	REPAIR 2X LEAKS, MATERIALS	\$1,329.06
INV 17312	28/03/2024	REPAIR LEAK, MATERIALS	\$267.73
EFT59073	19/04/2024	AUSTRALIA POST	\$337.72
INV 1013150637	03/04/2024	DERBY POSTAGE FOR MARCH 2024	\$337.72
EFT59074	19/04/2024	G BISHOPS TRANSPORT SERVICES PTY LTD	\$516.62
INV B243522	28/03/2024	FREIGHT - SIGMA CHEMICALS TO POOL	\$516.62
EFT59075	19/04/2024	OFFICE NATIONAL BROOME (THE BOSS SHOP)	\$492.96
INV 1086274	27/03/2024	SUPPLY LABELLING TAPE	\$94.50
INV 1086482	28/03/2024	COPY COUNT CHARGES 3185 CANON - MARCH 2024	\$237.25
INV 1086452	28/03/2024	COPY COUNT CHARGES 2291 KONICA - MARCH 2024	\$39.21
INV 1087401	15/04/2024	1 X CARTRIDGE FOR KYOCERA PRINTER (TK5234K)	\$122.00
EFT59076	19/04/2024	BEYOND POTENTIAL GROUP PTY LTD	\$660.00
INV 0279	14/04/2024	INTERNAL HOUSE CLEAN AT 1/9 ASHLEY STREET ,	\$660.00
EFT59077	19/04/2024	BONITA SINCLAIR	\$139.57
INV REIMB 1604 BSN	16/04/2024	UTILITY SUBSIDY REIMBURSEMENT	\$139.57
EFT59078	19/04/2024	BUGARDI CONTRACTING PTY LTD	\$65,732.17
INV 0183	20/03/2024	PROGRESS CLAIM 6 C08-2023 - ACCOMMODATION CONSTRUCTION	\$65,732.17
EFT59079	19/04/2024	BUNNINGS GROUP LIMITED	\$147.36
INV 2210-00548778	22/03/2024	SUPPLY RODENTICIDE BAIT	\$147.36
EFT59080	19/04/2024	CLEANING GARDENING & TREE SERVICES	\$30,127.15
INV 00000121	17/04/2024	CLEANING VARIOUS SHIRE BUILDINGS	\$30,127.15
EFT59081	19/04/2024	BOC LIMITED	\$235.59
INV 5006331140	31/03/2024	MONTHLY GAS CYLINDER CHARGES	\$235.59
EFT59082	19/04/2024	CMT BUILDING WA PTY LTD	\$1,648.41
INV 1154	15/03/2024	SECURE WINDOW SCREEN AFTER BREAK IN 3 SPINIFEX PLACE	\$162.80
INV 1158	23/03/2024	SUPPLY & INSTALL DROP BOLTS TO EXTERNAL STEEL DOORS, FREIGHT	\$594.00
INV 1164	23/03/2024	BOARD UP HOLES IN ROOF, MATERIALS	\$891.61
EFT59083	19/04/2024	WINC	\$328.19
INV 9044970802	27/03/2024	STATIONERY ITEMS FOR FX ADMIN	\$328.19

EFT59084	19/04/2024	THE DERBY WEST KIMBERLEY AIR BRANCH CWA	\$2,000.00
INV REIMB 1604	16/04/2024	BOND REFUND FOR CWA EVENT AT THE AIRPORT 23/03/2024	\$2,000.00
EFT59085	19/04/2024	DERBY BUILDING SUPPLIES	\$6,134.01
INV 557829	26/03/2024	SUPPLY 10X 20L HYDROCHLORIC ACID	\$656.08
INV 557980	28/03/2024	SUPPLY MEDALLIST OIL CAN	\$8.77
INV 558175	03/04/2024	SUPPLY WD40 & SOLVIT CLEANER	\$54.05
INV 558177	03/04/2024	SUPPLY 8X BOW SHACKLE	\$31.73
INV 558215	03/04/2024	SUPPLY MIG TIPS	\$30.88
INV 558351	05/04/2024	SUPPLY 60PC AIR FRESHENER	\$169.00
INV 558373	05/04/2024	SUPPLY HASP & STAPLE AND RIVETS	\$10.23
INV 558561	09/04/2024	DRILL BIT & ZINC SLEEVE ANCHOR	\$23.00
INV 558565	09/04/2024	20KG BAGS WESTBUILD PRE-MIX ASPHALT	\$2,784.00
INV 558624	10/04/2024	SUPPLY OF DRILL BIT & RIVET	\$20.04
INV 558728	11/04/2024	SUPPLY 6X COUPLING CAT	\$13.28
INV 558780	12/04/2024	SUPPLY OF FOAM GAP FILL	\$11.02
INV 558803	12/04/2024	SUPPLY OF BOC MIG WIRE	\$97.70
INV 558950	15/04/2024	SUPPLY OF POWER TOOLS & BATTERIES	\$2,196.18
INV 559000	16/04/2024	SUPPLY OF BREMICK ANCHOR SLEEVE	\$10.15
INV 559066	17/04/2024	SUPPLY OF MAKITA DISK CUT OFF INOX	\$17.90
EFT59086	19/04/2024	DERBY BUS SERVICE PTY LTD	\$110.00
INV 22195	31/03/2024	FREIGHT - MARCH 2024	\$110.00
EFT59087	19/04/2024	DERBY 4X4 & MARINE	\$273.81
INV 35531-57671	26/03/2024	SUPPLY WHEEL BEARING KIT, FREIGHT	\$157.74
INV 35546-57688	27/03/2024	SUPPLY TOYOTA GENUINE SEAL PACKING	\$74.25
INV 35657-57823	11/04/2024	SUPPLY DUST CAP & SEAL	\$41.82
EFT59088	19/04/2024	DERBY FUELS	\$11,486.72
INV 264609	26/03/2024	CATERING FOR YOUTH PROGRAM	\$3,270.00
INV 1127870	29/03/2024	CATERING FOR YOUTH PROGRAM 28/03/2024	\$1,050.00
INV 265521	05/04/2024	73.95L UNLEADED	\$186.72
INV 1131084	11/04/2024	CATERING FOR YOUTH PROGRAM X 5	\$6,980.00
EFT59089	19/04/2024	DERBY SPORTSMEN'S CLUB INC	\$440.00
INV 1861	20/03/2024	FUNCTION ROOM HIRE 04/05/2024	\$440.00
EFT59090	19/04/2024	DERBY PROGRESSIVE SUPPLIES	\$1,649.14
INV 084264	08/03/2024	SUPPLY MILK, SUPPLY PLATES	\$278.97
INV 085392	27/03/2024	TOILET & CLEANING SUPPLIES	\$799.94

INV 085529	28/03/2024	SUPPLY CTN RECTANGLE LIDS	\$61.45
INV 086027	09/04/2024	SUPPLY OF COFFEE ROOM RESTOCK	\$231.52
INV 086190	11/04/2024	SUPPLY RAGS & NAT BOTTLES	\$211.84
INV 064950	15/04/2024	SUPPLY OF BLACK HEAVY DUTY TRIGGER SPRAY	\$65.42
EFT59091	19/04/2024	DERBY HARDWARE MITRE10	\$3,627.83
INV 10600169	02/04/2024	SUPPLY 2X STAKES	\$59.98
INV 10600236	03/04/2024	SUPPLY 4X BOW SHACKLE	\$21.96
INV 10600242	03/04/2024	STEEL MATERIALS FOR REPAIR OF AIR CONDITIONER CAGES	\$1,134.00
INV 10600279	03/04/2024	HUNTER PGJ-04 SPRINKLERS, HUNTER PGJ-04 SPRINKLERS	\$1,349.50
INV 10600330	04/04/2024	SUPPLY PVC COUPLING & SADDLE	\$22.70
INV 10600571	08/04/2024	SPRAY ZINC SHIELD 400G SIGNET	\$31.98
INV 10600588	08/04/2024	SUPPLY MICRO BARBS & PVC COUPLING	\$15.93
INV 10600599	08/04/2024	SUPPLY ADHESIVE LIQUID NAILS & CAULKING GUN	\$25.98
INV 10600640	09/04/2024	SUPPLY OF PVC SOCKETS & TAPE TEFLON,	\$75.82
INV 10600710	10/04/2024	SUPPLY OF 1000KG BULKA BAGS	\$745.00
INV 10600849	11/04/2024	SUPPLY OF NO MORE GAPS XM3	\$15.98
INV 10601156	16/04/2024	SUPPLY OF SPRAY ZINC SHIELD 400G SIGNET	\$129.00
EFT59092	19/04/2024	DWA INDUSTRIAL RESOURCES PTY LTD	\$181.50
INV 020234044	10/04/2024	REPAIR RAMP LOCK ON PLANT TRAILER 1TZE-402	\$181.50
EFT59093	19/04/2024	MEGAN NESHODA	\$234.04
INV REIMB ESH 1604	16/04/2024	REIMBURSE ACCOMMODATION FOR MANAGER COMM DEV	\$234.04
EFT59094	19/04/2024	EXTREME PEST CONTROL	\$159.50
INV 13705	05/02/2024	TREATMENT OF ANTS	\$159.50
EFT59095	19/04/2024	FITZROY HARDWARE PTY LTD	\$299.90
INV 201349	03/04/2024	SUPPLY 8X BLANK KEYS	\$80.00
INV 201458	05/04/2024	SUPPLY 5X 15L WATER	\$105.00
INV 201554	08/04/2024	SUPPLY CHLORINE TABLETS	\$80.40
INV 201747	11/04/2024	5 X 350ML ICE PACK - FX	\$34.50
EFT59096	19/04/2024	THE FITZROY RIVER LODGE	\$610.00
INV 348102	08/04/2024	ACCOMMODATION 03JAN - 04JAN DOUGLAS D'ANTOINE	\$610.00
EFT59097	19/04/2024	GRACE REMOVALS (AUSTRALIA) PTY LTD	\$8,423.89
INV DP01423864	14/04/2024	RELOCATION FOR ADMIN COORD	\$8,423.89
EFT59098	19/04/2024	GOONİYANDI ABORIGINAL CORPORATION RNTBC	\$60,909.79
INV 0317	10/04/2024	CADJEBUT AIRSTRIP WE 24/01/2024	\$6,152.76
INV 0318	10/04/2024	CADJEBUT AIRSTRIP WE 24/01 & 31/01 & 07/02/24	\$9,852.33

INV 0319	10/04/2024	CADJEBUT AIRSTRIp LABOURERS WE 14/02/2024	\$7,065.21
INV 0320	10/04/2024	CADJEBUT AIRSTRIp LABOURERS WE 21/02/24	\$5,682.58
INV 0321	10/04/2024	CADJEBUT AIRPORT LABOURERS WE 28/02/2024	\$5,446.47
INV 0322	10/04/2024	CADJEBUT AIRSTRIp LABOURERS WE 06/03/24	\$5,849.14
INV 0323	10/04/2024	CADJEBUT AIRSTRIp LABOUR WE 13/03/24 & 20/03/24	\$13,089.40
INV 0324	10/04/2024	CADJEBUT AIRSTRIp LABOUR WE 27/03/2024	\$7,771.90
EFT59099	19/04/2024	HOUSING AUTHORITY	\$44,236.34
INV REIMB1604-1	16/04/2024	RENT - (REF 37731396) 26/09/2023 - 29/04/2024	\$6,733.91
INV REIMB1604-10	16/04/2024	WATER - (REF 41047110) OCTOBER 2023	\$100.39
INV REIMB1604-11	16/04/2024	RENT - (REF 39177792) 26/09/2023 - 29/04/2024	\$3,720.00
INV REIMB1604-12	16/04/2024	RENT - (REF 37985347) 26/09/2023 - 29/04/2024	\$3,720.00
INV REIMB1604-2	16/04/2024	WATER - (REF 41047367) 21/09/2023 - 21/03/2024	\$1,671.78
INV REIMB1604-3	16/04/2024	RENT - (REF 37334286) 26/09/2023 - 29/04/2024	\$6,947.63
INV REIMB1604-4	16/04/2024	WATER - (REF 41046975) 21/09/2023 - 20/03/2024	\$1,265.68
INV REIMB1604-5	16/04/2024	RENT - (REF 38893864) 26/09/2023 - 29/04/2024	\$8,936.66
INV REIMB1604-6	16/04/2024	WATER - (REF 41046653) 20/09/2023 - 19/03/2024	\$80.68
INV REIMB1604-7	16/04/2024	RENT - (REF 38033342) 26/09/2023 - 29/04/2024	\$3,720.00
INV REIMB1604-8	16/04/2024	RENT - (REF 39759761) 26/09/2023 - 29/04/2024	\$3,720.00
INV REIMB1604-9	16/04/2024	RENT - (REF 37350866) 26/09/2023 - 29/04/2024	\$3,619.61
EFT59100	19/04/2024	HOATH REFRIGERATION & AIRCONDITIONING	\$285.56
INV 3855	25/03/2024	REPLACE INDOOR PCB ASSY, MATERIALS	\$285.56
EFT59101	19/04/2024	HORIZON POWER - ACCOUNT PAYMENTS	\$25,576.65
INV 401732	13/03/2024	UNIT 3/74 FALLON RD, FX FOR 11/01/2024 TO 12/03/2024	\$1,010.41
INV 203951	18/03/2024	3 LOCH ST, DERBY FOR 16/01/2024 TO 15/03/2024	\$234.62
INV 328972	20/03/2024	30 JOHNSTON ST, DERBY FOR 18/01/2024 TO 19/03/2024	\$2,453.12
INV 541971	20/03/2024	35 CLARENDON ST, DERBY FOR 18/01/2024 TO 19/03/2024	\$365.83
INV 340889	25/03/2024	49 CLARENDON ST, DERBY FOR 23/01/2024 TO 22/03/2024	\$118.63
INV 273214	27/03/2024	6 ROWELL CT, DERBY FOR 25/01/2024 TO 26/03/2024	\$71.57
INV 150216	27/03/2024	4 LOCH ST, DERBY FOR 25/01/2024 TO 26/03/2024	\$502.79
INV 333902	04/04/2024	24 LOCH ST, DERBY FOR 06/03/2024 TO 03/04/2024	\$974.14
INV 173364	04/04/2024	40 ASHLEY ST, DERBY FOR 03/02/2024 TO 03/04/2024	\$1,871.64
INV 393995	04/04/2024	LOT 52 PANDANUS WAY, DERBY FOR 03/02/2024 TO 03/04/2024	\$122.45
INV 421738	04/04/2024	8 COOLIBAH WAY, DERBY FOR 03/02/2024 TO 03/04/2024	\$123.37
INV 207794	05/04/2024	142 LOCH ST, DERBY FOR 06/02/2024 TO 04/04/2024	\$522.04
INV 172452	05/04/2024	LOT 199 FORREST RD, FX FOR 07/03/2024 TO 04/04/2024	\$4,454.17

INV 387885	05/04/2024	LOT 1415 ASHLEY ST, DERBY FOR 06/02/2024 TO 04/04/2024	\$65.17
INV 321183	05/04/2024	30 CLARENDON ST, DERBY (40%) FOR 07/03/2024 TO 04/04/2024	\$3,187.15
INV 166519	05/04/2024	ASHLEY ST, DERBY FOR 07/03/2024 TO 04/04/2024	\$5,047.10
INV 162691	08/04/2024	UNIT 1/636 LOCH ST, DERBY FOR 07/02/2024 TO 05/04/2024	\$729.49
INV 2101995029	10/04/2024	ELECTRICITY BILL @ LOT 128 GNH FX	\$3,694.44
INV 2101997943	12/04/2024	UNIT 1/9 ASHLEY STREET - 09/04-11/04 - ACC FEE	\$28.52
EFT59102	19/04/2024	INFRAPRO CONSULTING PTY LTD	\$8,360.00
INV SDWK18	03/04/2024	PROJECT COORDINATION OF DERBY WHARF ASSET MANAGEMENT PLAN	\$8,360.00
EFT59103	19/04/2024	EMILY SMITH	\$1,006.63
INV REIMB 1604	05/04/2024	UTILITY SUBSIDY REIMBURSEMENT	\$1,006.63
EFT59104	19/04/2024	TEAM GLOBAL EXPRESS PTY LTD	\$344.73
INV 0029-S711760	24/03/2024	FREIGHT - HERSEY'S SAFETY	\$81.63
INV P69066472	31/03/2024	FREIGHT - PUBLIC HEALTH MATERIAL	\$263.10
EFT59105	19/04/2024	ITVISION	\$841.50
INV 39593	01/04/2024	SYNERGYSOFT FRONT COUNTER 05/03/2024	\$841.50
EFT59106	19/04/2024	JILA GALLERY	\$289.30
INV 0147	05/04/2024	CATERING FOR MANAGER ADMIN FAREWELL	\$289.30
EFT59107	19/04/2024	JAPANESE TRUCK & BUS SPARES PTY LTD	\$327.35
INV 528331	22/03/2024	SUPPLY VALVE 8209 SLAVE CYL, FREIGHT	\$327.35
EFT59108	19/04/2024	JULIA WILSON	\$4,524.65
INV JWI REIMB 1804	18/04/2024	REIMB - UNI FEES FOR EHTO	\$4,524.65
EFT59109	19/04/2024	WESFARMERS KLEENHEAT GAS PTY LTD	\$250.25
INV 65755758	31/03/2024	YEARLY EQUIPMENT SERVICE CHARGE FOR 45KG VAP CYL	\$250.25
EFT59110	19/04/2024	KMART AUSTRALIA LIMITED	\$399.00
INV 044355	02/03/2024	SUPPLIES FOR INTERNATIONAL WOMEN'S DAY EVENT 08/03/2024	\$300.00
INV 044339	02/03/2024	SUPPLY COFFEE MACHINE	\$99.00
EFT59111	19/04/2024	NORTH REGIONAL TAFE	\$814.25
INV I0023012	11/04/2024	COURSE FEES FOR CIII SPORT, AQUATICS & REC - TRAINEE	\$814.25
EFT59112	19/04/2024	TAMARA CLARKSON	\$2,300.00
INV REIMB1004	10/04/2024	FOUNDATIONS OF DIRECTORSHIP ONLINE TRAINING	\$2,300.00
EFT59113	19/04/2024	LOCAL GOVERNMENT PROFESSIONALS WA	\$22,697.67
INV 38429	28/03/2024	GRANT AND BUSINESS CASE WORKSHOP	\$11,697.67
INV 38465	09/04/2024	DATA DRIVES DECISIONS PROJECT	\$11,000.00
EFT59114	19/04/2024	MARSH PTY LTD	\$12,569.49
INV 060-1490769	22/03/2024	ERP & WHS RISK ASSESSMENT	\$12,569.49

EFT59115	19/04/2024	MARKET CREATIONS AGENCY PTY LTD	\$15,503.40
INV I135-42	28/03/2024	PHASE 1 & 2 - WEBSITE PROJECT BUILD	\$15,503.40
EFT59116	19/04/2024	MULTIFILE PTY LTD	\$1,898.60
INV 19631	28/03/2024	SUPPLY 2X SECURITY KEY SAFE	\$1,898.60
EFT59117	19/04/2024	MANAGED IT PTY LTD	\$27,522.50
INV 171718	01/04/2024	MANAGED LICENSES FOR APRIL 2024	\$27,522.50
EFT59118	19/04/2024	MCMULLEN NOLAN GROUP PTY LTD	\$17,380.00
INV 226474	31/03/2024	VARIOUS ROAD DETAIL SURVEYS	\$17,380.00
EFT59119	19/04/2024	MOORE AUSTRALIA (TAX)	\$10,374.03
INV 4179	26/03/2024	2023-24 RATES COMPARISON REPORT	\$990.00
INV 435046	31/03/2024	WORKSHOP HELD ON 05/03/2024 LTFP	\$6,854.03
INV 434891	31/03/2024	MONTHLY STATEMENT OF FINANCIAL ACTIVITY	\$2,530.00
EFT59120	19/04/2024	NETSTAR AUSTRALIA PTY LTD	\$2,213.64
INV 187167	15/03/2024	SUB ANNUAL FEES	\$2,213.64
EFT59121	19/04/2024	NORTH WEST LOCKSMITH	\$782.00
INV 30100	02/04/2024	RESTRICTED PADLOCKS & KEYS CUT	\$606.00
INV 3455	08/04/2024	8 X RESTRICTED KEY CUT - NW110, MKQ	\$176.00
EFT59122	19/04/2024	ORD AGRICULTURAL EQUIPMENT	\$515.06
INV OA16621	29/03/2024	SUPPLY CASE (BOOT 72)	\$515.06
EFT59123	19/04/2024	KIMBERLEY COUNTRY DEPARTMENT STORE	\$1,019.44
INV DB49407	22/02/2024	STAFF UNIFORMS FOR COMM DEV OFFICER	\$569.44
INV DB50442	15/04/2024	TOP UP UNIFORM ORDER FOR P&C OFFICER	\$450.00
EFT59124	19/04/2024	BROOME TIME RESORT	\$877.62
INV 131575	12/04/2024	APPRENTICE MECHANIC 7/04/24 -12/04/24 - TAFE	\$877.62
EFT59125	19/04/2024	IXOM	\$211.42
INV 6796811	31/03/2024	CHLORINE GAS CYLINDER HIRE FEE - MARCH 2024	\$211.42
EFT59126	19/04/2024	Z & C HOLDINGS WA PTY LTD T/AS OUTBACK AIR & ELECTRICAL	\$3,451.80
INV 949	13/09/2023	AGRN 1044 - POST FLOOD INSPECTION, RECOVERY ACTIVITIES	\$3,451.80
EFT59127	19/04/2024	PASTORAL GRAZIER'S ASSOCIATION (PGA)	\$599.50
INV 24152	01/05/2024	PGA MEMBERSHIP SUBSCRIPTION FOR YEAR TO MAY 2025	\$599.50
EFT59128	19/04/2024	C PLUMMER, T PLUMMER & PERKS INDUSTRIES PTY LTD	\$6,050.00
INV 0007	02/04/2024	117 ROWAN STREET RENT 15/04 - 16/05/2024	\$6,050.00
EFT59129	19/04/2024	POOL ROBOTICS PERTH	\$587.40
INV 23-00001272	25/05/2024	REPAIR OF AUTOMATIC POOL CLEANER ROBOT	\$587.40
EFT59130	19/04/2024	RAY WHITE DERBY	\$11,167.26

INV 17188	03/04/2024	15A KNOWSLEY STREET RENT 15/04 - 14/05/2024	\$1,629.46
INV 17193	03/04/2024	17 KNOWSLEY STREET WEST RENT 20/04 - 19/05/2024	\$1,846.73
INV 17189	03/04/2024	15B KNOWSLEY STREET RENT 15/04 - 14/05/2024	\$1,629.46
INV 17190	03/04/2024	9 TOWER PLACE RENT 15/04 - 14/05/2024	\$2,498.51
INV 17191	03/04/2024	33 KNOWSLEY STREET EAST RENT 15/04 - 14/05/2024	\$1,738.10
INV 17192	03/04/2024	26 DELEWARR STREET RENT 17/04 - 16/05/2024	\$1,825.00
EFT59131	19/04/2024	COUNTRYMAN RUBBISH REMOVAL	\$7,284.76
INV 1048	01/04/2024	LITTER COLLECTION IN FITZROY CROSSING 06-13/03/2024	\$2,081.36
INV 1049	01/04/2024	LITTER COLLECTION IN FITZROY CROSSING 14-27/03/2024	\$5,203.40
EFT59132	19/04/2024	ROSIE HALSMITH	\$13,821.85
INV 2405	04/04/2024	COMMUNITY ENGAGEMENT & LANDSCAPE ARCHITECTURE	\$13,821.85
EFT59133	19/04/2024	REBEKAH O'MEARA	\$500.00
INV REIMB2003	20/03/2024	UTILITY SUBSIDY REIMBURSEMENT	\$500.00
EFT59134	19/04/2024	RFF PTY LTD	\$4,400.00
INV I001152	31/03/2024	COMPLETION OF EASTERN FLOOD AND FIRE HUB FUNDING APPLICATION	\$4,400.00
EFT59135	19/04/2024	E & MJ ROSHER PTY LTD	\$853.18
INV 1473588	04/04/2024	SUPPLY TYRES, BEARINGS, FREIGHT	\$853.18
EFT59136	19/04/2024	RUSTYS IGA	\$772.38
INV 013736	09/02/2024	FAREWELL CATERING FOR RECOVERY OFFICER	\$102.68
INV 0130	03/04/2024	HEALTHY SNACKS FOR SCHOOL HOLIDAY PROGRAM 02-05/04/2024	\$284.22
INV 012837	09/04/2024	HEALTHY SNACKS FOR YOUTH PROGRAMS	\$385.48
EFT59137	19/04/2024	REMOTE SOLAR SOLUTIONS	\$8,389.32
INV 0261	25/03/2024	REMOVE EXISTING PV PANEL & LIGHT HEAD	\$8,389.32
EFT59138	19/04/2024	CROMAG PTY LTD TAS SIGMA CHEMICALS	\$4,159.54
INV 181278-01	26/03/2024	SUPPLY CHEMICALS	\$4,159.54
EFT59139	19/04/2024	SPORTSPOWER BROOME	\$1,000.00
INV 24-00007253	09/04/2024	VARIETY OF BALLS FOR YOUTH PROGRAM	\$1,000.00
EFT59140	19/04/2024	SUNNY SIGN COMPANY PTY LTD	\$274.56
INV 513671	28/03/2024	SUPPLY 12X CUSTOM SIGNS	\$274.56
EFT59141	19/04/2024	SUSAN STAFFORD	\$406.41
INV REIMB1303	13/03/2024	UTILITY SUBSIDY REIMBURSEMENT	\$406.41
EFT59142	19/04/2024	STEVEN TWEEDIE	\$352.00
INV 01042024	01/04/2024	CONSULTANCY SERVICES - GOVERNANCE ADVICE	\$352.00
EFT59143	19/04/2024	TENNANT AUSTRALIA	\$18.12
INV 920315049	26/03/2024	SUPPLY RADIATOR HOSE, FREIGHT	\$18.12

EFT59144	19/04/2024	CLEANAWAY CO PTY LTD	\$374,647.36
INV 19285455	29/02/2024	LANDFILL MANAGEMENT - FEBRUARY 2024	\$138,027.43
INV 19293162	31/03/2024	LANDFILL MANAGEMENT - MARCH 2024	\$138,027.43
INV 19293163	31/03/2024	DOMESTIC SULO - WET SEASON - MARCH 2024	\$98,592.50
EFT59145	19/04/2024	TARUNDA SUPERMARKET	\$3,003.98
INV 10192683	18/03/2024	SUPPLY ICY POLES FOR AGENCIES IN FLOOD HUB - EXTREME HEAT	\$33.34
INV 10197310	02/04/2024	FOOD SUPPLIES FOR COOKING PROGRAM 02-05/04/2024	\$106.34
INV 10197401	02/04/2024	FOOD SUPPLIES FOR COOKING PROGRAM 02-05/04/2024	\$41.22
INV 30180754	02/04/2024	FOOD SUPPLIES FOR COOKING PROGRAM 02-05/04/2024	\$23.84
INV 10197312	02/04/2024	FOOD SUPPLIES FOR COOKING PROGRAM 02-05/04/2024	\$15.69
INV 10197718	03/04/2024	FOOD SUPPLIES FOR COOKING PROGRAM 02-05/04/2024	\$132.07
INV 30181293	04/04/2024	FOOD SUPPLIES FOR ANZAC BREAKFAST 25/04/2024	\$1,500.00
INV 10197977	04/04/2024	FOOD SUPPLIES FOR COOKING PROGRAM 02-05/04/2024	\$223.23
INV 10198244	04/04/2024	FOOD SUPPLIES FOR COOKING PROGRAM 02-05/04/2024	\$31.37
INV 10198411	05/04/2024	SUPPLY 2X WOKS FOR COOKING PROGRAM	\$440.00
INV 10198322	05/04/2024	FOOD SUPPLIES FOR SCHOOL HOLIDAY PROGRAM	\$319.49
INV 10198578	05/04/2024	FOOD SUPPLIES FOR COOKING PROGRAM 02-05/04/2024	\$84.95
INV 20138145	09/04/2024	FOOD SUPPLIES	\$10.28
INV 30182292	09/04/2024	FOOD SUPPLIES	\$21.91
INV 30182390	09/04/2024	FOOD SUPPLIES	\$20.25
EFT59146	19/04/2024	THIRD SPACE INDIGENOUS CORPORATION	\$13,196.70
INV 0105	16/04/2024	CAR HIRE -1HWS973, 1HWS974, 1HWY067 17/03/24 - 16/04/24	\$13,196.70
EFT59147	19/04/2024	TRAVELWORLD BROOME	\$3,939.76
INV I000041953	05/04/2024	FLIGHT CHANGE E HEDZIK	\$154.00
INV I000041959	05/04/2024	FLIGHT PERTH-BROOME ADMIN COORD 10/04/2024	\$507.00
INV I000041983	08/04/2024	FLIGHTS & ACCOMMODATION MEDIA & PROJECT OFFICERS 18/03/2024	\$1,720.76
INV I000041994	08/04/2024	FLIGHTS & ACCOMMODATION MANAGER DEVELOPMENT 21-24/05/2024	\$1,558.00
EFT59148	19/04/2024	UNIQUE TALENT SOLUTIONS	\$11,734.60
INV 000202	15/04/2024	RECRUITMENT: TELIA REILY - ADMIN COORDINATOR	\$11,734.60
EFT59149	19/04/2024	CRIBSHEN PTY LTD TAS ATI ENVIRONMENTAL	\$86,350.00
INV 2169	01/04/2024	PROGRESS PAYMENT FOR DEMOLITION WORKS	\$86,350.00
EFT59150	19/04/2024	VISION POWER PTY LTD	\$4,603.50
INV 17078	21/03/2024	REPLACE DRIVE ON POOL PUMP MOTOR, MATERIALS	\$4,603.50
EFT59151	19/04/2024	VIZONA PTY LTD	\$20,917.60
INV 0493	15/04/2024	25% DEPOSIT - SUPPLY OF 50W SOLAR FLOODLIGHTS IN FX	\$20,917.60

EFT59152	19/04/2024	WATER CORPORATION	\$6,772.90
INV 9006973912	19/03/2024	WATER AT 35 CLARENDON ST, DERBY FOR 16/01/2024 TO 18/03/2024	\$6,772.90
EFT59153	19/04/2024	WINUN NGARI ABORIGINAL CORPORATION - BAROOLLOO ARTS	\$560.00
INV 001388	23/01/2024	14 X INDIGENOUS PRINT TABLE RUNNERS DIMENSIONS	\$560.00
EFT59154	19/04/2024	WALALAKOO ABORIGINAL CORPORATION	\$300.00
INV REIMB 0304	03/04/2024	BOND REFUND FOR HIRE OF COMMUNITY ROOM 11-15/03/2024	\$300.00
EFT59155	19/04/2024	WEREWOLF SECURITY (NORTH WEST COAST SECURITY)	\$308.00
INV 13153	05/04/2024	SECURITY AT THE POPULATION 11 COMMUNITY EVENT 14/03/24	\$308.00
EFT59156	26/04/2024	ALISTAIR HOBBS	\$500.00
INV SITTING FEES-1604	16/04/2024	FVFRWG SITTING FEES 16/04/2024	\$500.00
EFT59157	26/04/2024	ALTHAM PLUMBING	\$866.92
INV 17420	22/04/2024	RECTIFY TAP LEAKING, MATERIALS	\$866.92
EFT59158	26/04/2024	AUSTRALIAN SERVICES UNION	\$236.50
INV DEDUCTION	23/04/2024	PAYROLL DEDUCTION	\$236.50
EFT59159	26/04/2024	ALLWEST BUILDING APPROVALS	\$500.50
INV 9979	17/04/2024	ADVICE FOR LOT 2592 GNH - KING LEOPOLD RANGES	\$280.50
INV 9990	21/04/2024	CDC (BA01-0003) 3 HOLMAN ST, DERBY PATIO	\$220.00
EFT59160	26/04/2024	BP FITZROY CROSSING	\$150.51
INV 4114	16/04/2024	FUEL FOR TRAVEL TO FX - RECOVERY MEETING 16/04/24	\$150.51
EFT59161	26/04/2024	BEYOND POTENTIAL GROUP PTY LTD	\$990.00
INV 0256	26/03/2024	INTERNAL HOUSE CLEAN 3 KNOWSLEY STREET EAST	\$990.00
EFT59162	26/04/2024	BROOME FLORIST	\$245.00
INV 0016	07/04/2024	WREATH AND DELIVERY FEE FOR ANZAC DAY 24/4/2024	\$245.00
EFT59163	26/04/2024	BUNNINGS GROUP LIMITED	\$200.36
INV 2210-99842005	16/04/2024	SUPPLY 10L PAINT	\$200.36
EFT59164	26/04/2024	CATHRYN CLARKE	\$6,352.12
INV 00000039	16/04/2024	CATHRYN CLARKE COOKING YOUTH PROGRAM - FX	\$6,352.12
EFT59165	26/04/2024	CMT BUILDING WA PTY LTD	\$3,646.72
INV 1181	12/04/2024	INSTALL METAL SHEET OVER WINDOW	\$359.21
INV 1183	12/04/2024	TRADE ATTENDED SITE - BOARD UP WINDOW	\$217.69
INV 1187	12/04/2024	BOARD 2 X DOORS AFTER BREAK IN - 5A & 5B SPINIFEX	\$1,245.95
INV 11190	12/04/2024	SUPPLY MATERIALS & MAINTENANCE AFTER BREAK IN -FX DEPOT	\$1,537.87
INV 1204	20/04/2024	MEASURE WINDOWS	\$286.00
EFT59166	26/04/2024	COMM PRO CONSULTANTS	\$13,065.60
INV 0025	03/04/2024	FINALISATION OF MASTER PLAN FOR FX YOUTH SPACE	\$13,065.60

EFT59167	26/04/2024	WINC	\$1,237.90
INV 9044697316	22/02/2024	SUPPLY IT EQUIPMENT, FREIGHT	\$773.88
INV 10144707	04/04/2024	ADMINISTRATION STATIONERY WINC ORDER FOR MARCH 2024	\$151.32
INV 9045129055	19/04/2024	STATIONERY ORDER APRIL 2024	\$312.70
EFT59168	26/04/2024	DEPUTY CHILD SUPPORT REGISTRAR	\$304.84
INV DEDUCTION	23/04/2024	PAYROLL DEDUCTION	\$304.84
EFT59169	26/04/2024	DERBY BUILDING SUPPLIES	\$18.79
INV 558905	15/04/2024	SUPPLY OF CHAMPION PLUG TAPER HEX	\$18.79
EFT59170	26/04/2024	DERBY 4X4 & MARINE	\$602.91
INV 35692-57849	15/04/2024	SAFETY INSPECTION OF HIRE VEHICLE TRITON 1HWS-974	\$226.82
INV 35711/57890	17/04/2024	SUPPLY OF CENTURY AGM BATTERY,	\$336.60
INV 35708 / 57886	17/04/2024	SUPPLY OF CABIN FILTER - SUIT VDJ	\$39.49
EFT59171	26/04/2024	DERBY FUELS	\$3,284.50
INV 1131837	13/04/2024	CATERING - 12.04.24 DEPARTMENT OF DEFENCE MEETING	\$284.50
INV 1134439	22/04/2024	CATERING FOR PROUD ACHIEVERS AWARDS 19/04/2024	\$3,000.00
EFT59172	26/04/2024	HARDMAN ENTERPRISES PL T/AS DERBY PLUMBING AND GAS	\$214.50
INV 26874	05/04/2024	INSPECTED LADIES PUBLIC TOILETS OUTSIDE TRANSIT LOUNGE	\$214.50
EFT59173	26/04/2024	DERBY PROGRESSIVE SUPPLIES	\$232.84
INV 085003	20/03/2024	SUPPLY PRO END MOULD 750ML, SUPPLY 3X 1.1KG MILO	\$90.60
INV 086090	09/04/2024	SUPPLY OF 20L TOILET CLEANER ,	\$115.04
INV 086668	18/04/2024	SUPPLY FORKS	\$27.20
EFT59174	26/04/2024	DERBY HARDWARE MITRE10	\$8.99
INV 10601078	15/04/2024	SUPPLY OF HEX TAPER PLUG BLISTER	\$8.99
EFT59175	26/04/2024	RONNIE JIMBIDEE	\$500.00
INV SITTING FEES-1604	16/04/2024	FVFRWG SITTING FEES 16/04/2024	\$500.00
EFT59176	26/04/2024	JACOB CHARTERS	\$87.00
INV REIMB HRT 1804	18/04/2024	WWC REIMBURSEMENT - JACOB CHARTERS	\$87.00
EFT59177	26/04/2024	HELEN THOMAS	\$500.00
INV SITTING FEES-1604	16/04/2024	FVFRWG SITTING FEES 16/04/2024	\$500.00
EFT59178	26/04/2024	HORIZON POWER - ACCOUNT PAYMENTS	\$4,506.20
INV 424950	04/04/2024	LOT 26818 WHARF RD, DERBY FOR 06/03/2024 TO 03/04/2024	\$87.57
INV 517343	04/04/2024	LOC 26818 WHARF RD, DERBY FOR 06/03/2024 TO 03/04/2024	\$183.93
INV 312249	05/04/2024	LOT 143 DERBY HIGHWAY FOR 07/03/2024 TO 04/04/2024	\$4,234.70
EFT59179	26/04/2024	TEAM GLOBAL EXPRESS PTY LTD	\$941.08
INV P69066427	24/03/2024	FREIGHT – PUBLIC HEALTH MATERIALS	\$587.63

INV 0453-8L4291	21/04/2024	FREIGHT - PATHWEST	\$166.39
INV 980054	23/04/2024	FREIGHT - WINC	\$187.06
EFT59180	26/04/2024	CONNECT CALL CENTRE SERVICES	\$185.90
INV 00116580	15/04/2024	OVERCALLS FEE FOR CONTRACT CA0415 - MARCH 2024	\$185.90
EFT59181	26/04/2024	JALLY ENTERTAINMENT	\$10,560.00
INV 2289	17/04/2024	ENTERTAINMENT LITTLE RED IN THE HOOD	\$10,560.00
EFT59182	26/04/2024	KENNEDY INVESTMENTS WA P/L (LANCELIN BOBCAT HIRE)	\$4,763.00
INV 702	18/03/2024	ADDITIONAL WORKS TO RECTIFY DAMAGED CONCRETE	\$4,763.00
EFT59183	26/04/2024	MAXXIA PTY LTD	\$6,682.85
INV DEDUCTION	23/04/2024	PAYROLL DEDUCTION	\$4,540.97
INV DEDUCTION	23/04/2024	PAYROLL DEDUCTION	\$2,079.35
INV DEDUCTION	23/04/2024	PAYROLL DEDUCTION	\$62.53
EFT59184	26/04/2024	MECHANICS & TYRES PTY LTD	\$112.20
INV 4497	12/04/2024	TIRE REPAIR MAIN & SPARE - 1HWS973	\$112.20
EFT59185	26/04/2024	PINDAN PALACE BOUTIQUE CLEAN AND ORGANISATION	\$49.50
INV REIMB1904	19/04/2024	PURCHASE OF LUNCH PRIOR TO MEETING 17/04/2024	\$49.50
EFT59186	26/04/2024	OUTBACK ELECTRICAL & AIRCON SERVICES	\$663.56
INV 8236	08/04/2024	REPLACE BENCH GRINDER SWITCH	\$208.47
INV 8237	08/04/2024	REPLACE 2FT FITTINGS IN ENSUITE & BATHROOM, MATERIALS	\$312.09
INV 8317	22/04/2024	INSPECT ISSUE WITH AIRCON	\$143.00
EFT59187	26/04/2024	NORTH WEST LOCKSMITH	\$9,214.00
INV 3425	12/04/2024	REPLACE BARRELS IN LOCKS AND CUT KEYS - AIRPORT	\$4,273.00
INV 30215	22/04/2024	REKEY ONSITE T-HANDLE TO RESTRICTED SYSTEM NW222	\$230.00
INV ITR-3173	22/04/2024	REKEY ALL LOCKS TO SUIT RESTRICTED SYSTEM KL083	\$4,711.00
EFT59188	26/04/2024	ORD AGRICULTURAL EQUIPMENT	\$3,077.95
INV OA17400	03/04/2024	SUPPLY OF ASSY (LH), ASSY(RH), FREIGHT	\$1,627.25
INV OA17470	11/04/2024	SUPPLY OF ARM, BUSHING, COLLAR, BOLT, WASHERS, PULLEY, FREIGHT	\$841.24
INV OA17306	16/04/2024	08141-06000 BALL BEARING, CIRCLIP, EXTERNAL, AIR FREIGHT	\$111.03
INV OA17345	16/04/2024	SUPPLY OF DAMPER, U-NUT, WASHERS, AIR FREIGHT	\$286.37
INV OA17502	16/04/2024	K5668-34750 SPRING, TENSION	\$212.06
EFT59189	26/04/2024	COLLEEN GARNER	\$500.00
INV SITTING FEES-1604	16/04/2024	FVFRWG SITTING FEES 16/04/2024	\$500.00
EFT59190	26/04/2024	PRITCHARD FRANCIS	\$470.25
INV 33550	29/02/2024	DERBY DONGAS STRUCTURAL INTEGRITY REPORT - FEBRUARY 2024	\$470.25
EFT59191	26/04/2024	RAY WHITE DERBY	\$400.00

INV 17366	16/04/2024	BOND TOP UP - 15A KNOWSLEY ST DERBY	\$200.00
INV 17368	16/04/2024	BOND TOP UP - 15B KNOWSLEY ST DERBY	\$200.00
EFT59192	26/04/2024	SE RENTALS PTY LTD	\$185.90
INV 176535	22/04/2024	DERBY POOL PRINTER - RENTAL CONTRACT RICOH IM C2000 20/05/2024	\$185.90
EFT59193	26/04/2024	STAR DESIGN & DRAFTING	\$2,530.00
INV CS0873	05/04/2024	DESIGN/DRAFT SITE LAYOUT FOR TENDER PACK	\$2,530.00
EFT59194	26/04/2024	STEPHANIE MCLEOD	\$4,122.00
INV 24-001	12/04/2024	YOUTH EDUCATIONAL COOKING PROGRAM - FX	\$4,122.00
EFT59195	26/04/2024	CRIBSHEN PTY LTD TAS ATI ENVIRONMENTAL	\$78,369.50
INV 2170	10/04/2024	DEMOLISH GARNDUWA BUILDING	\$78,369.50
EFT59196	26/04/2024	VISION POWER PTY LTD	\$1,936.00
INV 17080	21/03/2024	REPAIR ALL SOLAR LIGHTS, MATERIALS	\$1,936.00
EFT59197	26/04/2024	NEIL MANSELL TRANSPORT PTY LTD	\$56.21
INV 00306822	15/04/2024	FREIGHT - OFFICE NATIONAL BME TO FX	\$56.21
EFT59198	29/04/2024	BRETT ANGWIN	\$1,554.86
INV ALLOW3004	30/04/2024	APRIL 2024 COUNCILLOR ATTENDANCE FEE & ALLOWANCE	\$1,554.86
EFT59199	29/04/2024	BRIAN ELLISON	\$1,554.86
INV ALLOW3004	30/04/2024	APRIL 2024 COUNCILLOR ATTENDANCE FEE & ALLOWANCE	\$1,554.86
EFT59200	29/04/2024	GEOFFREY ANDREW DAVIS	\$1,554.86
INV ALLOW3004	30/04/2024	APRIL 2024 COUNCILLOR ATTENDANCE FEE & ALLOWANCE	\$1,554.86
EFT59201	29/04/2024	GEOFFREY CHARLES HAEREWA	\$2,861.67
INV ALLOW3004	30/04/2024	APRIL 2024 COUNCILLOR ATTENDANCE FEE & ALLOWANCE	\$2,861.67
EFT59202	29/04/2024	KERRISSA O'MEARA	\$1,554.86
INV ALLOW3004	30/04/2024	APRIL 2024 COUNCILLOR ATTENDANCE FEE & ALLOWANCE	\$1,554.86
EFT59203	29/04/2024	PAUL ANTHONY BICKERTON	\$1,554.86
INV ALLOW3004	30/04/2024	APRIL 2024 COUNCILLOR ATTENDANCE FEE & ALLOWANCE	\$1,554.86
EFT59204	29/04/2024	PETER JOHN MCCUMSTIE	\$7,274.28
INV ALLOW3004	30/04/2024	APRIL 2024 PRESIDENT ATTENDANCE FEE & ALLOWANCE	\$7,274.28
EFT59205	29/04/2024	ANDREW JAMES TWADDLE	\$1,554.86
INV ALLOW3004	30/04/2024	APRIL 2024 COUNCILLOR ATTENDANCE FEE & ALLOWANCE	\$1,554.86
EFT59206	29/04/2024	WAYNE FOLEY	\$1,554.86
INV ALLOW3004	30/04/2024	APRIL 2024 COUNCILLOR ATTENDANCE FEE & ALLOWANCE	\$1,554.86
		TOTAL	\$2,458,447.00

FEE PAYMENTS – MUNI ACCOUNT

PAYMENT ID	DATES	CREDITOR / INVOICE DETAILS	AMOUNT
955	02/04/2024	DOT - DOT PAYMENT	2,344.50
955	02/04/2024	EXC - EXCESS TRANSACTIONS FEE	-0.05
955	03/04/2024	DOT - DOT PAYMENT	6,220.00
955	03/04/2024	MER - MERCHANT FEES	521.62
955	03/04/2024	MER - MERCHANT FEES	94.85
955	03/04/2024	ICMSFE - RANGER FEES (ICMSFE FP)	83.50
955	04/04/2024	GHA - GREYHOUND AUSTRALIA	3,526.58
955	04/04/2024	DOT - DOT PAYMENT	855.50
955	04/04/2024	GHA - GREYHOUND AUSTRALIA	-3,526.58
955	04/04/2024	GHA - GREYHOUND AUSTRALIA	3,729.26
955	05/04/2024	DOT - DOT PAYMENT	2,137.85
955	02/04/2024	MER - MERCHANT FEES	186.22
955	08/04/2024	DOT - DOT PAYMENT	4,184.25
955	08/04/2024	IINET - IINET 225211599 (\$109.99)	109.99
955	03/04/2024	BAS4 - ATO - IAS PAYMENT - PAYG WITHHOLDING	115,467.00
955	09/04/2024	BEX - BPOINT FEES	91.63
955	09/04/2024	EXC - EXCESS TRANSACTIONS FEE	77.00
955	10/04/2024	DOT - DOT PAYMENT	2,364.70
955	10/04/2024	ICMSFE - RANGER FEES (ICMSFE FP)	83.50
955	10/04/2024	ICMSFE - RANGER FEES (ICMSFE FP)	83.50
955	10/04/2024	ICMSFE - RANGER FEES (ICMSFE FP)	83.50
955	10/04/2024	ICMSFE - RANGER FEES (ICMSFE FP)	83.50
955	02/04/2024	MER - MERCHANT FEES	32.00
955	10/04/2024	ICMSFE - RANGER FEES (ICMSFE FP)	83.50
955	10/04/2024	ICMSFE - RANGER FEES (ICMSFE FP)	83.50
955	10/04/2024	ICMSFE - RANGER FEES (ICMSFE FP)	83.50
955	10/04/2024	ICMSFE - RANGER FEES (ICMSFE FP)	83.50
955	10/04/2024	ICMSFE - RANGER FEES (ICMSFE FP)	83.50
955	10/04/2024	ICMSFE - RANGER FEES (ICMSFE FP)	83.50
955	10/04/2024	ICMSFE - RANGER FEES (ICMSFE FP)	83.50
955	11/04/2024	DOT - DOT PAYMENT	2,294.05
955	11/04/2024	GHA - GREYHOUND AUSTRALIA	991.15

955	10/04/2024	EXC - EXCESS TRANSACTIONS FEE	0.80
955	02/04/2024	MER - MERCHANT FEES	29.95
955	12/04/2024	DOT - DOT PAYMENT	1,496.80
955	12/04/2024	AGRN - AGRN1044 DE LAGE LANDEN PTY LTD (IT LEASE)	2,119.94
955	15/04/2024	DOT - DOT PAYMENT	1,811.30
955	16/04/2024	BEX - BPOINT FEES	32.22
955	17/04/2024	DOT - DOT PAYMENT	1,829.60
955	18/04/2024	DOT - DOT PAYMENT	2,314.59
955	18/04/2024	GHA - GREYHOUND AUSTRALIA	2,447.00
955	18/04/2024	DOT - DOT PAYMENT	1,694.76
955	19/04/2024	DOT - DOT PAYMENT	5,103.90
955	02/04/2024	EXC - EXCESS TRANSACTIONS FEE	10.60
955	22/04/2024	BAS1A - ATO - BAS PAYMENT - GST COLLECTED - 1A	
955	22/04/2024	BAS6A - ATO - BAS PAYMENT - FBT INSTALMENT	
955	22/04/2024	BAS1B - ATO - BAS PAYMENT - GST PAID - 1B	
955	22/04/2024	BAS7D - ATO - BAS PAYMENT - FUEL TAX CREDIT - 7D	
955	22/04/2024	DOT - DOT PAYMENT	1,523.35
955	22/04/2024	BAS4 - ATO - IAS PAYMENT - PAYG WITHHOLDING	114,971.00
955	23/04/2024	MER - MERCHANT FEES	-2.00
955	23/04/2024	MER - MERCHANT FEES	2.00
955	23/04/2024	MER - MERCHANT FEES	2.00
955	24/04/2024	BAS4 - ATO - IAS PAYMENT - PAYG WITHHOLDING	112,592.00
955	02/04/2024	EXC - EXCESS TRANSACTIONS FEE	48.40
955	24/04/2024	DOT - DOT PAYMENT	1,852.25
955	26/04/2024	GHA - GREYHOUND AUSTRALIA	2,927.00
955	26/04/2024	DOT - DOT PAYMENT	3,511.15
955	29/04/2024	DOT - DOT PAYMENT	580.80
955	02/04/2024	EXC - EXCESS TRANSACTIONS FEE	31.35
955	02/04/2024	CMD - CHEQUE OR MERCHANT DEPOSITS FEE	0.60
DD21723.1	16/04/2024	WATER CORPORATION	\$250.33
INV 9018700655	26/03/2024	FLYNN DR, FITZROY CROSSING FOR 01/03/2024 TO 30/04/2024	\$250.33
DD21745.1	08/04/2024	MANAGED IT PTY LTD	\$6,615.18
INV 171717	01/04/2024	MANAGED SERVICES FOR APRIL 2024	\$6,615.18
DD21748.1	05/04/2024	WESTERN AUSTRALIAN TREASURY CORPORATION	\$3,858.28
INV 253043	05/04/2024	DEAL NO. 253043 (INTEREST) DISASTER FLOOD DAMAGE CLAIMS AIRSTRIP REFURB	\$3,858.28

DD21758.1	09/04/2024	AWARE SUPER	\$37,525.07
INV SUPER	09/04/2024	SUPERANNUATION	\$30,951.81
INV DEDUCTION	09/04/2024	PAYROLL DEDUCTION	\$531.09
INV DEDUCTION	09/04/2024	PAYROLL DEDUCTION	\$4,472.48
INV DEDUCTION	09/04/2024	PAYROLL DEDUCTION	\$400.00
INV DEDUCTION	09/04/2024	PAYROLL DEDUCTION	\$504.42
INV DEDUCTION	09/04/2024	PAYROLL DEDUCTION	\$167.27
INV DEDUCTION	09/04/2024	PAYROLL DEDUCTION	\$498.00
DD21758.2	09/04/2024	STUDENT SUPER PROFESSIONAL SUPER	\$444.98
INV SUPER	09/04/2024	SUPERANNUATION	\$444.98
DD21758.3	09/04/2024	THE TRUSTEE FOR SUPER RETIREMENT FUND SELECT SUPER	\$835.43
INV SUPER	09/04/2024	SUPERANNUATION	\$601.51
INV DEDUCTION	09/04/2024	PAYROLL DEDUCTION	\$233.92
DD21758.4	09/04/2024	GUILD SUPER	\$417.05
INV SUPER	09/04/2024	SUPERANNUATION	\$417.05
DD21758.5	09/04/2024	THE EQUIPSUPER SUPERANNUATION FUND	\$391.02
INV SUPER	09/04/2024	SUPERANNUATION	\$391.02
DD21758.6	09/04/2024	THE CRESCENT WEALTH SUPER FUND	\$1,056.83
INV SUPER	09/04/2024	SUPERANNUATION	\$760.92
INV DEDUCTION	09/04/2024	PAYROLL DEDUCTION	\$295.91
DD21758.7	09/04/2024	BRIGHTER SUPER SUNCORP EMPLOYEE SUPER PLAN	\$3,086.89
INV SUPER	09/04/2024	SUPERANNUATION	\$2,425.20
INV DEDUCTION	09/04/2024	PAYROLL DEDUCTION	\$661.69
DD21758.8	09/04/2024	ING SUPERANNUATION FUND	\$448.76
INV SUPER	09/04/2024	SUPERANNUATION	\$448.76
DD21758.9	09/04/2024	FUTURE SUPER	\$411.28
INV SUPER	09/04/2024	SUPERANNUATION	\$411.28
DD21764.1	08/04/2024	ANZ COMMERCIAL CARD SERVICES CENTRE	\$23,642.18
INV ANZ AOH	08/04/2024	COMMERCIAL CREDIT CARD FOR 13/02/2024 TO 12/03/2024	\$8,317.79
INV ANZ WNE	08/04/2024	COMMERCIAL CREDIT CARD FOR 13/02/2024 TO 12/03/2024	\$685.77
INV ANZ JSK	08/04/2024	COMMERCIAL CREDIT CARD FOR 13/02/2024 TO 12/03/2024	\$4,366.91
INV ANZ LAR	08/04/2024	COMMERCIAL CREDIT CARD FOR 13/02/2024 TO 12/03/2024	\$9,784.71
INV ANZ CREDIT	08/04/2024	OFFSET CREDIT FOR REFUND 13/02/2024 TO 12/02/2024	\$487.00
DD21781.1	23/04/2024	AWARE SUPER	\$37,657.20
INV SUPER	23/04/2024	SUPERANNUATION	\$31,222.08

INV DEDUCTION	23/04/2024	PAYROLL DEDUCTION	\$531.09
INV DEDUCTION	23/04/2024	PAYROLL DEDUCTION	\$4,322.86
INV DEDUCTION	23/04/2024	PAYROLL DEDUCTION	\$400.00
INV DEDUCTION	23/04/2024	PAYROLL DEDUCTION	\$502.25
INV DEDUCTION	23/04/2024	PAYROLL DEDUCTION	\$166.31
INV DEDUCTION	23/04/2024	PAYROLL DEDUCTION	\$498.00
INV DEDUCTION	23/04/2024	PAYROLL DEDUCTION	\$14.61
DD21781.2	23/04/2024	STUDENT SUPER PROFESSIONAL SUPER	\$444.98
INV SUPER	23/04/2024	SUPERANNUATION	\$444.98
DD21781.3	23/04/2024	THE TRUSTEE FOR SUPER RETIREMENT FUND SELECT SUPER	\$835.43
INV SUPER	23/04/2024	SUPERANNUATION	\$601.51
INV DEDUCTION	23/04/2024	PAYROLL DEDUCTION	\$233.92
DD21781.4	23/04/2024	GUILD SUPER	\$417.05
INV SUPER	23/04/2024	SUPERANNUATION	\$417.05
DD21781.5	23/04/2024	THE EQUIPSUPER SUPERANNUATION FUND	\$391.02
INV SUPER	23/04/2024	SUPERANNUATION	\$391.02
DD21781.6	23/04/2024	THE CRESCENT WEALTH SUPER FUND	\$317.04
INV SUPER	23/04/2024	SUPERANNUATION	\$228.27
INV DEDUCTION	23/04/2024	PAYROLL DEDUCTION	\$88.77
DD21781.7	23/04/2024	BRIGHTER SUPER SUNCORP EMPLOYEE SUPER PLAN	\$3,086.87
INV SUPER	23/04/2024	SUPERANNUATION	\$2,425.18
INV DEDUCTION	23/04/2024	PAYROLL DEDUCTION	\$661.69
DD21781.8	23/04/2024	ING SUPERANNUATION FUND	\$391.84
INV SUPER	23/04/2024	SUPERANNUATION	\$391.84
DD21781.9	23/04/2024	FUTURE SUPER	\$411.27
INV SUPER	23/04/2024	SUPERANNUATION	\$411.27
DD21800.1	09/04/2024	WATER CORPORATION	\$12,061.06
INV 9006973736	09/04/2024	CLUB AT 12 ELDER ST, DERBY	\$464.73
INV 9006975053	09/04/2024	TOILETS 49-55 CLARENDON ST, DERBY 16/01/2024 TO 18/03/2024	\$152.96
INV 9006985833	09/04/2024	ROAD VERGE 1 CLARENDON ST, DERBY 16/01/2024 TO 18/03/2024	\$143.35
INV 9006985841	09/04/2024	GARDEN AT 1 CLARENDON ST, DERBY FOR 16/01/2024 TO 18/03/2024	\$613.54
INV 9006973840	09/04/2024	OFFICES AT 24 LOCH ST, DERBY FOR 15/01/2024 TO 18/03/2024	\$431.40
INV 9006973875	09/04/2024	OFFICES AT 30 LOCH ST, DERBY FOR 15/01/2024 TO 18/03/2024	\$3,227.59
INV 9006973883	09/04/2024	POOL AT 11 JOHNSTON ST, DERBY FOR 15/01/2024 TO 18/03/2024	\$3,192.50
INV 9006973699	09/04/2024	MUSEUM AT 3 LOCH ST, DERBY FOR 17/01/2024 TO 18/03/2024	\$933.52

INV 9006973891	09/04/2024	INFANT HEALTH CENTRE 36 LOCH ST, DERBY 16/01 TO 18/03/2024	\$53.35
INV 9006973904	09/04/2024	LIBRARY AT 30-34 LOCH ST, DERBY FOR 16/01/2024 TO 18/03/2024	\$492.00
INV 9006973947	09/04/2024	YOUTH CENTRE HARDMAN ST, DERBY 15/01/2024 TO 18/03/2024	\$2,356.12
DD21800.2	12/04/2024	WATER CORPORATION	\$4,649.68
INV 9006974376	12/04/2024	153 LOCH ST, DERBY FOR 17/01/2024 TO 21/03/2024	\$964.27
INV 9006978123	12/04/2024	27017 WODEHOUSE ST, DERBY FOR 18/01/2024 TO 21/03/2024	\$630.74
INV 9006984048	12/04/2024	DEPOT AT 1-7 MILLARD ST, DERBY FOR 18/01/2024 TO 21/03/2024	\$470.19
INV 9006984507	12/04/2024	SPEEDWAY AT DERBY HWY FOR 19/01/2024 TO 21/03/2024	\$362.55
INV 9006984515	12/04/2024	TOURIST CENTRE LOT RES 1326 FOR 19/01/2024 TO 21/03/2024	\$1,989.70
INV 9011342525	12/04/2024	DERBY HWY LOT 226 RES 35129 FOR 19/01/2024 TO 21/03/2024	\$232.23
DD21800.3	08/04/2024	WATER CORPORATION	\$6,371.66
INV 9006978422	08/04/2024	11 HANSON ST, DERBY FOR 16/01/2024 TO 20/03/2024	\$629.15
INV 9006981445	08/04/2024	HOUSE AT 7 TOWER PL, DERBY FOR 18/01/2024 TO 20/03/2024	\$1,028.89
INV 9006981517	08/04/2024	HOUSE AT 6 TOWER PL, DERBY FOR 18/01/2024 TO 20/03/2024	\$340.76
INV 9006981541	08/04/2024	HOUSE AT 2 WODEHOUSE ST, DERBY FOR 18/01/2024 TO 20/03/2024	\$276.31
INV 9008757359	08/04/2024	HOUSE AT 8 KURRAJONG LOOP, DERBY FOR 17/01/2024 TO 20/03/2024	\$562.64
INV 9020549317	08/04/2024	19 WOOLLYBUTT CORNER, DERBY FOR 17/01/2024 TO 20/03/2024	\$420.84
INV 9008757615	08/04/2024	19 WOOLLYBUTT CORNER, DERBY FOR 17/01/2024 TO 20/03/2024	\$381.78
INV 9008757703	08/04/2024	4 WOOLLYBUTT CORNER, DERBY FOR 17/01/2024 TO 20/03/2024	\$401.31
INV 9009945968	08/04/2024	UNIT A / 13 HOLMAN ST, DERBY FOR 18/01/2024 TO 20/03/2024	\$350.53
INV 9009945976	08/04/2024	UNIT B / 13 HOLMAN ST, DERBY FOR 18/01/2024 TO 20/03/2024	\$336.86
INV 9012616903	08/04/2024	14A (16) BLOODWOOD CR, DERBY FOR 17/01/2024 TO 20/03/2024	\$548.26
INV 9012616911	08/04/2024	14B BLOODWOOD CR, DERBY FOR 17/01/2024 TO 20/03/2024	\$1,094.33
DD21800.4	10/04/2024	WATER CORPORATION	\$7,958.87
INV 9006979679	10/04/2024	RESERVE AT 6-8 ROWELL CT, DERBY FOR 16/01/2024 TO 19/03/2024	\$2,207.59
INV 9006980581	10/04/2024	40-42 ASHLEY ST, DERBY FOR 17/01/2024 TO 19/01/2024	\$731.32
INV 9006973744	10/04/2024	RESTAURANT AT JETTY ROAD, DERBY FOR 15/01/2024 TO 18/03/2024	\$2,488.15
INV 9006983598	10/04/2024	CENTRE AT 53 ASHLEY ST, DERBY FOR 17/01/2024 TO 19/03/2024	\$50.05
INV 9017886750	10/04/2024	AMENITIES AT JETTY RD, DERBY FOR 15/01/2024 TO 18/03/2024	\$14.34
INV 9006972290	10/04/2024	TOILETS AT JETTY RD, DERBY FOR 15/01/2024 TO 18/03/2024	\$1,005.86
INV 9023533812	10/04/2024	14-18 KNOWSLEY ST, DERBY FOR 19/02/2024 TO 19/03/2024	\$60.21
INV 9010053465	10/04/2024	UNIT 1 / 9 ASHLEY ST, DERBY FOR 19/01/2024 TO 22/03/2024	\$291.16
INV 9010053473	10/04/2024	UNIT 2 / 9 ASHLEY ST, DERBY FOR 19/01/2024 TO 22/03/2024	\$267.73
INV 9010053481	10/04/2024	UNIT 3 / 9 ASHLEY ST, DERBY FOR 19/01/2024 TO 22/03/2024	\$279.44
INV 9010053502	10/04/2024	UNIT 4 / 9 ASHLEY ST, DERBY FOR 19/01/2024 TO 22/03/2024	\$257.96

INV 9010053510	10/04/2024	UNIT 5 / 9 ASHLEY ST, DERBY FOR 19/01/2024 TO 22/03/2024	\$257.96
INV 9010213182	10/04/2024	9 ASHLEY ST, DERBY FOR 19/01/2024 TO 22/03/2024	\$47.10
DD21800.5	11/04/2024	WATER CORPORATION	\$7,515.76
INV 9006983547	11/04/2024	CENTRE AT 63-65 ASHLEY ST, DERBY FOR 17/01/2024 TO 19/03/2024	\$539.02
INV 9006986051	11/04/2024	A / 20 MACDONALD WAY, FX FOR 20/01/2024 TO 23/03/2024	\$370.06
INV 9015670665	11/04/2024	B / 20 MACDONALD WAY, FX FOR 20/01/2024 TO 23/03/2024	\$289.99
INV 9016645795	11/04/2024	RESERVE AT 8 COOLIBAH WY, DERBY FOR 18/01/2024 TO 20/03/2024	\$2,414.01
INV 9017391459	11/04/2024	UNIT 1 / 74 FALLON RD, FX FOR 20/01/2024 TO 23/03/2024	\$325.14
INV 9017391467	11/04/2024	UNIT 2 / 74 FALLON RD, FX FOR 20/01/2024 TO 23/03/2024	\$407.17
INV 9017391475	11/04/2024	UNIT 3 / 74 FALLON RD, FX FOR 20/01/2024 TO 23/03/2024	\$334.90
INV 9018685299	11/04/2024	RESERVE AT CORKWOOD CT, DERBY FOR 18/01/2024 TO 20/03/2024	\$1,416.30
INV 9018007711	11/04/2024	RESERVE AT PANDANUS WAY, DERBY FOR 18/01/2024 TO 20/03/2024	\$994.85
INV 9006976646	11/04/2024	142 LOCH ST, DERBY FOR 17/01/2024 TO 20/03/2024	\$424.32
DD21800.6	16/04/2024	WATER CORPORATION	\$17,703.90
INV 9006986414	16/04/2024	101 FALLON RD, FITZROY CROSSING FOR 20/01/2024 TO 23/03/2024	\$14,682.08
INV 9006986481	16/04/2024	TOILETS AT FLYNN DR, FX FOR 20/01/2024 TO 23/03/2024	\$2,910.01
INV 9006987783	16/04/2024	TOURIST BUREAU AT FLYNN DR, FX FOR 20/01/2024 TO 23/03/2024	\$111.81
DD21800.7	15/04/2024	WATER CORPORATION	\$725.54
INV 9006986908	15/04/2024	175L EMANUEL WAY, FX FOR 20/01/2024 TO 22/03/2024	\$180.62
INV 9011140114	15/04/2024	FORREST RD, FITZROY CROSSING FOR 20/01/2024 TO 22/03/2024	\$50.05
INV 9011212376	15/04/2024	RESERVE AT STEEL ST, DERBY FOR 19/01/2024 TO 22/03/2024	\$444.39
INV 9006974368	15/04/2024	TOILETS AT 153 LOCH ST, DERBY FOR 17/01/2024 TO 21/03/2024	\$50.48
DD21800.8	05/04/2024	WATER CORPORATION	\$648.33
INV 9009765414	05/04/2024	4A ROWELL CT, DERBY FOR 16/01/2024 TO 19/03/2024	\$266.55
INV 9009765422	05/04/2024	4B ROWELL CT, DERBY FOR 16/01/2024 TO 19/03/2024	\$381.78
DD21800.9	04/04/2024	WATER CORPORATION	\$2,056.52
INV 9021175409	04/04/2024	UNIT 1 / 20 CLARENDON ST, DERBY FOR 16/01/2024 TO 18/03/2024	\$379.82
INV 9021175433	04/04/2024	UNIT 2 / 20 CLARENDON ST, DERBY FOR 16/01/2024 TO 18/03/2024	\$270.46
INV 9021175417	04/04/2024	UNIT 3 / 20 CLARENDON ST, DERBY FOR 16/01/2024 TO 18/03/2024	\$360.29
INV 9021175425	04/04/2024	UNIT 4 / 20 CLARENDON ST, DERBY FOR 16/01/2024 TO 18/03/2024	\$270.46
INV 9021175396	04/04/2024	UNIT 5 / 20 CLARENDON ST, DERBY FOR 16/01/2024 TO 18/03/2024	\$354.43
INV 9021175329	04/04/2024	UNIT 6 / 20 CLARENDON ST, DERBY FOR 16/01/2024 TO 18/03/2024	\$313.42
INV 9022168905	04/04/2024	20 CLARENDON ST, DERBY FOR 16/01/2024 TO 18/03/2024	\$107.64
DD21801.1	24/04/2024	BOND ADMINISTRATOR	\$980.00
INV BOND 22889/24	24/04/2024	RENTAL BOND FOR 17 KNOWSLEY ST E, DERBY - 22889/24	\$360.00

INV BOND 22894/24	24/04/2024	RENTAL BOND FOR 3 KNOWSLEY ST E, DERBY - 22894/24	\$620.00
DD21758.10	09/04/2024	MACQUARIE WRAP EMPLOYER SUPERANNUATION	\$1,611.11
INV SUPER	09/04/2024	SUPERANNUATION	\$1,160.00
INV DEDUCTION	09/04/2024	PAYROLL DEDUCTION	\$451.11
DD21758.11	09/04/2024	ONEPATH LIFE- ANZ SUPER ADVANTAGE	\$650.93
INV SUPER	09/04/2024	SUPERANNUATION	\$650.93
DD21758.12	09/04/2024	AUSTRALIAN SUPER	\$8,392.51
INV SUPER	09/04/2024	SUPERANNUATION	\$7,159.49
INV DEDUCTION	09/04/2024	PAYROLL DEDUCTION	\$189.32
INV DEDUCTION	09/04/2024	PAYROLL DEDUCTION	\$627.37
INV DEDUCTION	09/04/2024	PAYROLL DEDUCTION	\$416.33
DD21758.13	09/04/2024	GANESHA SUPER	\$719.10
INV SUPER	09/04/2024	SUPERANNUATION	\$719.10
DD21758.14	09/04/2024	HESTA	\$307.82
INV SUPER	09/04/2024	SUPERANNUATION	\$307.82
DD21758.15	09/04/2024	MLC SUPER FUND	\$725.09
INV SUPER	09/04/2024	SUPERANNUATION	\$725.09
DD21758.16	09/04/2024	MLC MASTERKEY SUPER	\$334.28
INV SUPER	09/04/2024	SUPERANNUATION	\$334.28
DD21758.17	09/04/2024	AUSTRALIAN ETHICAL RETAIL SUPERANNUATION FUND	\$70.57
INV SUPER	09/04/2024	SUPERANNUATION	\$70.57
DD21758.18	09/04/2024	REST SUPERANNUATION	\$5,246.42
INV SUPER	09/04/2024	SUPERANNUATION	\$4,492.08
INV DEDUCTION	09/04/2024	PAYROLL DEDUCTION	\$469.69
INV DEDUCTION	09/04/2024	PAYROLL DEDUCTION	\$284.65
DD21758.19	09/04/2024	FORMULAE1 PTY LTD ATF ISAIAH4110 SUPERANNUATION FUND	\$373.60
INV DEDUCTION	09/04/2024	PAYROLL DEDUCTION	\$104.61
INV SUPER	09/04/2024	SUPERANNUATION	\$268.99
DD21758.20	09/04/2024	HOST PLUS SUPERANNUATION FUND	\$4,373.87
INV SUPER	09/04/2024	SUPERANNUATION	\$3,835.74
INV DEDUCTION	09/04/2024	PAYROLL DEDUCTION	\$300.00
INV DEDUCTION	09/04/2024	PAYROLL DEDUCTION	\$238.13
DD21758.21	09/04/2024	FIRSTWRAP PLUS SUPER AND PENSION	\$1,201.96
INV DEDUCTION	09/04/2024	PAYROLL DEDUCTION	\$336.55

INV SUPER	09/04/2024	SUPERANNUATION	\$865.41
DD21758.22	09/04/2024	CBUS SUPERANNUATION	\$957.25
INV DEDUCTION	09/04/2024	PAYROLL DEDUCTION	\$268.03
INV SUPER	09/04/2024	SUPERANNUATION	\$689.22
DD21758.23	09/04/2024	AUSTRALIAN RETIREMENT TRUST SUPER SAVINGS	\$1,996.14
INV DEDUCTION	09/04/2024	PAYROLL DEDUCTION	\$308.24
INV SUPER	09/04/2024	SUPERANNUATION	\$1,687.90
DD21758.24	09/04/2024	Q SUPER	\$868.85
INV DEDUCTION	09/04/2024	PAYROLL DEDUCTION	\$183.93
INV SUPER	09/04/2024	SUPERANNUATION	\$684.92
DD21781.10	23/04/2024	MACQUARIE WRAP EMPLOYER SUPERANNUATION	\$1,611.11
INV SUPER	23/04/2024	SUPERANNUATION	\$1,160.00
INV DEDUCTION	23/04/2024	PAYROLL DEDUCTION	\$451.11
DD21781.11	23/04/2024	ONEPATH LIFE- ANZ SUPER ADVANTAGE	\$650.93
INV SUPER	23/04/2024	SUPERANNUATION	\$650.93
DD21781.12	23/04/2024	AUSTRALIAN SUPER	\$8,237.75
INV SUPER	23/04/2024	SUPERANNUATION	\$6,985.50
INV DEDUCTION	23/04/2024	PAYROLL DEDUCTION	\$190.28
INV DEDUCTION	23/04/2024	PAYROLL DEDUCTION	\$627.37
INV DEDUCTION	23/04/2024	PAYROLL DEDUCTION	\$434.60
DD21781.13	23/04/2024	GANESHA SUPER	\$719.11
INV SUPER	23/04/2024	SUPERANNUATION	\$719.11
DD21781.14	23/04/2024	HESTA	\$311.12
INV SUPER	23/04/2024	SUPERANNUATION	\$311.12
DD21781.15	23/04/2024	MLC SUPER FUND	\$817.90
INV SUPER	23/04/2024	SUPERANNUATION	\$817.90
DD21781.16	23/04/2024	MLC MASTERKEY SUPER	\$334.27
INV SUPER	23/04/2024	SUPERANNUATION	\$334.27
DD21781.17	23/04/2024	AUSTRALIAN ETHICAL RETAIL SUPERANNUATION FUND	\$207.30
INV SUPER	23/04/2024	SUPERANNUATION	\$207.30
DD21781.18	23/04/2024	REST SUPERANNUATION	\$5,133.64
INV SUPER	23/04/2024	SUPERANNUATION	\$4,373.34
INV DEDUCTION	23/04/2024	PAYROLL DEDUCTION	\$475.64
INV DEDUCTION	23/04/2024	PAYROLL DEDUCTION	\$284.66

DD21781.19	23/04/2024	FORMULAE1 PTY LTD ATF ISAIAH4110 SUPERANNUATION FUND	\$394.35
INV DEDUCTION	23/04/2024	PAYROLL DEDUCTION	\$110.42
INV SUPER	23/04/2024	SUPERANNUATION	\$283.93
DD21781.20	23/04/2024	HOST PLUS SUPERANNUATION FUND	\$4,359.47
INV SUPER	23/04/2024	SUPERANNUATION	\$3,821.34
INV DEDUCTION	23/04/2024	PAYROLL DEDUCTION	\$300.00
INV DEDUCTION	23/04/2024	PAYROLL DEDUCTION	\$238.13
DD21781.21	23/04/2024	FIRSTWRAP PLUS SUPER AND PENSION	\$1,214.65
INV DEDUCTION	23/04/2024	PAYROLL DEDUCTION	\$340.10
INV SUPER	23/04/2024	SUPERANNUATION	\$874.55
DD21781.22	23/04/2024	CBUS SUPERANNUATION	\$957.25
INV DEDUCTION	23/04/2024	PAYROLL DEDUCTION	\$268.03
INV SUPER	23/04/2024	SUPERANNUATION	\$689.22
DD21781.23	23/04/2024	AUSTRALIAN RETIREMENT TRUST SUPER SAVINGS	\$1,935.13
INV DEDUCTION	23/04/2024	PAYROLL DEDUCTION	\$291.16
INV SUPER	23/04/2024	SUPERANNUATION	\$1,643.97
DD21781.24	23/04/2024	Q SUPER	\$943.53
INV DEDUCTION	23/04/2024	PAYROLL DEDUCTION	\$204.84
INV SUPER	23/04/2024	SUPERANNUATION	\$738.69
PE09/04/2024	9/04/2024	NET PAY	\$328,769.44
PE23/04/2024	23/04/2024	NET PAY	\$327,046.17
		TOTAL	\$1,294,714.80

12.2 STATEMENT OF FINANCIAL ACTIVITY APRIL 2024**File Number:** 5179**Author:** Aaron Gloor, Senior Finance Officer**Responsible Officer:** Tamara Clarkson, Deputy Chief Executive Officer**Authority/Discretion:** Legislative**SUMMARY**

This report provides a summary of Council's financial position for the period ending 30 April 2024.

DISCLOSURE OF ANY INTEREST

Nil by Author and Responsible Officer.

BACKGROUND

Local governments are required to prepare, on a monthly basis, a statement of financial activity that reports on the Shire's financial performance in relation to its adopted/amended budget.

The Shire's financial reporting framework provides Council, management and employees with a broad overview of the Shire's wide financial position.

STATUTORY ENVIRONMENT

In accordance with the *Local Government Act 1995* and *Local Government (Financial Management) Regulations 1996*, a Statement of Financial Activity is required to be presented to Council as a minimum requirement.

Section 6.4 of the *Local Government Act 1995* provides for the preparation of financial reports.

In accordance with Regulation 34 (5) of the *Local Government (Financial Management) Regulations 1996*, a report must be compiled on variances greater than the materiality threshold adopted by Council of \$30,000 or 10% whichever is the greater. As this report is composed at a program level, variance commentary considers the most significant items that comprise the variance.

POLICY IMPLICATIONS

F3 – Significant Accounting Policies

F4 – Sundry Debtors Collection

F5 – Outstanding Rates Collection

F13 – Reserve Accounts

F16 – Cash Flow Management

F17 – Investments

FINANCIAL IMPLICATIONS

Expenditure for the period ending has been incurred in accordance with the 2023/24 Annual Budget as adopted by Council at its meeting held 17 August 2023 (Resolution No. 79/23). The budget is structured on financial viability and sustainability principles.

STRATEGIC IMPLICATIONS

GOAL	OUR PRIORITIES	WE WILL
1. Leadership and Governance	1.2 Capable, inclusive and effective organisation	1.2.2 Provide strong governance

RISK MANAGEMENT CONSIDERATIONS

RISK	LIKELIHOOD	CONSEQUENCE	RISK ANALYSIS	MITIGATION
Financial: The Shire is exposed to a number of financial risks. Most of these risks exist in respect to recurrent revenue streams which are required to meet current service levels. Any reduction in these revenue stream into the future is likely to have an impact on the Shire's ability to meet service levels or asset renewal funding requirements, unless the Shire can replace this revenue or alternatively reduce costs.	Possible	Moderate	Medium	The completion of the Monthly Financial Activity Statement report is a control that monitors this risk.

CONSULTATION

Internal consultation within the Corporate Services Department.

External consultation with Moore Australia.

COMMENT

Financial integrity is essential to the operational viability of the Shire but also as the custodian of community assets and service provision. An ability to monitor and report on financial operations, activities and capital projects is imperative to ensure that financial risk is managed at acceptable levels.

The ability for the Shire to remain financially sustainable is a significant strategy for a region that is continually under pressure from the pastoral industry, private enterprise and State Government obligations for the ongoing development of infrastructure and services.

Any material variances are highlighted in the Operating Statement and included by way of note to the Operating Statement (as attached).

Priorities identified in the monthly report are addressed below.

Topic - Item	Explanation	Action Required	Shire Comment
General Ledger - Allocations	Flood related expenditure has been expended as operating expenditure (materials and contracts) during the 23/24 financial year with no corresponding budget allocation.	We recommend reviewing allocations to confirm the expenditure is operating and not capital. Should the allocation be correct a budget amendment is required to authorise further expenditure.	Flood related expenditure was difficult to estimate at the time the 2024/25 budget was prepared. Review of the budget has occurred and was addressed in the Mid-Year Budget Review, adopted in March 2024.
Capital Expenditure – YTD Actual	Derby and Fitzroy Crossing new accommodation has exceeded the allocated budget.	We recommend review of expenditure to date. If no misallocations have occurred, a budget amendment is required.	Finance team will review and update accordingly.
Budget – Amendments	Adopted mid-year budget review amendments have not been uploaded.	Enter budget amendments to ensure accurate reporting of the statements.	Moore have been requested to process this, however were finalising March financials at the time.
Other Liabilities – Contract Liabilities	Contract liability have not yet been correctly processed to be recognised as revenue where the liability exists.	We recommend contract liabilities to be processed to recognise revenue where required to avoid a material misstatement.	Moore have been engaged to review and update accordingly.
Grants – Flood Damage	Grants for flood damage have not been recognised against their allocated budgets.	We recommend flood damage income and expenditure are reviewed.	Flood related expenditure was difficult to estimate at the time the 2024/25 budget was prepared. Review is ongoing to ensure that expenditure can be reconciled appropriately.

Topic - item	Explanation	Action Required	Shire Comment
Current Assets – Stock	Stock on hand has been over allocated.	We recommend allocations are reviewed and corrected to accurately report stock movement transactions.	Finance team will review and update accordingly.
Fixed Assets – Depreciation	Depreciation is higher than budgeted.	We recommend depreciation rates in the register are reviewed and amended where required as per management policies and the recent valuation report.	This will now be reviewed as part of our EOFY process.
Subsidiary Ledgers – Outstanding	Although we acknowledge a provision for impairment of \$259,347 exists, the debtors aged trial balance includes invoices totalling \$273,514 outstanding for over 90 days and debtors with credit balances totalling \$4.019. A significant portion of this receivable may be impaired at 30 June 2024.	We recommend reviewing overdue debtors collection procedures and review long outstanding debtors to ensure they are still collectible.	The finance team send monthly statements to all debtors with outstanding balances as well as targeted follow-up emails to debtors with balances over 90 days. The team is satisfied this is a sufficient allocation of resources to attempt to recover debt. Provision for impairment to be reviewed as part of EOFY process.
General Ledger – Allocations	Transactions have been allocated to incorrect IE codes for the applicable account type. For example: Operating expenditure has been allocated to a revenue and capital IE Codes. The report has been adjusted to correct the nature and account type.	We recommend allocations are reviewed and corrected to accurately report transactions by nature.	Recommended journals have been posted and will be represented in the coming months financial report.

Receivable – Write off	A receivable of \$114,815 was written off by passing a credit note in error. We have amended the financial report to allocate the write off against the provision for expected credit losses.	We recommend the credit note be reversed and a journal be raised to write-off the receivable against the provision for expected credit losses.	This was processed as credit note as the receivable was raised in error and as such does not form part of expected credit loss.
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VOTING REQUIREMENT

Simple majority

ATTACHMENTS

1. Monthly Financial Statement [↓](#) 

RECOMMENDATION

That Council receives the Monthly Financial Management Reports incorporating the Statement of Financial Activity for the period ending 30 April 2024.

**Moore Australia**

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10 May 2024

Mrs Amanda Dexter
Chief Executive Officer
Shire of Derby/West Kimberley
PO Box 94
DERBY WA 6728

Dear Amanda

MATTERS IDENTIFIED DURING COMPILATION OF STATUTORY MONTHLY FINANCIAL REPORT FOR THE PERIOD ENDED 30 APRIL 2024

We advise we have completed the compilation of your statutory monthly financial report for the period ended 30 April 2024 and identified certain matters additional to those identified in the compilation report we wish to bring to your attention.

We are required under APES 315 *Compilation of Financial Information* to report certain matters in our compilation report and we draw your attention to the note regarding basis of preparation. Other matters which arise during our compilation we wish to bring to your attention are raised in the following pages of this letter along with suggestions to resolve these issues.

It should be appreciated, our procedures are designed primarily to enable us to compile the monthly financial report and therefore may not bring to light all weaknesses in systems and procedures, or all financial matters of interest to management and council, which may exist. However, we aim to use our knowledge of the shire's financial operations gained during our work to make comments and suggestions, which, we hope, will be useful to you.

Should you wish to discuss any matter relating to our service or any other matter, please do not hesitate to contact us.

Yours sincerely

A handwritten signature in black ink, appearing to read 'Russell Barnes', written over a light blue horizontal line.

Russell Barnes
Director
[Moore Australia \(WA\) Pty Ltd](#)



Shire of Derby/West Kimberley

Period ended 30 April 2024

Topic	Item	First Identified	Explanation	Action Required	Priority
General ledger	Allocations	October 2023	Flood related expenditure has been expended as operating expenditure (materials and contracts) during the 23/24 financial year with no corresponding budget allocation.	We recommend reviewing allocations to confirm the expenditure is operating and not capital. Should the allocation be correct a budget amendment is required to authorise further expenditure.	High
Capital expenditure	YTD actual	March 2024	Derby and Fitzroy New Accommodation has exceeded the allocated budget. Some capital expenditure accounts have YTD actual expenditure without an adopted budget. YTD Allocations to capital are below threshold.	We recommend a review of expenditure to date, to determine expenditure is correctly recorded within the capital account. If no misallocations have occurred and the current balance is correct, a budget amendment adopted by an absolute majority of Council may be required to authorise further expenditure occurring.	High
Budget	Amendments	March 2024	Adopted mid-year budget review amendments have not been uploaded to the finance system.	Enter budget amendments as per mid-year adoption to ensure accurate reporting of the statements and Council decisions are processed in a timely manner.	High
Other liabilities	Contract liabilities	March 2024	Contract liabilities for the current year have not been correctly processed to be recognised as revenue where the liability exists.	We recommend contract liabilities to be processed to recognise revenue where required to avoid a material misstatement in the monthly financial report.	High
Grants	Flood damage	March 2024	Grants for flood damage have not been recognised against their allocated budgets.	We recommend flood damage income and expenditure are reviewed to avoid a material misstatement in the monthly financial report.	High
Current assets	Stock	March 2024	Stock on hand has been over allocated.	We recommend allocations are reviewed and corrected to accurately report stock movement transactions.	Medium



Shire of Derby/West Kimberley

Period ended 30 April 2024

Topic	Item	First Identified	Explanation	Action Required	Priority
Fixed assets	Depreciation	March 2024	Depreciation is higher than budgeted.	We recommend depreciation rates in the register are reviewed and amended where required as per management policies and the recent valuation report.	Medium
Subsidiary ledgers	Outstanding	March 2024	Although we acknowledge a provision for impairment of \$259,347 exists, the debtors aged trial balance includes invoices totalling \$273,514 outstanding for over 90 days and debtors with credit balances totalling \$4,019. A significant portion of this receivable may be impaired at 30 June 2024.	We recommend reviewing overdue debtors collection procedures to ensure debtors outstanding for over 30 days are subject to regular review and reminder notices are issued to improve the collection rate. We recommend long outstanding debtors be reviewed to ensure they are still collectible. We recommend debtors with credit balances be investigated and remedied.	Medium
General Ledger	Allocations	July 2023	Transactions have been allocated to incorrect IE codes for the applicable account type. For example: Operating expenditure has been allocated to a revenue and capital IE Codes. The report has been adjusted to correct the nature and account type. Correcting journals have not yet been posted.	We recommend allocations are reviewed and corrected to accurately report transactions by nature.	Medium
Receivable	Write off	March 2024	A receivable of \$114,815 was written off by passing a credit note in error. We have amended the financial report to allocate the write off against the provision for expected credit losses.	We recommend the credit note be reversed and a journal be raised to write-off the receivable against the provision for expected credit losses.	Medium



10 May 2024

Mrs Amanda Dexter
Chief Executive Officer
Shire of Derby/West Kimberley
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DERBY WA 6728

Moore Australia

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Dear Amanda

COMPILATION REPORT TO SHIRE OF DERBY/WEST KIMBERLEY

We have compiled the accompanying special purpose financial report of Shire of Derby/West Kimberley which comprise the statement of financial position as at 30 April 2024, the statement of financial activity, notes providing statement of financial activity supporting information, explanation of material variances for the year then ended and a summary of material accounting policy information. These have been prepared in accordance with *Local Government Act 1995* and associated regulations as described in Note 1 to the financial report. The specific purpose for which the special purpose financial statements have been prepared is also set out in Note 1 of the financial report. We have provided the supplementary information Shire of Derby/West Kimberley as at 30 April 2024 and for the period then ended based on the records of Shire of Derby/West Kimberley

THE RESPONSIBILITY OF SHIRE OF DERBY/WEST KIMBERLEY

The CEO of Shire of Derby/West Kimberley is solely responsible for information contained in the special purpose financial report and supplementary information, the reliability, accuracy and completeness of the information and for the determination that the basis of accounting used is appropriate to meet their needs and for the purpose that the financial report was prepared.

OUR RESPONSIBILITY

On the basis of information provided by Shire of Derby/West Kimberley we have compiled the accompanying special purpose financial report in accordance with the requirements of *APES 315 Compilation of Financial Information* and the *Local Government Act 1995*, associated regulations and to the extent that they are not inconsistent with the *Local Government Act 1995*, the Australian Accounting Standards.

We have applied our expertise in accounting and financial reporting to compile these financial statements in accordance with the basis of accounting described in Note 1 to the financial report except for the matters of non-compliance with the basis of preparation identified with Note 1 of the financial report. We have complied with the relevant ethical requirements of *APES 110 Code of Ethics for Professional Accountants*.

Supplementary information attached to the financial report has been extracted from the records of Shire of Derby/West Kimberley and information presented in the special purpose financial report.

ASSURANCE DISCLAIMER

Since a compilation engagement is not an assurance engagement, we are not required to verify the reliability, accuracy or completeness of the information provided to us by management to compile these financial statements. Accordingly, we do not express an audit opinion or a review conclusion on these financial statements.

The special purpose financial report was compiled exclusively for the benefit of Shire of Derby/West Kimberley who are responsible for the reliability, accuracy and completeness of the information used to compile them. Accordingly, the special purpose financial report may not be suitable for other purposes. We do not accept responsibility for the contents of the special purpose financial report.

A handwritten signature in black ink, appearing to read 'Russell Barnes'.

Russell Barnes
Director
[Moore Australia \(WA\) Pty Ltd](http://www.moore-australia.com.au)

SHIRE OF DERBY-WEST KIMBERLEY**MONTHLY FINANCIAL REPORT****(Containing the required statement of financial activity and statement of financial position)****For the period ended 30 April 2024*****LOCAL GOVERNMENT ACT 1995******LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996*****TABLE OF CONTENTS**

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**SHIRE OF DERBY-WEST KIMBERLEY
STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 APRIL 2024**

Note	Amended Budget Estimates (a) \$	YTD Budget Estimates (b) \$	YTD Actual (c) \$	Variance* \$ (c) - (b) \$	Variance* % ((c) - (b))/(b) %	Var.
OPERATING ACTIVITIES						
Revenue from operating activities						
General rates	8,687,508	8,681,675	8,661,332	(20,343)	(0.23%)	
Rates excluding general rates	458,580	458,580	448,659	(9,921)	(2.16%)	
Grants, subsidies and contributions	20,626,150	17,226,052	7,279,562	(9,946,490)	(57.74%)	▼
Fees and charges	5,589,579	5,015,504	5,192,050	176,546	3.52%	▲
Interest revenue	188,500	155,810	217,141	61,331	39.36%	▲
Other revenue	781,028	641,396	1,081,663	440,267	68.64%	▲
Profit on asset disposals	16,890	16,890	16,890	0	0.00%	
	36,348,235	32,195,907	22,897,297	(9,298,610)	(28.88%)	
Expenditure from operating activities						
Employee costs	(14,303,714)	(11,893,704)	(11,142,727)	750,977	6.31%	▲
Materials and contracts	(27,465,972)	(21,644,633)	(20,304,828)	1,339,805	6.19%	▲
Utility charges	(910,422)	(746,546)	(779,278)	(32,732)	(4.38%)	▼
Depreciation	(7,502,775)	(6,249,800)	(8,902,425)	(2,652,625)	(42.44%)	▼
Finance costs	(89,360)	(60,282)	(88,072)	(27,790)	(46.10%)	▼
Insurance	(1,386,383)	(1,039,787)	(1,334,644)	(294,857)	(28.36%)	▼
Other expenditure	(1,307,089)	(1,037,190)	(614,209)	422,981	40.78%	▲
Loss on asset disposals	(37,048)	(37,048)	(37,048)	0	0.00%	
	(53,002,763)	(42,708,990)	(43,203,231)	(494,241)	(1.16%)	
Non-cash amounts excluded from operating activities	2(b) 7,522,933	6,269,958	8,922,583	2,652,625	42.31%	▲
Amount attributable to operating activities	(9,131,595)	(4,243,125)	(11,383,351)	(7,140,226)	(168.28%)	
INVESTING ACTIVITIES						
Inflows from investing activities						
Proceeds from capital grants, subsidies and contributions	28,522,710	23,767,223	12,244,202	(11,523,021)	(48.48%)	▼
Proceeds from disposal of assets	73,500	73,500	73,500	0	0.00%	
	28,596,210	23,840,723	12,317,702	(11,523,021)	(48.33%)	
Outflows from investing activities						
Payments for property, plant and equipment	(10,724,038)	(8,959,897)	(2,552,204)	6,407,693	71.52%	▲
Payments for construction of infrastructure	(24,474,972)	(20,395,712)	(5,767,074)	14,628,638	71.72%	▲
	(35,199,010)	(29,355,609)	(8,319,278)	21,036,331	71.66%	
Amount attributable to investing activities	(6,602,800)	(5,514,886)	3,998,424	9,513,310	172.50%	
FINANCING ACTIVITIES						
Inflows from financing activities						
Proceeds from new debentures	10,000,000	5,000,000	5,000,000	0	0.00%	
	10,000,000	5,000,000	5,000,000	0	0.00%	
Outflows from financing activities						
Repayment of borrowings	(395,335)	(223,707)	(223,707)	0	0.00%	
Transfer to reserves	(483,324)	0	0	0	0.00%	
	(878,659)	(223,707)	(223,707)	0	0.00%	
Amount attributable to financing activities	9,121,341	4,776,293	4,776,293	0	0.00%	
MOVEMENT IN SURPLUS OR DEFICIT						
Surplus or deficit at the start of the financial year	6,613,054	6,613,054	6,613,054	0	0.00%	
Amount attributable to operating activities	(9,131,595)	(4,243,125)	(11,383,351)	(7,140,226)	(168.28%)	▼
Amount attributable to investing activities	(6,602,800)	(5,514,886)	3,998,424	9,513,310	172.50%	▲
Amount attributable to financing activities	9,121,341	4,776,293	4,776,293	0	0.00%	
Surplus or deficit after imposition of general rates	0	1,631,336	4,004,420	2,373,084	145.47%	▲

KEY INFORMATION

▲ ▼ Indicates a variance between Year to Date (YTD) Budget and YTD Actual data as per the adopted materiality threshold.

* Refer to Note 3 for an explanation of the reasons for the variance.

This statement is to be read in conjunction with the accompanying Financial Statements and Notes.

**SHIRE OF DERBY-WEST KIMBERLEY
STATEMENT OF FINANCIAL POSITION
FOR THE PERIOD ENDED 30 APRIL 2024**

	Actual 30 June 2023	Actual as at 30 April 2024
	\$	\$
CURRENT ASSETS		
Cash and cash equivalents	11,819,687	6,821,621
Trade and other receivables	2,207,236	2,254,601
Inventories	50,780	48,295
Other assets	313,412	0
TOTAL CURRENT ASSETS	14,391,115	9,124,517
NON-CURRENT ASSETS		
Trade and other receivables	118,798	118,798
Property, plant and equipment	47,313,725	48,694,712
Infrastructure	304,315,196	302,257,404
TOTAL NON-CURRENT ASSETS	351,747,719	351,070,914
TOTAL ASSETS	366,138,834	360,195,431
CURRENT LIABILITIES		
Trade and other payables	4,993,032	2,688,815
Other liabilities	1,192,405	894,802
Borrowings	237,288	5,013,581
Employee related provisions	963,120	963,120
Other provisions	56,144	0
TOTAL CURRENT LIABILITIES	7,441,989	9,560,318
NON-CURRENT LIABILITIES		
Borrowings	2,447,455	2,447,455
Employee related provisions	97,550	97,550
Other provisions	5,533,378	5,533,378
TOTAL NON-CURRENT LIABILITIES	8,078,383	8,078,383
TOTAL LIABILITIES	15,520,372	17,638,701
NET ASSETS	350,618,462	342,556,730
EQUITY		
Retained surplus	66,807,204	58,745,472
Reserve accounts	975,801	975,801
Revaluation surplus	282,835,457	282,835,457
TOTAL EQUITY	350,618,462	342,556,730

This statement is to be read in conjunction with the accompanying notes.

**SHIRE OF DERBY-WEST KIMBERLEY
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 APRIL 2024**

1 BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES

BASIS OF PREPARATION

This prescribed financial report has been prepared in accordance with the *Local Government Act 1995* and accompanying regulations.

Local Government Act 1995 requirements

Section 6.4(2) of the *Local Government Act 1995* read with the *Local Government (Financial Management) Regulations 1996*, prescribe that the financial report be prepared in accordance with the *Local Government Act 1995* and, to the extent that they are not inconsistent with the Act, the Australian Accounting Standards. The Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and Interpretations of the Australian Accounting Standards Board were applied where no inconsistencies exist.

The *Local Government (Financial Management) Regulations 1996* specify that vested land is a right-of-use asset to be measured at cost, and is considered a zero cost concessionary lease. All right-of-use assets under zero cost concessionary leases are measured at zero cost rather than at fair value, except for vested improvements on concessionary land leases such as roads, buildings or other infrastructure which continue to be reported at fair value, as opposed to the vested land which is measured at zero cost. The measurement of vested improvements at fair value is a departure from AASB 16 which would have required the Shire to measure any vested improvements at zero cost.

Local Government (Financial Management) Regulations 1996, regulation 34 prescribes contents of the financial report. Supporting information does not form part of the financial report.

Accounting policies which have been adopted in the preparation of this financial report have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the financial report has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

THE LOCAL GOVERNMENT REPORTING ENTITY

All funds through which the Shire controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

All monies held in the Trust Fund are excluded from the financial statements.

Judgements and estimates

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The balances, transactions and disclosures impacted by accounting estimates are as follows:

- estimated fair value of certain financial assets
- impairment of financial assets
- estimation of fair values of land and buildings, infrastructure and investment property
- estimated of fair value of provisions

SIGNIFICANT ACCOUNTING POLICES

Significant accounting policies utilised in the preparation of these statements are as described within the 2023-24 Annual Budget. Please refer to the adopted budget document for details of these policies.

PREPARATION TIMING AND REVIEW

Date prepared: All known transactions up to 08 May 2024

SHIRE OF DERBY-WEST KIMBERLEY
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 APRIL 2024

2 STATEMENT OF FINANCIAL ACTIVITY INFORMATION

		Amended Budget Opening 1 July 2023	Actual as at 30 June 2023	Actual as at 30 April 2024
(a) Net current assets used in the Statement of Financial Activity	Note			
Current assets		\$	\$	\$
Cash and cash equivalents		12,346,041	11,819,687	6,821,62
Trade and other receivables		1,888,134	2,207,236	2,254,60
Inventories		59,048	50,780	48,29
Other assets		0	313,412	
		14,293,223	14,391,115	9,124,51
Less: current liabilities				
Trade and other payables		(3,290,325)	(4,993,032)	(2,688,81
Other liabilities		0	(1,192,405)	(894,80
Borrowings		(395,335)	(237,288)	(5,013,58
Employee related provisions		(691,514)	(963,120)	(963,12
Other provisions		0	(56,144)	
		(4,377,174)	(7,441,989)	(9,560,31
Net current assets		9,916,049	6,949,126	(435,80
Less: Total adjustments to net current assets	2(c)	(178,025)	(336,072)	4,440,22
Closing funding surplus / (deficit)		9,738,024	6,613,054	4,004,42

(b) Non-cash amounts excluded from operating activities

The following non-cash revenue and expenditure has been excluded from operating activities within the Statement of Financial Activity in accordance with *Financial Management Regulation 32*.

Non-cash amounts excluded from operating activities

Adjustments to operating activities

Less: Profit on asset disposals

Add: Loss on asset disposals

Add: Depreciation

Total non-cash amounts excluded from operating activities

	Amended Budget Estimates 30 June 2024	YTD Budget Estimates 30 April 2024	YTD Actual 30 April 2024
	\$	\$	\$
Less: Profit on asset disposals	(16,890)	(16,890)	(16,890)
Add: Loss on asset disposals	37,048	37,048	37,04
Add: Depreciation	7,502,775	6,249,800	8,902,42
Total non-cash amounts excluded from operating activities	7,522,933	6,269,958	8,922,58

(c) Current assets and liabilities excluded from budgeted deficiency

The following current assets and liabilities have been excluded from the net current assets used in the Statement of Financial Activity in accordance with *Financial Management Regulation 32* to agree to the surplus/(deficit) after imposition of general rates.

Adjustments to net current assets

Less: Reserve accounts

Add: Current liabilities not expected to be cleared at the end of the year

- Current portion of borrowings

- Current portion of employee benefit provisions held in reserve

Total adjustments to net current assets

	Amended Budget Opening 1 July 2023	Actual as at 30 June 2023	Actual as at 30 April 2024
	\$	\$	\$
Less: Reserve accounts	(975,801)	(975,801)	(975,80
Add: Current liabilities not expected to be cleared at the end of the year			
- Current portion of borrowings	395,335	237,288	5,013,58
- Current portion of employee benefit provisions held in reserve	402,441	402,441	402,44
Total adjustments to net current assets	(178,025)	(336,072)	4,440,22

CURRENT AND NON-CURRENT CLASSIFICATION

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. Unless otherwise stated assets or liabilities are classified as current if expected to be settled within the next 12 months, being the Council's operational cycle.

SHIRE OF DERBY-WEST KIMBERLEY
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 APRIL 2024

3 EXPLANATION OF MATERIAL VARIANCES

The material variance thresholds are adopted annually by Council as an indicator of whether the actual expenditure or revenue varies from the year to date actual materially.

The material variance adopted by Council for the 2023-24 year is \$30,000 or 10.00% whichever is the greater.

Description	Var. \$	Var. %	
	\$	%	
Revenue from operating activities			
Grants, subsidies and contributions	(9,946,490)	(57.74%)	▼
AGRN 1044 - Recovery funding has not been received.			
Budgeted contributions have not been received.			
Fees and charges	176,546	3.52%	▲
YTD Budget is profiled as 10/12th of the annual budget excluding domestic and commercial collection fees.			
Airport revenue higher than YTD budget.			
Interest revenue	61,331	39.36%	▲
Interest earnings are higher than annual budget.			
Other revenue	440,267	68.64%	▲
Licensing commission. Unbudgeted revenue for reimbursements including insurance reimbursements			
Expenditure from operating activities			
Employee costs	750,977	6.31%	▲
Employee costs are lower than budget due to vacancies.			
Materials and contracts	1,339,805	6.19%	▲
YTD Budget is profiled as 10/12th of the annual budget.			
Unbudgeted expenditure for flood damage AGRN 1044.			
Utility charges	(32,732)	(4.38%)	▼
YTD Budget is profiled as 9/12th of the annual budget.			
Electricity costs higher than annual budget.			
Depreciation	(2,652,625)	(42.44%)	▼
Roads Depreciation is higher than annual budget			

**SHIRE OF DERBY-WEST KIMBERLEY
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 APRIL 2024**

3 EXPLANATION OF MATERIAL VARIANCES

The material variance thresholds are adopted annually by Council as an indicator of whether the actual expenditure or revenue varies from the year to date actual materially.

The material variance adopted by Council for the 2023-24 year is \$30,000 or 10.00% whichever is the greater.

Description	Var. \$	Var. %	
	\$	%	
Finance costs	(27,790)	(46.10%)	▼
Loan Interest Repayments - accrued interest treatment			
Insurance	(294,857)	(28.36%)	▼
Staff Housing and WATER - Insurance are higher than YTD budget recovered as other revenue			
Other expenditure	422,981	40.78%	▲
YTD Budget is profiled as 9/12th of the annual budget.			
Non-cash amounts excluded from operating activities	2,652,625	42.31%	▲
Depreciation and asset disposals.			
Inflows from investing activities			
Proceeds from capital grants, subsidies and contributions	(11,523,021)	(48.48%)	▼
YTD Budget is profiled as 10/12th of the annual budget.			
Funding not yet received: Various road grants, Staff Housing \$1.2m, Recreation \$2.2m, Flood AGRN \$12m			
Outflows from investing activities			
Payments for property, plant and equipment	6,407,693	71.52%	▲
YTD Budget is profiled as 10/12th of the annual budget.			
Plant purchases, staff housing.			
Payments for construction of infrastructure	14,628,638	71.72%	▲
YTD Budget is profiled as 10/12th of the annual budget.			
Road flood damage works.			
Surplus or deficit after imposition of general rates	2,373,084	145.47%	▲
Due to variances described above			

SHIRE OF DERBY-WEST KIMBERLEY**SUPPLEMENTARY INFORMATION****TABLE OF CONTENTS**

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**SHIRE OF DERBY-WEST KIMBERLEY
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 APRIL 2024**

1 KEY INFORMATION

Funding Surplus or Deficit Components

	Funding surplus / (deficit)			
	Amended Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)
Opening	\$6.61 M	\$6.61 M	\$6.61 M	\$0.00 M
Closing	\$0.00 M	\$1.63 M	\$4.00 M	\$2.37 M

Refer to Statement of Financial Activity

Cash and cash equivalents		
	\$	% of total
Unrestricted Cash	\$5.85 M	85.7%
Restricted Cash	\$0.98 M	14.3%

Refer to 3 - Cash and Financial Assets

Payables		
	\$	% Outstanding
Trade Payables	\$1.83 M	
0 to 30 Days		88.5%
Over 30 Days		11.5%
Over 90 Days		0.8%

Refer to 9 - Payables

Receivables		
	\$	% Collected
Rates Receivable	\$1.44 M	84.4%
Trade Receivable	\$0.81 M	% Outstanding
Over 30 Days		66.2%
Over 90 Days		35.5%

Refer to 7 - Receivables

Key Operating Activities

Amount attributable to operating activities			
Amended Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)
(\$9.13 M)	(\$4.24 M)	(\$11.38 M)	(\$7.14 M)

Refer to Statement of Financial Activity

Rates Revenue		
YTD Actual	\$	% Variance
YTD Budget	\$8.68 M	(0.2%)

Refer to 10 - Rate Revenue

Grants and Contributions		
YTD Actual	\$	% Variance
YTD Budget	\$17.23 M	(57.7%)

Refer to 13 - Grants and Contributions

Fees and Charges		
YTD Actual	\$	% Variance
YTD Budget	\$5.02 M	3.5%

Refer to Statement of Financial Activity

Key Investing Activities

Amount attributable to investing activities			
Amended Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)
(\$6.60 M)	(\$5.51 M)	\$4.00 M	\$9.51 M

Refer to Statement of Financial Activity

Proceeds on sale		
YTD Actual	\$	%
Amended Budget	\$0.07 M	0.0%

Refer to 6 - Disposal of Assets

Asset Acquisition		
YTD Actual	\$	% Spent
Amended Budget	\$24.47 M	(76.4%)

Refer to 5 - Capital Acquisitions

Capital Grants		
YTD Actual	\$	% Received
Amended Budget	\$25.13 M	(87.1%)

Refer to 5 - Capital Acquisitions

Key Financing Activities

Amount attributable to financing activities			
Amended Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)
\$9.12 M	\$4.78 M	\$4.78 M	\$0.00 M

Refer to Statement of Financial Activity

Borrowings	
Principal repayments	(\$0.22 M)
Interest expense	(\$0.05 M)
Principal due	\$7.46 M

Refer to 11 - Borrowings

Reserves	
Reserves balance	\$0.98 M
Interest earned	\$0.00 M

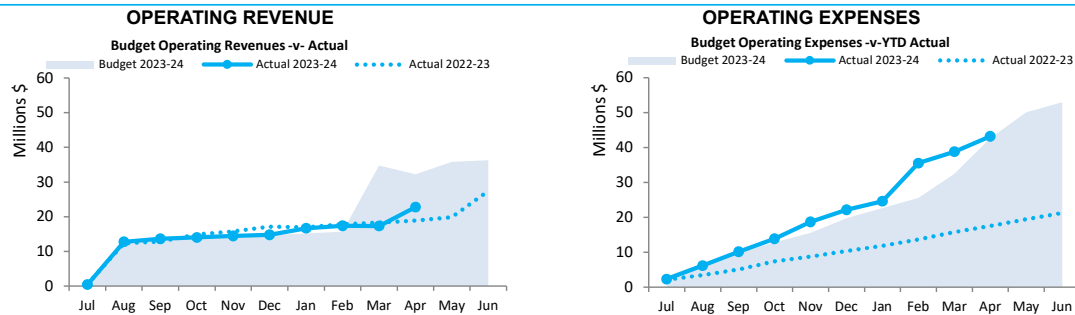
Refer to 4 - Cash Reserves

This information is to be read in conjunction with the accompanying Financial Statements and notes.

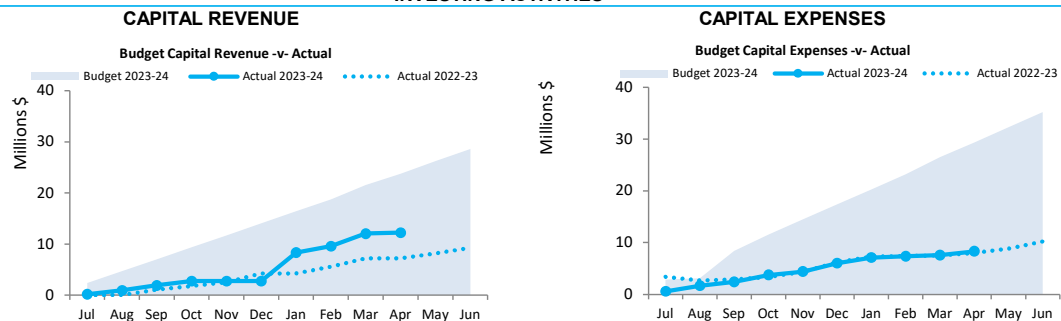
**SHIRE OF DERBY-WEST KIMBERLEY
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 APRIL 2024**

2 KEY INFORMATION - GRAPHICAL

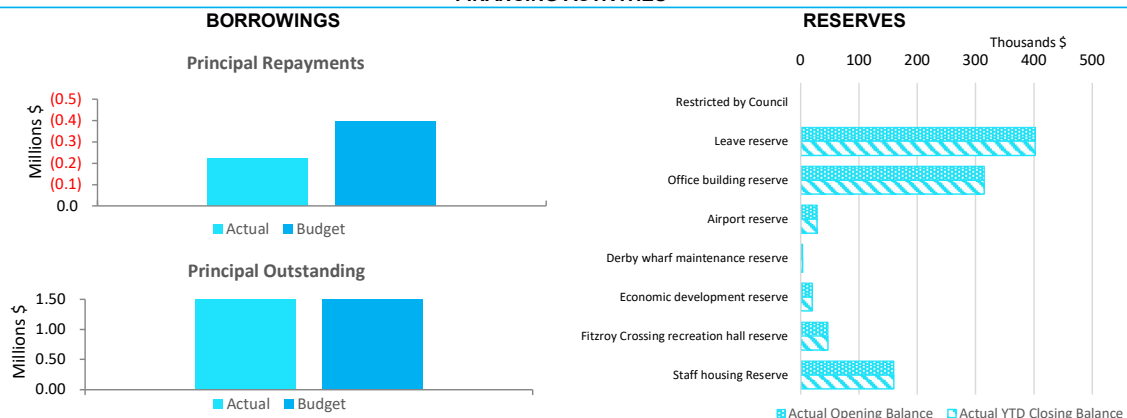
OPERATING ACTIVITIES



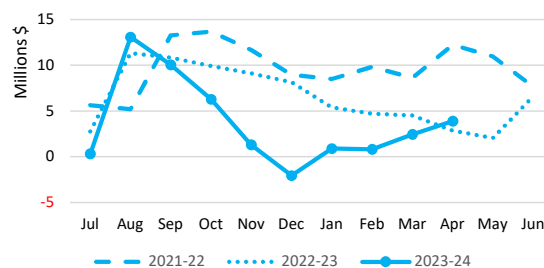
INVESTING ACTIVITIES



FINANCING ACTIVITIES



Closing funding surplus / (deficit)



This information is to be read in conjunction with the accompanying Financial Statements and Notes.

**SHIRE OF DERBY-WEST KIMBERLEY
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 APRIL 2024**

3 CASH AND FINANCIAL ASSETS

Description	Classification	Unrestricted	Restricted	Total Cash	Trust	Institution	Interest Rate	Maturity Date
		\$	\$	\$	\$			
Cash On Hand	Cash and cash equivalents	2,450	0	2,450	0	Cash on Hand	Nil	Nil
Municipal Bank Account	Cash and cash equivalents	5,614,965	0	5,614,965	0	ANZ	Variable	Nil
CBA Bank Acc - Fitzroy Deposits	Cash and cash equivalents	144,813	0	144,813	0	CBA	Nil	Nil
Municipal Investment Account	Cash and cash equivalents	83,592	0	83,592	0	ANZ	Variable	Nil
Reserve Bank Account	Financial assets at amortised cost	0	975,801	975,801	0	ANZ	4.83%	Jul-24
Trust Cash at Bank	Cash and cash equivalents	0	0	0	295,981	ANZ	Nil	Nil
Total		5,845,820	975,801	6,821,621	295,981			
Comprising								
Cash and cash equivalents		5,845,820	0	5,845,820	295,981			
Financial assets at amortised cost		0	975,801	975,801	0			
		5,845,820	975,801	6,821,621	295,981			

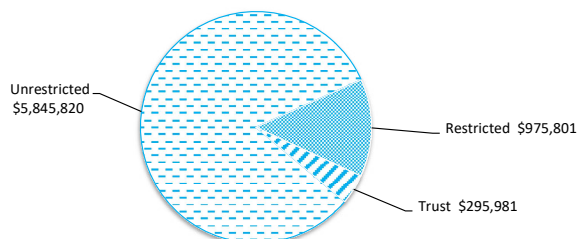
KEY INFORMATION

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value. Bank overdrafts are reported as short term borrowings in current liabilities in the statement of net current assets.

The local government classifies financial assets at amortised cost if both of the following criteria are met:

- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

Financial assets at amortised cost held with registered financial institutions are listed in this note other financial assets at amortised cost are provided in Note 4 - Other assets.



**SHIRE OF DERBY-WEST KIMBERLEY
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 APRIL 2024**

4 RESERVE ACCOUNTS

Reserve name	Budget Opening Balance	Budget Interest Earned	Budget Transfers In (+)	Budget Transfers Out (-)	Budget Closing Balance	Actual Opening Balance	Actual Interest Earned	Actual Transfers In (+)	Actual Transfers Out (-)	Actual YTD Closing Balance
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Restricted by Council										
Leave reserve	402,441	0	0	0	402,441	402,441	0	0	0	402,441
Office building reserve	314,511	0	0	0	314,511	314,511	0	0	0	314,511
Airport reserve	28,456	0	0	0	28,456	28,456	0	0	0	28,456
Derby wharf maintenance reserve	3,721	0	0	0	3,721	3,721	0	0	0	3,721
Economic development reserve	19,936	0	0	0	19,936	19,936	0	0	0	19,936
Fitzroy Crossing recreation hall reserve	46,771	0	0	0	46,771	46,771	0	0	0	46,771
Staff housing Reserve	159,965	0	483,324	0	643,289	159,965	0	0	0	159,965
	975,801	0	483,324	0	1,459,125	975,801	0	0	0	975,801

**SHIRE OF DERBY-WEST KIMBERLEY
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 APRIL 2024**

INVESTING ACTIVITIES

5 CAPITAL ACQUISITIONS

Capital acquisitions	Amended Budget	YTD Budget (a)	YTD Actual (b)	Variance (b - a)
	\$	\$	\$	\$
Buildings	9,362,500	7,810,386	1,988,550	(5,821,836)
Furniture & Equipment	222,577	189,244	131,185	(58,059)
Plant & Equipment	1,138,961	960,267	432,469	(527,792)
Acquisition of property, plant and equipment	10,724,038	8,959,897	2,552,204	(6,407,693)
Infrastructure Roads	17,445,488	14,537,850	4,943,363	(9,594,487)
Infrastructure Footpaths	79,734	66,440	0	(66,440)
Infrastructure Drainage	8,500	7,083	8,500	1,417
Infrastructure Parks & Ovals	100,000	83,330	0	(83,330)
Infrastructure Airports	3,000,000	2,500,000	0	(2,500,000)
Infrastructure - Wharf	50,000	41,660	0	(41,660)
Infrastructure Other	3,791,250	3,159,349	815,211	(2,344,139)
Acquisition of infrastructure	24,474,972	20,395,712	5,767,074	(14,628,638)
Total capital acquisitions	35,199,010	29,355,609	8,319,278	(21,036,331)
Capital Acquisitions Funded By:				
Capital grants and contributions	25,125,510	23,767,223	3,245,778	(20,521,442)
Borrowings	10,000,000	5,000,000	5,000,000	0
Other (disposals & C/Fwd)	73,500	73,500	73,500	0
Contribution - operations	0	514,886	0	(514,886)
Capital funding total	35,199,010	29,355,609	8,319,278	(21,036,331)

SIGNIFICANT ACCOUNTING POLICIES

Each class of fixed assets within either plant and equipment or infrastructure, is carried at cost or fair value as indicated less, where applicable, any accumulated depreciation and impairment losses.

Assets for which the fair value as at the date of acquisition is under \$5,000 are not recognised as an asset in accordance with *Financial Management Regulation 17A (5)*. These assets are expensed immediately.

Where multiple individual low value assets are purchased together as part of a larger asset or collectively forming a larger asset exceeding the threshold, the individual assets are recognised as one asset and capitalised.

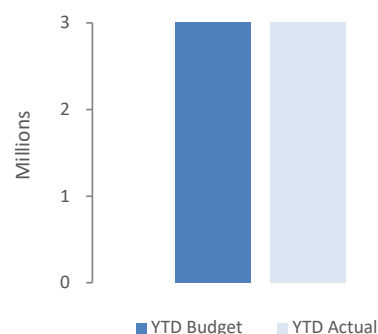
Initial recognition and measurement for assets held at cost

Plant and equipment including furniture and equipment is recognised at cost on acquisition in accordance with *Financial Management Regulation 17A*. Where acquired at no cost the asset is initially recognise at fair value. Assets held at cost are depreciated and assessed for impairment annually.

Initial recognition and measurement between mandatory revaluation dates for assets held at fair value

In relation to this initial measurement, cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at zero cost or otherwise significantly less than fair value, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the Shire includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads.

Payments for Capital Acquisitions



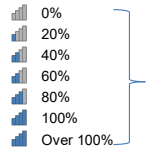
SHIRE OF DERBY-WEST KIMBERLEY
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 APRIL 2024

INVESTING ACTIVITIES

5 CAPITAL ACQUISITIONS - DETAILED

Capital expenditure total

Level of completion indicators



Percentage Year to Date Actual to Annual Budget expenditure where the expenditure over budget highlighted in red.

Level of completion indicator, please see table at the end of this note for further detail.

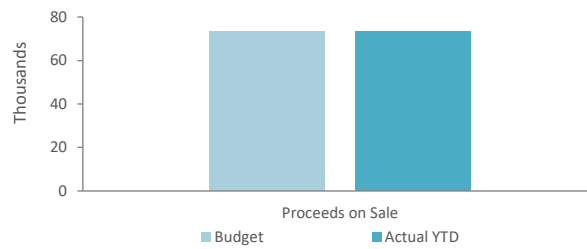
		Current Budget	Amended Year to Date Budget	Year to Date Actual	Variance (Under)/Over
Account Description					
Capital Expenditure					
Buildings					
4050210	ANIMAL - Building (Capital)	5,000	4,160	0	(4,160)
4080710	WELFARE - Building (Capital)	10,000	10,000	9,854	(146)
4090110	STF HOUSE - Building (Capital)	7,550,500	6,292,083	1,461,999	(4,830,084)
4110110	HALLS - Building (Capital)	0	0	1,269	1,269
4110210	SWIM AREAS - Building (Capital)	407,000	339,160	412,822	73,662
4110610	HERITAGE - Building (Capital)	210,000	174,990	5,513	(169,477)
4120110	ROADC - Building (Capital)	0	0	7,187	7,187
4130210	TOUR - Building (Capital)	20,000	16,660	440	(16,220)
4140210	ADMIN - Building (Capital)	9,000	9,000	10,822	1,822
4140310	PWO - Building (Capital)	420,000	350,000	0	(350,000)
4140311	PWO - Building Derby & Fitroy New Accommodation (Capital)	700,000	583,333	0	(583,333)
4040110	MEMBERS - Building (Capital)	0	0	5,234	5,234
4120610	AERO - Building (Capital)	31,000	31,000	2,165	(28,835)
4110310	REC - Other Rec Facilities Building (Capital)	0	0	71,245	71,245
Buildings Total		9,362,500	7,810,386	1,988,550	(5,821,836)
Furniture & Equipment					
4040130	MEMBERS - Plant & Equipment (Capital)	22,577	22,577	22,815	238
4040240	OTH GOV - Furniture & Equipment (Capital)	200,000	166,667	108,370	(58,296)
Furniture & Equipment Total		222,577	189,244	131,185	(58,058)
Plant & Equipment					
4070430	HEALTH - Plant & Equipment (Capital)	20,150	20,150	20,150	0
4070730	OTH HEALTH - Plant & Equipment (Capital)	46,682	46,682	58,934	12,252
4080730	WELFARE - Plant & Equipment (Capital)	50,646	42,200	0	(42,200)
4110330	REC - Plant & Equipment (Capital)	0	0	49,306	49,306
4120130	ROADC - Plant & Equipment (Capital)	209,409	174,507	162,059	(12,448)
4140230	ADMIN - Plant and Equipment (Capital)	0	0	2,465	2,465
4140330	PWO - Plant and Equipment (Capital)	812,074	676,728	139,555	(537,173)
Plant & Equipment Total		1,138,961	960,267	432,469	(527,798)
Infrastructure Roads					
4120140	ROADC - Roads Built Up Area - Council Funded	912,000	759,990	117,464	(642,526)
4120142	ROADC - Roads Outside BUA - Gravel - Council Funded	3,379,284	2,816,050	723,017	(2,093,033)
4120156	ROADC - Roads Built Up Area - Flood Damage	0	0	22,947	22,947
4120158	ROADC - Roads Outside BUA - Gravel - Flood Damage	0	0	4,079,935	4,079,935
4120175	ROADC - Airports (Capital)	350,000	291,660	0	(291,660)
4120176	ROADC - EPAR Works AGRN 951 (Capital)	2,500,000	2,083,330	0	(2,083,330)
4120177	ROADC - Emergency Works AGRN 1044 (Capital)	9,845,800	8,204,830	0	(8,204,830)
4120178	ROADC - Reseal Streets Derby & FX (Capital)	260,000	216,660	0	(216,660)
4120179	ROADC - DBCA Funds Works (Capital)	198,404	165,330	0	(165,330)
Infrastructure Roads Total		17,445,488	14,537,850	4,943,363	(9,594,486)
Infrastructure Footpaths					
4120171	ROADC - Footpath Repairs (Capital)	79,734	66,440	0	(66,440)
Infrastructure Footpaths Total		79,734	66,440	0	(66,440)
Infrastructure Drainage					
4120164	ROADC - Drainage (Capital)	8,500	7,083	8,500	1,417
Infrastructure Drainage Total		8,500	7,083	8,500	1,417
Infrastructure Parks & Ovals					
4090170	STF HOUSE -- Infrastructure Parks & Garden (Capital)	100,000	83,330	0	(83,330)
Infrastructure Parks & Ovals Total		100,000	83,330	0	(83,330)
Infrastructure Airports					
4120691	AERO -- Infrastructure Airport (Capital)	3,000,000	2,500,000	0	(2,500,000)
Infrastructure Airports Total		3,000,000	2,500,000	0	(2,500,000)
Infrastructure - Wharf					
4120791	WATER -- Infrastructure Wharf (Capital)	50,000	41,660	0	(41,660)
Infrastructure - Wharf Total		50,000	41,660	0	(41,660)
Infrastructure Other					
4040290	OTH GOV - Infrastructure Other (Capital)	185,000	154,160	156,279	2,119
4050390	OLOPS - Infrastructure Other (Capital)	0	0	3,359	3,359
4090190	STF HOUSE - Infrastructure Other (Capital)	500,000	416,660	0	(416,660)
4110370	REC - Infrastructure Parks & Gardens (Capital)	200,000	166,667	41,394	(125,273)
4110390	REC - Infrastructure Other (Capital)	2,461,250	2,051,042	528,716	(1,522,326)
4120190	ROADC - Infrastructure Other (Capital)	75,000	62,500	32,990	(29,510)
4120690	AERO - Infrastructure Other (Capital) - Aerodromes	10,000	8,330	13,500	5,170
4120710	WATER - Building (Capital)	20,000	16,660	1,530	(15,130)
4120790	WATER - Infrastructure Other (Capital)	40,000	33,330	9,765	(23,565)
4140390	PWO - Infrastructure Other (Capital)	300,000	250,000	27,678	(222,322)
Infrastructure Other Total		3,791,250	3,159,349	815,211	(2,344,138)
Grand Total		35,199,010	29,355,609	8,319,278	(21,036,330)

**SHIRE OF DERBY-WEST KIMBERLEY
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 APRIL 2024**

OPERATING ACTIVITIES

6 DISPOSAL OF ASSETS

Asset Ref.	Asset description	Budget				YTD Actual			
		Net Book Value	Proceeds	Profit	(Loss)	Net Book Value	Proceeds	Profit	(Loss)
		\$	\$	\$	\$	\$	\$	\$	\$
	Plant and equipment								
4966	Kubota F3680 Mower	0	5,400	5,400	0	0	5,400	5,400	
5038	2013 Tip Truck	75,048	38,000	0	(37,048)	75,048	38,000	0	(37,048)
5042	2013 Fuso Canter	18,610	22,900	4,290	0	18,610	22,900	4,290	
5085	Kubota F3690	0	7,200	7,200	0	0	7,200	7,200	
		93,658	73,500	16,890	(37,048)	93,658	73,500	16,890	(37,048)

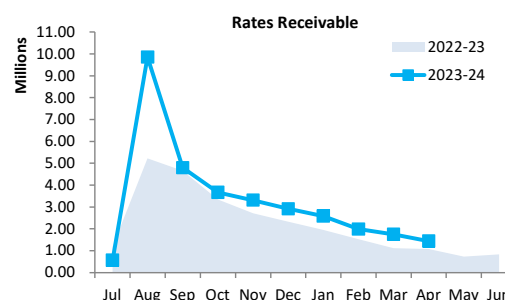


**SHIRE OF DERBY-WEST KIMBERLEY
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 APRIL 2024**

OPERATING ACTIVITIES

7 RECEIVABLES

Rates receivable	30 June 2023	30 Apr 2024
	\$	\$
Opening arrears previous years	2,274,863	1,131,847
Levied this year	8,668,941	9,109,991
Less - collections to date	(9,658,027)	(8,646,530)
Gross rates collectable	1,285,777	1,595,308
Allowance for impairment of rates receivable	(153,930)	(153,930)
Net rates collectable	1,131,847	1,441,378
% Collected	88.3%	84.4%



Receivables - general	Credit	Current	30 Days	60 Days	90+ Days	Total
	\$	\$	\$	\$	\$	\$
Receivables - general	(4,019)	265,055	206,924	29,045	273,514	770,519
Percentage	(0.5%)	34.4%	26.9%	3.8%	35.5%	
Balance per trial balance						
Trade receivables						770,519
Other receivables						10,140
GST receivable						291,900
Allowance for credit losses of trade receivables						(259,347)
Total receivables general outstanding						813,222

Amounts shown above include GST (where applicable)

KEY INFORMATION

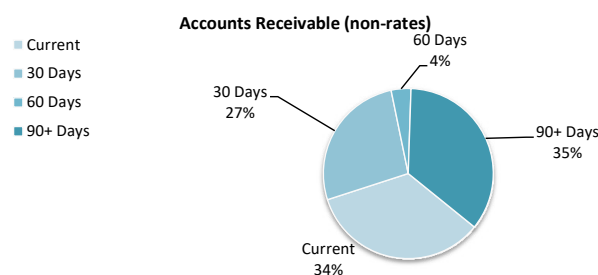
Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business.

Trade receivables are recognised at original invoice amount less any allowances for uncollectable amounts (i.e. impairment). The carrying amount of net trade receivables is equivalent to fair value as it is due for settlement within 30 days.

Classification and subsequent measurement

Receivables which are generally due for settlement within 30 days except rates receivables which are expected to be collected within 12 months are classified as current assets. All other receivables such as, deferred pensioner rates receivable after the end of the reporting period are classified as non-current assets.

Trade and other receivables are held with the objective to collect the contractual cashflows and therefore the Shire measures them subsequently at amortised cost using the effective interest rate method.



**SHIRE OF DERBY-WEST KIMBERLEY
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 APRIL 2024**

OPERATING ACTIVITIES

8 OTHER CURRENT ASSETS

	Opening Balance 1 July 2023	Asset Increase	Asset Reduction	Closing Balance 30 Apr 2024
	\$	\$	\$	\$
Other current assets				
Inventory				
Fuel	32,270	119,466	(122,253)	29,483
Stock on hand	18,510	302	0	18,812
Other assets				
Prepayments	22,457	0	(22,457)	0
Accrued income	290,955	0	(290,955)	0
Total other current assets	364,192	119,768	(435,665)	48,295
Amounts shown above include GST (where applicable)				

KEY INFORMATION

Inventory

Inventories are measured at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

**SHIRE OF DERBY-WEST KIMBERLEY
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 APRIL 2024**

OPERATING ACTIVITIES

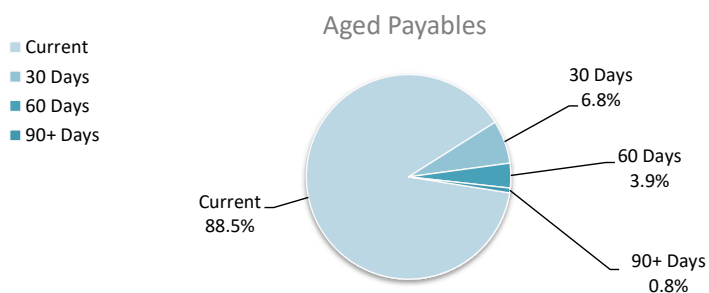
9 PAYABLES

Payables - general	Credit	Current	30 Days	60 Days	90+ Days	Total
	\$	\$	\$	\$	\$	\$
Payables - general	0	1,616,397	124,448	71,356	13,903	1,826,10
Percentage	0.0%	88.5%	6.8%	3.9%	0.8%	
Balance per trial balance						
Sundry creditors						1,826,10
ATO liabilities						52,16
Other payables						632,02
Payroll creditors						3,65
Prepaid rates						174,86
Total payables general outstanding						2,688,81

Amounts shown above include GST (where applicable)

KEY INFORMATION

Trade and other payables represent liabilities for goods and services provided to the Shire prior to the end of the period that are unpaid and arise when the Shire becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are normally paid within 30 days of recognition. The carrying amounts of trade and other payables are considered to be the same as their fair values, due to their short-term nature.



SHIRE OF DERBY-WEST KIMBERLEY
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 APRIL 2024

OPERATING ACTIVITIES

10 RATE REVENUE

General rate revenue

RATE TYPE	Rate in \$ (cents)	Number of Properties	Rateable Value	Rate Revenue \$	Budget Interim Rate Revenue \$	Total Revenue \$	Rate Revenue \$	YTD Actual Interim Rate Revenue \$	Total Revenue \$
Gross rental value									
Gross Rental Value	0.1407	1,402	39,386,474	5,543,269	0	5,543,269	5,543,269	17,366	5,560,63
Unimproved value									
Unimproved Value	0.0835	151	37,667,732	3,144,239	0	3,144,239	3,144,307	(43,610)	3,100,69
Sub-Total		1,553	77,054,206	8,687,508	0	8,687,508	8,687,576	(26,244)	8,661,33
Minimum payment									
Gross rental value									
Gross Rental Value	1,596	273	1,270,616	435,708	0	435,708	435,708	0	435,70
Unimproved value									
Unimproved Value	620	137	298,933	84,872	0	84,872	84,872	0	84,87
Sub-total		410	1,569,549	520,580	0	520,580	520,580	0	520,58
Discount						(70,000)			(71,921)
Total general rates						9,138,088			9,109,99

SHIRE OF DERBY-WEST KIMBERLEY
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 APRIL 2024

FINANCING ACTIVITIES

11 BORROWINGS

Repayments - borrowings

Information on borrowings Particulars	Loan No.	1 July 2023	New Loans		Principal Repayments		Principal Outstanding		Interest Repayments	
			Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
		\$	\$	\$	\$	\$	\$	\$	\$	\$
Staff housing	136	26,728	0	0	(13,149)	(26,728)	13,579	0	(704)	(1,3
Staff housing	146	465,197	0	0	(54,698)	(54,699)	410,499	410,498	(20,993)	(28,5
Staff housing	148	223,894	0	0	(10,231)	(20,693)	213,663	203,201	(4,971)	(9,8
Staff housing		0	0	5,000,000	0	0	0	5,000,000	0	0
Wharf fenders, boat ramp	145	137,417	0	0	(19,875)	(30,956)	117,542	106,461	(4,694)	(8,9
Derby wharf infrastructure	151	212,810	0	0	(58,649)	(40,049)	154,161	172,761	(3,178)	(6,1
Derby airport infrastructure & wharf	152	1,338,829	0	0	(54,316)	(196,344)	1,284,513	1,142,485	(11,518)	(22,3
Derby visitors centre	149	279,868	0	0	(12,789)	(25,866)	267,079	254,002	(6,215)	(12,2
Disaster Recovery, Flood Damage and Fitzroy Crossing Airstrip Refurbishment Project		0	0	5,000,000	0	0	0	5,000,000	0	0
WATC short term loan		0	2,000,000	0	0	0	2,000,000	0	0	0
WATC short term loan		0	2,000,000	0	0	0	2,000,000	0	0	0
WATC short term loan		0	1,000,000	0	0	0	1,000,000	0	0	0
Total		2,684,743	5,000,000	10,000,000	(223,707)	(395,335)	7,461,036	12,289,408	(52,273)	(89,3
Current borrowings		237,288					5,013,581			
Non-current borrowings		2,447,455					2,447,455			
		2,684,743					7,461,036			

All debenture repayments were financed by general purpose revenue.

New borrowings 2023-24

Particulars	Amount Borrowed	Amount Borrowed	Institution	Loan Type	Term Years	Total Interest & Charges	Interest Rate	Amount (Used)		Balance Unspent
	Actual	Budget						Actual	Budget	
	\$	\$				\$	%	\$	\$	\$
Disaster Recovery, Flood Damage and Fitzroy Crossing Airstrip Refurbishment Project	0	5,000,000	WATC	Short term	3	0		0	(5,000,000)	
Staff Housing Project	0	5,000,000	WATC	Short term	3	0		0	(5,000,000)	
New loan	2,000,000	0	WATC	Short term	0	0	4.82%	(2,000,000)	0	
New loan	2,000,000	0	WATC	Short term	0	0	4.83%	(2,000,000)	0	
New loan	1,000,000	0	WATC	Short term	0	0	N/A	(1,000,000)	0	
	5,000,000	10,000,000				0		(5,000,000)	(10,000,000)	

KEY INFORMATION

Borrowing costs are recognised as an expense when incurred except where they are directly attributable to the acquisition, construction or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset until such time as the asset is substantially ready for its intended use or sale.

Fair values of borrowings are not materially different to their carrying amounts, since the interest payable on those borrowings is either close to current market rates or the borrowings are of a short term nature. Non-current borrowings fair values are based on discounted cash flows using a current borrowing rate.

**SHIRE OF DERBY-WEST KIMBERLEY
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 APRIL 2024**

OPERATING ACTIVITIES

12 OTHER CURRENT LIABILITIES

	Note	Opening Balance 1 July 2023	Liability transferred from/(to) non current	Liability Increase	Liability Reduction	Closing Balance 30 April 2024
		\$	\$	\$	\$	\$
Other current liabilities						
Other liabilities						
Contract liabilities		84,860	0	5,291,114	(5,211,158)	164,816
Capital grant/contributions liabilities		1,107,545	0	5,196,819	(5,574,378)	729,986
Total other liabilities		1,192,405	0	10,487,933	(10,785,536)	894,805
Employee Related Provisions						
Provision for annual leave		516,935	0	0	0	516,935
Provision for long service leave		446,185	0	0	0	446,185
Total Provisions		963,120	0	0	0	963,120
Other Provisions						
Other liabilities		56,144	0	0	(56,144)	0
Total Other Provisions		56,144	0	0	(56,144)	0
Total other current liabilities		2,211,669	0	10,487,933	(10,841,680)	1,857,915

Amounts shown above include GST (where applicable)

A breakdown of contract liabilities and associated movements is provided on the following pages at Note 13 and 14

KEY INFORMATION

Provisions

Provisions are recognised when the Shire has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

Employee Related Provisions

Short-term employee benefits

Provision is made for the Shire's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The Shire's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the calculation of net current assets.

Other long-term employee benefits

The Shire's obligations for employees' annual leave and long service leave entitlements are recognised as employee related provisions in the statement of financial position.

Long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur. The Shire's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the Shire does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

Contract liabilities

An entity's obligation to transfer goods or services to a customer for which the entity has received consideration (or the amount is due) from the customer.

Capital grant/contribution liabilities

Grants to acquire or construct recognisable non-financial assets to identified specifications be constructed to be controlled by the Shire are recognised as a liability until such time as the Shire satisfies its obligations under the agreement.

**SHIRE OF DERBY-WEST KIMBERLEY
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 APRIL 2024**

OPERATING ACTIVITIES

13 GRANTS, SUBSIDIES AND CONTRIBUTIONS

Provider	Grants, subsidies and contributions revenue		
	Amended Budget Revenue	YTD Budget	YTD Revenue Actual
	\$	\$	\$
Grants and subsidies			
GEN PUR - Financial Assistance Grant - General	238,603	238,603	178,952
GEN PUR - Financial Assistance Grant - Roads	69,402	69,402	52,052
GEN PUR - Financial Assistance Grant - Aboriginal Access Roads	336,667	336,667	336,667
OTH GOV - Grant Funding	0	0	0
PEST - Grants	5,000	4,160	16,532
OTH HEALTH - Grants	707,500	520,830	611,500
WELFARE - Grants	790,000	658,333	220,500
REC - Grants	321,964	268,300	0
LIBRARY - Grant - Regional Library Services	4,000	3,330	0
OTH CUL - Grants - Other Culture	10,000	8,333	15,000
OTH CUL - Sculptures on the Marsh - Grant	100,000	83,333	13,200
ROADC - Other Grants - Aboriginal Roads	0	0	69,179
ROADC - Other Grants - Roads/Streets	7,290	6,070	0
ROADM - Street Lighting Subsidy	0	0	20,479
AGRN 1044 - Recovery - DRAFWA	17,800,000	14,833,333	5,683,179
ANIMAL - Grants	0	0	32,032
HERITAGE - Grants - State Wharfinger House	0	0	0
WATER - Grant Capital	0	0	0
	20,390,426	17,030,694	7,249,282
Contributions			
RATES - Reimbursement of Debt Collection Costs	50,000	41,660	0
MEMBERS - Reimbursements	7,824	7,824	7,824
OTH GOV - Reimbursements	1,000	1,000	620
ANIMAL - Reimbursements	15,000	12,500	168
FIRE - Reimbursements	10,000	8,330	0
HEALTH - Reimbursements	3,000	1,250	0
OTH HEALTH - Reimbursements	3,000	1,250	0
FIRE - Commissions	5,000	4,160	0
LIBRARY - Fees & Charges	0	0	58
HERITAGE - Contributions & Donations	0	0	211
SWIM AREAS - Reimbursements	0	0	48
OTH CUL - Contributions & Donations - Other Culture	0	0	9,298
AERO - Reimbursements - Aerodromes	0	0	3,798
TOUR - Contributions & Donations	20,000	16,660	0
TOUR - Commission	5,000	4,160	0
TOUR - Other Income Relating to Tourism & Area Promotion	14,000	11,660	0
BUILD - Commission - BSL & CTF	400	330	0
PRIVATE - Private Works Income	15,000	12,500	2,638
ADMIN - Reimbursements	17,000	14,170	0
PWO - Other Reimbursements	15,000	12,500	0
POC - Reimbursement	2,500	2,080	0
AGRN 1044 - Recovery - Contributions and Donations	7,000	5,830	0
LIBRARY - Other Grants	5,000	4,160	5,000
OTH CUL - Grants - Other Culture	20,000	16,667	0
OTH CUL - Sculptures on the Marsh - Grant	20,000	16,667	638
	235,724	195,358	30,288
TOTALS	20,626,150	17,226,052	7,279,569

**SHIRE OF DERBY-WEST KIMBERLEY
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 APRIL 2024**

INVESTING ACTIVITIES

14 CAPITAL GRANTS, SUBSIDIES AND CONTRIBUTIONS

Provider	Capital grants, subsidies and contributions revenue		
	Amended Budget	YTD	YTD Revenue
	Revenue	Budget	Actual
	\$	\$	\$
Capital grants and subsidies			
OLOPS - OTH GOV - Capital Grants - NDRR FS Fire Working Group	92,500	77,080	(
OLOPS - Reimbursements	0	0	(
OTH HEALTH - Grants	0	0	(
OTH HEALTH - Capital Grants	32,000	25,000	(
WELFARE - Grants	0	0	(
WELFARE - Grants (Capital)	0	0	260,88
STF HOUSE - Capital Grants	1,200,000	1,000,000	(
OTH CUL - Grants - Other Culture	0	0	2,000
REC - Capital Grants	2,217,750	1,848,130	(
REC - Grants	0	0	(
ROADC - Other Grants - Roads/Streets	0	0	336,57
HERITAGE -- Capital Grants	210,000	175,000	(
ROADC - Grant AGRN 591 & 1044	12,345,800	10,288,170	(
ROADC - Regional Road Group Grants (MR WA)	810,000	675,000	(
ROADC - Roads to Recovery - Grants	595,545	496,280	(
ROADC - Other Grants -- Roads/Streets	5,445,915	4,538,260	(
ROADC - Regional Road Group Grants (MRWA)	252,399	210,330	352,000
ROADC - Other Grants -- Flood Damage	600,000	500,000	8,443,414
ROADC - Other Grants -- Footpaths	79,734	66,440	(
ROADC - Other Grants -- Aboriginal Roads	500,000	416,660	(
ROADC - Other Grants - Aboriginal Roads	281,067	234,220	132,860
AERO - Grants -- Aerodromes	3,000,000	2,500,000	(
WATER - Reimbursements	0	0	(
WATER - Grant Capital	110,000	91,660	(
PWO - Grant Capital	350,000	291,660	(
AGRN 1044	400,000	333,333	2,716,464
	28,522,710	23,767,223	12,244,201

**SHIRE OF DERBY-WEST KIMBERLEY
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 APRIL 2024**

15 TRUST FUND

Funds held at balance date which are required by legislation to be credited to the trust fund and which are not included in the financial statements are as follows:

Description	Opening Balance 1 July 2023	Amount Received	Amount Paid	Closing Balance 30 Apr 2024
	\$	\$	\$	\$
Public open spaces	295,981	0	0	295,981
	295,981	0	0	295,981

**SHIRE OF DERBY-WEST KIMBERLEY
SUPPLEMENTARY INFORMATION
FOR THE PERIOD ENDED 30 APRIL 2024**

16 BUDGET AMENDMENTS

Amendments to original budget since budget adoption. Surplus/(Deficit)

Description	Council Resolution	Classification	Non Cash Adjustment \$	Increase in Available Cash \$	Decrease in Available Cash \$	Amended Budget Running Balance \$
Budget adoption						
Rates excluding general rates	28/03/2024 item 12.1	Operating revenue	0	8,000	0	8,000
Grants, subsidies and contributions	28/03/2024 item 12.1	Operating revenue	0	18,358,996	0	18,366,996
Fees and charges	28/03/2024 item 12.1	Operating revenue	0	47,823	0	18,414,819
Interest revenue	28/03/2024 item 12.1	Operating revenue	0	1,500	0	18,416,319
Other revenue	28/03/2024 item 12.1	Operating revenue	0	113,508	0	18,529,827
Profit on asset disposals	28/03/2024 item 12.1	Non cash item	16,890	0	0	18,529,827
Employee costs	28/03/2024 item 12.1	Operating expenses	0	0	(162,927)	18,366,900
Materials and contracts	28/03/2024 item 12.1	Operating expenses	0	0	(14,918,377)	3,448,523
Utility charges	28/03/2024 item 12.1	Operating expenses	0	0	(145,247)	3,303,276
Depreciation	28/03/2024 item 12.1	Non cash item	(2,775)	0	0	3,303,276
Insurance	28/03/2024 item 12.1	Operating expenses	0	390,086	0	3,693,362
Other expenditure	28/03/2024 item 12.1	Operating expenses	0	0	(624,500)	3,068,862
Loss on asset disposals	28/03/2024 item 12.1	Non cash item	(37,048)	0	0	3,068,862
Capital grants, subsidies and contributions	28/03/2024 item 12.1	Capital revenue	0	402,000	0	3,470,862
Proceeds from disposal of assets	28/03/2024 item 12.1	Capital revenue	0	73,500	0	3,544,362
Purchase of land and buildings	28/03/2024 item 12.1	Capital expenses	0	0	(265,500)	3,278,862
Purchase of plant and equipment	28/03/2024 item 12.1	Capital expenses	0	33,185	0	3,312,047
Purchase of furniture and equipment	28/03/2024 item 12.1	Capital expenses	0	0	(122,577)	3,189,470
Purchase and construction of infrastructure-other	28/03/2024 item 12.1	Capital expenses	0	0	(64,500)	3,124,970
Surplus or deficit at the start of the financial year	28/03/2024 item 12.1	Opening surplus(deficit)	0	0	(3,124,970)	0
				19,428,598	(19,428,598)	

13 EXECUTIVE SERVICES

13.1 ECONOMIC DEVELOPMENT STUDY AND ACTION PLAN

File Number: 4020

Author: Neil Hartley, Director - Strategic Business

Responsible Officer: Amanda Dexter, Chief Executive Officer

Authority/Discretion: Executive

SUMMARY

At the 25 May 2023 Council Meeting it was agreed that Council would give consideration in its 2023/24 budget, to funding the recommended Derby Port Masterplan's Economic Development Study. Kimberley Development Commission subsequently advised it could assist, if the study was broadened out to capture all of the Shire's economic potential.

The report recommends the adoption of the Request for Quotation (see attached) and the calling of submissions once funding is confirmed.

DISCLOSURE OF ANY INTEREST

Nil applicable by Author or Responsible Officer.

BACKGROUND

The Derby Port Masterplan was endorsed by Council at its 27 April 2023 meeting and included 53 recommendations, one of which (Primary Recommendation #1) was to develop an economic assessment and projections for the Derby Port's operations (vis. *"to understand the Shire's expected longer term financial commitments, undertake a Financial, Commercial, and Economic Viability Analysis of the Derby Port....."*).

These studies can be quite expensive to undertake and so assistance from Kimberley Development Commission (KDC) was sought. Kimberley Development Commission subsequently did offer to assist, if the study was broadened out to a "whole of Shire" plan (as opposed to just being relevant to the Derby Port).

A Workshop with Council Members (facilitated by KDC) occurred on 22 February 2024 to provide background comment on the suggested direction of the study and a draft *Request for Quotation* has subsequently been prepared for Council's consideration.

Following commitments from the WA State Government, KDC has been liaising with it, with the view that the entire cost of the study ought to be met by the WA State Government, but as yet a formal response has not been forthcoming.

STATUTORY ENVIRONMENT

Local Government Act 1995 S3.1 (General function) outlines that the general function of a local government is to provide for the good government of persons in its district and that a liberal approach is to be taken to the construction of the scope of that general function consideration.

POLICY IMPLICATIONS

Nil applicable.

FINANCIAL IMPLICATIONS

These studies can be quite expensive to undertake (depending on the specifications sought) and would be expected to cost \$100-150,000 for a detailed report (although less if specifications were more limited or costs were shared amongst other parties – like Kimberley Development Commission or Kimberley Ports Authority).

Funding was included in the Shire's 2023/24 budget within the general allocation of Derby Port Consultants, as it was hoped that progress could have been made on retaining consultants to undertake the work during the current financial year, however local consultation, and discussions with KDC and state government representatives has resulted in that timeline being extended. These currently budgeted funds will now not be required during 2023/24, but with changing needs and priorities there is no guarantee that a similar level of funding might be available in 2024/25.

Following commitments from the WA State Government, KDC has been liaising with it, with the view that the entire cost ought to be met by the WA State Government, but as yet a formal response has not been forthcoming. Funding in excess of \$100,000 is hoped to be secured.

STRATEGIC IMPLICATIONS

GOAL	OUR PRIORITIES	WE WILL
1. Leadership and Governance	1.2 Capable, inclusive and effective organisation	1.2.1 Provide strong civic leadership
3. Economy	3.1 Industry and business development and growth	3.1.1 Encourage and support appropriate and sustainable investment
3. Economy	3.2 Strong economy	3.2.1 Recognise and promote the economic potential of the district

RISK MANAGEMENT CONSIDERATIONS

RISK	LIKELIHOOD	CONSEQUENCE	RISK ANALYSIS	MITIGATION
Financial: State Government funding is not forthcoming.	Possible	Moderate	Medium	Maintain/carry over a suitable budget allocation for 2024/25.
Financial: Actual contract costs could exceed estimates.	Possible	Minor	Medium	Monitor contract for progress, and variations, and manage accordingly.
Reputation: Study does not adequately reflect the needs of the Shire.	Possible	Moderate	Medium	Monitor contractor actions, progress and direction, and manage accordingly.

CONSULTATION

Consultation has occurred with Kimberley Development Commission and a Council Member's Workshop occurred on 22 February 2024.

There is no requirement for community consultation in regard to this report's considerations, but community comment will be sought as a part of the consultant's development of the Economic Development Strategy and Action Plan.

COMMENT

The development of the *Request for Quotation* has followed the *Western Australian Local Government Association Economic Development Strategy Template* (see attached). The WALGA document is designed for those local governments that wish to prepare their own economic development strategies, but it is also very useful in assisting with the development of a *Request for Quotation (RFQ)* for a consultant to undertake that task. It is considered that due to the scope and scale of a study for the district of the Shire of Derby/West Kimberley, retaining an independent consultant to undertake the task will provide more a more timely and comprehensive result.

The *Request for Quotation* content has been populated through information gleaned from the WALGA Template, the 22 February Council Member's Workshop, and officer understanding of the situation in the Shire. This draft RFQ includes a general thrust of the understood situation in the Shire, and an outline of its possible Vision, Goals and Strategies (which will be subject to review as part of the development process of the actual Study/Action Plan).

The draft RFQ contains the following positions, which Council needs to be comfortable with in adopting the document:

Vision	
To build a Shire economy that is sustainable and provides employment opportunities for everyone in it.	
Goals	10-Year Targets
Community Wellbeing	Shire's unemployment rate to be no more than the national level.
Community Equity	Unemployment levels to be within 1% for each of the townsites of Derby and Fitzroy Crossing.
Business Attractiveness	No unsatisfied (economically sustainable) business service gaps in the Shire.
Strategies	
Strategic Economic Advocacy	Attract government and non-government investment for key infrastructure; lobby to address gaps in service provision; and advocate for policy changes that benefit the Shire.
Accountable Procurement	Lead the way by prioritising accountable local procurement by the Shire and lobby for similar State/Federal Government practices.
Investment	Optimise opportunities for private investment in the Shire

Attraction and Marketing	through collaboration, an effective digital presence, and strategic marketing.
Business Support and Development	Support local (and regional) establishment and development of businesses that service the Shire.

VOTING REQUIREMENT

Simple majority

ATTACHMENTS

1. **WALGA Economic-Development-Strategy-Template** [↓](#) 
2. **Draft Request for Quotation - Economic Development Strategy and Action Plan** [↓](#) 

RECOMMENDATION

That Council:

1. **Endorses the attached Request for Quotation (for an Economic Development Strategy and Action Plan); and**
2. **Directs the CEO to commence the procurement process once a funding source (2024/25 Shire Budget and/or WA State Government) has been confirmed.**

Economic development strategy (template)

About the template

Purpose

WALGA commissioned this template to assist Councils across the State prepare robust Economic Development Strategies (EDSs).

The template includes a standard narrative structure. This addresses all facets of an EDS including understanding existing conditions, auditing strengths and weaknesses, establishing a vision and objectives and creating strategies and action plans to achieve Council's goals.

The template is intended to be useful for the full spectrum of local governments in WA, ranging from very small rural and remote municipalities that have limited resources for planning through to metropolitan Councils that have dedicated teams for economic development. Users can follow the guidance that suits them best, with the template providing links and hints aligned to either 'base model' or more elaborate versions of EDSs.

Economic Development Framework

This template should be read in conjunction with the updated local government [Economic Development Framework \(EDF\)](#) document also commissioned by WALGA. The EDF defines 'economic development' and discusses the role of Councils in this endeavour versus those of other levels of government. It introduces various concepts of economic development that might frame the strategy building process in Councils, including 'community wealth building' and 'planning to three horizons'. The EDF also provides an economic profile for each of WA's regions. For a detailed overview of the scope of EDSs and the role Councils play in delivering functions to support economic development, please see the EDF document.

The overall EDS narrative

The template applies a seven-part narrative.

1. **About the Economic Development Strategy**, outlining the purpose and scope of the strategy and explaining how it fits in with Council's other plans and policies
2. **Profiling the economy**, providing a snapshot of the structure and recent performance of the economy
3. **Forces shaping the economy**, surveying the high level conditions such as technological and structural market shifts, and State and Commonwealth policy settings, within which the local economy must work
4. **Competitiveness and community wealth potential**, auditing the strengths, weaknesses, opportunities and threats facing the local economy
5. **The ambition**, describing Council's vision and associated goals and objectives for the local economy

6. **Strategies to deliver the vision**, setting out what needs to change if the adopted economic development goals and objectives are to be achieved
7. **The plan into action**, breaking down the strategic responses to the vision into a schedule of time bounded actions, with resource requirements and assignment of lead, partnership and support roles.

This structure is not prescriptive. Councils may wish to develop their economic development story and calls to action in other ways. However, the seven part narrative presented in the template reflects a standard, widely practiced, approach to strategic planning.

Timeframes

The template anticipates that EDSs will generally have a 5 year time frame, but set within a longer term vision, perhaps stretching to 10 or 15 years.

Section 1: About the Economic Development Strategy

This section sets out the purpose, scope and timeline of the EDS and explains how it fits with other Council plans and policies. It describes how the EDS was compiled and how Council will monitor and refine the Strategy in the years ahead.

Overview

Content guide

Briefly describe the purpose of the Strategy in guiding Council's role in economic development.

Identify key planning parameters such as the geographic scope of the Strategy, its timeline and whether it is focused on particular sectors or issues.

Provide a word and or diagrammatic depiction of how the EDS relates to the other plans, strategies and policies which the Council has or will develop in the future.

How the Strategy was prepared

Content guide

Describe how the EDS was developed. This should refer to the mandate from Council; that is, when and why was the EDS commissioned.

Give details of who was involved in the development of the Strategy and the process applied to generate this document. Refer to the community/stakeholder engagement process as well as the principal milestones from Council mandate to this product.

If the EDS is premised on an overarching philosophy or economic framing – such as 'Circular Economy', 'Community Wealth Building', 'Triple Bottom Line', 'Competitive Advantage' etc,

introduce this here and explain the reasons for this choice. Discuss how this framing has shaped the general direction of the Strategy.

The EDS is required to align with Council's Strategic Community Plan, which all local governments must produce under legislation.

Sources and tips

Economic Development Australia (EDA) provides an accredited training program which includes detailed course notes on different conceptual frameworks to guide economic development planning. <https://www.edaaustralia.com.au/training/professional-accreditation-stream/>

Local Government Intelligence Unit (Australia) regularly publishes expert essays on local economic development <https://lgiu.org/briefing/a-new-framework-for-economic-development-prioritising-people-place-and-planet/>

Key references on **Community Wealth Building** include: Raghuram Rajan (2020) *The Third Pillar - How Markets and the State Leave the Community Behind*, Harper Collins; Shuman, M. H. (2001) *Going Local: Creating Self-Reliant Communities in a Global Age*, Routledge; CLES (2020) *Own the future: a guide for new local economies*, self-published.

<https://www.harpercollins.com.au/9780008276300/the-third-pillar/>

<https://www.routledge.com/Going-Local-Creating-Self-Reliant-Communities-in-a-Global-Age/Shuman/p/book/9780415927680>

<https://cles.org.uk/blog/own-the-future-a-guide-for-new-local-economies/>

Information on Strategic Community Plans and integrated planning and reporting can be found here:

<https://www.dlgsc.wa.gov.au/local-government/strengthening-local-government/integrated-planning-and-reporting/strategic-community-plan>

<https://www.dlgsc.wa.gov.au/local-government/strengthening-local-government/integrated-planning-and-reporting>

Implementation and monitoring

Content guide

Outline the governance, resourcing and partnership arrangements which Council has, or will, put in place to implement the Strategy. This might include an ongoing internal, external or mixed committee of experts, stakeholders and elected members to oversee the roll out of the action plan in Section 7.

Describe how the impact of Strategy will be evaluated. This could include brief reference to Key Performance Indicators, noting that more detailed discussion of these metrics may be found in Section 7.

If relevant, state how the Strategy will be refreshed during the implementation phase, and when it will be comprehensively reviewed.

Section 2: Economic Profile

This section of the EDS provides an overview of the current structure and recent performance of the LGA economy.

Content guide

Provide a full description of the economy and demography of the municipality.

If possible, provide and interpret time series data on key measures of economic performance, including comparisons with State and national averages. A ten year time frame is usually adequate for this purpose.

A basic EDS should address at least the following economic performance measures; population change; population age composition, number of people employed and hours worked; employment by sector; number of people unemployed.

Appendix A steps out how to calculate and display data for these 'basic' economic performance measures.

If resources allow, the profiling of the local economy should also address:

- Female and male participation rates (versus State and comparable regions)
- Household income and trend (versus State and comparable regions)
- Skills profile and trend (versus State and comparable regions)
- Gross Value Added status and trend (versus State and comparable regions)
- Principal exports (sales to customers outside of the LGA, whether these are within WA, interstate or overseas, and principal imports)
- Escape expenditure by households (retail spending that 'leaks' to providers outside the LGA)
- Principal industries / specialisations (identified using Location Quotient analysis – see Appendix A)
- Local anchor institutions, including total employment and annual spending
- Geography of the economy including areas of socio-economic advantage and disadvantage
- Major infrastructure assets that underpin economic performance, including key transport linkages
- Composition of businesses including their risk of financial failure.

Section 3: Factors shaping the economy

This section looks at the state, national and global environment within which the LGA economy is operating. It canvasses the technological, structural and trade factors which are largely outside the control of local parties, but which will have a profound impact on the direction and trajectory of the local economy.

Content guide

Identify and discuss the external trends, forces and policy settings which will shape the potential futures open to the local economy.

Discussion of these external factors could be organized on three tier basis aligned to global/international, national and state influences. Depending on the LGA in question, potentially relevant topics include:

Global/international

- Climate change and policy responses by governments (for example, the US Inflation Reduction Act, 2022)
- Patterns of outsourcing and on-shoring under the influence of supply chain unbundling, globalization and fragmentation of trading blocs
- Impacts of technology, including sustained working from home, influence of AI in business processes and use of robotics in production

National

- Demographic trends, especially ageing, increasing dependency rates and shifts in internal migration
- Forces shaping the Commonwealth budget including growth in outlays on health and NDIS
- Impact of trade deals already negotiated by the Commonwealth and in the offing
- Developments in Commonwealth industry policy linked to climate change mitigation and defence amongst other factors
- Projected performance of the national economy over the planning period for the EDS
- Policy and engagement with First Nations on recognition and economic development

State

- WA Government's vision and policy settings for metro, regional, rural and remote parts of the State
- Key State Government infrastructure projects
- WA Government's policy settings for, and investment in, education, training and skills development
- WA Government's industry policy and regional priorities
- State Government policy and engagement with First Nations on recognition and economic development
- WA Government policy on resource royalty distribution

Distill the implications of these wider influences for the local economy. For example, will the LGA have to contend with the closure of a major employer or decline of a key industry? Are there emerging industries that align with the competitive and comparative advantages of the local economy?

*Sources and tips***Global/international resources**

The International Monetary Fund publishes a number of documents outlining key global and regional economic trends. These include:

World Economic Outlook - A Survey by the IMF, usually published twice a year. It presents analyses of global economic developments during the near and medium term and addresses topics of pressing interest. (<https://www.imf.org/en/Publications/WEO>)

Regional Economic Outlook (Asia and Pacific) – These reports discuss recent economic developments and prospects for countries in select regions. They address regional policy developments and challenges, and provide country-specific data and analysis, including through analytical pieces on issues of interest to a particular region. (<https://www.imf.org/en/Publications/REO>)

National

The Commonwealth Government's regular 'Intergenerational Reports', published by the Treasury, provide a good overview of long term economic and population projections, as well as the drivers of productivity (https://treasury.gov.au/sites/default/files/2021-06/p2021_182464.pdf)

Course notes commissioned by Economic Development Australia (EDA) for its accredited training program include discussion of macro factors impacting local economies including 'unbundling of value chains' and the rapid rise of e-commerce. (<https://www.edaaustralia.com.au/training/professional-accreditation-stream/>)

ABS National Accounts are quarterly estimates of key economic flows in Australia, including GDP, consumption, investment, income and saving. (<https://www.abs.gov.au/statistics/economy/national-accounts/australian-national-accounts-national-income-expenditure-and-product>)

The IMF has a dashboard displaying key economic indicators for the Australian Economy, including population trends and forecasts, GDP and unemployment rates. (<https://www.imf.org/en/Countries/AUS>)

State

The Western Australian Government produces monthly Economic Profile and Trade Profile documents. The Economic profile provides information on key economic trends for that state, as well as by regions. The Trade profile outlines market outlooks and key exports and trading partners. (<https://www.wa.gov.au/government/publications/western-australias-economy-and-international-trade>)

The Western Australian Treasury Corporation published an 'Economic Strengths' resource providing information and data on economic resilience, the housing market, energy security, exports and trade profiles. (<https://www.watc.wa.gov.au/western-australia/wa-s-economic-strengths/>)

The Western Australian State Budget provides key insights into the WA Government's policy priorities. The budget papers outline the economic and fiscal outlook for the state as well as key initiatives and investment (<https://www.ourstatebudget.wa.gov.au/>). The Western Australian State

Budget also provides regional snapshot documents that outline planned investment and spending by the State Government at the regional level. (<https://www.ourstatebudget.wa.gov.au/regions.html>)

Section 4: Competitiveness and community wealth potential

This section appraises how well placed the LGA economy is to respond to challenges and opportunities that are likely to confront it over the planning period. It applies a three pillar framework to uncover key strengths and weaknesses which need to be addressed in the EDS.

Content guide

Present a strengths, weaknesses, opportunities and threats (SWOT) analysis for the LGA economy.

In developing the SWOT analysis, users could audit the economy's prospects of

- boosting inter-regional exports and other injections of income, and
- containing leakages of income from the LGA

by reference to three categories of 'prosperity enablers' relating to

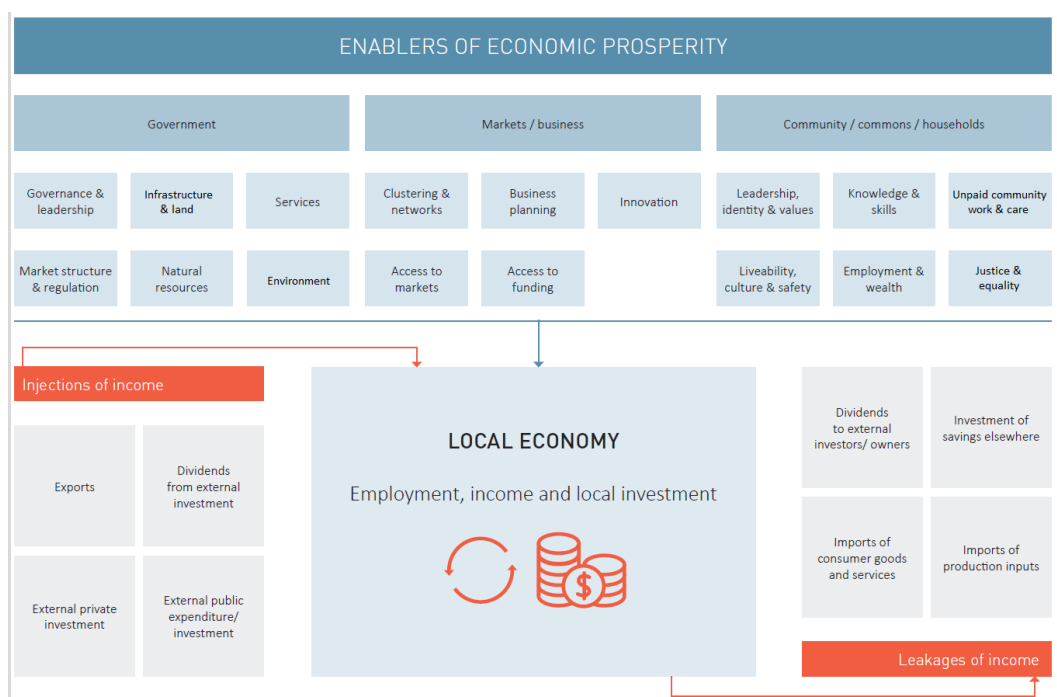
- business,
- government, and
- community.

This is shown below and is derived, in part, from Raghuram Rajan (2020) *The Third Pillar - How Markets and the State Leave the Community Behind*, Harper Collins; Shuman.

An objective for good local economic performance is to **maximise export income** and the associated employment, while also **minimising income leakages through imports**. 'Exports' here refers to what businesses and organisations in the LGA sell to customers located outside of the municipality whether they be in elsewhere in WA, in other States and Territories or overseas. Export earners can include farming, mining and manufacturing enterprises that sell physical products to external customers. They can also be tourism businesses that provide accommodation, hospitality, transport, sightseeing and related services to external customers. Institutions and agencies like hospitals, universities and major schools can also act as exporters by bringing visitors and their associated spending into the LGA.

Export earners will typically be supported by local suppliers and workers. When their export sales increase a flow on impact, known as a multiplier effect, will be felt within their supply chains in the form of additional sales and employment.

A strong local economy needs export earners to underpin employment and investment. Their local multiplier impacts can be diluted if they source inputs from suppliers outside of the LGA or region. Similarly, local multiplier effects will be diluted if consumers import goods and services, by shopping outside of the LGA or online, or by choosing to work or pursue leisure outside the local area.



Sources and tips

The principal sources of export income to a municipality can be identified by:
 Location Quotient analysis as outlined in the previous section – those industries with LQs well above 1.0 will likely be exporters, and / or
 Input Output analysis, applied via a proprietary model (there are several commercial providers of these models in the market).

Input Output analysis can also be used to identify the principal leakages of income from the LGA or relevant region.

Issues to assess under each of the ‘enablers’ shown in the diagram include:

Government

Governance & leadership

- Clarity of strategic direction coming from State and Commonwealth Governments and what this means for the LGA

Infrastructure & land

- Adequacy of employment land stocks
- Availability of infrastructure to support development of employment land and establishment of key industries
- Land fragmentation, land withholding and other ‘market failures’ which may be impeding development of employment areas
- Quality and reliability of basic infrastructure – water, power, sewer, broadband

Government services to support business and economic development

- Effectiveness of local Commonwealth funded employment agencies
- Effectiveness of State Government business support services

Market structure & regulation

- Effectiveness or otherwise of town planning controls in supporting economic development
- Impact of liquor licensing, gambling licensing and other regulations on economic performance.

Natural resources

- Availability of natural resources (soils, minerals, water, forests, fisheries etc.) which impact on economic development
- Arrangements for First Nation stewardship of these resources
- Clarity of policy regarding conservation of natural resources

Environment

- Health of local ecosystems and threats to their sustainability
- Climate change and other environmental hazards potentially impacting the local economy (flooding, fire, rainfall reliability etc)

Markets / business

Clustering & networks

- Existence of established business clusters which improve the competitiveness of constituent firms
- Latent clusters and networks that could be activated with appropriate policies
- Links to clusters and networks in other regions

Business planning

- Evidence that businesses in key export sectors for the local economy are well managed (or otherwise) – a number of commercial providers publish analyses of official data on credit risk by business type by region (see for example <https://svpartners.com.au/resource-centre/commercial-risk-outlook-report/>)
- Availability of resources to support good strategic management of local firms

Innovation

- Presence or absence of infrastructure and programs to support enterprise formation and innovation (e.g., incubators, business angels etc)
- Availability or otherwise of advanced business services (patent attorneys, finance brokers, engineers and designers) to support innovation

Access to markets

- Transport, IT and other infrastructure gaps that may impede access to inter-regional and international export markets

Access to funding

- Availability or otherwise of local banks and finance brokers to support business expansion, recognizing that existing businesses are likely to be the greatest single source of new investment into the LGA economy.

Community / commons / households

Leadership, identity & values

- Availability of local leaders with a clear vision for the LGA economy

- Extent of social capital / cohesion to support an EDS with ambition
- Presence of anchor institutions willing to subscribe to and invest in Community Wealth Building

Livability, culture & safety

- Availability of affordable housing
- Quality of living environments, including access to jobs and opportunities
- Presence or otherwise of a distinctive culture to enrich local living and attract tourists

Knowledge & skills

- Presence of underutilized or dormant skills in the local population
- Availability of mentoring opportunities for local businesses

Unpaid work

- Extent and sustainability of unpaid work in child care and local service agencies which directly and indirectly support economic development

Employment & wealth

- Income and wealth endowment of the local population and the implications for resilience in the face of economic downturns and disasters

Justice & equality

- Actual or potential co-stewardship of the local economy with First Nations people
- Presence or otherwise of concentrations of disadvantage and inter-generational exclusion

Section 5: The ambition

This section puts forward a vision and a set of goals and objectives for the ongoing development of the LGA's economy, based on the competitiveness audit and the views of stakeholders.

Content guide

A manageable number of goals relating to discrete aspects of economic development is required as well as an overarching vision

The goals should be accompanied by objectives and targets.

The EDS may have a five or ten year time horizon, but it should be clear on what the long term outcome/s are that they are working towards

Framing the vision

Ideally, the vision should be a short sharp statement that evocatively conveys how the LGA will change over the near and long term under the influence of the EDS. It should be framed and worded to have a galvanizing effect on all stakeholders.

The overarching vision should convey the current and prospective strengths of the local economy, what the Council wants its economy to be known for and, if relevant, the philosophy underpinning the strategy (community wealth building, circular economy etc.).

What to consider when developing goals

The goals accompanying the vision should unpack the vision and set out what the strategy hopes to achieve.

The goals and objectives should be ambitious but realistic. They should reflect an understanding of the economy gained through statistical profiling, considering the external factors shaping the economy and the SWOT analysis as described above.

Goals and objectives should focus on reinforcing and building on the strengths of the economy, while also mitigating any identified weaknesses.

Goals and objectives should be specific and measurable as far as possible.

Sources and tips

The following illustrates a common way of articulating goals, objectives and targets.



Goal – Economic transformation

The LGA community will strive for economic transformation developing an innovative, creative, prosperous and sustainable local economy

10 year target: The LGA will move into the top half of State LGAs on GRP per capita by 2033



Goal – An open and dynamic economy

The Council and the community will be welcoming and supportive of new ideas, businesses, and residents. The LGA will be well connected to regional, national and international markets physically and digitally.

10 year target: the number of locally owned SMEs with a turnover over \$n,000 will increase from x,000 to y,400 (at n% p.a.), and annual inward investment aligning with the objectives of the strategy will increase year-on-year



Goal – Economic diversification

The economy of the LGA will support a diverse range of local businesses and good employment opportunities for all

10 year target: The share of jobs that are full-time and provide above-average incomes against national benchmarks will increase year-on-year, and the number of towns/districts in the 20% most socio-economic disadvantaged in the State (as measured by ABS's SEIFA index) will fall from x out of y areas in the LGA at present to only 10



Goal – New and expanded exports

The LGA will foster entrepreneurship and innovation in new and existing industries creating additional export products and services to inject new income into the local economy

10 year target: Exports increases from \$x billion per annum to \$y billion (at n% p.a.)



Goal – Community wealth building

Economic transformation will be achieved by community, government and business stakeholders working together to drive economic development. The Strategy will tie in with other strategies, including those focusing on health and well-being, the environment, industry and the arts, in a reinforcing way.

10 year target: The level of supply chain self-containment in the LGA economy will increase from n% of all inputs to y%



Goal – Ecological sustainability

The LGA will focus on developing a more contemporary economy with sustainability at its heart. Economic growth will be climate-resilient, leverage and regenerate natural assets, and the transition to a low-carbon and circular economy will create local business and employment opportunities

10 year target: The LGA will grow the number of businesses participating in the circular economy from x to y. The volume of organic waste to landfill will reduce by 90%. There will be an annual decline in municipal greenhouse gas emissions per dollar of GRP

Many Councils seek to reconcile their economic development goals and objectives with the UN Sustainable Development Goals. (<https://sdgs.un.org/goals>)

Further examples of approaches to specifying goals/objectives are provided in Appendix B.

Section 6: Strategies to deliver the vision

This section identifies what needs to change and what needs to be maintained if the LGA economy is to see improved employment and business outcomes in line with the vision and goals established earlier. This change and continuity agenda is expressed in a strategic direction for each economic development goal in turn.

Content guide

Strategies need to be developed with the specific purpose of meeting the goals and targets identified in Section 5.

Typically, strategies are aligned to each goal.

Alternatively, strategies may address themes or focus areas which will have been identified during the formulation of the EDS. These thematic strategies would be expected to collectively deliver the vision and the attendant goals and targets.

The strategies should be clear about the changes required in the LGA – regardless of which agent in the economy might lead the required action – if the goals and targets are to be met.

Relevant issues in the development of strategies may include the following amongst many others:

- Diversifying the economy
- Building on existing strengths
- Promoting education and skills development
- Supporting small and medium-sized enterprises
- Investing in infrastructure and services
- Building partnerships for local economic development.

The strategies need not include specific time bounded actions and investment – these are matters to be addressed in Section 7. Nevertheless, a reader of the EDS should see sufficient detail to understand the intention of the plan, and how implementation will proceed. The wording of the strategies should support unambiguous auditing at future intervals when the roll out of the EDS is being appraised.

Sources and tips

Strategies may take a **‘three horizon’** perspective, covering the range of planning imperatives from consolidating core business, to seeking lower risk diversification opportunities to transformational change. This is discussed further in the WALGA Economic Development Framework.

Examples of strategies from a number of EDSs are set out in Appendix C.

Section 7: The plan into action

This section presents Council's action plan. Some of the actions will be entirely within Council's competency and resources to implement. For others, Council will play a funder, partner or advocate role.

Content guide

Each strategy identified in Section 6 should be broken down into a series of implementation actions.

Each action should have a timeline and a reference as to which agent in the community will have lead responsibility.

Wherever Council is designated to play a role, whether this be as direct provider, funder, partner or advocate, any resource requirement should be identified.

This part of the EDS could form a separate document from that which is publicly circulated.

Sources and tips

Appendix D provides some example layouts for action plans.

Appendix A: Guide to profiling the local economy

Minimum analysis for an economic profile:

Population change

Steps to profile population change

1. Gather Data: Simple population statistics for a local government area, updated every 4 years, can be found through the ABS Quickstats tool found here: <https://www.abs.gov.au/census/find-census-data/search-by-area>

ABS also provide Estimated Resident Population data. This is the most accurate population data and is updated yearly. ERP data can be downloaded here:

<https://www.abs.gov.au/statistics/people/population/regional-population/latest-release>

To look at change over time, population data from the previous ten years should be gathered.

2. Display the data: Population data can be displayed and better understood using a simple line graph or bar chart.

3. Comparing population growth: Population growth trends can be better understood by looking at change over time and compared to another region. Average annual growth rates can be calculated for both the local government area and the state as a comparison.

Average annual growth rates can be calculated using the following formula:

Average Annual Growth Rate = $(\text{Ending Population} / \text{Starting Population})^{(1 / \text{Number of Years})} - 1$.

Population age composition

Steps to profile a population's age composition

1. Gather data: Population by age group can be extracted through ABS Tablebuilder. ABS Tablebuilder and tutorials on how to use it can be accessed here:

<https://www.abs.gov.au/statistics/microdata-tablebuilder/tablebuilder>

Population can be downloaded in 5-year age groups using the local government area as the geography.

2. Prepare the data: Organize the population data in a tabular format, with age groups in one column and corresponding population counts in another column.

3. Display the data: Population age composition population data can be displayed using a bar chart.

Employment

Steps to profile an LGA's employment composition

1. Gather data: Download the relevant data from the Australian Bureau of Statistics through Table Builder. The LGA geography should be used under the 'Place of Work' category, and the ANZSIC one digit industry classifications should be selected. Data can be collected from multiple census years to show change over time.

2. Prepare the data: Organise the data so that industries are listed in the first column, followed by years and employment numbers in the following columns.

3. Display the data: An effective way to show an LGA's employment composition is through a simple bar or column chart. Clustered column charts are a good way of showing employment change in industries over time.

Unemployment

Steps to profile unemployment within an LGA

1. Gather data: Download the relevant data from the National Skills Commission. Unemployment rate data is updated quarterly and provided at small area labour market levels. Data at the LGA level can be found here: <https://www.nationalskillscommission.gov.au/topics/small-area-labour-markets>
2. Prepare the data: Organise the data so that years are set out in the top row and the unemployment rate (shown as a percentage) is in the corresponding row below.
3. Display the data: An effective way to show an LGA's unemployment rate is through a simple line chart.

Further analysis if resources allow:

Location Quotient

Location quotient is a statistical tool used to measure the concentration or specialisation of an industry in a specific geographic area compared to a larger reference area. It measures the extent to which an industry is overrepresented or underrepresented in the local area compared to the state as a whole. Overrepresentation is typically associated with a local comparative or competitive advantage in the industry in question.

Steps to produce a Location Quotient

1. Gather Data: Obtain the necessary data from the Australian Bureau of Statistics (ABS) for both the local government area and the state. You will need employment data categorized by ANZSIC industry classifications. ANZSIC codes classify industries based on their economic activities.
2. Calculate Total Employment: Determine the total number of people employed in each ANZSIC industry within the local government area and the state.
3. Calculate Industry Shares: Calculate the proportion of each ANZSIC industry's employment in relation to the total employment in both the LGA and the state. Divide the employment in each industry by the total employment in the respective area. This will give you the industry shares for both the LGA and the state.
4. Calculate Location Quotient: To calculate the location quotient, divide the industry share of an ANZSIC industry in the local government area by the industry share of the same ANZSIC industry in the state. This formula can be written as:

Location Quotient (LQ) = (Employment in LGA / Total LGA Employment) / (Employment in State / Total State Employment)

5. Interpret the Results: Analyze the location quotient values for each industry. A location quotient of 1 indicates that the industry is proportionally represented in both the LGA and the state. Industries with a location quotient greater than 1 are more concentrated or specialized in the LGA compared to the state. Conversely, industries with a location quotient of less than 1 are less concentrated in the LGA.

Example: If the location quotient for a specific industry in the LGA is 1.5, it means that the LGA has 1.5 times the concentration of that industry compared to the state average. If the location quotient

is 0.8, it means the LGA has 0.8 times the concentration of that industry compared to the state average.

Gross Value Added

(GVA) is the LGA equivalent of national Gross Domestic Product (GDP). It measures total income generated within the Council area comprising the wages and salaries earned by workers employed in the LGA plus the gross operating surpluses (gross profits) of the businesses in the municipality.

Steps to determine Gross Value Added

An approximate measure of local GVA can be generated by applying total income per worker by industry in the National Accounts (see <https://www.abs.gov.au/statistics/economy/national-accounts/australian-national-accounts-input-output-tables/latest-release>) to the employment profile of the municipality.

Alternatively, Councils may use proprietary input output models to establish current GVA status and trends. There are several commercial providers of such models.

These proprietary models can also generate estimates of principal exports, imports and household escape expenditure.

Appendix B: Example of Economic Development Goals

Two examples are shown below of Economic Development Goals from two Councils in Western Australia; Perth and Wanneroo. These examples continue through Appendix C and D highlighting the how goals, strategies and actions are developed together and help to achieve the overarching vision and goals. Where relevant, examples from outside of Western Australia have also been included where clear examples of elements from adopted Economic Development Strategies are shown.

Economic Development Goals and Objectives Example: City of Perth (Western Australia)

One approach to specifying goals and objectives is provided below. This follows the system implemented in the City of Perth Economic Development Strategy (<https://rgcopcorpweb920-cdn-endpoint.azureedge.net/-/media/Project/COP/COP/COP/Documents-and-Forms/Council/Documents/Reports-and-Important-Documents/Economic-Development-Strategy-2022-2032.pdf?rev=291a877456124ccaad4ed1ff72896306&modified=20220812004341>)

1. A City Reasserted
2. A City Reimagined
3. A City that Leads
4. A City for Knowledge and Innovation
5. A City on the Global Stage
6. A City for Commerce

Source: City of Perth, Economic Development Strategy 2022-2032

Economic Development goals example: City of Wanneroo (Western Australia)

The City of Wanneroo's overarching vision as expressed in its 2022 – 2032 EDS (https://www.wanneroo.wa.gov.au/download/downloads/id/4537/economic_development_strategy_-_2022_to_2032.pdf) is to create "A welcoming community, connected through local opportunities".

This is unpacked via three major goals, as follows:

"To enable businesses to provide diverse and quality local job opportunities;
Facilitate the delivery of sustainable economic growth; and
Enhance social and environmental outcomes for intergenerational equity".

Source: City of Wanneroo, Economic Development Strategy 2022-2032

Appendix C: Examples of strategies to deliver the vision

City of Perth (Western Australia)

The City of Perth has developed six strategies to deliver the goals and vision outlined in Appendix B. These are included below.

(<https://rgcopcorpweb920-cdn-endpoint.azureedge.net/-/media/Project/COP/COP/COP/Documents-and-Forms/Council/Documents/Reports-and-Important-Documents/Economic-Development-Strategy-2022-2032.pdf?rev=291a877456124ccaad4ed1ff72896306&modified=20220812004341>)

A City Reasserted

Regain and expand the primacy of Perth as the centre for business and economic activity

A City Reimagined

Position Perth as a place where people want to be day and night

A City that Leads

Champion a can-do culture and unified proposition for Perth

A City for Knowledge and Innovation

Secure Perth's place as a smart city and home of world-leading knowledge and innovation

A City on the Global Stage

Celebrate and leverage Perth's unique position in the world and strong international connections

A City for Commerce

Enhance existing identity, position for diverse and emerging sectors, and attract, retain, and support local businesses



Source: City of Perth, Economic Development Strategy 2022-2032

City of Wanneroo (Western Australia)

The City of Wanneroo have included six strategies to deliver the vision and goals set out in Appendix B. The six strategies are shown below.

(https://www.wanneroo.wa.gov.au/download/downloads/id/4537/economic_development_strategy_-_2022_to_2032.pdf)



Economic Development Goals 'Focus areas': East Gippsland Shire Council (Victoria)

The East Gippsland Shire Economic Development Strategy (2023) illustrates the 'focus area' approach to articulating strategies. It identifies the following themes:

1. Fostering business
2. A high value and sustainable food and fibre sector
3. A unique and compelling tourist destination
4. An economy for young and future generations
5. Digital skills and connections
6. Arts, culture and heritage
7. Living is easy
8. Climate action leaders
9. A circular economy

See https://global-uploads.webflow.com/5f10ce18aa01d050c26b7c5e/6465cb663e80d1f8b11a189e_Economic%20Development%20Strategy%20-%20EGSC_DIGITAL.pdf

Community Wealth Building

The Centre for Local Economic Strategies (CLES) in the UK has identified 5 elements for community wealth building. These can serve as a basis for generating substantive strategies or for checking the completeness of strategies identified through other processes or frameworks.

<https://cles.org.uk/what-is-community-wealth-building/the-principles-of-community-wealth-building/>

(<https://sgsep.com.au/publications/insights/the-right-time-for-community-wealth-building-reform-in-australia>)

Appendix D: Examples of an economic development action plan

City of Perth

The following extract from the City of Perth Economic Development Strategy illustrates a commonly used format for an action plan. (<https://rgcopcorpweb920-cdn-endpoint.azureedge.net/-/media/Project/COP/COP/COP/Documents-and-Forms/Council/Documents/Reports-and-Important-Documents/Economic-Development-Strategy-2022-2032.pdf?rev=291a877456124ccaad4ed1ff72896306&modified=20220812004341>)

Theme Objective

Secure Perth's place as a smart city and home of world-leading knowledge and innovation

Initiatives to achieve theme objective	Timeframe
4.1 Deliver a City of Perth Technology Action Plan to support the ongoing growth of technology related startups	Short (0-2 years)
4.2 Deliver cluster mapping of innovation precincts to promote the comparative advantages of sectors in the city	Medium (2-5 years)
4.3 Deliver shared data on a City-managed intelligence hub platform to support business investment decision making	Medium (2-5 years)
4.4 Partner with government and private enterprise to develop an innovation hub/landing pad in the City of Perth that supports and showcases startups and local innovation	Medium (2-5 years)
4.5 Partner with the startup community, investors and the business sector to increase funding opportunities for innovation and entrepreneurship in Perth	Short (0-2 years)
4.6 Partner with stakeholders to improve education sector research and commercialisation and link talent and opportunities to city businesses	Long (5+ years)
4.7 Partner with stakeholders on catalytic projects that fast track the adoption of new and emerging low carbon technologies within the city	Medium (2-5 years)
4.8 Partner with stakeholders on the use of digital platforms that can promote innovation and provide benefits to the City of Perth in urban planning and development and smart cities technology	Medium (2-5 years)
4.9 Partner with stakeholders and relevant institutions to leverage knowledge economy opportunities that promote Perth as a knowledge capital	Long (5+ years)
4.10 Advocate for investment in digital infrastructure to support business growth, liveability and economic participation	Long (5+ years)

City of Wanneroo (Western Australia)

The following extract from the City of Wanneroo Economic Development Strategy illustrates a simple action plan where one project is highlighted to deliver on each goal.

(https://www.wanneroo.wa.gov.au/download/downloads/id/4537/economic_development_strategy_-_2022_to_2032.pdf)

TOURISM INDUSTRY SUPPORT & DEVELOPMENT



Support the development of this key niche industry through regional collaboration, partnerships, marketing, product development, branding and leadership

Outcome areas:

- Wanneroo is known as a tourism destination, with key and iconic tourism assets recognised as being linked to the Discover Wanneroo brand
- More mature, expanded and diverse tourism product offering across the Wanneroo region
- Strong regional relationships established and active participation in promotion of the broader tourism precinct
- Wanneroo has a vibrant events calendar
- The City is known as a leader in the Perth Metropolitan tourism industry network

Highlight project:

Expanding Accommodation Offerings

Project description:
Undertake a review of opportunities to expand short term/ visitor accommodation offerings across the City.
Update the planning framework to enable these opportunities and actively promote these opportunities to the market.

Timeline:

2022 - 2023	Review
2022 - 2024	Implement review recommendations
Ongoing	Promote opportunities for investment in accommodation through strategic marketing

Key partners/stakeholders:

- Industry stakeholders including local tourism operators and accommodation providers
- Relevant State Government departments, industry associations and organisations.

Economic Development Action Plan Example: Golden Plains (Victoria)

The following extract from the Golden Plains Economic Development, Tourism and Investment Attraction Strategy illustrates a commonly used format for an action plan. This provides further detail than the Perth example and includes the relevant arm of Council associated with the action, who will be responsible for leading the action, potential partners for delivering the action and timeframes broken down into the short, medium and long term.

<https://www.goldenplains.vic.gov.au/sites/default/files/2022-10/Economic%20Development%20Strategy%202022-2032.pdf>

Strategy	Council action	Council role	Department(s) responsible	Partners	Timeframe
Understand health and education/training/skills gaps that exist in the Shire and identify opportunities to address these gaps.	Undertake a community needs analysis to determine the health and education service gaps that exist in Golden Plains Shire.	Provider	Economic Development, Community Services		S
	Engage with existing local and regional providers to identify opportunities to deliver expand/additional services.	Facilitator/ Advocate	Economic Development, Community Services	Bannockburn Medical Centre, Golden Plains Social Support Services, Barwon Health, Ballarat Health Services, NDIS, Smythesdale Medical Clinic	S
	Measure the volume of current and future labour gaps by sector that without intervention would prevent businesses from sourcing local talent and growing.	Provider/ Facilitator	Economic Development		S
	Engage with education and training providers (for example, Deakin University, Federation University, TAFE, and specialist providers) to identify potential opportunities for services in Golden Plains, including online courses, transport and new service locations in the Shire.	Facilitator/ Advocate	Economic Development	Education and training providers	M
	Facilitate partnerships between local schools, Bannockburn Youth Hub, education and vocational training providers, and employers.	Facilitator	Economic Development, Community Services		Ongoing

Appendix E: Glossary of technical terms

Anchor Institution: An organization or entity that is deeply rooted and invested in the local community, contributing significantly to its economic and social development.

Circular Economy: An economic model that promotes the reduction, reuse, and recycling of resources to minimize waste and achieve sustainable development.

Competitive Advantage: Refers to the unique attributes or factors that give a region or business a comparative advantage over others in the market.

Economic Development Strategy (EDS): A comprehensive plan designed to guide and promote economic growth, development, and improvement in a specific region or municipality. It outlines the goals, objectives, and strategies to be implemented over a specified time frame.

Economic Resilience: The ability of an economy to withstand and recover from economic shocks or downturns while maintaining its long-term growth and stability.

Employment by Sector: Refers to the distribution of the workforce across various industries or economic sectors, such as agriculture, manufacturing, services, etc.

Exports and Imports: Exports are goods and services produced locally and exported out of the LGA, while imports are goods and services purchased from outside the LGA and consumed domestically.

Female and Male Participation Rates: Measures the percentage of the female and male population that is either employed or actively seeking employment, commonly expressed as the labor force participation rate.

Globalization: The process of increased integration and interdependence of economies and cultures on a global scale, facilitated by advances in communication, transportation, and technology.

Gross Domestic Product (GDP): The monetary value of all goods and services produced within a country's borders over a specific period, usually a year. It is a key indicator of a nation's economic performance.

Gross Value Added (GVA): A measure of the total value of goods and services produced in a specific region or municipality. It includes the income generated by employees and businesses within that area.

Household Income: The total income earned by all members of a household, including wages, salaries, pensions, rental income, and other sources of income.

Location Quotient: A statistical measure used to assess the concentration or specialization of a specific industry in a particular region compared to a reference area, usually the larger region or the entire country.

Multiplier Effect in Economics: The concept that an initial injection of spending in an economy creates a chain reaction of additional spending, leading to a larger overall impact on economic output.

Outsourcing and On-shoring: Outsourcing involves contracting out specific business processes or services to external service providers, often overseas. On-shoring refers to the opposite, bringing those services back to the home country.

Resource Requirement: The amount of resources, including funding, personnel, and materials, needed to implement specific actions or strategies.

Social Cohesion: The degree of unity, cooperation, and trust among members of a society, leading to the overall stability and well-being of the community.

Strategic Direction: The overall vision, objectives, and long-term goals that guide an organization or region's decisions and actions.

Strategic Community Plan: A plan developed by local governments to address the needs and aspirations of the community. It serves as a roadmap for future development and guides the Council's approach to planning and decision-making.

Supply Chain Unbundling:

The process of breaking down complex supply chains into smaller, specialized components, often involving outsourcing or offshoring certain production processes.

Sustainable Development Goals (SDGs): A set of 17 global goals established by the United Nations to address global challenges, including poverty, inequality, climate change, and sustainable economic development.

SWOT Analysis: A strategic planning tool used to identify the strengths, weaknesses, opportunities, and threats of an organization or a region. It helps to assess the internal and external factors that may impact the achievement of objectives.

Transformational Change: A significant and fundamental shift in the structure, systems, or operations of an organization, region, or economy, often aimed at achieving radical improvement or adaptation to new circumstances.

Triple Bottom Line: An approach that considers three key dimensions in decision-making: economic, social, and environmental factors. The goal is to achieve a balance between economic growth, social well-being, and environmental sustainability.

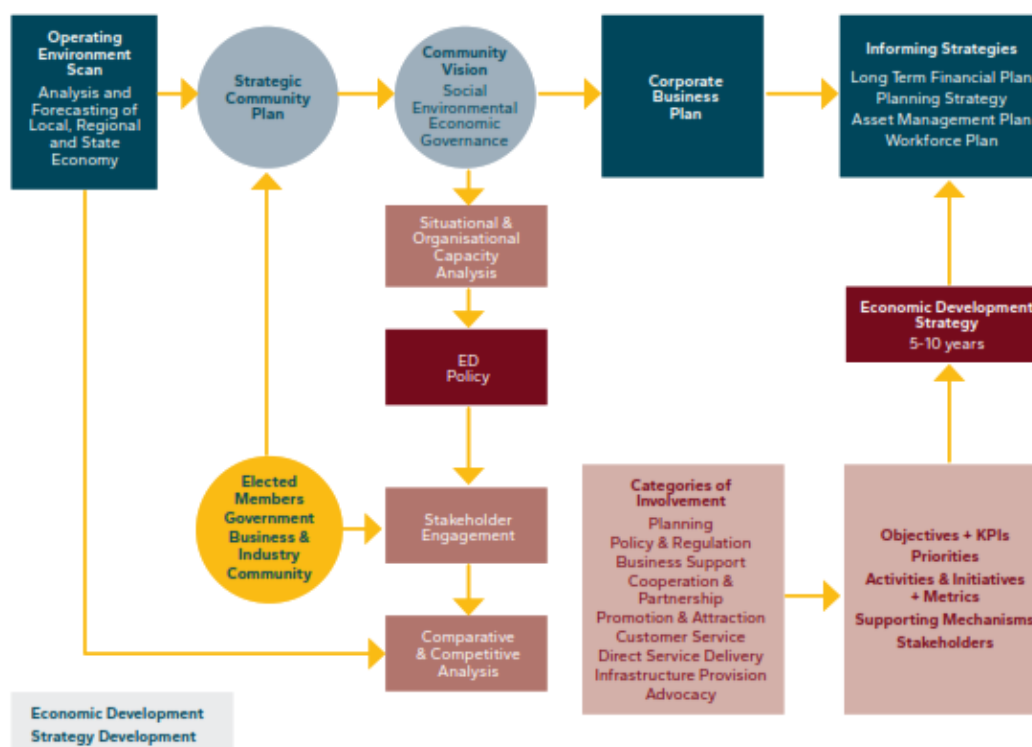
Economic Development Strategy and Action Plan

Shire of Derby/West Kimberley

Attachment to Shire of Derby West Kimberley Request for Quotation
Date: April 2024

Introduction

The Shire of Derby/West Kimberley is inviting consultants to submit quotations for the development of an evidence-based whole of district *Economic Development Strategy and Action Plan*. The following diagram outlines the process of economic development and where the integration of the *Economic Development Strategy and Action Plan* sits within the existing (and overarching) Shire of Derby/West Kimberley Integrated Planning and Reporting Framework.



The community is the heart of economic development and the Shire is striving to develop a strategy that caters to their needs and ensures that economic growth in the district reflects our community's vision and values. To achieve this, the Shire emphasises the necessity for inclusive consultations with various stakeholders, including business operators, industry bodies, government entities, external agencies, community groups, and the general public.

The Shire envisions a strategy that not only fosters economic activity and sustainable growth but also embraces a holistic approach, including improving overall community well-being, particularly through improved local district employment levels.

The strategy needs to support economic activity and sustainable growth within the district, and also accommodate the following four Best Practice Principles.



The Western Australian Local Government Association has created two relevant economic development papers, namely:

- An Economic Framework for Local Government in Western Australia (Updated December 2023); and
- Economic development strategy (2023 template).

The documents are considered to be the basis of a robust Strategy/Action Plan. They are to be given due consideration as part of the development of the Shire of Derby/West Kimberley's Economic Development Strategy and Action Plan

About the Derby/West Kimberley District

Situated in the north west of Western Australia, in the Kimberley region, the district of the Shire of Derby/West Kimberley boasts diverse cultural and natural environments, including our local Aboriginal populations who have resided here for thousands of years; our more recent pastoral, mining and fishing industries; the renowned Gibb River Road adventure tourist areas; and the pristine and wild coastal areas of the Buccaneer Archipelago.

Given such diversity, it is crucial for Derby/West Kimberley's economic development strategy to consider the various elements of the district and seek out opportunities that accommodate our unique character.

Vision and Values

In 2020 the Shire of Derby/West Kimberley developed a Vision and Values statement which is still core to our operations today. These should be used as the foundation to inform the *Economic Development Strategy and Action Plan*:



The specific vision for the purposes of this Economic Development Strategy is:

To build a district economy that is sustainable and provides employment opportunities for everyone in it.

Strategic Direction

This will be the Shire's first dedicated Economic Development Strategy and it seeks to adopt an inclusive and holistic approach with its development. Whilst economic development is its foundation, broader considerations include fostering community well-being (particularly through improved employment participation) and environmental sustainability, which are also viewed as important components of a good economic development strategy.

The Strategy needs to understand existing conditions of this district, including its strengths and weaknesses; to confirm the Vision and Goals, and create Strategies and an Action Plan to achieve the agreed direction of the Strategy.

The strategy will need to recognise:

- That Shire of Derby/West Kimberley is part of the Kimberley region of Western Australia, therefore the Strategy must consider the strategic priorities of relevant organisations, including but not limited to, Kimberley Development Commission; Kimberley Region Group; Australia's North West Tourism; and the Derby/Fitzroy Crossing Chamber of Commerce;
- The large geographic size and isolated nature of the district, which contains two key townsites, 54 remote Aboriginal communities, and large areas of pastoral farming;
- The high levels of unemployment and the relatively low levels of employment opportunity;
- The limited level of resources available to the Shire to proactively promote and resource economic development initiatives;
- The recent Fitzroy Crossing flood recovery investment and how this could be leveraged;
- The potential to leverage off of the Department of Primary Industries and Regional Development's Fitzroy Crossing Management Plan for the Fitzroy River; and
- That the state government recognised strategic centre for the south of the Kimberley is the nearby town of Broome, which is just a couple of hundred kilometers away.

The preliminary Goals, 10-year Targets, and Strategies for the purpose of the study are:

Goals	10-Year Targets
Community Wellbeing	District's unemployment rate to be no more than the national level.
Community Equity	Unemployment levels to be within 1% for each of the townsites of Derby and Fitzroy Crossing.
Business Attractiveness	No unsatisfied (economically sustainable) business service gaps in the district.
Strategies	
Strategic Economic Advocacy	Attract government and non-government investment for key infrastructure; lobby to address gaps in service provision; and advocate for policy changes that benefit the district.
Accountable Procurement	Lead the way by prioritising accountable local procurement by the Shire and lobby for similar State/Federal Government practices.
Investment Attraction and Marketing	Optimise opportunities for private investment in the district through collaboration, an effective digital presence, and strategic marketing.
Business Support and Development	Support local (and regional) establishment and development of businesses that service the district.

Scope of Works

Shire of Derby/West Kimberley is seeking a suitably qualified consultant/consultants to develop an Economic Development Strategy and Action Plan for the Shire of Derby/West Kimberley district, which will include a district consultation process that:

1. Establishes a shared and achievable vision for the economic future through –
 - Developing a detailed understanding of what the community sees as important characteristics of the district's economic future (including confirming or reviewing the draft Vision, Goals and Strategies outlined in this RFQ document); and
 - Developing a detailed profile of the district's economy, and the existing economic activities occurring within the district; including its strengths, weaknesses, opportunities, and threats; and to measure potential opportunities to target, establish its location quotient;
2. Details potential opportunities and directions (which align with the vision) to develop the economy of the district through:
 - Consideration of where the area is placed and the role it plays in the context of the Kimberley of Western Australia, and the state and the nation;
 - Examination of the key economic drivers of the area, and any trends that might benefit or disadvantage these drivers; and
 - Identify opportunities to strengthen and diversify the local economy to drive job and wealth creation and to improve wellbeing.
3. Considers how economic leadership can be fostered in the district to achieve the outcomes outlined in the Action Plan.

Outputs

There are two primary outputs required:

1. Firstly, an overarching district Economic Development Strategy; and
2. A 10-year Action Plan.

The Strategy will reflect the area's economic drivers, both current and prospective, and will act as the co-ordinator of the economic development efforts of the wide range of stakeholders located both inside, and outside of the district. The strategy is to take a relatively long-term perspective of 10 years.

The 10-year Action Plan will have a sharper focus than the Strategy. It shall deliver the Goals of the Strategy and outline targeted, realistic and achievable Actions over the short, medium, and longer term period. Each Strategy must be broken down into a series of implementable Actions, and each Action must have timelines and a reference as to which party will take responsibility for its implementation.

Employer/Industry and Stakeholder Engagement

The undertaking of this project will include industry and stakeholder community engagement and consultation. Consultants are required to outline their proposed engagement and communication approach in broad terms when responding to the brief.

Time Frame

Key milestones include the following, with the time frames open for further discussion with the engaged consultants:

Finalise stakeholder engagement process	One month after consultants are engaged
Completion of stakeholder engagement	+ three months
Delivery of a draft Strategy and Action Plan to the Director Strategic Business	+ three months
Presentation to Councillors' Forum	+ one month
Public consultation	+ one month
Endorsement by Council	+ one month

Assumptions and Constraints

Community and local businesses will be interested and willing to participate, and government stakeholders will be invested and supportive.

Whilst the Shire's own resources to proactively encourage economic development are limited, there are many opportunities for economic growth within the district.

Reference Documents

The Western Australian Local Government Association has created two relevant economic development papers, namely:

- An Economic Framework for Local Government in Western Australia (Updated December 2023);
- Economic development strategy (2023 template)

Appendix

Preliminary engagement with a small but representative group of local representatives has drawn out the following points for consideration within the strategy's development and its associated action plan. These should however, not be seen by consultants as a comprehensive/exhaustive list of relevant issues, but a "taste" of the relevant issues:

Economic Development Potentials

To foster economic development, consider how best to:

- Gain clarity on the hopes, visions, values and beliefs of our local people and our local businesses;
- Report on what other government, industry and investors' aspirations and strategies are for the district, and how best the Shire might negotiate improved community outcomes;
- Change external (e.g. State and Federal governments) Procurement Policy positions so there is a strategy in place to do business with us and employ our people;
- Partner with Kimberley Development Commission and other relevant bodies;
- Suggest how Kimberley Development Commission can best advocate for the district;
- Clarify and promote the strategic role of Council and the operational role of the local government;
- Advise the Shire on advocacy opportunities;
- Maximise use of the Derby Port (e.g. Tassal and Mt Gibson Iron);
- Consider the potential of Business Incubators being established in the district, to foster the establishment of new businesses;
- Find ways for the Shire to work with job network providers;
- Help grow Derby Chamber of Commerce;
- Help new businesses to establish and local businesses to remain and prosper, and to employ local people;
- Promote for employer consideration, staff attraction and retention initiatives;
- Foster the development of a Centre of Indigenous Excellence (for health, training and development, and research/best practice);
- Explore opportunities to partner with Aboriginal community controlled organisations and their initiatives;
- Engage with economic development opportunities like the freshwater prawn farm proposal; the Warrwa development of the Leprosarium site; and the Willinggin Manning Falls campsite;
- Improve the health and employability of Aboriginal people through better and more health preventative measures;
- Improve the capacity of Aboriginal people to contribute both as consumers and as entrepreneurs;
- Service the 54 Aboriginal communities locally;
- Partner with Western Australian Indigenous Tourism Operators Council and other like service offerings;
- Promote Derby's tourism potential, including its Aboriginal cultural aspects and its locally unique features, through Broome Visitors Centre and the Perth Visitors Centre;
- Encourage local tourism businesses and in particular, young aspiring tourism operators;
- Encourage development of a wider variety of tourism products;
- Improve the sense of district liveability;
- Implement town planning/urban renewal to enhance liveability;
- Build a local human resource capacity and address succession planning within workforces;
- Lower the district's unemployment rate to be equivalent to the national average;

- Ensure that training and development meet the needs for job requirements for local people;
- Change the education curriculum to be more relevant to local needs;
- Increase home ownership opportunities, including finding ways for the Shire to be active in development and controls/management in this area;
- Increased levels of Community Housing Authority and GROH space, as well as transitional housing;
- Promote and use renewable energy;
- Expand West Kimberley Regional Prison and develop a lower security prison facility for juveniles;
- Undertake an Agriculture College feasibility study;
- Promote a life after mining for Koolan Island;
- Promote expansion of the Defence Force in the district;
- Promote arts and creatives industries;
- Promote the area for film (e.g. Population 11), and television; and
- Promote stretch-goal projects like a space launch facility.

Pain Points

The Shire has many challenges, including a limited rate base and aging assets, but it is committed to directing resources toward activities that yield the greatest community and economic development impacts. We need:

- Industry investment;
- To have improved availability of developable land, and particularly in Fitzroy Crossing;
- To reverse the trend of Shire, business and other local organisations from being heavily reliant on external staffing for professional and executive managerial positions;
- To reverse the current trend of businesses becoming more transient;
- To lift the level and quality of housing stocks for employees;
- Businesses to expand the range and quality of produce/products;
- To do more to encourage people to shop locally;
- State Government to stop using multiple year externally provided local service contracts and procure those services locally;
- Better opportunities and support to enable local business to tender for government works;
- To encourage Aboriginal people to “step up” into economic development initiatives;
- Education to be suitable to the needs of Aboriginal families, and its importance valued;
- To find a way to provide young people with apprenticeship/traineeship opportunities;
- Improved Shire financial capacity;
- To have census data that accurately reflects the local statistical situation, so that this data can be used for strategic planning, and can suitably inform this economic development strategy;
- Improved family values and less antisocial and illegal behaviour; and
- A suitable quantity and quality of community housing.

Key stakeholders

- Kimberley Development Commission;
- Derby Chamber of Commerce and businesses from the district of the Shire of Derby/West Kimberley;
- Defence;
- Tourism stakeholders;
- Derby Port stakeholders (e.g. Mt.Gibson Iron; Tassal Group; and Kimberley Mineral Sands);
- Derby Aboriginal Health Service;
- Traditional owners and native title group holders;
- Aboriginal community controlled organisations within the district/region;
- Winun Ngari Aboriginal Corporation;
- Emama Nguda Aboriginal Corporation;
- Ngunga Group Women's Aboriginal Corporation;
- Walalakoo Aboriginal Corporation;
- Dambimangari Aboriginal Corporation;
- Marra Worra Worra Aboriginal Corporation; and
- Leedal Pty Ltd.

Shire of Derby/West Kimberley Vision

The Shire is committed to focusing on:

- Fostering a district where the community plays an active role in the upkeep of their towns and communities;
- Concentrating on employing local people and businesses across Derby, Fitzroy Crossing and its communities, regardless of the end cost of the service;
- Succession planning with local businesses and people to take over from remote service providers;
- Succeeding in having local Aboriginal community members and their leaders involved in the governance mechanism and information sharing;
- Investing in mastering how to effectively communicate and liaise with local Aboriginal people in a way that Aboriginal people can participate and contribute to;
- Whole heartedly including and investing in the employment of Aboriginal people for better district prosperity;
- Securing local housing over a period, including through capacity building initiatives within the housing industry;
- An effective education system that works with local people and that can be co-designed for the betterment of children and young people's participation in schools;
- An appropriate and high standard education curriculum delivered to the schools across the district;
- Installing more user-friendly and inviting public signage around the townships and communities, promoting local businesses and local attractions;
- Offering safe and clean public multi-functional open spaces; and
- being heavily invested in renewable energy.

13.2 DERBY AIRPORT - LEASE TO RECHARGE FUELS (LEASE AREA NUMBERS 6 AND 11)**File Number: 9020.6****Author: Neil Hartley, Director, Strategic Business****Responsible Officer: Amanda Dexter, Chief Executive Officer****Authority/Discretion: Administrative****SUMMARY**

Recharge Fuels proposes to continue the supply of fuel at Derby Airport (via the previous BP Australia Pty Ltd lease areas 6 and 11).

Recharge Fuels seeks Council's consideration of a reduction in lease fees in light of it taking up the two previously separate lease areas (but now as one "amalgamated" lease agreement).

This report does not support a lower lease rental sum.

DISCLOSURE OF ANY INTEREST

The Director – Strategic Business undertakes occasional contract work for Civic Legal. Civic Legal prepares the lease documentation for the Shire's Derby and Fitzroy Crossing Airports.

BACKGROUND

The proposed Recharge Fuels lease at Derby Airport is for previous Lease Areas 6 and 11 (historically held as separate leases over separate terms by BP Australia). One lease area is for storage and the other for the bowser supply service to the airport's apron area. The new Recharge lease amalgamates the two areas into one new lease.

The November 2023 Council Meeting resolved that Council:

1. *Agrees to progress the Derby Airport leases for Recharge Fuels (Areas 6 and 11) as indicated in the draft public advertisement attachment (noting that lease fees will be included once received from the licensed valuer);*
2. *Authorises the CEO to negotiate and progress the lease proposal, conditional on it being progressed consistently with Section 3.58 of the Local Government Act, the content of this report, and conditional also on Recharge Fuel's agreement to meeting legal and valuation costs, and contributing to the Shire's administration costs (total estimated at \$12,000);*
3. *Advises Recharge Fuels that in accordance with Section 3.58 of the Local Government Act, Council cannot make a final decision on the question of a lease until after the period of public consultation has closed and any submissions received have been assessed and considered (unless there are no submissions received opposing the lease, in which case Council authorises the Chief Executive Officer to finalise the lease); and*
4. *Notes that if there are no submissions as per #3 above, the President and Chief Executive Officer will execute the necessary lease and other documentation and apply the Shire's Common Seal (if required) under Delegation 1.1.33 (Applying Common Seal).*

No objections were forthcoming as a result of the public advertising process, but as Recharge seeks a reconsideration of the rental sum based on the amalgamation of the two historic sites, this matter has been brought back to Council for its final consideration.

STATUTORY ENVIRONMENT

Local Government Act S3.58 (Disposing of property) outlines the requirements of a local government to undertake a disposal of land (vis. sell, lease, etc.). A local government can dispose of property by private treaty if it meets prescribed conditions, like accessing a current valuation, giving public notice, inviting submissions, and reviewing submission received.

The land transactions, even in combination, are not significant enough to require the Shire to progress through the alternative **S. 3.59 (Commercial enterprises by local governments)** requirements, which additional to extended public advertising, also requires a Business Plan.

Shire of Derby/West Kimberley Standing Orders clause 19.1 (The Council's Common Seal) outlines that the Common Seal may only be used with Council authorisation (either generally or specifically).

Shire of Derby/West Kimberley Delegation 1.1.33 (Applying Common Seal) authorise the President and Chief Executive Officer to execute selected documents and apply the Common Seal on behalf of the Shire where there is a requirement to do so,

POLICY IMPLICATIONS

Policy ES2 Establishment of Commercial Leases outlines the requirements for commercial leases. Lease rentals are normally consistent with the valuations secured as part of the lease establishment (which is a Local Government Act requirement). There are no policy implications as a result of this report.

FINANCIAL IMPLICATIONS

The previous BP Australia lease fees for the two areas were \$28,967+GST (Area #6 of 1,987m²) and \$42,231+GST (Area #11 of 2,404m²) for a total of \$71,198+GST.

Recharge seeks consideration of a lower lease fee and provided the following comment:

....based on the report from Opteon, the only comparable sites range from \$12.75 /sqm (Lease area 7 - 1,462sqm) to \$16.50 /sqm (Lease area 10 – 1,556sqm). As these areas are significant smaller than the 2 areas we wish to lease, I have assumed that the square meter rate would reflect this, and what I believed was a more appropriate range would be from \$12 to \$14, and as such, I suggested the lower end.

Opteon (the licensed valuer) has provided the following comment in response to the Recharge request:

...it should be noted that I did value each site separately as instructed, in-line with the holding over/existing lease agreements and not combined as a single parcel/lease. There is an argument to suggest that if valued as a single lease (both sites combined) a discount to the adopted rate and value would be reflected. I anticipate under this scenario a discount in the order of 10% - 15% would be applicable to the adopted rates given the size of the site combined, reflecting a combined rate of circa \$15/sqm, with a lettable rate range of \$14.50 - \$15.50/sqm.

The passing net rent for both sites is \$71,198 pa in-line with the holding over lease agreements, the combined rent as per the valuation under separate lease agreements is \$75,432 pa. We anticipate as a single parcel/lease a rent of circa \$66,000pa would be applicable.

The valuation was requested for “land only” (that is, as if it were a vacant site) as the Shire has no interest in taking on any formal Lessor responsibility for structural or other maintenance of the Lessee’s infrastructure, irrespective of the potential of a higher rental. Whilst in light of the above Council could reasonably endorse that the proposed/advertised rental be decreased by 10% (to be \$67,900+GST) which would reflect an approximately 5%/\$3,300 reduction on the current rental sum being paid by BP, it is suggested that there is fair value gained by the Lessee through the ability to utilise pre-existing infrastructure left on the site by the previous Lessee (even if it does need to meet the cost of maintain it) and which the Shire could have required the previous Lessee to remove (see previous lease clause below):

19.2 Ownership of Property upon Termination

Prior to Termination, unless expressly requested by the Lessee and permitted otherwise by the Lessor, the Lessee must remove from the Premises all property of the Lessee including the Lessee’s buildings, structures, signs, fixtures, fittings, plant, equipment and other articles brought upon, or erected on, the Premises by the Lessee and promptly make good, to the satisfaction of the Lessor, any damage caused by the removal. For the avoidance of doubt, title and ownership of the assets remains with BP throughout the period of the Term, any Further Term and on Termination.

The proposed new lease maintains the protection for the Shire by retaining similar clause requirements (one of which is outlined below):

3.21 Vacating Leased Area

Subject to any Special Condition, upon the expiration or sooner determination of the Term, the Lessee shall yield up the Leased Area cleared of all buildings, improvements, fixtures, fittings and chattels and in a clean and tidy condition and free of any rubbish and debris to the satisfaction of the Lessor.

STRATEGIC IMPLICATIONS

STRATEGIC AREA	OUR PRIORITIES	WE WILL
1. Leadership and Governance	1.2 Capable, inclusive and effective organisation.	1.2.2 Provide strong governance.
3. Economy	3.1 Industry and business development and growth.	3.1.1 Encourage and support appropriate and sustainable investment.

RISK MANAGEMENT CONSIDERATIONS

RISK	LIKELIHOOD	CONSEQUENCE	RISK ANALYSIS	MITIGATION
Financial: Both Derby Airport fuel businesses are unsuccessful and	Unlikely	Minor	Low	Continue to grow the airport’s usage to ensure commercial viability for all

depart the airport, leaving no fuel supplier in place.				stakeholders exists.
Reputation: Community concern that the Shire is not supporting an existing long-term business.	Likely	Moderate	High	Provide a fair opportunity for submissions to be made to Council through the public consultation phase.

CONSULTATION

Community consultation was undertaken (as required by S 3.58 of the Local Government Act).

Liaison has occurred between Recharge Fuels (lessee) and Opteon (valuers).

COMMENT

Publicly advertising as a requirement of S3.58 of the Local Government Act did not draw out any community comment, positive or negative.

It is anticipated that both leases will commence shortly, probably on 1 July 2024.

A 10% reduction might have been appropriate (as it provided some acknowledgement of the amalgamation of the two previous areas and enables the Shire to secure both previous lease sites under one new lease for the entire lease period) but it could equally be argued that the advantage of the retention of infrastructure is worth at least the same if not than the equivalent of 10% of the lease fee.

If Council does conclude that a fee reduction is justified, then recommendation #2 (below) can be replaced with the following:

(2) Supports a reduction in the Derby Airport lease for Recharge Fuels (Areas 6 and 11) by 10% (to be \$67,900+GST) which takes into account the amalgamation of the two previous lease areas; the advice of the licenced valuer; the “land only” type lease format (and the Shire’s preference of not wishing to take on any formal Lessor responsibility for structural or other maintenance of the infrastructure on the lease area); and CPI since the end of the previous lease periods.

VOTING REQUIREMENT

Simple majority

ATTACHMENTS

Nil

RECOMMENDATION

That further to the resolutions of the November 2023 Council Meeting, Council:

- 1. Notes that no submissions/comments were received from the recent Local Government Act (Section 3.58) public consultation process; and**
- 2. Does not support a reduction in the Derby Airport lease fee for Recharge Fuels (Areas 6 and 11).**

13.3 LOCAL GOVERNMENT SUSTAINABILITY INQUIRY**File Number: 4190****Author: Neil Hartley, Director, Strategic Business****Responsible Officer: Amanda Dexter, Chief Executive Officer****Authority/Discretion: Advocacy****SUMMARY**

The Federal House of Representatives Standing Committee on Regional Development, Infrastructure and Transport is now inquiring into and reporting on the sustainability of local governments across Australia.

This represents an opportunity to highlight the challenges faced by the Shire of Derby/West Kimberley, and the Kimberley generally, and also to encourage the Committee to visit our district as part of its round of Committee meetings across the nation.

This report proposes that a submission be made to the Standing Committee, outlining the situation in our district and calling for sustainability improvements to be made.

DISCLOSURE OF ANY INTEREST

Nil by Author and Responsible Officer.

BACKGROUND

The Federal House of Representatives Standing Committee on Regional Development, Infrastructure and Transport adopted an inquiry into local government sustainability on 21 March 2024, following a referral from the Minister for Infrastructure, Transport, Regional Development and Local Government, the Hon Catherine King MP. The Committee is now inquiring into and reporting on local government matters, with a particular focus on:

- The financial sustainability and funding of local government;
- The changing infrastructure and service delivery obligations of local government;
- Any structural impediments to security for local government workers and infrastructure and service delivery;
- Trends in the attraction and retention of a skilled workforce in the local government sector, including impacts of labour hire practices;
- The role of the Australian Government in addressing issues raised in relation to the above; and
- Other relevant issues.

The submission period closes on 30 May 2024 and the sites for future Committee hearings will be decided based on the locations from where submissions come from across the nation.

STATUTORY ENVIRONMENT

Standing committees are so called because they are established (or “stand”) for the duration of the Parliament and have the power to inquire into and report on any matter referred to them by the House or a Minister.

POLICY IMPLICATIONS

Nil Applicable.

FINANCIAL IMPLICATIONS

The cost of the submission is limited to staff time and can be accommodated within the Shire's existing budget for staffing resources.

STRATEGIC IMPLICATIONS

GOAL	OUR PRIORITIES	WE WILL
1. Leadership and Governance	1.2 Capable, inclusive and effective organisation	1.2.1 Provide strong civic leadership
1. Leadership and Governance	1.2 Capable, inclusive and effective organisation	1.2.4 Attract and effectively use resources to meet community needs

RISK MANAGEMENT CONSIDERATIONS

RISK	LIKELIHOOD	CONSEQUENCE	RISK ANALYSIS	MITIGATION
Reputation: That the Shire will be criticised for not contributing to the Inquiry.	Possible	Minor	Medium	Make a submission to the Inquiry.

CONSULTATION

Whilst it would have been beneficial to have engaged the community on this matter, in light of the deadline date (30 May 2024) there is no realistic opportunity for that to occur on this occasion.

Community members may have any opportunity to represent themselves directly should a standing committee public hearing be scheduled of our district in the future.

COMMENT

The attached draft letter broadly addresses the sustainability issues of our Shire and offers the opportunity for the Committee to adopt the Shire's position as submitted to the WA Grants Commission, nationally.

VOTING REQUIREMENT

Simple majority

ATTACHMENTS

1. **WA Grants Commission Submission (April 2022)** [↓](#) 
2. **Inquiry Submission Letter** [↓](#) 

RECOMMENDATION

That Council authorise the President to modify as required and then lodge the submission (draft attached) with the Federal House of Representatives Standing Committee on Regional Development, Infrastructure and Transport.

WA Local Government Grants Commission
Department of Local Government, Sport and Cultural Industries
PO Box 8349, Perth Business Centre WA 6849

Email: grants.commission@dlgsc.wa.gov.au

Dear Sir,

Grants Commission Submission – Shire of Derby/West Kimberley

We seek consideration from the Commission of an improvement to the methodology for the calculation of Western Australian local government General Purpose Grants, to achieve a fairer distribution methodology. Our submission is attached, and summarised below.

The National Principles for the distribution of funds are based on the objective of full horizontal equalisation which is defined in section 6(3)(a) of the Commonwealth Local Government (Financial Assistance) Act 1995 as:

“...a basis that ensures that each local governing body in the State is able to function, by reasonable effort, at a standard not lower than the average standard of other local government bodies in the State”.

The basis of this submission is that the WA Grants Commission does not in fact meet that legislatively required principle.

The Shire requests that an *average standard floor* be inserted into the methodology, to sit at the other extremity of the existing minimum grant guarantee provided via the 30% population base calculation. The *average standard floor* will protect the most disadvantaged local governments, providing a fairer system which will enable districts with “cost adjustor” levels above the average, to stabilise there district from further receding into unsustainability and suffering even greater levels of disadvantage. The result will be that no local government will be more disadvantaged year on year, than that of the average of all of the local government districts of Western Australia. The methodology change requested is that:

The 70% proportion of the grant funding be allocated so that the districts with a higher than average need, can operate (funds permitting) to a standard not lower than the average standard of other local government bodies in Western Australia. A prioritised “bottom up” style of funding needs to be implemented, with funding being set at \$1 in grant funds for every \$1 of the district’s equalisation requirement until funds are exhausted.

We would welcome the opportunity to discuss the above with the Commission, so it can give due consideration of our request. Please liaise directly with Mr Neil Hartley, Director Strategic Business (Neil.Hartley@SDWK.wa.gov.au or 0417942794) as required.

Yours faithfully,

Amanda Dexter
Chief Executive Officer

Shire of Derby/West Kimberley

Amanda Dexter (CEO)

29 June 2022

This submission seeks the WA Grants Commission's consideration to a change in the allocation methodology so that:

The 70% proportion of the grant funding be allocated so that the districts with a higher than average need, can operate (funds permitting) to a standard not lower than the average standard of other local government bodies in Western Australia. A prioritised "bottom up" style of funding needs to be implemented, with funding being set at \$1 in grant funds for every \$1 of the district's equalisation requirement until funds are exhausted.

The Commonwealth Local Government (Financial Assistance) Act 1995 outlines the mechanism for the federal government to provide financial assistance for local government. It requires that each state and territory has a Grants Commission and establishes *National Principles* for the distribution of those funds, and which the State Commissions must comply.

The National Principles for the distribution of funds are based on the objective of full horizontal equalisation which is defined in section 6(3)(a) of the Act as:

“...a basis that ensures that each local governing body in the State is able to function, by reasonable effort, at a standard not lower than the average standard of other local government bodies in the State”.

The basis of this submission is that the WA Grants Commission does not in fact meet that legislatively required principle.

The Shire's grant allocation for 2021/22 was \$4,487,555 (not including road grant funds). The *Fiscal Equalisation* calculation for the district (as calculated by the WA Grants Commission) is \$10,260,325, which is \$5,772,770 more than the actual funding received.

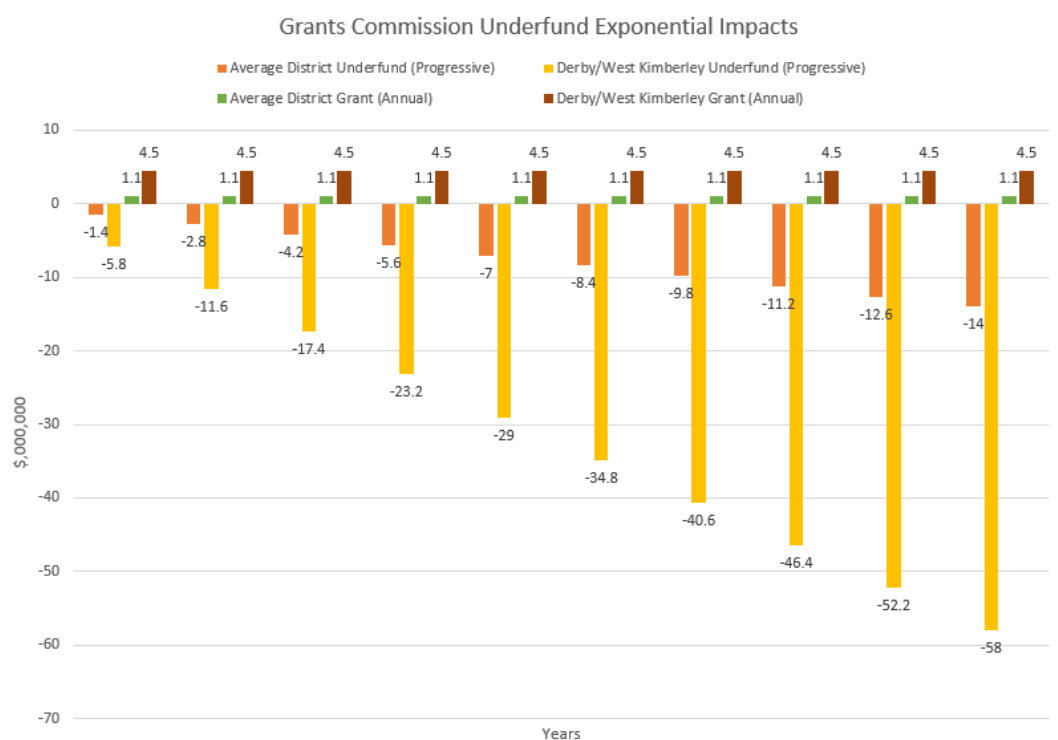
The Act does not provide a definition for “average”. The accepted definition of average value is “the middle value”, calculated by dividing the total of all the values by the number of values. The Grants Commission state average is \$0 with the most “sustainable” local government being Perth at -\$58,443,139. The Shire of Derby/West Kimberley's *fiscal equalisation* requirement calculation of \$10,260,325 is the highest in Western Australia. The average of all local governments with a positive fiscal equalisation requirement is \$2,470,581. This is effectively saying that the Shire of Derby/West Kimberley is four times more disadvantaged than the average of those local governments that have a positive fiscal equalisation requirement.

Excluding the Shire of Derby/West Kimberley, the Kimberley Region's total equalisation calculation (Broome @ \$2,681,004 + Whyndam-East Kimberley @ \$4,772,593 + Halls Creek @ \$6,263,585) is \$13,717,182 and its average, is \$4,572,394. This in effect converts to the Shire of Derby West Kimberley's assessed financial disadvantage position being the highest by far of the Kimberley local governments, and more than twice the Kimberley average.

Because the Federal Government does not fund 100% of the fiscal equalisation sum (the 2021/22 ratio was 44% for our district based on our population and disability factors) and that there is a component of the grant that provides some funding for even those local governments with negative fiscal equalisation requirements (e.g. the City of Perth received \$314,948 in 2021/22) it means that those local governments with the positive equalisation requirements slip further behind every other community, every year. And of course as Derby/West Kimberley has the highest disadvantage in the state, it is slipping behind at the fastest rate of every local government in Western Australia. This exponential disadvantage gap can be seen in the below graph which shows four components:

- the average local government grant of those local governments that have a positive fiscal equalisation requirement (\$1.1m);
- the Shire of Derby West Kimberley's annual grant (\$4.5m);
- the average local government's progressive funding gap per annum (\$1.4m); and
- the annual progressive funding gap for the Shire of Derby West Kimberley (\$5.8m).

The additional exponential disadvantage being suffered by the district of the Shire of Derby West Kimberley grows at approximately \$5.8m/annum and is clearly highlighted by the growing difference between the relevant (orange/yellow) bars below.



A floor needs to be inserted into the methodology, similar to the floor provided by the population calculation (where there is a provision in the legislation that requires that a local government's General Purpose Grant cannot be less than 30% of what it would have received if the Grant was calculated on a per capita basis). This provision will protect the most disadvantaged local governments by requiring that those local government districts that have the largest positive equalisation calculation requirements receive a suitable funding priority. The way to secure compliance and assist very disadvantaged local governments would be to ensure that:

The 70% proportion of the grant funding be allocated so that the districts with a higher than average need, can operate (funds permitting) to a standard not lower than the average standard of other local government bodies in Western Australia. A prioritised “bottom up” style of funding needs to be implemented, with funding being set at \$1 in grant funds for every \$1 of the district's equalisation requirement until funds are exhausted.

This would enable districts with the highest *cost adjustor* levels to stabilise there district from further receding into unsustainability and arrest the slide that is currently occurring. Importantly, the change would result in no local government being more disadvantaged year on year, than at least that of the average of the state's local government districts that also have positive equalisation requirements.

The Shire of Derby/West Kimberley is well managed and operates with good levels of accountability and diligence, but its Federal Assistance Grant allocation for 2021/22 was only \$4,487,555 (not including road grant funds) \$5,772,770 less than the fiscal equalisation calculation for the district (\$10,260,325). This funding deficit severely impacts upon the Shire's capacity to operate in a relevant fashion for its district and exponentially penalises the shire and its community more than any other in Western Australia.

It is appreciated that the funding to meet the above methodology change will come from those local governments that sit above the level of having a \$0 income equalisation requirement and the preferred option will in its simplest conclusion mean that a number of local governments will move from receiving a component of the 70% grants commission disability factor allocation, to now being "minimum grant local governments", receiving only the dedicated 30% population component. It is considered that this outcome only serves to reinforce that the methodology ought to change as suggested, as the needs of the range of local governments that are exponentially underfunded now by comparison, will still with the change proposed, be no better off than any local government funded at the minimum grant level.

.....











Committee Secretary
 House of Representatives Standing Committee on Regional Development, Infrastructure and Transport
 PO Box 6021
 Parliament House
 Canberra ACT 2600 Dear Chair,

Dear Committee Secretary,

Inquiry into local government sustainability – No Cost Solution for the Federal Government

Please find attached, a copy of the Shire of Derby/West Kimberley Council's submission to the WA Grants Commission, offering a sustainability solution for those local governments with the least sustainable positions across Australia. **This solution can be provided at no additional cost to the Federal Government.**

The district of our local government is incredibly challenged, which means its capacity to be self-sustainable is impossible to achieve without significant levels of support from both the WA State, and the Australian Federal Government. An overview of those community level challenges are highlighted below:

District Issue	Which level of government can help?	
	State Government	Federal Government
Lowest 2% in Western Australia on the ABS's SEIFA Index.		
Lowest 6% in Australia on the ABS's SEIFA Index.		
Bottom 1% for personal and property safety.		
18 times more likely to be the victim of a violent crime.		
Unemployment rate 450% higher than the Australia level.		

One particularly relevant example is that the district is often unable to secure state and federal government grants where a local government proportional contribution is conditional. The Shire of Derby/West Kimberley is regularly in the position of being unable to raise the funds necessary to meet these minimum contributions, or if it can meet the minimum contribution and the grants are “competitive”, other local governments “out-bid” our proposals by lifting their contribution ratio higher. These higher contributing applications are often favoured by grant providers, citing that “better value” has been secured from the pool of grant funds available. A higher Grants Commission (untied) grant will enable the Shire to also be competitive, by using those additional Grants Commission grant funds to supplement our own resources to meet (or even offer to exceed) minimum contribution ratios for tied government grants.

The Shire’s submission to the WA Grants Commission promoted the following as being able to make a significant contribution towards the district’s sustainability. Namely, ***that the 70% (non-population related) proportion of Grants Commission funding be allocated so that the districts with a higher than average need, can operate to a standard not lower than the average standard of other local government bodies. A prioritised “bottom up” style of funding needs to be implemented, with funding being set at \$1 in grant funds for every \$1 of the district’s equalisation requirement until funds are exhausted.***

This sustainability solution can be provided at no additional cost to the Federal Government.

To enable Committee members to be enlightened as to the challenges faced by the district of the Shire of Derby/West Kimberley, and more broadly, the Kimberley, we would welcome:

1. the Committee’s consideration of our submission; and
2. the Committee’s personal attendance in our district as one of the locations chosen for its site visits.

Regards

Peter McCumstie
President

13.4 MINUTES OF THE KIMBERLEY REGIONAL GROUP HELD 19 APRIL 2024**File Number:** 4221**Author:** Noelene Bain, Executive Services Project Officer**Responsible Officer:** Amanda Dexter, Chief Executive Officer**Authority/Discretion:** Advocacy**SUMMARY**

This report presents for Council endorsement the Minutes from the Joint Meeting of the Kimberley Zone of the Western Australian Local Government Association (WALGA) and the Kimberley Regional Group held on 19 April 2024.

DISCLOSURE OF ANY INTEREST

Nil by Author and Responsible Officer.

BACKGROUND

A copy of the minutes from the joint meeting held 19 April 2024 between members of the Kimberley Zone of WALGA (Zone) and Kimberley Regional Group (KRG) is attached for Council consideration.

As a result of a past decision of the group, both the Kimberley Zone and KRG meetings are joined.

It is important to note that the Kimberley Zone of WALGA is a group established to represent regional issues to the State Council of WALGA. This group includes the four Kimberley Shires in addition to the Shires of Christmas Island and Cocos Keeling Islands.

The KRG is a group defined through a deed of agreement between the four Kimberley local governments with the Minister for Local Government.

STATUTORY ENVIRONMENT

Local Government Act 1995

POLICY IMPLICATIONS

Nil.

FINANCIAL IMPLICATIONS

Nil.

STRATEGIC IMPLICATIONS

GOAL	OUR PRIORITIES	WE WILL
1. Leadership and Governance	1.2 Capable, inclusive and effective organisation	1.2.1 Provide strong civic leadership

RISK MANAGEMENT CONSIDERATIONS

RISK	LIKELIHOOD	CONSEQUENCE	RISK ANALYSIS	MITIGATION
Community: That the Shire's interests and contribution to the zone are represented and reflect the views of the community.	Unlikely	Minor	Low	Minutes received and endorsed by Council to allow for transparency and assist zone attendees with clear direction.

CONSULTATION

Nil.

COMMENT

Key discussion points for Council Consideration:

2024/25 Investment Prospectus

- The Kimberley Regional Group agreed to update the Investment Prospectus as part of the State and Federal Election Strategy.
- Councils were asked in December 2023 to review their projects and delete, update or include new projects.
- The Shires of Broome, Halls Creek and Wyndham East Kimberley have updated their projects. We are awaiting information from the Shire of Derby West Kimberley regarding their projects – projects from the current Prospectus have been included in the document in the absence of updated information. ***SDWK has since provided the relevant information.***
- With the State and Federal government's focus on building community resilience, the Prospectus has an introduction outlining the need for investment to build disaster resilience across the Kimberley and framed individual projects as contributing to stronger and more resilient communities.
- Also included in the Prospectus is a section on how the projects contribute to Closing the Gap.
- A draft designed Prospectus is attached. Once feedback has been received from the KRG a final proofread will be undertaken by the Executive Team and it will proceed to publication.
- The final document will be available for the June 2024 Forum and will be used as an advocacy tool for the KRG election strategy. The document will be uploaded onto the KRG website.

Kimberley Housing Roundtable

- The KRG endorsed hosting a Kimberley Housing Roundtable at the February 2024 meeting - The Roundtable is a key part of the Housing Advocacy Strategy.

- The Kimberley Development Commission (KDC) has approved \$10K towards the Roundtable and Regional Development Australia (RDA) \$2.5K.
- Housing Australia is strongly supportive and whilst they cannot provide funding support, they have agreed to provide in kind support by preparing a Background Paper and engaging the Nous Group to facilitate the Roundtable and contribute to the Report and Recommendations that arise from the Roundtable.
- Housing Australia have to deliver 40,000 new homes across Australia under the Housing Australia Future Fund Facility and National Housing Accord Facility.
- They see the Roundtable as a key step to increase government investment in housing across the Kimberley and are keen to use this initiative to start discussions on a new approach to increase government investment in the Kimberley through a Kimberley Housing Investment Strategy.
- Decisions need to be made by the KRG to guide the Roundtable's logistics.

Advocacy Strategy Management and Maintenance of Social Housing –

The Shire of Broome at the February 2024 KRG meeting raised concerns with the management of public housing by the Department of Communities, in particular the cyclone/fire and public health risk of homes due to accumulated rubbish, lack of maintenance and the state of disrepair.

- The state of the homes leads to poor health outcomes for tenants i.e. rheumatic heart diseases.
- The KRG resolved that the Executive Officer develop a strategy for discussion at the April 2024 meeting.
- An 'inside track' advocacy strategy has been developed to work with the government to support better housing outcomes for tenants and communities in Kimberley. If the approach of working positively behind the scenes with government to get increased action and investment is not successful, the approach can be reviewed to see whether an 'outside track' more public facing advocacy approach will deliver the outcomes sought.

Inquiry into Local Government Sustainability

- The House of Representatives Standing Committee on Regional Development, Infrastructure and Transport has been tasked to inquire into and report on local government sustainability.
- The inquiry was adopted on 21 March 2024 following a referral from the Minister for Infrastructure, Transport, Regional Development and Local Government, the Hon Catherine King MP.
- The Committee is seeking written submissions by 3 May 2024 from organisations and individuals that provide recommendations relating to any or all of the inquiry's terms of reference.
- It was agreed out of session discussion by the KRG Chair and the secretariat that the KRG should put in a submission raising long standing sustainability issues and solutions to address these. The proposed framework for the submission is attached for discussion.

Election Strategy

- The KRG endorsed an election strategy at the November 2023 meeting – the aim of the strategy is pre-election commitments for new investment in Kimberley infrastructure and services.
- Up to \$7600 was allocated by the KRG towards this strategy.
- This paper provides a progress update of the election strategy
- The State and Federal Government 2024/25 budgets will be announced in May 2024. These budgets will inform the KRG election requests.

KRG Position Papers

Elected Members are encouraged to review the KRG Position Papers which are an endorsed Kimberley Regional Group Position. It is expected that all councils base their advocacy and lobby of government and business on the positions presented within the papers.

- In February 2023 the Kimberley Regional Group endorsed six position papers with a seventh paper on Emergency Management endorsed in November 2023:
 1. Management of Alcohol and Other Drugs;
 2. Community Safety and Crime Prevention;
 3. Housing;
 4. Juvenile Justice;
 5. Prosperous Diverse Economy;
 6. Provision of Government Services; and
 7. Emergency Management
- The Position Papers are located on the KRG website and have been used to inform KRG submissions to government, and for advocacy purposes and have been well received.
- The Position Papers have been refreshed to ensure that they remain contemporary.

VOTING REQUIREMENT

Simple majority

ATTACHMENTS

1. Minutes - KRG 19042024 [↓](#) 
2. Emerging Input into Northern Australia Refresh Process - Dr Allan Dale [↓](#) 

RECOMMENDATION

That Council:

1. Receives and endorses the resolutions of the Kimberley Regional Group Meeting held 19 April 2024.



THE
KIMBERLEY
REGIONAL GROUP

Meeting Minutes

19 April 2024

Kimberley Regional Group: Minutes 19 April 2024



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1. Meeting Open: 2:50pm

Chair acknowledged the Traditional Custodians of the different lands on which people meet today, and paid respect to all the Elders past, present and emerging.

2. Attendance and Apologies

Name	Shire / Council / Organisation	Method
Members		
Cr David Menzel (Chair)	President, Shire of Wyndham East Kimberley	Zoom
Cr Peter McCumstie	President, Shire of Derby West Kimberley	Zoom
Cr Trish McKay	Deputy Shire President, Shire of Halls Creek	Zoom
Observers		
James Watt	Director Corporate Services, Shire of Broome	Zoom
Cr Geoff Haerewa	Deputy President, Shire of Derby West Kimberley	Zoom
Amanda Dexter	CEO, Shire of Derby West Kimberley	Zoom
Musa Mono	Acting CEO, Shire of Halls Creek	Zoom
Vernon Lawrence	CEO, Shire of Wyndham East Kimberley	Zoom
Executive Support Team		
Paul Rosair	Principal, NAJA Business Consulting Services	Zoom
Michelle Mackenzie	Principal, Mira Consulting	Zoom
Jane Lewis	Principal, Redit Research	Zoom
Rebecca Billing	Administrative Assistant, NAJA Business Consulting Services	Zoom
Presentations		
BBY	CEO, Christy Hawker	Zoom
Co-operative Research Centre for Northern Australia (CRCNA)	Chief Scientist CRCNA and Professor of Tropical Regional Development, The Cairns Institute and James Cook University, Dr Allan Dale	Zoom
Hon. Louise Kingston	Member for the South West Region. Shadow Minister for Regional Cities; Climate Action; Tourism	Zoom
Apologies		
Sam Mastrolembo	CEO, Shire of Broome	
Cr Chris Mitchell	President, Shire of Broome	

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Cr Desiree Male	Deputy Shire President, Shire of Broome	
Cr Malcolm Edwards	President, Shire of Halls Creek	
Cr Tony Chafer	Deputy Shire President, SWEK	
West Kimberley Empowered Communities	COO, Mala Haji-Ali	

3. Disclosures, Conflicts and Declarations of Interest:

Financial Interest / Impartiality			
Member	Item Number	Item	Nature of Interest

4. Minutes of the last meeting

Item for Decision

Submitted by: Secretariat

Attachment 1: Matters Arising and Outstanding Business

Confirmation of Previous Minutes

Resolution/s		Action(s) / Budget Implications	
That the Minutes of the Kimberley Regional Group held on 16 February 2024, as published and circulated, be confirmed as a true and accurate record of that meeting.		See Attachment 1 – Matters Arising and Outstanding Business Note: Treasurer's report will be provided at the June meeting.	
Moved:	Shire of Deby West Kimberley	Responsible:	See Attachment
Seconded:	Shire of Wyndham East Kimberley	Due date:	As appropriate
Carried: 3/0			

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Attachment 1 Matters Arising and Outstanding Business

Date / Item	Action / Progress	Responsible
Resilience and Recovery		
15/06/2023	<p>Action:</p> <ol style="list-style-type: none"> The Executive Team will seek to engage with the WALGA Working Group on behalf of the KRG Members note that the KRG will make a written submission to the two inquiries taking into consideration the State Emergency Services Minister's advice Members approve the drafting of an Emergency Services position paper <p>Status / Progress:</p> <ol style="list-style-type: none"> In Progress: Information sought from WALGA on how local governments can have input into the Disaster Recovery Funding Arrangements (DRFA) Review. 2a. Complete: A submission to the Independent Review of Commonwealth Disaster Funding was lodged to the Review team and a submission lodged with the Senate Inquiry. 2b. Complete: The WA LEMA Review, progressed by the WA Local Government Association and the Department of Fire and Emergency Services, was endorsed by SEMC in August. The plan has been uploaded to the SEMC website - https://www.wa.gov.au/government/announcements/lema-review-project-outcomes 3. Complete: The Position Paper was endorsed 23/11/2023 and the revised Paper on the 19th April 2024 	Executive Officer and CEO SDWK
Priority Action List		
15/6/2023	<p>Action:</p> <ol style="list-style-type: none"> KRG members to provide any feedback to the Executive Team before 7/7/2023. Executive Team allocates resources from contract hours to implement. Executive Team scope out project costings for additional consultancy work as required <p>Status / Progress:</p> <ol style="list-style-type: none"> Complete Complete In progress <p>Note an updated on the Priority Action List is a standing item on the KRG agenda. See Item 13.</p>	Executive Team

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Date / Item	Action / Progress	Responsible
Administrative Matters		
21/02/2024	Action: Executive Officer to work with Dr Allan Dale regarding CRCNA Status / Progress: In Progress. Dr Allan Dale to present to the members. See item 10	Executive Team
State and Federal Government Election Strategy		
4/10/2023	Action: <ol style="list-style-type: none"> Executive Team to work on providing materials and methodology for the election strategy. Executive Team to proceed on developing the election strategy in accordance with the proposal tabled 23/11/2023 16/02/2024 – Executive Team to follow up with Shire of Derby regarding projects for the Investment Prospectus 16/02/2024 – Kimberley Disaster Resilience to be used as the flag ship project on the front of the Prospectus Executive Officer negotiating with Liz Ritchie, CEO, RAI to attend the August 13th-15th Summit in Canberra Status / Progress: <ol style="list-style-type: none"> Complete In Progress. See Item 16 The Derby West Kimberley advised projects would be received following the meeting on the 19th April. Disaster resilience has been included at the front of the Prospectus as a flag ship project. Also a new section on Closing the Gap has been included. Emails sent to members regarding interest in attending and email sent to Liz Ritchie regarding sponsorship opportunities. A proposal has been received and the Executive Officer is liaising with Liz Ritchie on this proposal and will bring it to the KRG for consideration. 	Executive Team
Kimberley Development Commission Funding Proposal		
4/10/2023	Action: <ol style="list-style-type: none"> Further research is to be conducted into the KDC data funding proposal before a decision is made Letter to be sent to the KDC requesting a meeting to discuss the outcomes of the research and other regional issues A copy of the letter sent to KDC to be sent to Cr Geoff Haerewa to follow up. 	Executive Team

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Date / Item	Action / Progress	Responsible
	Status / Progress: <ol style="list-style-type: none"> In Progress Letter sent. No response received as yet Complete. Letter sent to Cr Geoff Haerewa 27/02/2024. 	
Kimberley Housing Roundtable		
16/02/2024	Action <ol style="list-style-type: none"> Executive Team to write to the Kimberley Development Commission seeking \$10,000 towards the cost of the Kimberley Housing Roundtable Executive Team to write to Regional Development Australia Kimberley seeking up to \$5,000 towards the cost of the Kimberley Housing Roundtable KRG committed \$5,000 at the February 16th meeting. Status / Progress: <ol style="list-style-type: none"> Letter sent 26/02/2024. KDC approved \$10,000. See Item 9 & Correspondence. Letter sent 26/02/2024. RDA Kimberley approved \$2,500 	Executive Team
Advocacy Strategy Management & Maintenance of Social Housing		
16/02/2024	Action <ol style="list-style-type: none"> Executive Officer to develop a strategy and discuss at the April 2024 meeting. Status / Progress: <ol style="list-style-type: none"> Strategy developed. See Item 11. 	Executive Team
Alcohol Restrictions		
16/02/2024	Action <p>Executive Team to work with RCAWA and Hotels Association (AHA) on advocacy and submission letter.</p> Status / Progress: <p>AHA has shared their Show Cause notice for Broome which with our BDR submission and position paper on management of alcohol and drugs will form the basis of a joint advocacy letter / submission to government from KRG, RCAWA and AHA.</p>	Executive Team
Kimberley Volunteer Resource Centre		
16/02/2024	Action <p>Members to take the Regional Volunteering Strategy 2020 to their individual council meetings for endorsement and to report back to the Executive Officer to action a whole of KRG endorsement.</p>	Members

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Date / Item	Action / Progress	Responsible
	Status / Progress: Email reminder with copy of the Volunteering Strategy sent to members on the 6 th of March 2024.	
Review of Financial Assistance Grants (FAGs)		
23/11/2023	Action: SWEK is running a procurement process and has issued an RFQ Status / Progress: Procurement process complete. NAJA engaged to undertake this project and start date TBC.	Vernon Lawrence
Community Safety and Crime Prevention Investment Package		
23/11/2023	Action: SWEK is running a procurement process and has issued an RFQ Status / Progress: Procurement process complete. NAJA engaged to undertake this project and start date TBC.	Vernon Lawrence
Benchmarking		
23/11/2023	Action: <ol style="list-style-type: none"> Executive Team to approach RCAWA and request the use of the benchmarking templates. Executive Team to email CEO's requesting a contact to send the spreadsheet to start collecting the information. Status / Progress: <ol style="list-style-type: none"> Complete: RCAWA approved KRG to use the benchmarking template. In Progress: Emails sent and information received from Broome and SWEK. Derby working on providing the information by the 19th of April. Follow up email sent to Halls Creek 05/04/2024. 	Executive Team / Members

Watching Brief
Aboriginal Heritage Act: Now pending Department updates on rescinded legislation. On 15 November 2023, the <i>Aboriginal Heritage Act 1972</i> was restored as the legislation that manages Aboriginal heritage in Western Australia some amendments drawn from feedback from consultation. Approval is only required where there is potential for any harm to an Aboriginal site.
WA Development Index – response received from the Department of Local Government, Sport and Cultural Industries. To be raised with the new Minister for Local Government.
Banned Drinkers Register – Legislation passed. KRG media release issued and picked up in local papers. Implementation and outcomes will be monitored.

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State government funding to support young people in the Kimberley. Cr McCumstie is the KRG observer member on the Aboriginal Youth Wellbeing Steering Committee (AYWSC) and will provide updates as required. Note the Aboriginal Regional Governance Group (ARRG) has been undertaking media expressing disappointment at the lack of government commitment to implement recommendations of reports into youth suicide in the Kimberley. New \$4M community-led Immediate Response Night Space (IRNS) service for young people in Broome. There is no overarching youth justice strategy for the region.

Tanami Road funding – Letter sent to Minister Catherine King on 28/05/23. Response received. Commonwealth confirmation that the project would proceed and an additional \$200M funding announced 16/11/2023. KRG media release issues and picked up in local papers. Shire of Halls Creek leading work on a Tanami Activation Strategy.

First Point of Entry (FPOE) Wyndham and Broome - Minister King announced in February 2024 that work will be undertaken for the enhanced FPOE status for Broome. This includes working with Border Force and the Department of Agriculture, Fisheries and Forestry.

North West Defence and Border Security – April 2024 letter sent to State and Federal Government expressing concern.

Resolved

Media and Communications Policy and Stakeholder Engagement Plan
Letters of congratulations to new State Ministers
Audited statements circulated
KRG meeting dates set and circulated
Service Level Agreement
Policy Position Papers
Investment Prospectus 2023/24
Lord Mayors Distress Relief Funding
MOU finalised and signed
Insurance Costs relief as a result of flood impacts
Potential tourism opportunities for total eclipse events, provided by Kym Francesconi
Regional Road Group: Shire allocations
KRG Website and LinkedIn profile - operational
BBY and WKFEC invitation to present to KRG
National Housing and Homelessness Plan submitted 20/10/2023. Published DSS Engage Website
Service Level Agreement Assessment – 5% increase endorsed 23/11/2023
July – September quarterly report – 23 November 2023 meeting.
Simplified Governance Compliance Papers – endorsed 23 November 2023 meeting
Regional Road Group Road Projects Funding Allocation – wrote to WALGA outlining KRG's position
Emergency Management Policy Position – Wrote to Matt Reimer DFES
Members advised Cr Mitchell of their response to the Regional Road Group Project grant funding
Ministerial notes 15/02/24 – Minister Papalia, Minister Beazley, Premier. Sent to members 26/02/24
Requirements for the Deputy Chair position clarified and stands endorsed as per November 2023

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5. Correspondence

Item for Noting

Submitted by: Secretariat

- Attachment 2: Correspondence In:** Chuck Berger, CEO, Kimberley Development Commission
- Attachment 3: Correspondence In:** Luke Boshier, Head of Program, Strategy and Impact Housing Australia
- Attachment 4: Correspondence In:** Hon Hannah Beazley MLA, Minister for Local Government
- Attachment 5: Correspondence Out:** Chuck Berger, CEO, Kimberley Development Commission
- Attachment 6: Correspondence Out:** Janine Hatch, Director, Regional Development Australia Kimberley
- Attachment 7: Correspondence Out:** Luke Boshier, Head of Program Strategy and Impact Housing Australia
- Attachment 8: Correspondence Out:** Hon Roger Cook MLA, Premier
- Attachment 9: Correspondence Out:** Hon Don Punch MLA, Minister for Regional Development
- Attachment 10: Correspondence Out:** Hon Hannah Beazley MLA, Minister for Local Government
- Attachment 11: Correspondence Out:** Hon Richard Maries, Hon Clare O'Neil, Hon Pat Conroy, Hon Matt Keogh, Hon Madeleine King, Hon Kristy McBain, Hon Paul Papalia, Ms Divina D'Anna

Note: Correspondence considered of an administrative nature, such as meeting invites etcetera, will not be tabled.

Correspondence In	
Date	06/03/2024
From	Chuck Berger, CEO, Kimberley Development Commission
Topic	Kimberley Housing Roundtable
Attachment	2
Date	06/03/2024
From	Luke Boshier, Head of Program, Strategy and Impact Housing Australia
Topic	Kimberley Housing Roundtable
Attachment	3
Date	10/04/2024
From	The Hon Hannah Beazley MLA, Minister for Local Government
Topic	Key issues and actions raised at the meeting
Attachment	4

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Correspondence Out	
Date	26/02/2024
From	Michelle Mackenzie, Executive Support, Kimberley Regional Group
To	Mr Chuck Berger; CEO; Kimberley Development Commission
Topic	Kimberley Housing Roundtable
Attachment	5
Date	26/02/2024
From	Michelle Mackenzie, Executive Support, Kimberley Regional Group
To	Ms Janine Hatch; Director; Regional Development Australia Kimberley
Topic	Kimberley Housing Roundtable
Attachment	6
Date	01/03/2024
From	Michelle Mackenzie, Executive Support, Kimberley Regional Group
To	Luke Boshier: Head of Program, Strategy and Impact Housing Australia
Topic	Kimberley Housing Roundtable
Attachment	7
Date	14/03/2024
From	Paul Rosair, Executive Officer, Kimberley Regional Group
To	The Hon Roger Cook MLA, Premier
Topic	Key issues and actions raised at the meeting
Attachment	8
Date	14/03/2024
From	Paul Rosair, Executive Officer, Kimberley Regional Group
To	The Hon Don Punch MLA, Minister for Regional Development
Topic	Key issues and actions raised at the meeting
Attachment	9
Date	14/03/2024
From	Paul Rosair, Executive Officer, Kimberley Regional Group
To	The Hon Hannah Beazley MLA, Minister for Local Government
Topic	Key issues and actions raised at the meeting
Attachment	10
Date	10/04/2024
From	David Menzel, Chair, Kimberley Regional Group
To	Hon Richard Maries, Hon Clare O'Neil, Hon Pat Conroy, Hon Matt Keogh, Hon Madeleine King, Hon Kristy McBain, Hon Paul Papalia, Ms Divina D'Anna MLA
Topic	Kimberley Defence and Border Force Response
Attachment	11

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Resolution/s		Action(s) / Budget Implications	
That the Correspondence be received and noted, and that the Executive Officer be directed on a response, if required.		Nil	
Moved:	Shire of Derby West Kimberley	Responsible:	
Seconded:	Shire of Halls Creek	Due date:	
Carried: 3/0			

Kimberley Regional Group: Minutes 19 April 2024

**Attachment 2 Correspondence In: Kimberley Housing Roundtable**

From: EO <eo@kdc.wa.gov.au>
Sent: Wednesday, March 6, 2024 4:04 PM
To: Michelle Mackenzie <michelle@mira-consulting.com.au>
Cc: Chuck Berger <chuck.berger@kdc.wa.gov.au>
Subject: Kimberley Regional Group Housing Forum - KDC Grant Agreement

Good Afternoon Michelle,

The KDC Board have recently approved funding of \$10,000 to the Kimberley Regional Group, towards a Kimberley-wide Housing Forum. Please find grant agreement attached for your review, signing, and return, along with an invoice with the amount plus GST.

Please let me know if you have any questions or if we can assist further at this time.

Kind regards,

Lexi Drygan
Executive Officer

7 Ebony Street, Kununurra WA 6743
PO Box 620, Kununurra WA 6743
M: 0429 999 395
eo@kdc.wa.gov.au | kdc.wa.gov.au



Kimberley Regional Group: Minutes 19 April 2024



Attachment 3 Correspondence In: Kimberley Housing Roundtable

Hi Michelle,

Thanks again for the conversation we had last week and for this information.

A Roundtable with the relevant local governments and other stakeholders you've listed seems very useful from our perspective. Housing Australia would be pleased to attend. Just for your info, I wouldn't be able to do the week of 8 April as I'm already committed to another event in the NT. No doubt scheduling's always going to a bit tricky, but let us know where you land on proposed timing.

In addition to attending, we are also happy to contribute to the drafting of background materials around how Housing Australia can be part of the response to the housing needs and opportunities in the region.

On other support, I'm discussing this internally to see if there is an opportunity to support in some way. I will come back to you soon on that. It's not something we have done before, so I'm not sure where we will land at this stage. But will let you know as soon as I can.

On the agenda and attendees - I don't have any specific feedback. I thought it looks right from where I sit. Minderoo is the only other group I thought might be interested and helpful (Cronje or Louise), but there might be reasons you want to not have them in this particular Roundtable.

Housing Australia is most interested in the really practical part of where we go from here, how we form up a solid proposal for government (WA Gov, Housing Australia, and others) and what would be in it. That to me is the outcome of the after lunch sessions, and you might want to think about whether there's benefit in having a bit more time for that really practical pipeline and next steps discussion. I suspect there's also a subset of the overall attendees who could talk more intensively about what that looks like (the 4 LG CEOs, yourselves, KDC, us plus the Indigenous NGOs that are keen to move forward). But maybe that's a follow up conversation a week or so later with a smaller working group (or a conversation the next morning, depending on people's availability given travel/flights/etc).

Hope that helps!

Will let you know on the support front when I can, and keep us in the loop on potential/confirmed dates.

Thanks again.

-Luke

Luke Boshier

Head of Program Strategy and Impact | Housing Australia

M: 0407 020 841

E: luke.boshier@housingaustralia.gov.au

W: www.housingaustralia.gov.au



Kimberley Regional Group: Minutes 19 April 2024

**Attachment 4 Correspondence In: Key Issues & Actions raised at Meeting**

Hon Hannah Beazley MLA
Minister for Local Government; Youth;
Minister Assisting the Minister for Training and Workforce Development

Our Ref: 84-00482

Mr Paul Rosair
Executive Officer
Kimberley Regional Group

Email: michelle@mira-consulting.com.au

Dear Mr Rosair

MEETING WITH THE KIMBERLEY REGIONAL GROUP

Thank you for your letter dated 14 March 2024 following up matters discussed with the Kimberley Regional Group (the Group) in our meeting of 15 February 2024.

I note the Group's comments regarding the Commonwealth Financial Assistance (FA) Grants and appreciate the Group's views that the population component of the FA Grants can have a detrimental impact on grant funding allocated to regional local governments. I acknowledge your advice that the Kimberley Regional Group has commissioned a review of the methodology.

I am advised by the Department of Local Government, Sport and Cultural Industries (DLGSC) that FA Grant allocations to Western Australian local governments are determined by the WA Grants Commission, in line with the National Principles developed under the *Local Government (Financial Assistance) Act 1995* (the Act).

Under section 11(2) of the Act, WA local governments or associations, including Local Government regional groups, can make submissions to the WA Grants Commission, regarding matters related to the FA Grants, including the allocation methodology. Should you wish to make a submission, please contact the WA Grants Commission, by email on Grants.Commission@dlgsc.wa.gov.au or by phone to (08) 6552 1673.

I also note The Group's feedback regarding local government audits undertaken by the Office of the Auditor General (OAG).

I am advised that in 2022-2023 financial year, 133 local government audits were completed by the OAG, on time. I understand that this represents a progressive improvement on previous years.

Level 7, Dumas House, 2 Havelock Street WEST PERTH WA 6005
Telephone: +61 8 6552 6700 Email: Minister.Beazley@dpc.wa.gov.au

Kimberley Regional Group: Minutes 19 April 2024



However, I am also aware that some local government audits were not received by the OAG due date and, therefore, could not be finalised by the OAG in time to meet Council reporting deadlines.

As you rightly note, the OAG is an independent body and I do not have any legislative authority to intervene in its operational or administrative decisions or processes. The DLGSC has advised me that the OAG has recently appointed an Engagement Team Leader to assist local governments with matters such as those you have raised.

The OAG's Engagement Team Leader can be contacted by phone on (08) 6557 7500. If you have any issues contacting the Engagement Team Leader via telephone you can also refer your queries by email to admintas@audit.wa.gov.au.

As you note, I am unable to attend the Kimberley Regional Group and Regional Capitals Alliance joint forum in June 2024, but I wish you all my best for a successful event.

Thank you once again for raising these matters with me. It was a pleasure to meet with you, and I look forward to continuing to work collaboratively with you to achieve positive outcomes for the region and its communities.

Yours sincerely

Hon Hannah Beazley MLA
Minister for Local Government; Youth;
Minister Assisting the Minister for Training and Workforce Development

10 APR 2024

Kimberley Regional Group: Minutes 19 April 2024



Attachment 5 Correspondence Out: Kimberley Housing Roundtable



Mr Chuck Berger
Chief Executive Officer
Kimberley Development Commission
PO Box 620
Kununurra WA 6743

Via email - chuck.berger@kdc.wa.gov.au

26 February 2024

Dear Chuck

Kimberley Housing Roundtable

Congratulations again on the production of the Kimberley Residential Housing and Land Snapshot 2023. This is an important piece of work that will help inform discussions and planning to respond to housing issues across Kimberley communities.

Increasing housing supply is a key priority for the Kimberley Regional Group. We are keen to work with the Kimberley Development Commission and other key stakeholders to develop practical solutions to facilitate shovel ready housing projects across our region.

As discussed, we are keen to build on your Kimberley Housing Snapshot and to host a Kimberley Housing Roundtable which will bring together Federal, State and Local Governments along with the non-government sector and industry to discuss housing challenges and to identify collective opportunities to increase housing supply. To that end we have developed a Draft Agenda and a list of agencies to be invited to attend, and a budget for holding this event.

The Housing Roundtable concept was discussed and endorsed by members at the KRG's February meeting, and I have been tasked, in tandem with Michelle Mackenzie, to progress the event.

We would welcome the opportunity to partner with the Kimberley Development on the Roundtable. To that end, we would appreciate your feedback on the objectives of the Roundtable, draft agenda and stakeholder list. Also, we respectfully ask if you could provide \$10,000 towards the cost of holding the Roundtable. The Kimberley Development Commission would be acknowledged for their support of this event with its branding on all related materials. We are reaching out to Regional Development Australia, Kimberley for their input and to see if they could also provide financial support for this event.

Kimberley Regional Group and Kimberley Zone
459 Albany Hwy Victoria Park | 0419 930 467 | info@naja.com.au

Kimberley Regional Group: Minutes 19 April 2024



I look forward to hearing from you regarding the Kimberley Housing Roundtable event and if you are able to support this endeavour. In the meantime, if you have any queries please contact Michelle Mackenzie, Executive Support for the Kimberley Regional Group on 0419 931 819 or michelle@mira-consulting.com.au

Yours sincerely

Paul Rosair
Executive Officer
Kimberley Regional Group

Attach – Kimberley Housing Roundtable Proposal



Kimberley Regional Group and Kimberley Zone
459 Albany Hwy Victoria Park | 0419 930 467 | info@naja.com.au

Kimberley Regional Group: Minutes 19 April 2024



Attachment 6 Correspondence Out: Kimberley Housing Roundtable



Ms Janine Hatch
Director
Regional Development Australia Kimberley
PO Box 653
Broome WA 6725

Via email - j.hatch@rdakimberley.com.au

26 February 2024

Dear Janine

Kimberley Housing Roundtable

Congratulations on the work that Regional Development Australia Kimberley is doing to drive positive economic and social impact across Kimberley communities.

Increasing housing supply is a key priority for the Kimberley Regional Group. We are keen to work with Regional Development Australia Kimberley and other key stakeholders to develop practical solutions to facilitate shovel ready housing projects across our region.

As discussed, the Kimberley Regional Group are keen to host a Kimberley Housing Roundtable which will bring together Federal, State and Local Governments along with the non-government sector and industry to discuss housing challenges and to identify collective opportunities to increase housing supply. To that end we have developed a Draft Agenda and a list of agencies to be invited to attend, and a budget for holding this event.

The Housing Roundtable concept was discussed and endorsed by members at the KRG's February meeting, and I have been tasked, in tandem with Michelle Mackenzie, to progress the event.

We would welcome the opportunity to partner with Regional Development Australia Kimberley Development on the Roundtable. To that end, we would appreciate your feedback on the objectives of the Roundtable, draft agenda and stakeholder list. Also, we respectfully ask if you could provide up to \$5000 towards the cost of holding the Roundtable. Regional Development Australia Kimberley would be acknowledged for their support of this event with its branding on all related material. We are reaching out to the Kimberley Development Commission to see if they could also provide input and financial support for this event.

Kimberley Regional Group and Kimberley Zone
459 Albany Hwy Victoria Park | 0419 930 467 | info@naja.com.au

Kimberley Regional Group: Minutes 19 April 2024



I look forward to hearing from you regarding the Kimberley Housing Roundtable event and if you are able to support this endeavour. In the meantime, if you have any queries please contact Michelle Mackenzie, Executive Support for the Kimberley Regional Group on 0419 931 819 or michelle@mira-consulting.com.au

Yours sincerely

A handwritten signature in black ink, appearing to read 'Paul Rosair'.

Paul Rosair
Executive Officer
Kimberley Regional Group

Attach – Kimberley Housing Roundtable Proposal

A large, faint watermark of the Kimberley Regional Group logo, featuring a stylized 'K' in blue and orange, is positioned in the background of the footer area.

Kimberley Regional Group and Kimberley Zone
459 Albany Hwy Victoria Park | 0419 930 467 | info@naja.com.au

Kimberley Regional Group: Minutes 19 April 2024

**Attachment 7 Correspondence Out: Kimberley Housing Roundtable**

Hi Luke

It was great to catch up with you and the opportunity to pilot a new approach to delivering social and affordable housing supply in the Kimberley would be brilliant. Our thin markets, lack of a strong community housing presence and the additional costs of housing construction and operations make it difficult to attract investment to deliver the homes needed.

As mentioned, housing is a key priority for the Kimberley Regional Group and the KRG are keen to work with other agencies to address housing issues. We've been discussing with the Kimberley Development Commission and Regional Development Australia Kimberley hosting a Kimberley Housing Roundtable as a first step to align effort to deliver the homes needed across our region. We've approached both bodies for funding support and input into the agenda. We would love to have strong engagement with Housing Australia for this event and if you are able to attend that would be brilliant. Also, it would be great to get your input into the agenda so that the Roundtable hits the mark.

Also as discussed, any assistance that you could provide for the Roundtable in terms of assisting with a background paper for attendees, facilitation for the Roundtable event or funding to enable non-government attendees to participate would be very welcome.

I look forward to your feedback on the Roundtable and how the KRG can work with Housing Australia to support your mandate to deliver new homes across the Kimberley region.

Kind regards

Michelle

Michelle Mackenzie

Principal, Mira Consulting

Associate, NAJA Business Consulting

M: 0419 931 819

E: michelle@mira-consulting.com.au

W: mira-consulting.com.au

A: PO Box 621 Halls Creek WA 6770

Kimberley Regional Group: Minutes 19 April 2024



Attachment 8 Correspondence Out: Key Issues & Actions raised at Meeting



The Hon Roger Cook MLA
Premier
13th Floor Dumas House
2 Havelock Street
West Perth 6005

Via email – wa-government@dpc.wa.gov.au

14th March 2024

Dear Premier

Meeting with the Kimberley Regional Group

Thank you for meeting with the Kimberley Regional Group. We really appreciated your time and the opportunity to discuss key areas of interest. This letter is following up on key issues and actions from the meeting.

Financial Assistance Grants

As mentioned, the formulaic rigidity, including the population component of the Commonwealth allocation of local government financial assistance grants, has a detrimental impact on grant funds to regional local governments. We are commissioning a piece of work to examine the allocation methodology and would be pleased to provide you with a briefing and a copy of this work once completed with a view to seeing how this can be addressed.

Natural Disaster Resilience

Please find attached a copy of the Kimberley Regional Group's Emergency Management Position Paper. We would be pleased to learn more about the Committee of Government that you mentioned is looking into disaster resilience, along with the work undertaken by the Framework for Collaborative Resilience that is being progressed across Northern Australia.

Water infrastructure to facilitate new homes

As mentioned, Shires have land and investment ready for new housing, but a lack of water infrastructure is delaying development. It would be appreciated if you could raise this issue with the Minister for Water with a view to having this issue addressed as a priority by the Water Corporation.

Kimberley Regional Group and Kimberley Zone
459 Albany Hwy Victoria Park | 0419 930 467 | info@naja.com.au

Kimberley Regional Group: Minutes 19 April 2024

**20 June Forum – Kimberley Regional Group and Regional Capitals Alliance of WA**

The Kimberley Regional Group and Regional Capitals Alliance, an alliance of WA's ten regional centres, are hosting a joint forum in Perth on the 20th June. The forum will bring together Mayors, Presidents, CEOs and senior executives from across regional Western Australia and also Director's Generals and Cabinet Ministers, both Federally and State. It will be a great opportunity to meet with regional leaders in Perth to discuss the critical issues facing local government and their communities. We cordially invite you to attend this forum and a formal invitation will be sent to your office.

Collaborative Forum between State, Local Government, and the NGO sector to discuss community safety and crime.

We would welcome the opportunity to work with your government and the NGO sector on a deep piece of work to address systemic issues that are driving crime in the Kimberley, in particular youth crime. Whilst there is a collection of government led justice initiatives to our knowledge there is no overarching Kimberley strategy to holistically address the root causes of community safety and crime issues identified in government and Coronial reports. Without a clear roadmap initiatives are fragmented, unaligned and government investment is not maximised. Your concept for a new collaborative forum would be a positive step to collectively address this Kimberley wide issue.

Thank you again for meeting with us. The Kimberley Regional Group looks forward to working with your government and further exploring how we can work together to deliver positive outcomes across the Kimberley region and our State.

Your sincerely

A handwritten signature in black ink, appearing to read 'Paul Rosair'.

Paul Rosair
Executive Officer
Kimberley Regional Group

Attach - Emergency Management Position Paper

Kimberley Regional Group and Kimberley Zone
459 Albany Hwy Victoria Park | 0419 930 467 | info@naja.com.au

Kimberley Regional Group: Minutes 19 April 2024

**Attachment 9 Correspondence Out: Key Issues & Actions raised at Meeting**

Hon Don Punch, MLA
Minister for Regional Development; Disability Services; Fisheries; Seniors and Ageing
7th Floor Dumas House
2 Havelock Street
WEST PERTH WA 6005

Via Email – Minister.punch@dpc.wa.gov.au

14 March 2024

Dear Minister

Meeting with the Kimberley Regional Group

Thank you for meeting with the Kimberley Regional Group. We really appreciated your time and the opportunity to discuss key areas of interest. This letter is following up on key issues and actions raised at the meeting.

Financial Assistance Grants

As mentioned, the formulaic rigidity, including the population component of the Commonwealth allocation of local government financial assistance grants, has a detrimental impact on grant funds to regional local governments. We are commissioning a piece of work to examine the allocation methodology and would be pleased to provide you with a briefing and a copy of this work once completed with a view to seeing how this issue can be addressed.

Natural Disaster Resilience

Please find attached a copy of the Kimberley Regional Group's Emergency Management Position Paper. We would welcome the opportunity to learn more about the Committee of Government that you mentioned is looking into disaster resilience, along with the work undertaken by the Framework for Collaborative Resilience that is being progressed across Northern Australia.

Water infrastructure to facilitate new housing supply

As mentioned, Shires have land and investment ready for new housing, but a lack of water infrastructure is delaying development. It would be appreciated if you could raise this issue with the Minister for Water with a view to having this issue addressed as a priority by the Water Corporation.

Kimberley Regional Group and Kimberley Zone
459 Albany Hwy Victoria Park | 0419 930 467 | info@naja.com.au

Kimberley Regional Group: Minutes 19 April 2024

**20 June 2024 Forum – Kimberley Regional Group and Regional Capitals Alliance of WA**

The Kimberley Regional Group and Regional Capitals Alliance, an alliance of WA's ten regional centres, are hosting a joint forum in Perth on the 20th June 2024. The forum will bring together Mayors, Presidents, CEOs and senior executives from across regional Western Australia and also Director's Generals and Cabinet Ministers, both Federally and State. It will be a great opportunity to meet with regional leaders in Perth to discuss the critical issues facing local government and their communities. We cordially invite you to attend this forum and a formal invitation will be sent to your office.

Thank you again for meeting with us. The Department of Primary Industries and Regional Development and the Kimberley Development Commission are key partners in realising our vision. We look forward to working with you to deliver positive outcomes across the Kimberley region and our State.

Yours sincerely

Paul Rosair
Executive Officer
Kimberley Regional Group

Attach Emergency Management Position Paper



Kimberley Regional Group and Kimberley Zone
459 Albany Hwy Victoria Park | 0419 930 467 | info@naja.com.au

Kimberley Regional Group: Minutes 19 April 2024

**Attachment 10 Correspondence Out: Key Issues & Actions raised at Meeting**

The Hon Hannah Beazley MLA
Minister for Local Government; Youth; Minister Assisting the Minister for Training and Workforce
Development
Dumas House
2 Havelock Street
West Perth 6005

Via email –Minister.Beazley@dpc.wa.gov.au

14 March 2024

Dear Minister

Meeting with the Kimberley Regional Group

Thank you for meeting with the Kimberley Regional Group (KRG). We really appreciated your time and the opportunity to discuss key areas of interest. Also, we appreciated a greater understanding of your priorities within your local government portfolio. This letter is following up on key issues and actions raised at the meeting.

Financial Assistance Grants

As mentioned, the formulaic rigidity, including the population component of the Commonwealth allocation of local government financial assistance grants, has a detrimental impact on grant funds to regional local governments. We are commissioning a piece of work to examine the allocation methodology and would be pleased to provide you with a briefing and a copy of this work once completed with a view to seeing how this can be addressed.

Local Government Audits by the Office of the Auditor General

As raised the quality of audits, their timelessness, the lack of fee transparency and the cost of audit, along with the drawdown of staff time to assist audits undertaken by the Office of the Auditor General (OAG), are of significant concern to the Kimberley Regional Group. This issue has been raised directly with the Office of the Auditor General by Councils, the KRG and WALGA.

As discussed, a recent cost of audit by the OAG for the Shire of Wyndham was \$63K a 50 percent cost increase from previous audits. The audit cost for the Shire of Derby West Kimberley was \$80K and for the Shire of Broome \$130K. The OAG refuses to provide a breakdown of their fee structure, despite this being an obligation of private audit firms. Their service to all Kimberly Councils has been inadequate. Council staff have had to spend considerable time hand holding inexperienced

Kimberley Regional Group and Kimberley Zone
459 Albany Hwy Victoria Park | 0419 930 467 | info@naja.com.au

Kimberley Regional Group: Minutes 19 April 2024



audit teams training them in the fundamentals of local government accounts. This costs Councils considerable time and resources. For two Shires the audit was late requiring a special meeting of Council to adopt the audit, and meant that the audit could not inform the budget process. This is unacceptable.

Whilst we understand that the Office is independent and impartial, these are significant issues that need to be addressed by the OAG. It would be appreciated if you could raise this issue so that there is transparency to local governments who are required under legislation to use the OAG for their audits.

20 June 2024 Forum – Kimberley Regional Group and Regional Capitals Alliance of WA

The Kimberley Regional Group and Regional Capitals Alliance, an alliance of WA's ten regional centres, are hosting a joint forum in Perth on the 20th June 2024. The forum will bring together Mayors, Presidents, CEOs and senior executives from across regional Western Australia and also Director's Generals and Cabinet Ministers, both Federally and State.

Whilst we understand that you are unable to attend the forum, we would welcome a member of your staff attending. It will be a great opportunity to meet with regional leaders in Perth to discuss the critical issues facing local government and their communities. We hope that somebody from your office is able to attend.

Thank you again for meeting with us. The Kimberley Regional Group looks forward to working in partnership with you across your portfolios to deliver positive outcomes across the Kimberley region and Western Australia.

Your sincerely

A handwritten signature in black ink, appearing to read 'Paul Rosair'.

Paul Rosair
Executive Officer
Kimberley Regional Group

Kimberley Regional Group and Kimberley Zone
459 Albany Hwy Victoria Park | 0419 930 467 | info@naja.com.au

Kimberley Regional Group: Minutes 19 April 2024



Attachment 11 Correspondence Out: Kimberley Defence & Border Force Response



Hon Richard Marles MP
Minister for Defence
E: Richard.Marles@aph.gov.au

Hon Clare O'Neil MP
Minister for Home Affairs
E: Clare.ONeil.MP@aph.gov.au

Hon Pat Conroy MP
Minister for Defence Industries
E: minister.conroy@dfat.gov.au

Hon Matt Keogh MP
Minister for Defence Personnel
E: Matt.Keogh.MP@aph.gov.au

Hon Madeleine King MP,
Minister for Northern Australia:
Minister.King@industry.gov.au

Hon Kristy McBain MP,
Minister for Regional Development,
Local Government and Territories:
minister.mcbain@mo.regional.gov.au

Hon Paul Papalia MLA
Minister for Defence Industry
Minister.papalia@dpc.wa.gov.au

Ms Divina D'Anna MLA
Member for the Kimberley
Divina.Danna@mp.wa.gov.au

10th April 2024

Dear Ministers

Kimberley Defence And Border Force Response

The Kimberley Regional Group is an alliance of the four Kimberley Shires being the Shire of Broome, Derby West Kimberley, Halls Creek and Wyndham East Kimberley. In light of recent boat arrivals into the Kimberley we write to request increased Defence and Border Force resources in the Kimberley to better protect Australia's north-west coast.

The increase in people seeking asylum in the Kimberley including at the Mungallalu -Truscott Airbase in April 2024, Beagle Bay in February 2024 and Truscott in November 2023 shows how vulnerable the north-west coast is to foreign incursions. These arrivals, which seem to be well informed, targeting isolated, populated areas of the Kimberley coast exposed enormous security risks, including bio-security risks, to the nation.

We are extremely concerned at the risk of rabies, foot and mouth disease and lumpy skin disease entering Australia through unauthorised arrivals. This would have a devastating impact on our environment, agricultural and pastoral industries. We would appreciate being briefed on the border force and quarantine protocols in place to mitigate risk from introduced diseases and pests.

The Kimberley Shires, along with the four Pilbara local governments, are members of the North West Defence Alliance (NWDA), established to drive action for a greater defence presence on Australia's Northwest. This includes an increase in personnel, better utilization

Kimberley Regional Group and Kimberley Zone
459 Albany Hwy Victoria Park | 0419 930 467 | info@naja.com.au

Kimberley Regional Group: Minutes 19 April 2024



of defence assets and increased surveillance and hardware capability. Our region is the source of around 50 percent of Australia's export value. We believe it is in the national interest for increased investment in North West defence and border forces to act as a deterrent to foreign incursions and to protect Australia's agricultural, pastoral and resources sectors.

With the current geo-political climate, it is likely that foreign incursions to our region will increase. The Kimberley Regional Group would welcome the opportunity to discuss how we can work with the Federal and State government, in partnership with the North West Defence Alliance and Aboriginal communities, to support an increased Defence and Border Force presence in our region.

We look forward to hearing from you. If you have any queries regarding this request, please contact our Executive Officer Mr. Paul Rosair on 0419930467 or paul@naja.com.au.

Yours sincerely

A handwritten signature in black ink that reads 'David Menzel'.

David Menzel
Chair
Kimberley Regional Group

*c. North West Defence Alliance
Senator Dean Smith, Senator for WA
Hon Melissa Price MP, Member for Durack*

A large, faint watermark of the Kimberley Regional Group logo is visible in the background of the lower half of the page.

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459 Albany Hwy Victoria Park | 0419 930 467 | info@naja.com.au

Kimberley Regional Group: Minutes 19 April 2024



6. Formal Presentations

Item for Discussion

Submitted by: Executive Team

Purpose

To provide a forum for guests to address the KRG on relevant topics.

Attendees

Time	Name	Position	Organisation
2.40 – 2.55pm	Dr Allan Dale	Professor of Tropical Regional Development	CRC Northern Australia The Cairns Institute, James Cook University
3:00 – 3:15pm	Christy Hawker	CEO	BBY
3:45 – 4:00pm	Hon Louise Kingston	Member for the South West Region. Shadow Minister for Regional Cities; Climate Action; Tourism	Western Australian National Party Opposition

Link to Key Pillar/s and Strategies:		Budget Implications
<div> People Place Prosperity Performance </div>	<div> Advocate Partner Promote </div> <div> Facilitate Fund Monitor </div>	Nil
Resolution/s		Action(s)
For noting		TBD

7. 2024/25 Investment Prospectus

Item for Decision

Submitted by: Executive Team

Attachment 12: 2024/25 Kimberley Investment Prospectus (attached separately)

Purpose

To confirm the Shire projects for the Investment Prospectus 2024/25.

In summary

- The Kimberley Regional Group agreed to update the Investment Prospectus as part of the State and Federal Election Strategy.
- Councils were asked in December 2023 to review their projects and delete, update or include new projects.
- The Shires of Broome, Halls Creek and Wyndham East Kimberley have updated their projects. We are awaiting information from the Shire of Derby West Kimberley regarding their projects – projects from the current Prospectus have been included in the document in the absence of updated information.
- With the State and Federal government's focus on building community resilience, the Prospectus has an introduction outlining the need for investment to build disaster resilience across the Kimberley and framed individual projects as contributing to stronger and more resilient communities.
- Also included in the Prospectus is a section on how the projects contribute to Closing the Gap.
- A draft designed Prospectus is attached. Once feedback has been received from the KRG a final proofread will be undertaken by the Executive Team and it will proceed to publication.
- The final document will be available for the June 2024 Forum and will be used as an advocacy tool for the KRG election strategy. The document will be uploaded onto the KRG website.

Background

As above

Details

The following is a summary of projects in the current Investment Prospectus and projects for the updated Prospectus.

Shire	Project in 2022/23 Prospectus	Projects for 2024/25 Prospects
SoHC	Tanami Road Upgrade	Tamani Activation Plan
SoHC	Blueberry Hill Housing Project	Social and Affordable housing
SoHC		Zero Depth Water Splash Pad
SoHC		A Cultural Centre and Multi-Purpose Evacuation Facility

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SWEK	East Kimberley Regional Airport and Business Precinct	East Kimberley Regional Airport and Business Precinct
SWEK	Kununurra key worker housing and accommodation	Key Worker Housing Kununurra
SWEK	Wyndham Boat Ramp Foreshore Redevelopment Facility	Wyndham Boat Ramp Foreshore Redevelopment Facility
SDWK	Derby Wharf Precinct Masterplan and Redevelopment	TBA
SDWK	Fitzroy Crossing Multipurpose Complex Masterplan and Redevelopment	TBA
SDWK	Great Northern Highway to Looma Road reconstruction and reseal	TBA
Broome	Sanctuary Road Broome – Caravan Park, Key Worker and Over 55s	Cable Beach Foreshore Redevelopment
Broome	Broome Boating Facility	Broome Boating Facility
Broome	Broome Recreation and Aquatic Centre Redevelopment	Regional Resource Recovery Park

Risk

Reputational: The Prospectus is not contemporary or reflective of need.

Financial: Lack of agreement on key Kimberley projects, and alignment with government priorities, may reduce government's confidence to invest.

Link to Key Pillar/s and Strategies:		Budget Implications	
<div> <div>People</div> <div>Place</div> <div>Prosperity</div> <div>Performance</div> </div>		<div> <div>Advocate</div> <div>Facilitate</div> <div>Partner</div> <div>Fund</div> <div>Promote</div> <div>Monitor</div> </div>	
<p>Up to \$3,600 has been approved for updating Prospectus including updating the text and graphic design work. Up to \$1,000 has been allocated for printing costs.</p>			
Resolution/s		Action(s)	
<p>That the Kimberley Regional Group members discuss the draft Investment Prospectus and advise of changes required.</p>		<p>SDWK CEO to provide the Executive Team their updated project information as a priority.</p>	
Moved:	Shire of Derby West Kimberley	Responsible:	SDWK
Seconded:	Shire of Halls Creek	Due date:	April
Carried:	3/0		



8. Kimberley Housing Roundtable

Item for Decision

Submitted by: Executive Team

Purpose

To decide on a location and possible dates for the Kimberley Housing Roundtable.

In summary

- The KRG endorsed hosting a Kimberley Housing Roundtable at the February 2024 meeting - The Roundtable is a key part of the Housing Advocacy Strategy
- The Kimberley Development Commission (KDC) has approved \$10K towards the Roundtable and Regional Development Australia (RDA) \$2.5K.
- Housing Australia is strongly supportive and whilst they cannot provide funding support, they have agreed to provide in kind support by preparing a Background Paper and engaging the Nous Group to facilitate the Roundtable and contribute to the Report and Recommendations that arise from the Roundtable.
- Housing Australia have to deliver 40,000 new homes across Australia under the Housing Australia Future Fund Facility and National Housing Accord Facility
- They see the Roundtable as a key step to increase government investment in housing across the Kimberley and are keen to use this initiative to start discussions on a new approach to increase government investment in the Kimberley through a Kimberley Housing Investment Strategy.
- Decisions need to be made by the KRG to guide the Roundtable's logistics.

Background

As above

Details

A number of decisions need to be made by the KRG on the Roundtable's logistics. These include:

Location

- A location is needed that is cost effective and will facilitate attendance by State and Federal government agencies and attendees from across the Kimberley.
- The NAJA team will work with the Shire where the Roundtable is being held on logistics such as a venue, catering, Welcome to Country etc.

Date

- The Roundtable needs to be held on a date that doesn't clash with key Kimberley events. Also the date needs to provide time for attendees to plan their travel and accommodation and to include travel time during working hours. Also there needs to be enough time for a background paper to be written and disseminated to attendees.
- The findings of the Roundtable can inform the State and Federal election strategy.

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The following events need to be considered when choosing a date for the Roundtable:

- 15 May Executive Officer back from leave
- 17 May Ord Valley Muster, Kununurra
- 20 June Joint KRG / RCAWA Forum, Perth
- 29 June - 14 July School Holidays
- 2 - 4 July ALGA National General Assembly, Canberra
- 5 July Mowanjum Festival, Mowanjum
- 7 - 14 July NAIDOC Week
- 13 - 15 Aug Rising Regions Forum Canberra
- 17 Aug - 1 Sep Shinju Matsuri Festival, Broome
- 24 Aug Broome Cup
- 26 - 28 Aug Developing Northern Australia Conference, Karratha
- 28 - 30 Aug Kimberley Economic Forum, Kununurra
- 30 - 31 Aug Taste of the Kimberley, Kununurra

Based on available dates, holding the Roundtable the week of the 3rd or 10th of June could be considered. The date of the Roundtable will need to be confirmed with Housing Australia and the facilitator for their availability.

Risk

Reputational: if the Kimberley Housing Roundtable is not a success

Link to Key Pillar/s and Strategies:		Budget Implications	
<div> <div>People Place Prosperity Performance</div> <div> <div>Advocate Partner Promote</div> <div>Facilitate Fund Monitor</div> </div> </div>		<p>\$10K granted by the Kimberley Development Commission</p> <p>\$2.5K granted from Regional Development Australia Kimberley</p> <p>\$5K allocated by the KRG</p> <p>Housing Australia is providing a facilitator</p> <p>The Roundtable budget will be recalibrated reflect income.</p>	
Resolution/s		Action(s)	
<p>1. That the KRG note the progress of the Kimberley Housing Roundtable and</p> <p>2. Possible dates and location to be decided out of session</p>		<p>Executive to liaise with members out of session to discuss and decide on the date and location for the Kimberley Housing Roundtable and EO to report back to the KRG.</p>	
Moved:	Shire of Wyndham East Kimberley	Responsible:	Executive Team
Seconded:	Shire of Derby West Kimberley	Due date:	As appropriate
Carried:	3/0		

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9. Co-operative Research Centre Northern Australia

Item for Discussion with Dr Allan Dale Professor of Tropical Regional Development

Submitted by: Executive Team

Purpose

To provide an overview on work being done by the Co-operative Research Centre for Northern Australia on an Enabling Infrastructure Package to activate the White Paper for Developing Northern Australia.

In summary

- The KRG received a presentation from the Executive Officer on the work of Dr Allan Dale, Professor of Tropical Regional Development at James Cook University and the Chief Scientist for the Co-operative Research Centre for Northern Australia. (CRCNA)
- The CRCNA is undertaking an Emerging Analysis for the refreshed White Paper for Developing Northern Australia
- A focus of the CRCNA's work is the development of an Integrated Enabling Infrastructure Package which will:
 - Improve East-West Connectivity
 - Link Equity of Access to Indigenous and Remote Communities
 - Lead to More Open Supply Chains into the Indo-Pacific
- Professor Dale will present to the KRG on CRCNA's work on the White Paper refresh.
- The KRG's Investment Prospectus has reflected the work of the CRCNA for an Integrated Enabling Infrastructure Package to build social and economic resilience across the Kimberley.

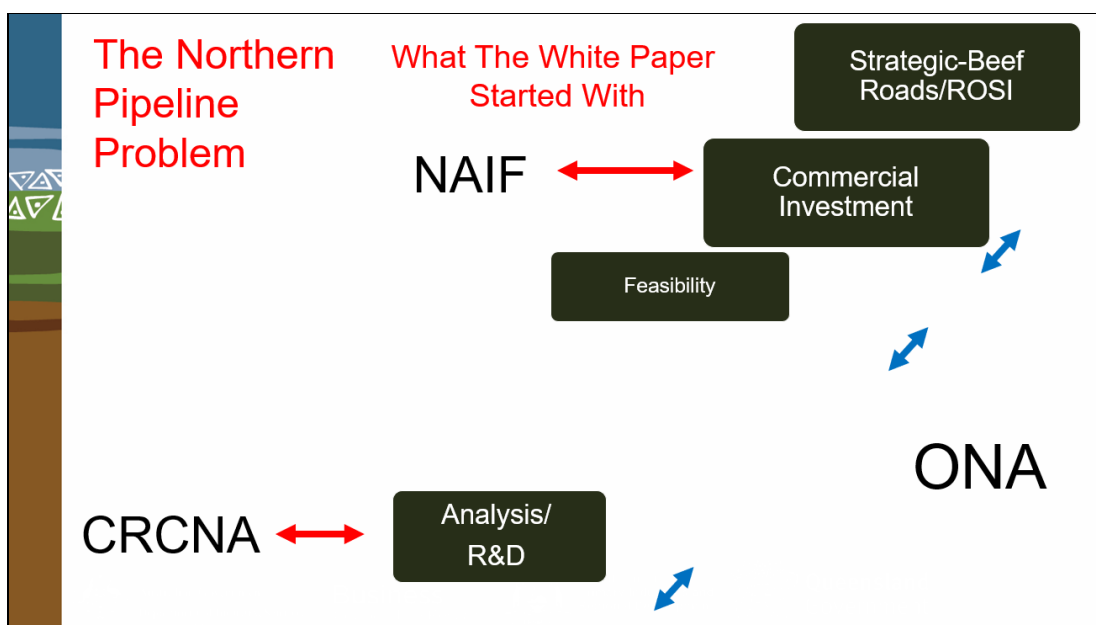
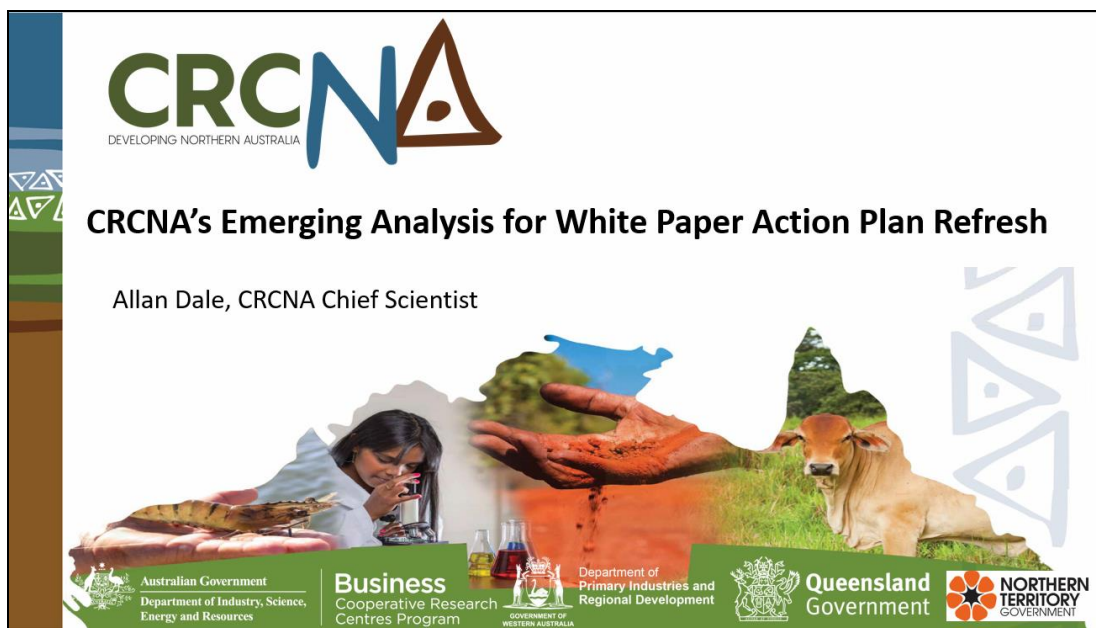
Background

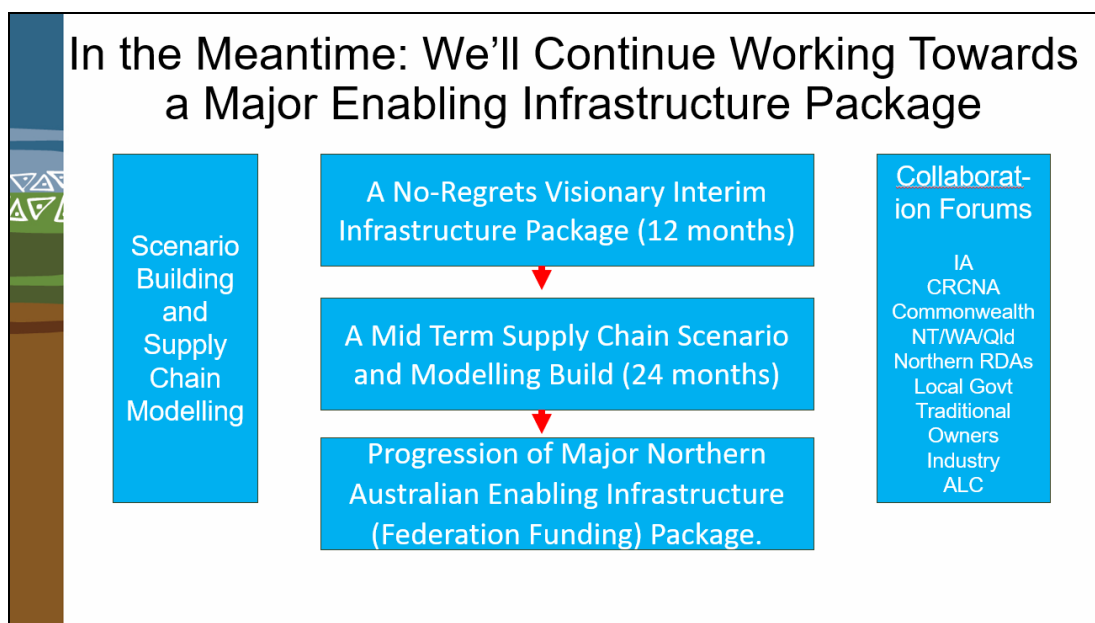
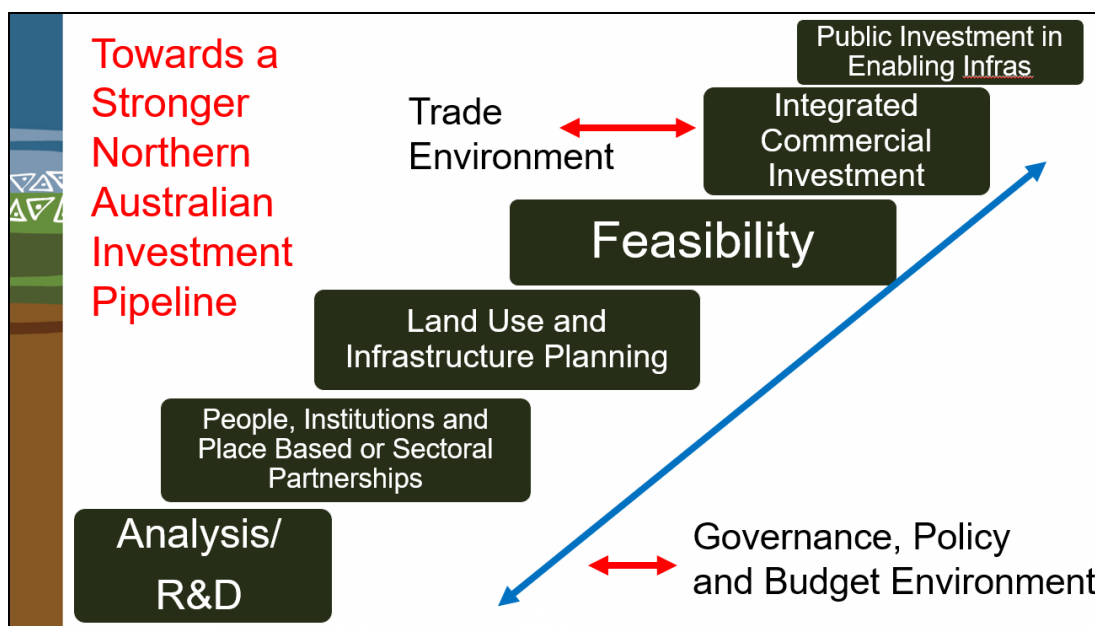
- As above

Details:

See powerpoint presentation below:

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Focus of an Integrated No Regrets Enabling Infrastructure Package

1. Improving East-West Connectivity
2. Linked Equity of Access to Indigenous and Remote Communities
3. Leading to More Open Supply Chains into the Indo-Pacific



Map From NWQ ROC

Emerging Key Design Principles of a No-Regrets Package?

- Emerging east-west integrated transport infrastructure pack with: (i) communications cover; (ii) EV charging cover; (iii) targeted access improvement to remote Indigenous/rural communities; (iv) multi-user line of sight to Indo Pacific supply chains; (v) defence and (vi) disaster resilience.
- Is increase East-West-North Ferry and Barge Transport worthy?
- Delivery models that build on the CYIP regional experience.
- Work with ONA, Qld, NT and WA Government and build on previous Forum outcomes. Open up discussion to wider cross Northern Forum.
- Aim for 80/20 shared budgetary influence (Commonwealth/Jurisdictions).
- Start longer term foundations for integrated supply chain modelling.
- CRCNA, Development Commissions, ROCs, REDOs, RDAs and IA work closely.
- Can be Transformational and Complex Project with strong First Nations work.

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**Risk:**

Reputational: Without linking to the work of CRCNA our advocacy may be weakened

Financial: Without engaging with the CRCNA Kimberley investment opportunities may be missed

Link to Key Pillar/s and Strategies:		Budget Implications	
<div> <div>People Place Prosperity Performance</div> <div> <div>Advocate Partner Promote</div> <div>Facilitate Fund Monitor</div> </div> </div>		Nil	
Resolution/s		Action(s)	
That the KRG support the Cooperative Research Centre for Northern Australia's work for activating the White Paper for Developing Northern Australia.		Executive Officer to work with Alan Dale on progressing KRG's involvement in developing the White Paper.	
Moved:	Shire of Wyndham East Kimberley	Responsible:	Executive Officer
Seconded:	Shire of Halls Creek	Due date:	As appropriate
Carried:	3/0		

10. Advocacy Strategy Management and Maintenance of Social Housing

Item for Discussion

Submitted by: Executive Team

Attachment 13 – Advocacy Strategy

Purpose

To discuss an advocacy strategy for better management of public housing by the Department of Communities.

In summary

- The Shire of Broome at the February 2024 KRG meeting raised concerns with the management of public housing by the Department of Communities, in particular the cyclone/fire and public health risk of homes due to accumulated rubbish, lack of maintenance and the state of disrepair.
- The state of the homes leads to poor health outcomes for tenants i.e. rheumatic heart diseases
- The KRG resolved that the Executive Officer develop a strategy for discussion at the April 2024 meeting
- An 'inside track' advocacy strategy has been developed to work with the government to support better housing outcomes for tenants and communities in Kimberley.
- If the approach of working positively behind the scenes with government to get increased action and investment is not successful, the approach can be reviewed to see whether an 'outside track' more public facing advocacy approach will deliver the outcomes sought.

Background

- Local government has powers under the Public Health Act WA, Health Local Laws, the Local Government Act, and the Emergency Management Act in relation to serious and material public health risks and habitable homes – however the Crown is not bound by many of these powers.
- Property and tenancy management (i.e. collecting of rent / housing inspections) is either undertaken by the Department or outsourced to an NGO - up to four inspections can be done annually although generally only one per year is undertaken.
- The management of maintenance is outsourced by the Department of Communities through a head maintenance contract with tenants having to contact a 1800 number to log maintenance issues. This arrangement is seen as inadequate and funding for maintenance does not meet need.

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- To support tenants who find it difficult to maintain their tenancies, the Department of Communities funds the THRIVE program. Nirrumbuk Aboriginal Corporation has the contract for THRIVE across the Kimberley.
- The lack of investment in social housing and preventive and reactive maintenance by government contributes to poor public housing.
- Community housing organisations provide an alternative to government property and tenancy management and maintenance. They take an integrated approach and research by the Productivity Commission shows they deliver better outcomes for tenants and communities.
- Increasing the footprint of community housing providers across the Kimberley could assist with better social housing infrastructure and service standards.

Details

Department of Communities support for social housing tenants.

The Department of Communities THRIVE program for Aboriginal housing and public housing tenants aims to assist tenant to improve their life skills, increase their ability to manage their household independently and participate in their community.

Nirrumbuk Environmental Health and Services co-ordinate a consortium of THRIVE providers across the Kimberley. Consortium providers include:

- Winun Ngari's in Derby
- Marra Worra Worra Aboriginal Corporation in Fitzroy Crossing
- Jungarni Jutiya in Halls Creek
- Waringarri Aboriginal Corporation in Kununurra and surrounds.

The key services THRIVE providers offer include:

- Referral and opt in basis
- Tailored case coordination and management that addresses the wider needs of client
- Culturally and linguistically appropriate support
- Direct support provision
- Regular home visits
- Support service navigation and referral facilitation assistance. Potentially providing the opportunity for the greater community services sector to play its part.

Department of Health Aboriginal Environmental Health program

The Department of Health has funded environmental health activities in remote Aboriginal communities for many years. The program was reviewed in 2022 with the recommendation that WA Health commits to sustained investment for ongoing funding of the AEH Program. The Department has advised that it will work closely with the Aboriginal health sector and environmental health service providers to co-design the program moving forward, including its focus, expectations, outcomes and reporting requirements – all of which will be reflected in future contract tenders and terms.

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**Advocacy Strategy for Discussion**

The advocacy strategy is attached. The Advocacy Strategy is 'inside track' working behind the scenes in partnership with other Kimberley organisations for action by government. If this approach is not successful it can be reviewed to see if a more publicly facing approach asking for government action will deliver the outcomes sought.

Risk

Reputational: without an agreed strategy and tactics advocacy effort may be unaligned and opportunities to drive change lost.

Link to Key Pillar/s and Strategies:		Budget Implications	
<div> <div>People Place Prosperity Performance</div> <div> <div>Advocate Partner Promote</div> <div>Facilitate Fund Monitor</div> </div> </div>		TBA	
Resolution/s		Action(s)	
That the KRG support the proposed advocacy strategy to support the better management and maintenance of social housing in the Kimberley.		<ol style="list-style-type: none"> SDWK to provide Executive Team with the work that they have progressed. EO to develop a template for members to populate to support the advocacy strategy. 	
Moved:	Shire of Derby West Kimberley	Responsible:	Executive Team / SDWK
Seconded:	Shire of Halls Creek	Due date:	As appropriate
Carried:	3/0		

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Attachment 14 Advocacy Strategy

Public Housing Management and Maintenance Advocacy Strategy

Draft for discussion

April 2024

Advocacy is about getting someone to do something.

The Democracy Centre

Our strategy :

- Building evidence on what needs to change and how that change can happen
- Developing collective action
- Facilitating on the ground solutions that can be progressed by government
- Being positive – selling the benefits to government and stakeholders
- Linking into pre-election strategy seeking ongoing government commitments

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Context

- Homes managed by the Department of Communities are poorly maintained and are not compliant with cyclone and public health risks
- Sub standard homes lead to poor health outcomes for residents – ie rheumatic heart disease
- Public housing property and tenancy management (i.e. collecting or rent / housing inspections) is undertaken by the Department of Communities or outsourced to a NGO
- Housing maintenance is outsourced by the Department of Communities via a head maintenance contract – this contract is under review
- To support tenants the Department of Communities funds the THRIVE program - Nirrumbuk Aboriginal Corporation has the contract for THRIVE across the Kimberley.

Thrive program – tenancy support

Nirrumbuk lead a consortium providers –

- Winun Ngari's - Derby
- Marra Worra Worra Aboriginal Corporation - Fitzroy Crossing
- Jungarni Jutiya - Halls Creek
- Waringarri Aboriginal Corporation - Kununurra and surrounds.

THRIVE services

- Referral and opt in basis
- Tailored case coordination and management that addresses the wider needs of client
- Culturally and linguistically appropriate support
- Direct support provision
- Regular home visits
- Support service navigation and referral facilitation assistance.

Local government - powers don't bind Crown

- **Health Miscellaneous Provisions Act 1911 – Houses unfit for habitation.** The Crown is not bound by the Health Act so Dept Communities are not bound by orders
- **Health Local Laws** (these might vary across the local government authorities). Disease risk, harbourage of pests, waste and rubbish. **Provisions for containing food and wastes, measures to eradicate cockroaches, cleanliness, rats and other vectors of disease.**
- **Public Health Act 2016 – General public health duty.** The Crown is bound by this legislation, but it is not fully enacted.
- **Local Government Act 1995.** (The Crown is generally NOT bound - **Unightly properties provisions**
- **Emergency Management Act 2005.** This act binds the Crown but at least in Shire of Broome, Environmental Health Officers are **NOT** authorised under this Act. Some provisions apply to cyclone areas. **Local government has power to destroy dangerous vegetation or premises in a cyclone area (under certain conditions).** Not all Kimberley local governments might be deemed cyclone risk.

Advocacy approach – inside or outside track

Inside track: *The 'inside track' works within established means of appealing to decision makers and includes engaging in consultation and other practices that allow direct communication between stakeholders and policymakers/decisionmakers. The aim is to guide, inform and motivate decisionmakers through a more internal exchange of information, ideas and negotiation.*

Outside track: *The 'outside track' or public facing campaign uses publicly broadcast attempts to achieve policy or social change, including media, advertising, public conferences, social media, dedicated websites, calls to action to engage stakeholders and the broader public, and even rallies and protests.*



Inside track strategy

- Develop a solution with key stakeholders
- Get the bureaucrats on side
- Get the Minister's office on side
- Supports a whole of government agenda – ie closing the gap
- Credible, well-crafted solutions.
- Positive messaging
- Get support from Aboriginal corporations



Our theory of change

Resources	Activities	Outputs	Outcome	Impact
KRG Members KRG Executive Partner agencies	<ul style="list-style-type: none"> • Understand the scale of the issues in each Shire • Meet with Nirrumbuk to understand pressures in supporting tenants • Determine cost estimates to address the immediate clean up issues • Discuss with the Department of Communities their pressures re clean ups, maintenance and healthy homes, and how they would like to address identified issues. • Meet with the Dept of Health to understand pressures on the Aboriginal Environmental Health Program • Brief Aboriginal organisations to see if they would like to undertake joint advocacy. • Develop costed proposal to inform advocacy and write to DGs and Ministers 	<ul style="list-style-type: none"> • Photos from each Shire that demonstrate the issue and rough estimate of the number of houses that need to be cleaned up • A rough estimate <ul style="list-style-type: none"> • To fund clean-up of yards to standard satisfactory to by 2024/25 cyclone season • Of additional funding to support tenants to maintain their homes • For ongoing maintenance • A rough estimate for increased investment in the Aboriginal Environmental Health Program • Letter with proposal to Department of Communities and Ministers for Housing, Health and Emergency Management. 	<ul style="list-style-type: none"> • Better health for tenants • Safer communities during natural disasters 	<ul style="list-style-type: none"> • Vulnerability and disadvantage is reduced.

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Our Target				
WA Department of Communities / Minister for Housing				
Outcome				
New investment to clean up public homes to meet emergency management and health requirements.				
Tactic	Who	Additional resources	Week ending	
Shires to take photos of public homes with cyclone/emergency management and public health risks in each shire – estimate how many homes per Shire and rough cost to make compliant immediately – and for ongoing maintenance	KRG Members	N		
Meeting with Nirrumbuk to understand their issues re tenant support across region and funding needed to provide support to clean up yards / make homes healthy	KRG Executive	N		
Determine best way to do clean up i.e. Funding for Dept of Communities to manage, the Shires, or Nirrumbuk/tenants and if Shires could contribute incentives	KRG members			
Meet with the AMS and key Aboriginal organisations to get their support	KRG Executive	N		
Meet with the Kimberley Executive Director Communities and DFES to proposal and get their input into the proposal and the funding needed for ongoing maintenance of homes	KRG Executive	N		
Meet with the Aboriginal Environmental Health Branch to understand funding shortfall for	KRG Executive	N		
Develop a joint proposal to government with cost estimates	KRG Executive	N		
Develop costed proposal with a clear ask to the Director General Communities, Health, Emergency Manager and Ministers.	KRG Executive	N		
Include proposal in pre-election strategy	KRG Executive	N		



Measuring success

- % of Aboriginal corporations working with KRG
- New funding and support from government
- If this inside track advocacy is not successful, consider an outside track advocacy approach – i.e. publicly facing campaign seeking government action

11. Inquiry into Local Government Sustainability

Item for Discussion

Submitted by: Executive Team

Attachment 14 – Framework for the KRG Submission

Purpose

To provide information on the new House of Representatives Standing Committee inquiry into local government sustainability.

In summary

- The House of Representatives Standing Committee on Regional Development, Infrastructure and Transport has been tasked to inquire into and report on local government sustainability.
- The inquiry was adopted on 21 March 2024 following a referral from the Minister for Infrastructure, Transport, Regional Development and Local Government, the Hon Catherine King MP.
- The Committee is seeking written submissions by 3 May 2024 from organisations and individuals that provide recommendations relating to any or all of the inquiry's terms of reference.
- It was agreed out of session discussion by the KRG Chair and the secretariat that the KRG should put in a submission raising long standing sustainability issues and solutions to address these.
- The proposed framework for the submission is attached for discussion
- The submission will be progressed by the Executive Team, who will seek information from member Councils as required, and will liaise with WALGA to inform the submission.
- An extension of time has been sought from to lodge the KRG submission.
- Out of session endorsement for the final submission will be sought from KRG members prior to lodging the submission.

Background

The committee Terms of Reference are as follows: *The House of Representatives Standing Committee on Regional Development, Infrastructure and Transport will inquire into and report on local government matters, with a particular focus on:*

- *The financial sustainability and funding of local government*
- *The changing infrastructure and service delivery obligations of local government*
- *Any structural impediments to security for local government workers and infrastructure and service delivery*
- *Trends in the attraction and retention of a skilled workforce in the local government sector, including impacts of labour hire practices*
- *The role of the Australian Government in addressing issues raised in relation to the above*
- *Other relevant issues.*

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Committee members are:

- Chair - Mr Luke Gosling OAM MP – Australian Labor Party - Solom NT
- Deputy Chair - Mr Tony Pasin MP – Australian Liberal Party - Barker SA
- Mr Colin Boyce MP Liberal National Party of Queensland, Flynn QLD
- Hon Scott Buchholz MP Liberal National Party of Queensland, Wright QLD
- Ms Lisa Chesters MP Australian Labor Party, Bendigo VIC
- Dr Helen Haines MP Independent, Indi VIC
- Mr Rob Mitchell MP Australian Labor Party, McEwen VIC
- Ms Tracey Roberts MP Australian Labor Party, Pearce WA
- Ms Joanne Ryan MP Australian Labor Party, Lalor VIC
- Mr Tony Zappia MP Australian Labor Party, Makin SA

The only Western Australian sitting on the inquiry, Ms Tracey Roberts, was the former Mayor of the City of Wanneroo, President of the Western Australian Local Government Association and Vice President of the Australian Local Government Association. Details on the inquiry can be found at - https://www.aph.gov.au/Parliamentary_Business/Committees/House/Regional_Development/Infrastructure_and_Transport/Localgovernmentsustaina.

Details

The proposed framework for the KRG submission is attached for discussion and input.

Risk

Financial: That the sustainability issues facing KRG Members are not addressed without an evidence-based submission.

Reputational: Without providing a submission, the KRG may not be seen as a powerful voice for the region or for local government.

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Link to Key Pillar/s and Strategies:		Budget Implications	
<div>People Place Prosperity Performance</div>	<div>Advocate Partner Promote</div> <div>Facilitate Fund Monitor</div>	Nil.	
Resolution/s		Action(s)	
<p>That the KRG</p> <p>1.Support the framework for the KRG submission into the Federal Inquiry into Local Government Sustainability;</p> <p>2. Provide case studies to illustrate the points made in the submission; and</p> <p>3. Note that the submission will be circulated for out of session endorsement. The end date for submission is the 31st May 2024.</p>		<p>Members to send through case studies to illustrate the points made in attachment 14 the framework for the KRG submission to the Executive Officer.</p> <p>Executive Officer to circulate draft submission to members out of session for feedback prior to finalising the submission by the 31st May.</p>	
Moved:	Shire of Wyndham East Kimberley	Responsible:	Members / Executive Officer
Seconded:	Shire of Halls Creek	Due date:	31 st May 2024
Carried:	3/0		

Attachment 14 Framework for the KRG Submission**Inquiry for Local Government Sustainability
Framework for KRG Submission****1. About the Kimberley Regional Group****2. The outcome we seek from the inquiry****3. Changing infrastructure and service delivery obligations****Increased level of service**

- We are required to provide these services to attract and retain a workforce through increased community amenity and liveability.
- Council case studies that illustrate the range of services that generally are not provided by metropolitan Councils.
 - Affordable and key worker/staff housing
 - Airports
 - Cultural Centres
 - Emergency Evacuation Centres
 - Community safety and crime prevention initiatives

Increased cost of providing services

- The cost to build and to maintain assets in the Kimberley 60 percent higher than metropolitan areas.
- Average employee expenses are higher than the metropolitan areas due a range of incentives to attract and retain staff.
- The increase in the provision of infrastructure coupled with inadequate funding of asset maintenance has significant long-term financial implications reduces the useful life of our infrastructure
- Need for increased support to enable us to reduce operating costs through green technologies such as battery and solar technology.
- NGO funding pressures – pull out / seek Council for support

4. Financial Assistance Grants (FAGs)**The pool of FAGs funding**

- Full equalisation, either vertical or horizontal is currently unachievable because the Commonwealth is not putting sufficient funds in the pool. In the first instance, the issue is not the method of distribution but measures to increase the size of the funding pool.
- Quote work by SDWK
- The Australian Local Government Association, and WA Local Government Association have long been prosecuting the case that at a minimum FAGs is restored to 1 percent of Commonwealth taxation revenue. We support this.

1

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**Recommendations**

1. That as a minimum Financial Assistance Grants are restored to 1 percent of Commonwealth taxation revenue.
2. That consideration is given of a top up FAGs funding which is distributed to Councils with a limited revenue bases.
3. That FAGs funding remains untied.

CPI Indexation

The quantum of the Financial Assistance Grants is indexed annually in line with changes in population and the Consumer Price Index.

The WA Regional Price Index (RPI) contrasts the cost of a common basket of goods and services at a number of regional locations to the Perth metropolitan area.

Recommendation

1. That a Regional Price Index is used to inform the annual indexation of FAGs in rural and remote Australia.

Commonwealth distribution formula

- The population component of the Commonwealth allocation of local government financial assistance grants, has a detrimental impact on grant funds to regional local governments as there is no representation of need in this funding allocation. It is not equitable as Councils in different States are brought up to different fiscal levels.
- The impact for Kimberley Councils of the distribution of general purpose grants between States on an equal per capita basis does not recognise the differences between local government's capacity to raise own source revenue and their different expenditure needs. This has a negative impact on Kimberley Councils due to our very low population density, relatively long lengths of road per capita, relatively high proportion of people in remote areas and people with high levels of unemployment and income support.

Minimum grant

- The intent of the minimum grant national principle is to allocate local governments with a minimal grant as they are seen as advantaged and effectively able to support themselves. The minimum grant represents an artificial constraint on the methodology of distributing FAGs which is not aligned with equalisation principles.
- WA's high number of rural local governments which means the State average service level which local governments are compared against, is far lower in WA than other States. This means that all metropolitan local governments are seen as above average. If comparing this to other States, they have local governments within their metropolitan areas that are considered as needing a grant due to the higher average level of service.

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**Recommendation**

5. That the distribution of FAGs funds is not solely on a per capita allocation but informed by the principle of relative need
6. That the minimum grant requirement is removed
7. A floor placed into the methodology to assist the most disadvantaged local governments.
8. That there is funding certainty for Councils in the allocation of their FAGs grants.

Aboriginal and Torres Strait Islander Peoples

Under the National Principles Financial assistance shall be allocated to local governments in a way that recognises the needs of Aboriginal peoples and Torres Strait Islanders within their boundaries.

Closing the Gap

- The Aboriginal population is significantly higher than the national average
- The Kimberley level of disadvantage is significant
- Level of income support / unemployment
- Council services are critical to close the gap

5. Important role of other grants

- Important. Issue – competitive – time taken to apply and be assessed
- Challenge of providing financial / in kind support for smaller Councils
- Often Level of funding not commensurate to need
 - RADS
 - Local Roads and Community Infrastructure Project extended as it gives Councils flexibility to spend where the community needs the funds spent.

6. Own source revenue**Rates**

- Kimberley local governments have insufficient revenue-raising capacity to maintain or upgrade their significant infrastructure holdings or provide the level of services that their communities desire
- ALGA state nationally, local government derives nearly 90 percent of its revenue from its own sources (including rates and services charges)¹. This is not the case for Kimberley Councils where own-source revenue-raising capacity – outline reasons
- Council rates are the single most important source of own-revenue for local governments. In the Kimberley rates fare poorly in the context of providing a growing source of revenue to match growing community demands for services. The returns from rates from Councils with a smaller geographic area are far greater per square kilometre than for Kimberley Councils.

¹ <https://alqa.com.au/policy-centre/financial-sustainability/>

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- Method of calculating rates - Gross Rental Value (GRV) or Unimproved Value (UV) - rates in non-rural areas of Western Australia are based on the net rental value of the land, while rural land is predominantly assessed on the unimproved capital value.
- Rate exemptions - Some State government agencies do not fully compensate councils for mandatory exemptions and concessions, despite the State governments being responsible for them.

User charges

- have to balance competing efficiency and equity concerns along with the community's ability to pay for access to services.
- Many services are 'mixed goods', that is, they have characteristics of public and private goods – difficult to balance the liability for a service apportioned between the individual through user fees and the wider community through rates given the high levels of income support

7. Fiscal policy

- Fringe benefit relief
 - mortgage interest for Kimberley owner occupied homes can be salary sacrificed with 100% FBT exemption
- Tax offsets for remote living
 - eligibility for remote area housing salary sacrifice for rental and home ownership is reviewed to support staff attraction and retentions
 - Tax incentives specifically for remote regions such as reductions in luxury vehicle tax for 4x4 vehicles

8. Impact of Regulatory Reform

- a. Federal legislation
- b. State legislation

Federal

- Community Development Program - Federal changes to CDP program impacted significantly. People no longer had to work for their benefits.

State

- Examples – Audit, Puppy Farming, ESL Levy



12. Kimberley Regional Group Priority Action List

Item for Discussion

Submitted by: Executive Team

Attachment 15 Status Report, KRG Prioritised Action List

Purpose

To provide a status update on the progression of action items.

In summary

- The Priority Action List for 2023/24 was developed from a November 2022 workshop, and presented to members for feedback and become a standing item on the agenda
- The Executive Team is allocating resources to drive actions, and scoping out project costings for additional consultancy work as required.
- This paper provides a status update on priority actions.
- It must be noted that the priority actions do not preclude other activities from occurring, in particular seizing opportunities as they arise.

Background

As above

Details

As above

Risk

Operational: Without agreement on the priority work to be progressed by KRG members and the Executive Team opportunities may be missed

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Link to Key Pillar/s and Strategies:		Budget Implications	
<div> <div>People</div> <div>Place</div> <div>Prosperity</div> <div>Performance</div> </div>	<div> <div>Advocate</div> <div>Partner</div> <div>Promote</div> </div> <div> <div>Facilitate</div> <div>Fund</div> <div>Monitor</div> </div>	Additional consultancy money to progress some actions to be considered after a scope of works has been presented for endorsement	
Resolution/s		Action(s)	
1. That the KRG notes the progress of the action items		EO to commence preparations for a strategic workshop to be held later in the year which will also refresh the priority action list as a result.	
Moved:	Shire of Halls Creek	Responsible:	Executive Team
Seconded:	Shire of Derby West Kimberley	Due date:	As appropriate
Carried:	3/0		

Attachment 15 KRG Prioritised Action List Status April 2024

Ongoing	Complete	On track	Pending	Behind
Type of Activity	Actions		Within contract scope	Status Update
Facilitate and partner	Develop a collective Kimberley Housing Investment Strategy and pitch that outlines what's been done to date and future opportunities including: <ul style="list-style-type: none"> List of priority projects Cost to deliver these homes and partnership opportunities. Funding strategy to implement identified projects. 		No	<ul style="list-style-type: none"> Housing Advocacy Strategy endorsed at November 2023 meeting. Housing Roundtable a key step in developing a collective Kimberley Housing Investment Strategy. Roundtable endorsed at February 2024 meeting
Facilitate and Partner	<ul style="list-style-type: none"> Host a Kimberley Housing Roundtable 		No	<ul style="list-style-type: none"> \$10K received from KDC \$2.5K received from RDA Kimberley Housing Australia agreed to participate and to provide in kind support
Advocate	<ul style="list-style-type: none"> Housing Maintenance Advocacy Strategy 		Yes	<ul style="list-style-type: none"> Strategy to be developed for KRG endorsement
Advocate	<ul style="list-style-type: none"> Tanami Activation Strategy 		No	<ul style="list-style-type: none"> KDC is leading this work Likely a funding application for a precinct plan will be lodged

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			<ul style="list-style-type: none"> KRG will continue to liaise with KDC and Shire of Halls Creek Activation strategy is included in the Investment Prospectus and Election Strategy
Advocate	<ul style="list-style-type: none"> Review the KRG land policy and strategy Advocate for policy changes to the transfer of Crown land to freehold for the provision of housing, with savings allocated for headworks or other activities to facilitate development. 	Yes	<ul style="list-style-type: none"> Adopted paper to be updated
Partner	<ul style="list-style-type: none"> Develop a joint project to quantify shire expenditure on vandalism/property crime. Develop a Local Government community safety package for Ministers Winton, Carey and Papalia – i.e., Street lighting (LED), CCTV, infrastructure, policing, child centred – preventative services and wrap around services. 	No	<ul style="list-style-type: none"> Scope of works endorsed at November 2023 meeting. RFQ released by SWEK for consultants NAJA engaged to undertake this project and start date TBC.
Improve performance	<ul style="list-style-type: none"> Improving performance by learning from others (Benchmarking Project) All services provided to improve efficiencies and learning from others 	No	<ul style="list-style-type: none"> Benchmarking project endorsed at November 2023 meeting. Emails sent to CEO's requesting a contact for the information. Information received from SWEK and Broome. Derby working to provide information by the 19th of April.
Monitor and Advocate	<ul style="list-style-type: none"> Develop scope of works and commission research to understand the funding shortfall facing Kimberley Councils to inform an advocacy strategy for increased financial assistance (FAGS) from state and federal government. 	No	<ul style="list-style-type: none"> Scope of works endorsed at November 2023 meeting. RFQ released by SWEK for consultants. NAJA engaged to undertake this project and start date TBC.
Advocate	Execute Pre-election strategy		
	<ul style="list-style-type: none"> Gather government election priorities 	Yes	<ul style="list-style-type: none"> Review government commitments
	<ul style="list-style-type: none"> Create Investment Prospectus 2024 	No	<ul style="list-style-type: none"> Funding allocated by KRG. Information sought from Councils. Item of April 2024 agenda. for endorsement
	<ul style="list-style-type: none"> Develop pre-election summary document 	No	<ul style="list-style-type: none"> Develop pitch and layout
	<ul style="list-style-type: none"> Develop communication and advocacy plan 	Yes	<ul style="list-style-type: none"> Key messages / key stakeholders
	<ul style="list-style-type: none"> Launch Pre-election document 	Yes	<ul style="list-style-type: none"> Joint meeting in Perth

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	<ul style="list-style-type: none"> Undertake advocacy 	Yes	<ul style="list-style-type: none"> Meetings in Perth and Canberra
Advocate	<ul style="list-style-type: none"> Potential summit with Regional Australia Institute, 14-15 August, Canberra 	Yes	<ul style="list-style-type: none"> NAJA negotiating reduced conference package and opportunities
Advocate	<ul style="list-style-type: none"> Submission to the Federal Inquiry into Local Government Sustainability. 	Yes	<ul style="list-style-type: none"> Submission Framework on the April 2024 agenda for discussion and input. Submissions due 3rd May 2024.
Advocate	<ul style="list-style-type: none"> Expansion of mental health services. Expansion of family and domestic violence services. Expansion of aged care services. Health facilities that are fit for purpose in Aboriginal communities. 	Yes	<ul style="list-style-type: none"> Data needed – an opportunity to lead joint advocacy with NGOs
Advocate	<ul style="list-style-type: none"> Advocate for whole of family approach and wrap around services to be located in the Kimberley. 	Yes	<ul style="list-style-type: none"> Roll into pre-election strategy. Benchmarking exercise to assist with this.
Advocate	<ul style="list-style-type: none"> Develop a stakeholder engagement, communications and advocacy strategy in line with the Policy Papers 	Yes	<ul style="list-style-type: none"> Roll into pre-election strategy.
Advocate	<ul style="list-style-type: none"> Develop advocacy strategies to encourage economic diversification including mining; tourism; agriculture; defence; creative Industries; small business; Indigenous business growth 	Yes	<ul style="list-style-type: none"> Ongoing advocacy and engagement
Advocate	<ul style="list-style-type: none"> Advocate for MOG initiatives around better place based regional service delivery to be progressed. 	Yes	<ul style="list-style-type: none"> Ongoing advocacy and engagement.
Advocate Facilitate	<ul style="list-style-type: none"> Update KRG Investment Prospectus 	90%	<ul style="list-style-type: none"> Complete
Advocate	<ul style="list-style-type: none"> Develop White Paper with clear positions 	Yes	<p>Complete – Instead of White Paper individual Position Papers Developed-</p> <ul style="list-style-type: none"> Prosperous and Diverse Economy Housing Management of Alcohol and Other Drugs Juvenile Justice Community Safety and Crime Prevention Provision of Government Services Emergency Management
Advocate	<ul style="list-style-type: none"> Increase support for mitigation measures, infrastructure replacement to be more resilient. Removal of the distinction between ordinary and additional costs in NDR payments. 	Yes	<ul style="list-style-type: none"> Independent Review of Commonwealth Disaster Funding Submission endorsed and submitted. Senate Inquiry submission endorsed and submitted. EM Policy Paper endorsed and submitted.

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	<ul style="list-style-type: none"> Streamlined contracting and procurement processes, surety to payments, and immediate access to NDR funds. 		<ul style="list-style-type: none"> These points included in submissions and EM Policy Paper.
Facilitate and Partner	<ul style="list-style-type: none"> Develop strong relationships with NHFIC (National Housing Finance Investment Corporation), Development WA and the Department of Communities – invite CEOs to KRG meeting to discuss partnership opportunities. 	Yes	<ul style="list-style-type: none"> NHFIC, now Housing Australia, attended November 2023 meeting. Will be engaged through Housing Advocacy Strategy.
Advocate	<p>Develop a stakeholder engagement and communications plan, and advocacy strategy, to drive the actions identified in the Housing Policy Position, i.e.:</p> <ul style="list-style-type: none"> State and federal social and affordable housing investment programs target the Kimberley Community housing partnerships. The DPLH support Shires to review housing needs in each town. Changes to Government Regional Officer Housing and Home Ownership Subsidy Scheme policies Government incentives for new supply Changes to finance lending practices for home purchase 	Yes	<ul style="list-style-type: none"> Item for November 2023 meeting
Advocate	<ul style="list-style-type: none"> Submission to Aviation Green Paper 	Yes	<ul style="list-style-type: none"> Submission endorsed at November 2023 meeting and submitted
Performance	<ul style="list-style-type: none"> Review KRG Governance Documents 	Yes	<ul style="list-style-type: none"> Governance documents endorsed at November 2023 meeting.
Advocate	<ul style="list-style-type: none"> Submission to National Housing and Homelessness Plan 	Yes	<ul style="list-style-type: none"> Submission lodged based on Housing Policy Position
Advocate	<ul style="list-style-type: none"> First Port of Entry Status 	Yes	<ul style="list-style-type: none"> Letters sent to State and Federal Government Ministers – continued to be raised in meetings with government. Expanded FPOE status being progressed for Broome

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13. Around the Grounds

Item for Discussion

Submitted by: Executive Team

Purpose

This session provides an opportunity for members to share information of a local or regional nature that may provide opportunities for collaboration or may serve the purposes of sharing a learning that could impact the region as a whole.

In summary

- Since the inception of this agenda item in February 2023, two events were deemed major enough to steer discussion: the floods and the Canberra visit.
- For this meeting, it has been left to each Shire to introduce a topic/s of their choice that they deem relevant for the group. It is the intention that each Shire can hold the floor for up to 5 minutes, after which the item can either be followed up out of session or raised as an agenda item for the next meeting.

Issues discussed

Bridge issues

SDWK raised that there either is or likely to be a significant “weight restrictions” placed on the Willare Bridge, and we assume Minnie. This is causing issues between West and East Kimberley and further to the NT.

The Shire of Halls Creek raised issues with the closure of the Tanami Road due to flooding and the Stuart Creek Bridge being underwater. The remote communities of Mulan, Billiluna and Balgo have been cut off by road for weeks with people being stuck in Halls Creek contributing to chronic overcrowding of homes. This work needs to be prioritised as part of the Tanami Road upgrade.

SWEK raised issues regarding bushfire management across the Kimberley and advised that Grey Mackay from the Land Alliance heads up a group of key players in this space. He has funding to facilitate coordination and communication with key stakeholders like shire Rangers, Indigenous Rangers, Pastoralists and DFES Staff. It was suggested that Mr Mackay present at the October KRG meeting.

Risk

Operational and reputational: if key issues facing KRG members are not understood by the KRG.

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Link to Key Pillar/s and Strategies:		Budget Implications
People Place Prosperity Performance	Advocate Partner Promote	Facilitate Fund Monitor
Resolution/s		Action(s)
For information only		<p>SWEK and SoHC to send through bridge issues to the EO. The KRG write to State and Federal Government raising these issues.</p> <p>That Grey Mackay from the Land Alliance be invited to the October KRG meeting to present on bushfire issues in the Kimberley.</p>

14. KRG Position Papers

Item for Noting

Submitted by: Executive Team

Attachment 16: Position Paper – Management of Alcohol and other Drugs (attached separately)

Attachment 17: Position Paper – Community Safety and Crime Prevention (attached separately)

Attachment 18: Position Paper – Housing (attached separately)

Attachment 19: Position Paper – Juvenile Justice (attached separately)

Attachment 20: Position Paper – Prosperous Diverse Economy (attached separately)

Attachment 21: Position Paper – Provision of Government Services (attached separately)

Attachment 22: Position Paper – Emergency Management (attached separately)

Purpose

That the Kimberley Regional Group notes the refreshed set of Position Papers which will be used for advocacy as part of the State and Federal Election Strategy.

In summary

- In February 2023 the Kimberley Regional Group endorsed six position papers with a seventh paper on Emergency Management endorsed in November 2023 -
 1. Management of Alcohol and Other Drugs;
 2. Community Safety and Crime Prevention;
 3. Housing;
 4. Juvenile Justice;
 5. Prosperous Diverse Economy;
 6. Provision of Government Services; and
 7. Emergency Management
- The Position Papers are located on the KRG website and have been used to inform KRG submissions to government, and for advocacy purposes and have been well received.
- The Position Papers have been refreshed to ensure that they remain contemporary.

Background

As above

Details

Minor changes have been made to most Position Papers. The context of the Housing Position Paper has been changed to align with the Kimberley Development Commission's Residential Housing and Land Snapshot November 2023 and to include advocacy points relating to the eligibility for remote area housing salary sacrifice for rental and home ownership and the salary sacrifice and FBT exemptions of mortgage interest for Kimberley owner occupied homes. The Management of Alcohol and Other Drugs has been updated to reflect changes to Banned Drinkers Legislation.

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Risk

Reputational: lack of alignment on key policy positions across the Kimberley Shires and engagement and advocacy is not evidence based.

Link to Key Pillar/s and Strategies:		Budget Implications	
<div> <div> People Place Prosperity Performance </div> <div> Advocate Partner Promote </div> <div> Facilitate Fund Monitor </div> </div>		\$720 allocated for graphic design and printing costs.	
Resolution/s		Action(s)	
That the KRG notes the refreshed Position Papers.		Refreshed Papers to be uploaded onto the KRG Website	
Moved:	Shire of Wyndham East Kimberley	Responsible:	As required
Seconded:	Shire of Derby West Kimberley	Due date:	As required
Carried:	3/0		

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15. Election Strategy

Item for Noting

Submitted by: Executive Team

Purpose

To provide an update on the Kimberley Regional Group State and Federal government election strategy.

In summary

- The KRG endorsed an election strategy at the November 2023 meeting – the aim of the strategy is pre-election commitments for new investment in Kimberley infrastructure and services
- Up to \$7600 was allocated by the KRG towards this strategy.
- This paper provides a progress update of the election strategy
- The State and Federal Government 2024/25 budgets will be announced in May 2024. These budgets will inform the KRG election requests.

Background

As above

Details

Election strategy actions and timetable status update

The following is a status update of the pre-election strategy

Action	When	Material Required / comments	Status update
Gather federal and state priorities for the Kimberley	January 2024	Research undertaken.	Complete
Update Investment Prospectus	March 2024	An item to endorse the Prospectus is in the April 2024 agenda papers.	Awaiting information
Refresh Position Papers	March 2024	An item to endorse the updated papers in in the April 2024 agenda papers.	On track
Develop an Election Summary document to front the election pack	April / May 2024	2-4 page document summarising Kimberley statistics and compelling election asks from the prospectus and position paper. To be finalised after State and Federal Government budgets are handed down.	On track

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Action	When	Material Required / comments	Status update
Develop key messages and a communication plan	May /June 2024	Under current contract	On track
Develop an advocacy and engagement plan	May / June 2024	Under current contract	On track
Launch Pre-Election document	June 2024	Potential to launch at the 20 June Perth Joint Forum with the RCAWA.	On track
Undertake advocacy and engagement	July 2024 – March 2025	Need to link this with KRG Canberra visit	TBD

Risk

Operational and Reputational: Without a pre-election strategy, opportunities to drive the KRG's policy and advocacy agenda may be missed.

Link to Key Pillar/s and Strategies:		Budget Implications	
<div> <div>People Place Prosperity Performance</div> <div> <div>Advocate Partner Promote</div> <div>Facilitate Fund Monitor</div> </div> </div>		Up to \$7,600 plus GST has been allocated towards the documents for the election strategy.	
Resolution/s		Action(s)	
That the KRG note the progress of the election strategy			
Moved:	Shire of Derby West Kimberley	Responsible:	-
Seconded:	Shire of Halls Creek	Due date:	-
Carried:	3/0		

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16. Executive Officer Report

Item for Noting

Submitted by: Executive Officer

Attachment 23: EO Report March 2024

Purpose

To update the KRG on the Executive Officer services provided for the period January 2024 inclusive.

Background

The attached report provides information about the services provided, activities undertaken and time allocation over the past two months.

Details

As in included attachment.

Risk

Nil

Link to Key Pillar/s and Strategies:		Budget Implications	
People Place Prosperity Performance	Advocate Partner Promote	Facilitate Fund Monitor	
Resolution/s		Action(s)	
That the Executive Officers Report be received and endorsed			
Moved:	Shire of Wyndham East Kimberley	Responsible:	
Seconded:	Shire of Derby West Kimberley	Due date:	
Carried:	3/0		

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Attachment 23: EO Report – March 2024

Project Work / Activity

Refer to business arising and KRG action lists for all activities the Executive is working on.

Project / Activity	Status	Item
Administrative Matters and Meetings	Ongoing	-
Website and social media	LinkedIn posts continuing	-
State and Federal Government Election Strategy	Implementing Strategy	15
Strategic Planning	Implementation of the KRG Prioritised Action List	12
Advocacy Strategy Management of Social Housing	Implementing Strategy	10
Kimberley Housing Roundtable	Funding received and roundtable progressing	8
Office of Northern Australia White Paper	Dr Allan Dale to present to the members.	9
Submission to the Federal Inquiry into Local Government Sustainability	Framework for the submission in the April 2024 Agenda Papers.	11
General Stakeholder Engagement	Ongoing – see Stakeholder list	16
Benchmarking	Preparation of material	-

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Stakeholders

Stakeholders	Purpose
Chuck Berger, CEO KDC	Election Strategy, Investment Prospectus, Kimberley Housing Roundtable Tanami Activation Strategy
Janine Hatch, Director, RDA Kimberley	Kimberley Housing Roundtable
Luke Bosher, Head of Program, Strategy, Impact Housing Australia	Kimberley Housing Roundtable
KRG members	Investment Prospectus, Housing Australia Funding, Regional Precinct Funding
KRG Secretariat	Agenda items, advocacy discussions, finance administrative matters
Anthony Kannis, Director General, Department of Planning, Lands and Heritage	KRG matters update
Louise Kingston, Shadow Minister for Climate Action, Regional Cities, Tourism	Presentation to members at the April meeting
Allan Dale, Co-operative Research Centre Northern Australia (CRCNA) Chief Scientist	Northern Australia White Paper Action Plan Refresh
Liz Ritchie, CEO, Regional Australia Institute	Regions Rising 2024 National Summit Canberra 13th-15th August
Paul Ferrante, Manager Regional North, DevelopmentWA	KRG matters update
Tim Fraser, Executive Director Local Government, DLGSC	KRG matters update
Michael Andrew, Membership & Licensing Manager, Australian Hotels Association	Joint advocacy letter / submission to government from KRG, RCAWA and AHA
David MacLennan, CEO, City of Vincent	20th June 2024 Government Forum

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Time Allocation September 2022 – March 2024

Total 2-Yearly Contract: 1,728 Hours: Monthly from 8th of the month to 7th of the next month

	Paul Rosair		Michelle Mackenzie		Jane Lewis		Support	
	Contract	Actual	Contract	Actual	Contract	Actual	Contract	Actual
Sep 22	32	34	20	18	23	29	4	2
Oct 22	32	22	20	8	23	24	4	1
Nov 22	32	40	20	36	23	28	4	0
Dec 22	15	12.5	10	26.25	10	1.5	2	0
Jan 23	15	19	10	11	10	36	2	0
Feb 23	32	15.5	20	9	23	25.5	4	0
Mar 23	32	34	20	9.25	23	14.5	4	0
Apr 23	32	19	20	9.5	23	24	4	0
May 23	32	35	20	23.5	23	18.5	4	0
June 23	32	37.5	20	21.25	23	27	4	0
July 23	32	46	20	14.25	23	45	4	0
Aug 23	32	54.5	20	35	23	58	4	6
Sep 23	29	34.5	22	21.25	26	13	4	0
Oct 23	29	30	22	27.5	26	25	4	8
Nov 23	29	26	22	14.75	26	41.5	4	4
Dec 23	15	18	11	12.50	14	6.5	2	10
Jan 24	15	12	11	12	14	5	2	13.5
Feb 24	29	35.5	22	22.75	26	17	4	11.5
Mar 24	29	28	22	22.25	26	9	4	12
TOTALS	525	553	352	354	408	448	68	68
OVERALL CONTRACT: 1353 ACTUALS: 1423								

Note: as can be seen from the hours above, there has been a lot of time invested in determining the KRG strategic agenda, getting a prospectus in place, organising the governance documents, producing policy papers, writing submissions, organising and attending external meetings as well as the general running of the KRG and Zone meetings. With 63 hours over budgeted time, the Executive Team has negotiated for these hours to be paid out to reset the baseline of monthly hours.

The Executive Team have laid the foundations for future work, which will entail some core hours, and hours that will be deemed as project work outside of core hours. Moving forward the allocation of core and non-core hours will be managed acknowledging that some project work (whether completed by NAJA as extra work or by an external supplier) cannot be accommodated within budgeted Executive Officer hours.

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17. General Business

Item	Responsible	Comments /Actions Arising
Canberra Visit 2024	Vernon Lawrence	Place holder calendar invite sent for 13-15 th August 2024 to align with Regional Australia Institute. 3 attendees confirmed.
Guests / representatives to be invited to the Zone or KRG meetings in 2024	Members	Executive Team requested by CEO group to bring this topic up for discussion. Who the members would like to have reports from on a regular basis at the Zone meetings. Currently: <ul style="list-style-type: none"> • WALGA • Regional Development Australia • Kimberley Development Commission • Australia's Northwest • DLGSCI • Roads – position currently vacant
June Forum	Executive Team	Invitations have been sent to 66 people (Federal Ministers, State Ministers, Departments, Local Government and Industry and Peak bodies). Room booked at the City of Vincent.
Regions Rising 2023 National Summit Program	Executive Team	Proposal received from Regional Australia Institute (RAI) for attendance by KRG. Executive Officer discussing proposal with RAI prior to presenting to KRG for consideration.
Alan Dale Northern Australia Refresh	Executive Team	Presentation to April 2024 KRG Meeting. See Item 10
Hon Melissa Price MP KRG Meeting request - Member for Durack	Executive Team	Melissa Price has expressed interest in attending a meeting.
Housing and Childcare Lobbying	James Watt, Shire of Broome	Attachment 24 – Housing and Childcare Advocacy The KRG supported progressing this work and the EO will update the action list and come back to the KRG with a proposal on how to progress this.
Government Kimberley Resilience Package	Executive Team Michelle Mackenzie	Here is the link to the media statement: New multimillion-dollar program to build Kimberley resilience - Read more here

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Attachment 24 Housing and Childcare Advocacy – Broome email

Good morning guys,

I hope you are both well?

I've been meaning to table this one for a while, but time has escaped me!

As you are aware, the 2 biggest issues we are facing in the Kimberley are housing and childcare. As Local Government, we are not immune to these challenges and it is significantly impacting staff attraction and retention.

To that end the Shire of Broome has recently resolved to construct 5 staff houses, from borrowings (outside of our annual budget process). We currently own 8 houses and are hoping to reach 18 over the next few years.

We currently offer salary sacrifice to our staff for rental. If staff rent through the private market directly, they can salary sacrifice with 50% FBT exemption. If the Shire holds the headlease and subleases to the employee, they can salary sacrifice with 100% FBT exemption. We used to offer the latter to just level 5 and above, but I have opened it up to all staff a couple of years back. There is a bit of an admin burden, but we really don't have many staff taking up the offer – I think due to lack of understanding of the benefit.

We also offer salary sacrifice for home owners. Mortgage interest can be salary sacrifice with 50% FBT exemption. There has been much discussion over the years as to whether the mortgage principal can also be salary sacrificed. We were doing this some 12 years back but killed it due to uncertainty on the legalities. Ideally, if we could lobby the federal govt to open this up to 100% FBT exemption for both interest and principal – it would make a massive difference.

Further to this, I attended a salary sacrifice workshop last year, and there was some discussion on salary sacrificing of childcare expenses. My understanding is this could only be done if the Shire ran the childcare and employed the childcare workers direct. I feel there may be opportunities to clarify this or consider other models.

I'm wondering if there is some work we could do here through the Kim Zone, which could lead into a lobbying effort in Canberra later in the year....

My thoughts:

1. Can we seek some tax advice on the status quo regarding eligibility for remote area housing salary sacrifice for rental and home ownership (clarifying eligibility (or not) for mortgage principal repayments)
2. Can we undertake some case study modelling to understand the impact of increasing the FBT exemption from 50 to 100%? Possibly lobbying opportunity.
3. Stamp Duty – could we lobby to have exemptions for stamp duty in remote areas?
4. Can we seek tax advice on the current eligibility of childcare expense salary sacrifice options
5. Can we consider some case studies and modelling on childcare provision to lobby for appropriate changes

Let me know your thoughts,

Thanks

Sam



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Attachment 25 2024 Meeting dates

CEO Ringaround

In Person Meetings

Zoom meetings

State Council

Month	Meeting	Date	Time	Location	Notes
February	CEO Ringaround	9/2/24	8.30am – 9.00am	Zoom	
	Dinner	15/2/24	6.30-9.30pm	Perth - TBD	Parliament sitting 13-15 Meetings to be organised
	Kimberley Zone	16/2/24	9-10.30am		
	KRG		10.30am-12.30pm		
March	State Council meeting	6/3/24	-	WALGA	
April	CEO Ringaround	12/4/24	8.30am – 9.00am	Zoom	
	Kimberley Zone	19/4/24	1-2.30pm	Zoom	
	KRG		2.30am-4.30pm		
May	State Council meeting	1/5/24	-	North Metropolitan Zone	

CEO Ringaround

In Person Meetings

Zoom meetings

State Council

Month	Meeting	Date	Time	Location	Notes
June	CEO Ringaround	13/6/24	8.30am – 9.00am	Zoom	
	KRG	20/6/24	9-10.30am	City of Vincent	
	Kimberley Zone		10.30am-12.00		
June	Government Forum	20/6/24	12 – 2pm	City of Vincent	
	Dinner		6.30-9.30pm	Le Vivant or similar	
July	State Council meeting	3/7/24	-	WALGA	
August	CEO Ringaround	8/8/24	8.30am – 9.00am	Zoom	
	Kimberley Zone	15/8/24	1pm - 2.30am	Zoom	
	KRG		2.30pm – 4.30pm		
September	State Council meeting	5-6/9/24	-	<u>South West</u> Country Zone	

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CEO Ringaround	In Person Meetings	Zoom meetings	State Council
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Month	Meeting	Date	Time	Location	Notes
October	CEO Ringaround	3/10/24	8.30am – 9.00am	Zoom	
	KRG	9/10/24	9am - 5pm	Shire of Halls Creek	Travel
		10/10/24	9 – 11.00am		Strategic Planning
			11.30-3pm		Meeting and lunch
			3-5pm		Tour
			6-10pm		Dinner
		11/11/24	9am - 5pm		Travel
November	Kimberley Zone	15/11/24	1-3.30pm	Zoom	
December	State Council meeting	4/12/24	-	WALGA	

Meeting Closure: 5:00pm

Creating an Investment Pipeline for Sustainable and Inclusive Development in Northern Australia

New Pathways For the Refresh of the Northern Australian Whitepaper Action Plan

DRAFT ONLY – NOT FOR DISTRIBUTION

Allan Dale, Independent Chief Scientist for CRCNA, Development in the Tropics Team, The Cairns Institute, James Cook University.

The Cairns Institute, James Cook University

January 2024

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This report is available for download from eprints at [...](#)

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Document Synopsis

New optimism and confidence in the future of northern Australia was sparked through the Commonwealth's launch of the Developing Northern Australia White Paper in 2015. The White Paper in effect, was seeking to build the governance, policy and delivery systems necessary to secure the nationally-important development opportunities that northern Australia provides. This foundational architecture was comprised some 57 implementation actions covering research and development, workforce development, feasibility assessment, concessional loans, major infrastructure programs, trade development and the overarching governance of the agenda.

Building on a synthesis of some seven years of strategic research across the Collaborative Research Center for Northern Australia (CRCNA) and targeted northern Australian investment from the National Environmental Sciences Program (NESP), this paper seeks to explore both the successes and challenges facing the White Paper in its first 7 years of operation. It also draws on the directions emerging from past Northern Australian Joint Select and Standing Committee inquiries and Ministerial Forum priorities and discussions, other Commonwealth, State and Territory reforms processes, the annual priorities emerging from the Developing Northern Australia Conference (DNAC) and various other research activities concerning the development of the north.

Methodologically, we consider, in line with global and national understandings of **development**, that outcomes from White Paper policies need to be **sustainable** and **inclusive** while building community and regional **resilience**. We also consider that infrastructure investment approaches taken in the north need to be able to meet well defined national, state and territory **investment principles**. In this context, development needs to cater for supporting large, medium and small business sectors; ensuring that policies can build a **diverse economic future**. With this in mind, we analyse progress and lessons learned across all steps of the **investment pipeline** needed to secure quality investments for economic, social and environmental progress across various project proponents from the not-for-profit, private and government sectors.

These investment pipeline steps progress across the following layers: (i) research, development and extension (RD&E); (ii) human and institutional capacity building; (iii) strengthening First Nations institutions (iii) place-based partnership building; (iv) land use planning and infrastructure planning; (v) feasibility and development assessment; (vi) finance brokerage and closure (from all sectors); and (vii) public sector investment in major enabling infrastructure. We consider that this investment pipeline also relies on the health of the wider trade environment in which this investment occurs, as well as the overall system of governance of the northern Australian agenda.

Given the coming refresh of the White Paper Action Plan, this analytical framework has enabled us to look at the operation of original White Paper initiatives (and subsequent refinements) in each step of the pipeline, where the strengths and weaknesses were in each step in the system, and finally to recommend actions that could be considered to strengthen the northern Australia agenda over the next five years. Our broad finding across this analysis suggest that:

- There have been some outstanding successes establishing a stronger northern Australian development investment pipeline, including at least foundational investments in RD&E (e.g. through the CRCNA), the establishment of targeted concessional loans (e.g. through the Northern Australian Infrastructure Facility or NAIF) and major enabling infrastructure packages (such as the Beef and Strategic Roads Packages);
- While there were significant successes, some steps in the pipeline were less well developed, or serviced by short term or one-off versus system responses. There were, for example, key

- gaps and weaknesses in human and institutional capacity building, place-based partnership building, land use/infrastructure planning and tenure resolution, and feasibility assessment;
- While there were some 10 White Paper actions focussed on Indigenous led development, there was limited partnership built with the North's First Nations in their design. While this issue was partly resolved through the creation of the Indigenous Reference Group (IRG) and Accord, there was not cohesive implementation of IRG Accord outcomes; and
 - The original White Paper actions were primarily focused on externally-sourced large corporate sector investment, with less focus on building small to medium business economies in situ.

With these systemic strengths and weaknesses in the investment pipeline in mind, our analysis leads to some 27 targeted recommendations that might be considered for inclusion in the refresh of the Developing Northern Australia White Paper Action Plan. These are outlined as follows.

Research, Development and Extension

Recommendation 1: Through the Commonwealth Department of Industry, commence the processes to enable a continuing CRC-style investment into foundational research, development, extension and innovation on issues required to underpin a long term private and public sector investment pipeline for a least another ten year period beyond June 2027. These should continue to include agriculture, traditional owner led development and health services, while extending into tourism, decarbonization, and the servicing of the wider social determinants of disadvantage in the north.

Recommendation 2: Focus the next generation of NESP investment from DCCEEW into providing a northern Australian-led and Indigenous and farming-sector engaged approach to developing the foundations for improved bio-regional planning, development innovation and nature positive market development across northern Australia's marine and terrestrial environments.

Lifting Human and Institutional Capacity

Recommendation 3: Building on strong-evidence based initiatives focused on improving Indigenous pathways to technical and further education in the north, the Australian Government could negotiate an effective pilot program to expand the approach across Northern Australian Universities, including strategic efforts to improve both Indigenous and non-Indigenous pathways and retention.

Recommendation 4: Coordinated through the ONA, the Australian Government could mobilise a stronger partnership with the NAUA to build a more durable, goal-focused workforce development ecosystem in high priority sectors, regions and vulnerable places within northern Australia.

Building Strong First Nations Institutions

Recommendation 5: Continue to rigorously review the IRG Accord within the context of the current refresh of the White Paper Action Plan, in full partnership with the IRG, the new Northern Australian Land Council Alliance, NAILSMA and the ILSC and Indigenous Business Australia (IBA).

Recommendation 6: Commence early partnership building and design for the development and resourcing of a long term and cohesive program of efforts aimed at lifting the capacity of traditional owner institutions (particularly PBCs, Land Trusts and Indigenous Councils), while also integrating and stabilizing combined Federal, State and Territory investment in these institutions.

Recommendation 7: Ensure the review of the IRG Accord and the White Paper refresh are closely aligned with the current processes for development of the Indigenous Engagement Standards (under review of the *Environment Protection and Biodiversity Conservation Act*), and the renewed National Water Initiative negotiations in relation to Indigenous engagement in water allocation planning.

Place Based Partnerships for Development

Recommendation 8: Establish a robust, flexible and long term program that can be accessed by northern Australian communities, regions and sectors to develop the strategic partnerships needed to build genuinely sustainable development opportunities or to resolve complex social problems that are contributing to poor local development outcomes, supply chains and livability. Such a program would best be developed and delivered in partnership with a non-government institution genuinely skilled in being able to strategically frame and foster such partnership development.

Recommendation 9: Develop an increasingly important and more defined role for the ONA moving forward to more explicitly play a “whole of government” role in facilitating cross-agency participation in, and contribution to, place-based initiatives across the north.

Regional and Precinct-Based Land Use and Infrastructure Planning

Recommendation 10: As part of the implementation of the emerging Nature Positive Reforms, DCCEEW (working with ONA) should invest in at least three priority regional planning pilots in northern Australia (around \$15 million over three years), particularly building on the principles and places being explored and established through current NESP/CRCNA investment.

Project Feasibility and Impact Assessment

Recommendation 11: Ensure that, with the relevant infrastructure agencies, appropriate resources are allocated and actively administered to fund collaborative approaches to major infrastructure feasibility and development assessment for water, transport, communications, aviation and marine infrastructure above \$50 million. ONA could be empowered to coordinate State, Territory and regional community access to these funds. Funds should only be invested where all previous steps in the investment pipeline have been adequately developed and matured.

Recommendation 12: Establish a five year equivalent of the NADP (around \$5 million per annum for feasibility grants and business advisory support), to support small to medium business, best administered by an appropriate place-based institution in partnership with RDA Boards. Careful measurement of project outcomes and impacts should be established from the start of the program.

Recommendation 13: In alignment with current EPBC bilaterals, further support State and Territory approaches to major project development coordination across the north to address issues related to policy alignment across cabinets and jurisdictions and to ensure legislative consistency.

Finance Brokerage and Finance

Recommendation 14: Continue to encourage innovation and flexibility in the operation of the NAIF to improve jurisdictional cooperation, increased capacity to finance small to medium proposals, and increased capacity to broker across Commonwealth, State and Territory concession loans facilities.

Recommendation 15: Commit to at least multi-decadal permanency for the NAIF, perhaps bolstered and enhanced by handing appropriation of NAIF loan interest earnings back to the NAIF, but also enabling strategic investment in other key steps in the investment pipeline.

Public Sector Investment in Enabling Infrastructure

Recommendation 16: Within the Action Plan refresh, commit to CRCNA, IA, ONA, IRG and the jurisdictional leads working closely together to develop a No Regrets Enabling Infrastructure Package by December 2024. As per Ministerial Forum discussions, priorities would focus on increasing

climate resilience in transport networks, strengthening Indo-Pacific and ASEAN supply chain, and relieving social and economic disadvantage in remote and Indigenous communities.

Recommendation 17: In association with this process, by December 2024, develop the partnership arrangements and longer term supply chain modelling required to develop a transformational Northern Australian Major Enabling Infrastructure Program by December 2026 that meets Commonwealth, WA, NT and Queensland infrastructure investment principles;

Recommendation 18: Extend and expand the Northern Australian Digital Infrastructure Package, including place-based partnership building components, until at least 2026.

International Relations and Trade

Recommendation 19: Explore ways to revitalise the explicit and active inclusion of the northern Australian agenda and priority strategic issues within Australia's ongoing processes of economic cooperation in ASEAN and wider trade negotiations.

Recommendation 20: Building on the current Australia Awards Program collaboration, within the Refresh Action Plan, embed an action that supports DFAT, CRCNA and the NAUA working together to establish a long term strategy for growing regional economic cooperation between Northern Australia, Indonesia, East Timor, PNG and the wider Pacific.

Recommendation 21: Empower Austrade, in partnership with ONA, CRCNA and NAIF, to re-explore mechanisms for coordinated investment attraction with the jurisdictions and industry within a clearer strategic investment framework.

Overarching DNA Governance Arrangements and Institutions

Recommendation 22: Maintain the Joint Select Committee arrangements as a mechanism for retaining strong multi-party commitment to and involvement in northern Australian policy.

Recommendation 23: In situations where Ministerial Forum wishes to progress high priority northern policy and budgetary initiatives of genuinely national significance, establish a mechanism to progress such agenda into the National Cabinet agenda as required.

Recommendation 24: To ensure a stronger profile and influence within the Australian Government, there may be value in lifting the ONA leadership role to Deputy Secretary level.

Recommendation 25: With the view to building a stronger foundation for Ministerial Forum policy and budget initiatives, continue to strengthen the level of cooperative partnership between ONA, the jurisdictions, CRCNA, NAIF, the Office of Major Projects, Austrade and RDA Northern Alliance.

Recommendation 26: As a key initiative in the Refresh Action Plan, commit to CRCNA working together with ONA, NAIF, the jurisdictions, RDAs, Local government, the IRG and industry in designing, developing and establishing a long term place-based backbone institution, recognized and invested as a key part of the long term northern Australian investment pipeline architecture and as an additional strategy to achieve the current high level objectives of the *NAIF Act*.

Recommendation 27: Ensure durable investment in key non-government institutions of importance to the overall northern investment pipeline (particularly the NAIF and a new place-based backbone institution) by transferring appropriation responsibility for NAIF interest income back to the NAIF.

Background and Context

There are many reasons why all Australians should be both optimistic *and* concerned that northern Australia be given the best chance possible for a positive future (see Dale 2013). In the national policy context, northern Australia is defined as all of the Northern Territory (NT) and those parts of Queensland and Western Australia (WA) that intersect with the Tropic of Capricorn, including the Indian Ocean Territories of Christmas, Cocos and Keeling Islands (ONA n.d.).

In the first decade or so of this century, there was palpable optimism about the resources available for development, the economic opportunities, and the proximity of the region to growing ASEAN economies. At the same time, however, other commentators were deeply concerned about the north remaining a landscape beset by long term economic marginalisation (Dillon and Westbury 2007). Others articulated the risk of the multi-generational impact emerging from remote disadvantage (Laurie 2008). There were multiple concerns regarding the failure of Australia's fiscal architecture to deliver lasting outcomes in remote areas (Committee for the Review of Commonwealth-State Funding 2002). Others focused concern on the north's State and Territory governments, suggesting that poor governance approaches were widening economic disadvantage (Rothwell, 2009). Alongside these economic concerns, other were articulating deep concerns about the steady erosion of north's unique environmental and cultural values (Garnett et al. 2008).

It was a mix of these optimistic and deeper concerns that underpinned the original logic of Australia progressing towards the development of a cohesive northern Australia policy development agenda. The reasons for this policy agenda's emergence, through various publications, at least included:

- the extent and potential of northern Australian lands and water (e.g. CSIRO 2009);
- the strategic importance of growing northern Australia's population relative to other large population centres in the nearby Indo-Pacific (Reynolds 2003);
- the very significant export value of the north relative to the south, particularly in the context of the resources and energy sectors (BITRE 2009);
- the geostrategic, supply chain and defence importance of northern Australia;
- the vulnerability of the north to climate and biodiversity risks (Garnett et al. 2008);
- the boom and bust nature of the northern Australia economy (Rothwell 2009);
- the economic opportunity of tropical knowledge (Babacan 2012); and
- the human rights and reconciliation imperative (e.g. Stoeckle et al. 2013, Pearson 2013).

Dale et al. (2013) had previously argued that there had always been, and continued to be, grand narratives regarding the future prospects for the north. In exploring more recent history over the past 50 years, however, Dale (2014) considered that three big narratives had tended to reappear predictably. One has been based on the perception that northern Australia is a place of endless economic bounty and limitless opportunity. The second derives from those who would like to see extensive conservation within the northern Australian landscape. Both these narratives were based on important realities. There are significant resource development opportunities in the north, while at the same time, the region is a largely intact bio-cultural landscape of immense international value. Both narratives, however, tended to marginalise the interests and rights of the north's First Nations. Both narratives also discounted major physical, climatic, economic and social barriers.

Synthesising may of these debates and a key step in the emergence of the White Paper was the release of the 'Pivot North' report of the Joint Select Committee on Northern Australia (JSCNA 2014). The Committee held extensive hearing across the north and received many submissions. The

Committee's inquiry was conducted in tandem with the Government's commitment to produce the White Paper on Northern Australia. The Northern Australia Taskforce, comprising cross-agency public servants, and placed within the Prime Minister and Cabinet portfolio, was tasked with producing the White Paper (JSCNA 2014).

Building on the work of both previous Australian Governments, it was the economic opportunity *and* deficit-based economic concerns about the north that eventually and formally led to the national development of the original and first **White Paper on Developing Northern Australia** (Commonwealth of Australia 2015). The original White Paper sought to examine ways to invest in economic development of the north. It broadly concerned parts of Australia north of the Tropic of Capricorn, from Western Australia, right through the Northern Territory and into Queensland.

The core logic of the White Paper at the time of its development particularly included the importance of trade opportunities with the close-proximity booming economies of south east Asia and southern China. It was also considered that the wider Tropics accounted for some 40% of the world's population, rising to 50% by 2050. The region was also considered to be integrating fast through recently concluded Free Trade Agreements (FTA) with Japan, South Korea and China and ongoing negotiations with India, Indonesia and on regional FTAs such as the Trans-Pacific Partnership (TPP), the Regional Comprehensive Economic Partnership (RCEP) and the Pacific Agreement for Closer Economic Relations (PACER) (Commonwealth of Australia 2015).

To facilitate these opportunities, it was considered that the role of government was to create successful business environments, not successful businesses, and that this would hence require "prudent economic policies, the right infrastructure to get things moving, regulation that minimises costs on business, a workforce with the right skills, and basic research necessary for business to identify opportunities in the north" (Commonwealth of Australia 2015). As such, key themes developed within the White Paper included:

- Making it easier to use natural assets;
- Providing a more welcoming investment environment;
- Investing in infrastructure to lower business and household costs;
- Reducing barriers to employing people; and
- Improving governance.

With a strong focus on more extraction-oriented economic opportunities based on existing economic models, the White Paper, however, potentially started from behind the eight ball. It generally was silent on the need for the Free Prior and Informed consent (FPIC) of the north's Traditional Owners. It also ignored global and national sentiment about the importance of the north's iconic environmental, tourism and cultural values. Finally, it was unaware of emerging climate vulnerabilities, major changes in geo-politics and massive post-COVID supply chain shifts.

Towards Fit for Purpose Development Models

Increasingly across the globe and nationally, modern development narratives strongly, and unambiguously espouse the need for development to: (i) operate within known ecological limits; (ii) genuinely be economically inclusive of more marginalized groups and cohorts within society; and (iii) progress with the Free, Prior and Informed Consent of First Nations peoples. Indeed, in the Australian context, our nation is already party to several global conventions and agreements that bind us to this way of policy thinking. These include global agreements related to climate change, sustainable development, human rights and the recognition of Indigenous rights and interests.

Together, these policy foundations may be considered to collectively represent the building blocks of the notion of **sustainable development**. Sustainable development decision-making seeks to balance the short and long-term impacts of development on the environment, the economy and society (Dale et al. 2022). Ongoing economic, social and environmental challenges facing northern Australia, and limits within the current White Paper policy framework, have led to calls for greater consideration of sustainable development thinking. Doing so would mean integrating thinking about global sustainable development goals (SDGs), with national, state and territory concepts of Ecologically Sustainable Development (ESD), all together with more local and corporate Environmental, Social and Governance (ESG) concepts at the project development scale.

Given the increasingly strong societal recognition of the need for sustainable development over the past decade of White Paper implementation, even a brief contemporary analysis of the original policy agenda would suggest that it may no longer be “fit for purpose” relative to these strong global and national policy foundations. More specifically, it has generally been acknowledged that the original Whitepaper struggled with four cornerstone foundations of sustainable development:

1. Ecologically sustainable development;
2. Inclusive development;
3. Long term resilience building; and
4. Free Prior and Informed Consent (FPIC).

This friction has always meant that the key features of the White Paper would be subject to considerable controversy within Australian society, leading to conflict over development, and generally making the progress of development projects from concept to financial closure fraught with difficulty, making the White Paper slow to deliver on its intended economic consequences. Several reports have also shown the concerns of major investors in navigating the investment pipeline in northern Australia (PWC 2018), particularly as global ESG obligations continue to grow.

Hence, while generally, implementation of the White Paper initiatives might have been a step in the right direction, far more needs to be done to ensure “fit for purpose” policy settings. This synthesis paper combines the efforts of some seven years of research at the CRCNA, together with significant new work on regional planning and development assessment in northern Australia funded through the National Environmental Science Program (NESP) Marine and Coastal (MAC) Hub. Collectively, we draw on this and other contemporary work to explore where the White Paper has been able to strongly deliver on its vision for the future of the north. We do this by looking at key areas of success and other areas where current White Paper program would benefit from improvements in the White Paper’s design and the delivery model.

The Northern Development Opportunity

As a dynamic and emerging economy, there is so much to celebrate, protect and promote in the future of northern Australia. It has an acclaimed lifestyle, a dynamic multi-culturalism, and a culturally and biologically rich land and sea scape of global importance. It is a place where new ideas with national and international outreach can emerge and thrive. As northern Australians, we all believe in the future of this wonderful place, and guard its foundations with passion. There are a range of old, new and emerging economic sectors of national significance. We are that part of the country that could effectively drought-proof Australia in the face of national climate risk.

The highly contested nature of northern Australia, however, combined with significant economic challenges, means that new solutions are needed if we are to achieve genuinely sustainable

development in many of our diverse regions. It is indeed important to remember that northern Australia is a dynamic and loose federation of vibrant, unique but often inter-connected regions. Each region has its own opportunity; its own culture, natural environment, climate and identity. The Territory's Indigenous-led Arnhem Land, for example, is a very different region to Queensland's sugar and tourism driven Wet Tropics. The resource-rich and booming Pilbara is another world compared to Cape York Peninsula (Dale 2013). For this reason, several commentators have called for northern development policy to have a stronger devolved regionalism and more policy and support-focused on place-based solutions. Independent NT Legislative Assembly representative, Gerry Wood, for example, once called for "dividing the Territory into regions where people relate to each other, whether it's along geographical, economical or cultural lines" (Hall, 2008). Walker, Porter and Marsh (2012), discuss the strengthening of WA's increasingly effective Regional Development Commissions as a way of boosting regional growth. Dale (2014) explores the importance of dynamic regions working together for northern Queensland's future. Collectively, these voices suggest that the wider policy frameworks underpinning northern development need to be consistent, but also flexible enough to be sensitive to the challenges and opportunities facing individual regions.

A Wealth of In Situ Analysis and Reform Since the White Paper

Across the CRCNA, the NESP and other key institutions over the past 7 years, there has been an increasingly focused body of works looking at both the opportunity for continued development of the north and its regions, significant opportunities and challenges to development, but more specifically, they have provided a focus on analysing the way that the north is governed to deliver sustainable development outcomes. These works have included, but are not limited to:

- A range of sectoral development studies about future industry opportunities (e.g. see NAILSMA 2020; Cobcroft et al. 2020; Chilcott et al. 2020; Chapman et al. 2020; Cao 2020);
- A selected investment in studies across the various infrastructure and service needs of the north (e.g. see Marshall et al. 2020; Edelman 2020);
- A wide range of supply chain development studies across the north and specific regions (e.g. Babacan et al. 2020; KPMG et al. 2019; KPMG and Advance Cairns 2020); and
- A series of studies exploring the need to better de-risk northern Australian landscapes for investment in sustainable development (NAJA 2020a; 2020b; Dale and Marshall 2020).

Since the release of the White Paper, another important range of analyses and reform process (from northern Australian wide to sectoral, regional and project scale analyses) have been emerging via Federal, State and Territory policy considerations. Collectively, these have equally been suggesting new directions in northern policy. At the Federal scale, some of the most relevant include:

- Northern Australian Joint Standing and Select Committee inquiries into issues as diverse as Indigenous economic development, aquaculture, Insurance and workforce development;
- Closing the Gap policies, the Voice Referendum and Indigenous remote servicing reforms;
- The development of the Indigenous Reference Group (IRG) and IRG Accord;
- Nature Positive reforms;
- Defence strategic reviews;
- Commonwealth infrastructure prioritisation and investment reforms;
- Regional service mandate reforms;
- The Department of Social Security's place-based reform agenda;
- The establishment of the Commonwealth's Net Zero Authority; and
- Disaster policy reform and the formation of the Future Drought Fund.

In Queensland, some of the most relevant reviews and reforms include:

- The Jobs and Energy Plan to support decarbonisation targets;
- The pilot Communities and Transition program and the State's Climate Action Plan;
- Regional engagement framework reforms; and
- The Bradfield Assessment Panel review of contemporary Bradfield proposals.

In the Northern Territory (NT), they include:

- The Pepper Inquiry into fracking in the Northern Territory; and
- The Territory Economic Reconstruction Commission report and Agribusiness Strategy.

In Western Australia (WA), they include:

- Highly contested processes associated with cultural heritage reforms;
- Major investments in agricultural development research; and
- Important decisions related to the future of the Fitzroy Basin;

Each year, the annual Developing Northern Australia Conference (DNAC) also has recommended support for the northern agenda, and the need for continuous improvements. With the coming Refresh in mind, important themes emerging from the 2023 conference included the need for:

- Joined up strategies on lifting Indigenous equity in development and supply chain integration;
- The need to move towards joined up, enabling infrastructure packages for east west connectivity, remote access and Indo-Pacific Supply Chains;
- The need for future focused investment in development planning as the key to resolving landscape tensions, reducing sovereign risk for investors and climate risk;
- The need to build local workforce capacities with an focus on ambitious migration reform;
- Greater coordinated sub-national and strategic relationships into the Indo-Pacific; and
- The need to securing pathways for investment, considering research, partnership building, planning, feasibility investment and more brokered finance.

To help mobilise the northern Australian agenda, the three Universities with a major footprint in the north (James Cook University, Central Queensland University and Charles Darwin University) have also recently developed a strong Northern Australian Universities Alliance (NAUA). With increasing linkages into Western Australian Universities, NAUA's emerging effort priorities include:

- Improving pathways for disadvantaged northern Australians into training and education;
- Building a cohesive workforce development ecosystem in the north;
- Decarbonisation and regional development; and
- Developing policy-oriented data for northern development.

Finally new Northern Australian Ministerial Forum (NAMF) priorities have emerged in late 2022, which include human capital, enabling infrastructure and economic development and diversification (NAMF 2022). Human capital priorities of the Ministerial Forum include:

- Engagement with First Nations people;
- Justice reinvestment;
- Housing availability;
- Migration and mobility;
- Workforce skills and training development; and

- Delivering amenity.

Enabling infrastructure priorities include:

- Digital connectivity;
- Enabling roads, rail and ports;
- Common user infrastructure; and
- Water.

Economic development and diversification priorities include:

- Progressing transformational and complex projects;
- Diversification that responds to climate change (adaptation and mitigation);
- Agriculture and biosecurity; and
- Data to support decision making and investment.

The formal refresh of the Northern Australia agenda has now commenced to explicitly bring together wider analysis plus deep stakeholder engagement on these and other issues that could be built into a refreshed Action Plan for the agenda over the coming five years. As a consequence, this synthesis and analysis report has been developed as part of the CRCNA's and NESP MAC Hub's mandate to inform the current refresh and longer term sustainable development of the north.

Towards an Investment Pipeline Approach

The northern Australian development agenda has fundamentally been about attracting the investment (private and public; Australian and global) needed to maintain and grow the north's dynamism. With this in mind, it is important to draw lessons from the detailed synthesis and reform work outlined above to determine a clear framework through which we can consider those aspects of the Developing Northern Australia White Paper that have worked well, as much as those that need improved effort and reform. Our more detailed analysis from across the range of existing CRCNA derisking efforts, other relevant studies, Government reviews and annual DNAC conference outcomes, suggest that a particular **hierarchy of inter-linked efforts** are needed to build the complete an effective pipeline for progressing investment proposals for sustainable development. A break in the pipeline or chain from concept inception right through to financial closure, simply means that the northern development agenda will be under-performing relative to its potential.

As shown in Figure 1, this effort hierarchy or investment pipeline starts with investment in foundational research, then progresses to human and institutional capacity development, the building of First Nations institutional capacity, the development of place-based partnerships (particularly those related to supply chain development), regional and precinct-based land use and infrastructure planning, project feasibility assessment, finance brokerage and the actual provision of suitable finance to support private and not-for-profit sector investment, and finally, on to the provision of significant (and predominantly) public-sector funding for transformational and major enabling infrastructure projects that can not be secured through private financing models. All of this of course also need to emerge and develop in a favorable trade environment, as well as within health overarching governance system that enables positive policies and programs to emerge.

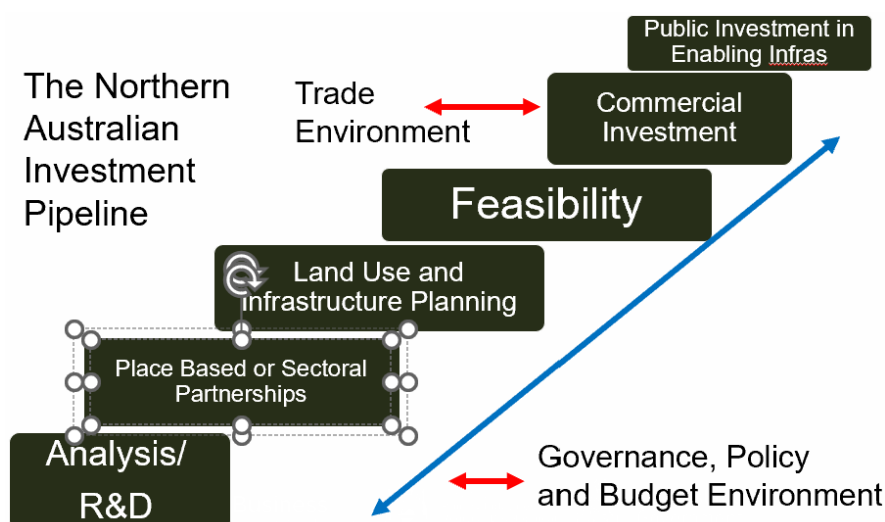


Figure 1: An analytical framework to assess the Northern Australia Investment Pipeline

The following provides some descriptive context around each key effort-based step within this hierarchy of investment support needs.

1. *Research and Development* - The targeted research, development and extension needed to explore opportunities and constraints facing investment in northern Australia;
2. *Lifting Human and Institutional Capacity* - Strategic and foundational investment in human and institutional capacity and workforces to enable investment projects to function;
3. *Building Strong First Nations Institutions* - The strong governance of traditional owner institutions to lead self-determined future building and to enable FPIC processes;
4. *Place Based Partnerships for Development* - Strategic and long term partnerships between traditional owner communities, industries, investors, markets, researchers and local, state and federal governments from local, regional, pan northern and sectoral scales;
5. *Regional and Precinct-Based Land Use and Infrastructure Planning* - The fundamental land use and infrastructure planning required to guide project development and investment;
6. *Project Feasibility and Impact Assessment* - Support for progressing possible projects through business case development and impact assessment processes;
7. *Finance Brokerage and Finance* - Brokered support for finance from multiple private, philanthropic and government sources to progress development;
8. *Public Sector Investment in Enabling Infrastructure* - Shared Federal, State and Territory investment in genuinely enabling infrastructure;
9. *International Relations and Trade* - Strong and strategically focused global relationships and a healthy trade environment; and
10. *Overarching Governance Arrangements and Institutions* - Strong national to local governance arrangements to ensure effective northern Australian policy making, budget influence and delivery of strategic programs and projects.

Applying this “effort hierarchy” or pipeline model sets the scene for targeted analysis of the original White Paper initiatives. A similar approach could also be applied to resolving complex issues such as overcoming national housing stress and to the significant challenge of derisking investment in the coming challenge of decarbonising the Australian economy. Globally, real implications from problematic investment pipeline can also be drawn from the very important lessons emerging from

the development and application of the *Inflation Reduction Act* in the United States, and to the importance of this wider decarbonization agenda in Indo-Pacific. Northern Australia will need to play a significant role in achieving national aspirations associated with decarbonisation, so improving steps for reform under the current refresh of the Developing Northern Australian White Paper will be of equal, if not more importance in securing decarbonised and housing investment the North.

Key Features of the Original Investment Pipeline

The original White Paper hosted around 52 key initiatives, most of which, to some extent or another, contributed to the implementation of this important policy agenda. This section outlines the key features of the original White Paper Action plan relative to each step in the investment pipeline.

Research and Development

The Collaborative Research Centre for Developing Northern Australia (CRCNA) was established as a flagship initiative of the DNA White Paper, with \$75 million in funding provided to support science-based research and development in the north over 10 years (from 2017 to 2027). The vision of the CRCNA was “to invest in industry-based research that de-risks development in Northern Australia to realise a resilient and sustainable economic future”. Three broad programs of work were established, focussed on agricultural development, Indigenous led development and research into health service delivery. Through collaborative investment and project co-design, the CRCNA has since turned \$75 million in Commonwealth investment into \$154 million of industry-led research through 118 projects with 517 partners. The research program is now fully committed, and the CRCNA is currently focused on determining its impact and synthesizing its research implications.

Through the wider White Paper program, some \$2 million of Commonwealth investment was also focussed on building improved links between world class institutions researching tropical health.

Lifting Human and Institution Capacity

Human and institutional capacity limitations have always been seen to be a critical barrier facing the development of the north. As a result, the White Paper Action plan included a number of key measures of importance, though these were generally focussed on skills and migration related solutions. Key initiatives under the White Paper have included:

- Making it easier for businesses seeking to expand into northern Australia to receive advice and grants that upgrade their skills under the Industry Skills Fund;
- Employment targets for Indigenous Australians, reflecting local Indigenous working age populations for road projects and other relevant expenditure funded via the White Paper;
- Support for the NT Government to allow workers licensed from other Australian jurisdictions to have their licences more easily recognised in the Territory;
- Reforms to the then Remote Jobs and Communities Programme to allow participants to work in local businesses;
- The pursuit of more flexible foreign worker arrangements in high demand areas by finalising the NT Designated Area Migration Agreement (DAMA);
- Continuing to work on a DAMA for the Pilbara and inviting Queensland to propose a DAMA;
- Expanding and streamlining the Seasonal Worker Programme by reducing costs to business, increasing worker numbers and allowing more countries and industries to participate;

- expanding the Working Holiday Maker Visa Programme to allow participants to work for longer in high demand areas in northern Australia, with a small number allowed a second year on their visa if they worked in northern tourism and agriculture; and
- Piloting a two-year visa for up to 250 citizens of the Pacific microstates (Nauru, Tuvalu and Kiribati) for work in the north.

There were also reforms proposed to visitor visas from China and India, including further roll out of e-lodgement for those countries. There was also trial of a fast-track service and a 10-year longer validity visa for Chinese visitors and a trial of Chinese language lodgement of visitor visa applications.

In terms of institutional support to business, some \$13.6 million was allocated to extend management advice and other business support services to businesses in the northern tourism industry (under the Entrepreneurs' Programme). Similar services to around 500 small businesses in the north were also extended by lowering the minimum turnover or operating expenditure threshold to \$750,000. Finally, as a broad approach to lifting liveability and human/business capacity, a Northern Australia Insurance Premiums Taskforce was established to investigate actions that would lower the cost of insurance in the north.

Building Strong First Nations Institutions

The original White Paper was relatively silent in regard to recognizing northern Australia as a predominantly Indigenous domain. Traditional owners have interests across 100% of the northern Australian land and sea scape, and specific property right across 78% in the landscape. Sea claims are also increasingly progressing across the north's sea country environments as well. Together with the relatively high Indigenous population across the north, and the moral obligation for Australia to close the gap between economic and social outcomes for Indigenous people, there can be no doubt about the need to lift the capacity of First Nations institutions to lead their own development, as well as being able to equitably respond to development proposals.

There were, however, several fragmented initiatives within the White Paper. These included:

- Some \$12.4 million to boost biosecurity activities for Indigenous Ranger groups in northern Australia;
- Some \$10.6 million to support pilot reforms that broaden economic activity on land and demonstrate the benefits of reform to investors, Indigenous Australians and other stakeholders;
- Support for the native title system (around \$110 million a year over the four years) with the aspiration of finalising all existing native title claims within a decade;
- The development of more efficient native title processes to create more certainty for investors and opportunities for native title claimants and holders (through the Council of Australian Governments or COAG Indigenous land review);
- Some \$20.4 million to better support native title holders engage with potential investors;
- Consultation on options to use exclusive native title rights for commercial purposes (through the COAG Indigenous land review);
- Some \$17 million to support freehold properties or 99 year leases for willing Indigenous communities, including rolling out more township leases in the NT and finalising cadastral surveys and area mapping across the north;
- Consultation on new models to manage native title funds for development;
- More business friendly information on the different land tenure arrangements to increase the appeal of investing in the north; and

- The pursuit of a set of principles and actions to improve the security, bankability and efficiency of pastoral land.

Place Based Partnerships for Development

One of the most significant and yet under-recognised parts of the investment pipeline has been the need for place-based partnership building as a foundation for deciding and mobilizing the strategic action to progress development into investable project concepts. Indeed the White Paper itself did not consider this key important step, and made little strategic investment in this approach. Often no one party within communities, regions or sectors takes on or funds such partnership development approaches as they are both complex and require dedicated and professional effort. While such partnership building need not be that expensive, often Commonwealth, State and Territory governments are best placed to invest early in such partnerships, which can often be based in local governments, regional economic or social development institutions, or industry bodies.

In the absence of this key step, the CRCNA made a number of strategic investments in supporting the place-based partnership building needed to firm up public and private sector investment concepts. Examples have included:

- Local scale partnerships such as those being developed between WA's DPRID and coastal Aboriginal communities in WA;
- Regional specific investments in supporting strategic supply chain development such as Townsville Enterprise Limited's Supply Chain Development study and partnership;
- Catchment specific investments to scope effective water development opportunities for the limited water available, such as Rockhampton's Making Water Work Program; and
- Sector specific plans and partnership projects such as those in the aquaculture, forestry and health services sectors.

The significant lack of focus and investment in place-based partnerships at regional scale led to the Office of Northern Australia's (ONA's) development of the "Regions of Growth" concept from around 2020 to 2022. Difficulties in progressing this more place-based approach suggest that governments may not be best placed to be the relatively independent facilitator of such complex multi-party partnership building initiatives, even though they need to be deeply engaged with them.

Regional to Precinct-Based Land Use and Infrastructure Planning

An absolute key to underpinning small, medium and major projects in northern Australia is the need to have cohesive regional and more precinct-based land use and infrastructure planning in place. In a highly contested landscape like northern Australia, such planning takes the pressure off the private sector or infrastructure agencies to solve complex economic, social and environmental problems that can only be resolved through combined Commonwealth, State, Territory and Local Government agreement; all translated into stable and statutory planning frameworks. Dale et al. (2020) significantly reviewed regional planning in northern Australia, and found the lack of effective planning across the north to be a significant sovereign risk in attracting desirable investment.

Despite this problem, there were very few cohesive investments under the original White Paper to address this significant gap in the investment pipeline in the north. Key initiatives that contributed in part to improved regional and precinct-based planning in the north included:

- Some \$15 million to determine available water and best locations for water infrastructure in the Mitchell River catchment (Queensland), the Fitzroy River catchment in west Kimberley (Western Australia) and catchments in the Darwin region (Northern Territory);

- A Productivity Commission Inquiry to identify duplicative or poorly implemented regulations that are harming investment in Australia's fisheries and aquaculture industries;
- Some \$2 million to set up a 'single point of entry' office in Darwin with the Northern Territory Government to cut red tape and facilitate major project approvals; and
- Consultation with key Indigenous groups on options to improve protections and to cut red tape around Indigenous cultural heritage through amendments to the *Aboriginal and Torres Strait Islander Heritage Protection Act 1984* (Cwlth).

Project Feasibility and Impact Assessment

There were a few specific initiatives built into the original White Paper that contributed to progressing these steps in the investment pipeline. The primary part, however, related to water. Specifically, the White Paper committed to 'investigating the establishment of a Water Project Development Fund to support the advancement of meritorious proposals for water infrastructure across northern Australia, including dams and groundwater projects'.

In June 2015, the Australian Government announced the establishment of the \$500 million National Water Infrastructure Development Fund (NWIDF) with \$200 million set aside for northern Australian specific efforts. The fund was set up to start the detailed planning and to build or augment existing water infrastructure, including dams, pipelines or managed aquifer recharge. The fund had two components:

- a feasibility component of \$30 million for early scoping and feasibility assessments of infrastructure proposals; and
- a capital component of \$170 million for projects in northern Australia to contribute towards the construction costs of infrastructure projects (with a maximum contribution of 50 per cent of such costs).

Up to \$5 million each for detailed examinations of the economic feasibility of Nullinga Dam (Queensland) and Ord Stage 3 development (WA/ NT) was also set aside.

Beyond water infrastructure, however, there were limited investments in project feasibility and impact assessment related to major, particularly publicly-funded, infrastructure. One noted exception in the White Paper was the \$5 million set aside for analyses of possible freight rail projects in northern Australia, with an initial focus on a pre-feasibility studies, including a high level cost benefit analysis, of the proposed Mount Isa to Tennant Creek railway.

Finance Brokerage and Finance

A key feature of the White Paper was the establishment of the Northern Australian Infrastructure Facility (the NAIF); a \$5 billion concessional loans facility. Since its inception, NAIF has facilitated financial close for a total of 23 projects, with 13 of them now in operation, including projects that both enhance infrastructure and also create tangible benefits for northern Australian communities. In total, NAIF has committed loans totaling up to \$3.8 billion across 36 investment decisions. NAIF estimates that these investments are expected to generate a substantial public benefit of \$30.5 billion for the northern Australia region, while concurrently creating some 15,300 jobs (NAIF 2023).

The underpinning *NAIF Act* was first amended the *Northern Australia Infrastructure Facility Amendment (Extension and Other Measures) Act 2021* which was passed in May 2021, extending the NAIF for a further five years to 30 June 2026. It was then improved through the *Northern Australia Infrastructure Facility Amendment (Miscellaneous Measures) Bill 2023*, which was passed by the Federal Government in June 2023. The amendment provided NAIF with an additional \$2 billion

allocation, taking the total financing available for infrastructure projects to \$7 billion. In the context of the north's decarbonisation challenge, the NAIF's New Investment Mandate also calls out specific priority areas of focus including critical minerals and rare earths.

Public Sector Investment in Enabling Infrastructure

While the focus on the White Paper has always been to foster private sector investment in northern Australia, low population levels, remoteness, tenure complexity, climate and investment risk will for a long time to come mean that the public sector will continue to need to play the dominant role in many strategic large-scale infrastructure agenda. This is particularly the case with respect to transport, marine, water, human services and digital infrastructure. This does not-mean public private partnerships do not have a key role to play, but a strong bilateral investment is required between the Australian Government and the WA, NT and Queensland Governments. This was indeed, recognized by the original White Paper, and consequently, there were several such major initiatives. These included:

- Some \$600 million for priority road projects in northern Australia including consideration of the Great Northern Highway, Arnhem Highway, Flinders Highway, Barkly Highway, Hann Highway, the Outback Way and the Tanami Road (the Strategic Roads Package);
- Some \$100 million to improve cattle supply chains through a northern Australia beef roads fund, using CSIRO modelling and livestock transport and beef industry experts to identify investment and deregulation priorities (the Beef Roads Package);
- Some \$3.7 million to develop an infrastructure pipeline with the jurisdictions to provide investors information on infrastructure needs so more could be built sooner and cheaper;
- Infrastructure Australia's northern Australia infrastructure audit; and
- Some \$39.6 million to upgrade airstrips and subsidise air services in remote Australia.

While not linked directly to the White Paper, these investments were preceded in Queensland through similar major Commonwealth-State funding packages investing into the Bruce Highway and Peninsular Development Road. Together with the success of the Strategic Roads Initiative and the Beef Roads Package, this eventually contributed to the Commonwealth establishment of the Roads of Strategic Importance Initiative. In 2023, the first digital infrastructure-focused Connecting Northern Australia Package (\$69.6 million) was also announced by the Australian Government.

International and Trade Relations

The original White Paper had a strong focus on trade development, particularly through the leadership of Senator Andrew Robb. This mobilized strong Austrade commitment to mobilise foreign investment into Northern Australia. Key actions in the White Paper included:

- Two major investment forums, Darwin in late 2015 and Cairns in 2017, to attract investors and to expose them to opportunities, supported by a publication that show-cased investor ready projects in the north;
- Stronger economic connections with the booming Asia-Pacific region by linking the north with Association of Southeast Asian Nations (ASEAN) and Asia-Pacific Economic Cooperation (APEC) connectivity agendas; and
- Some \$2.5 million to foster business to business links with Indonesia, Papua New Guinea and Timor-Leste.

Overarching DNA Governance Arrangements and Institutions

An often under-valued and under-discussed part of the White Paper was the overarching governance arrangements. These could be broadly discussed as including five key components.

It was rarely recognized, but one of the most significant policy initiatives in the White Paper could be viewed as the formalization of the Northern Australian Strategic Partnership arrangements; a COAG-based and well-structured arrangement for the regular meetings of the Prime Minister, Deputy Prime Minister and the First Ministers of the northern jurisdictions, progressed through the Northern Australia Strategic Partnership. The Strategic Partnership was the place where nationally significant pan-northern issues could be identified and agreed, and where serious cross-northern engagement with key sectors and cohesive evidence building might drive effective policy building.

Below the Strategic Partnership was the more regularised Northern Australian Ministerial Forum, hosted by the Commonwealth Minister for Northern Development, and including the relevant jurisdictional ministers with this portfolio. Collectively agreed policy and budgetary initiatives could be developed through this mechanism. The mechanism was supported by the formation of a Northern Australian Senior Offices Network Group. To service these mechanisms and to coordinate the delivery of White Paper actions, the Commonwealth also established the Office of Northern Australia (ONA). The ONA was to work closely with the jurisdictions, but it was intended to also work closely with the Regional Development Australia-based Northern Alliance, the CRCNA and the NAIF.

To review progress and to mobilise policy thinking on significant issues, the Joint Standing Committee on Northern Australia was made an enduring feature of future Parliaments, and an annual statement to Parliament was mandated to be made to report on progress towards White Paper initiatives and new Commonwealth Government initiatives affecting the north. After dissolution of the Standing Committee, in 2022, a new Joint Select Committee on Northern Australia was appointed by resolution of the Senate and resolution of the House of Representatives. The committee was established to inquire into and report on matters relating to the development of Northern Australia, as may be referred to it by either House of the Parliament or a Minister

Some additional governance capacity building strategies of note included:

- A public sector secondment programme to improve links between different levels of government and support implementation of the White Paper;
- A northern Australia themed regulation repeal day in March 2016; and
- A strong focus on increasing the defence presence in northern Australia, with details to be announced in the 2015 Defence White Paper.

Analysis of Key Parts of the Investment Pipeline

Building on the knowledge foundations introduced earlier in this report, this next section analyses the strengths and weakness of the key White Paper actions across each step along the investment pipeline for the development of northern Australia.

Research and Development

The 10 year investment in CRCNA provided an excellent basis for research and development (R&D) into foundational issues affecting the agriculture, traditional owner led development and health services sectors. While there was a strong focus on agricultural research, research into traditional owner led development was more embryonic. The level of investment into health related issues was

indeed limited, and for this reason, it needed to be focused on health service delivery issues. As outlined above, there has been substantial impact emerging from investment in all three sectors.

With northern development being a generational or at least a 50 year challenge however, this foundational CRCNA investment will need to continue for some substantial time to come, if not also extended to other sectors, particularly, but not limited to:

- Development in the tourism sector;
- Decarbonisation and ecosystem service markets; and
- Other social determinants of community livability (e.g. housing, youth crime, etc.).

The White Paper Action Plan program did not bolster investment in the baseline environmental research needed to help build the investment pipeline in the north. This, however, was in part offset through ongoing investment in the National Environmental Sciences Program (NESP). While in 2020, loss of original the NESP Northern Hub potentially weakened investment in northern issues, this was to some extent offset by a specific northern Australian focus being embedded in the new Marine and Coastal Hub and within the Terrestrial Ecosystems Hub from 2021 onwards. The new National Indigenous Environmental Research Network (NEIRN), supported by NESP also presents some opportunities for substantively improving Indigenous led research in these fields, and more could be done to link these emerging opportunities with the Developing Northern Australia agenda.

Lifting Human and Institutional Capacity

There was reasonable success across the range of skills, migration and business capacity programs established under the White Paper. These initiatives, however, were generally short term (e.g. the tourism business advice services) or enabling of step changes in parts of the capacity building system. This wider lack of systemic change was recognized by the three Universities with a footprint in northern Australia coming together to consider more innovative place-based approaches to lifting human capacity across the north in a more systematic way (NAUA 2023).

After an extensive process on internal analysis and engagement on these issues, the NAUA has identified at least two key issues that need more long term and strategic approaches to resolving in the context of the current refresh process. These are:

- The development of more stable and effective pathways for the most disadvantaged people within northern Australia to transition from school into trades and University; and
- Progression of some of the key policy thinking being espoused by the Regional Australia Institute (RAI) regarding the development of cohesive sectoral and place-based ecosystems for analysing workforce needs and developing the place-based and sectoral partnerships required to resolve these, both through skills development and migration-based approaches.

With respect to migration measures specifically, renewed attention has recently been given to the need for solutions for regional and remote Australia above and beyond DAMA arrangements, in both the *Review of the Migration System* and subsequent Commonwealth *Migration Strategy* released in December 2023. Recognition of the importance of immediate permanent migration, and creating pathways to permanency for temporary visa holders are a common feature. It follows that supporting mechanisms to improve rates of permanent migration to North Australia may be sage; North Australia has received less than ten percent of all permanent migrants to Australia since 2000.

The most promising innovative place-based approach for lifting human capital in the regions may be greater utilization of complementary pathways migration, to both stimulate population growth, and increase skilled workforce capacity. The Australian Federal Government has made undertakings

domestically and internationally in recent years to support labour mobility initiatives, with pilot work currently underway in the Northern Territory specifically. Such initiatives may be scalable with time and attendant settlement and integration investment, to improve migrant retention in regions.

Building Strong First Nations Institutions

From the outset, First Nations communities politely, but actively raised concerns about the lack of partnership between First Nations communities and governments in the development of the White Paper. These calls were particularly made through keynote addresses in the each Developing Northern Australia Conference (DNAC). The calls did not reject the need for economic development in the north, but they instead called for Traditional Owners to be equity partners in the development process. These calls helped contribute to the Commonwealth eventually establishing the Indigenous Reference Group or IRG (hosted through the National Indigenous Australian's Agency or NIAA). The IRG, supported through NIAA, worked with the Commonwealth and the three jurisdictions to develop and agree upon the IRG Accord document; and well-informed strategic overview of the needs of Indigenous people on progressing Indigenous led development and associated actions.

The Accord process and document provided a framework for the Parties to work together and individually to advance Indigenous economic development in northern Australia (Australian Government 2019). The Implementation Plan for the Accord-based recommendations of the IRG, was intended to guide the actions that the Commonwealth and the States and the Territory were intended take to achieve this. Key implementation plan actions in the Accord included:

- Expanded fee-for service opportunities for Indigenous ranger groups across the north;
- Development of a Northern Australia Indigenous Enterprise and Employment Hub System;
- Exploring the options for funding for feasibility studies;
- Progressing land use planning and water reforms for Indigenous benefit;
- Focusing effort to realise the intersecting benefits from the IRG's recommendations; and
- Developing a Northern Australian Indigenous Commercial Research Roadmap and Plan.

While completed in 2019, implementation of the Accord faltered with a change of northern Australia Minister. The new Commonwealth Labor government, however, has recently committed to formal review of the Accord in association with the current White Paper refresh processes.

In the absence of cohesive Accord implementation effort, the CRCNA re-focused significant effort in investing in research underpinning Indigenous led development consistent with the Accord, while the NAIF also enhanced Indigenous engagement and equity in its project development processes.

In the meantime, in analysing the original White Paper actions, it is worth noting that while generally useful, most programs were relatively modest, and not established within a cohesive or clear policy framework. Three particular gaps of real concern emerge:

- While there has been significant resolution of native title claims across the north, more resources and escalated effort is needing in progressing and finalizing claims across, particularly in regard to sea country. This is needed to ensure Traditional Owners have their rights and interest well in advance of coming development effort across the north;
- More consistency is required in relation to determining water rights for Traditional Owners across the north within water allocation processes; and
- A ground-breaking, cohesive and significant effort is needed in lifting the governing and decision making capacities of emerging Traditional Owner institutions.

Place Based Partnerships for Development

As mentioned above, this area of investment pipeline effort was perhaps the most under-developed and most poorly conceptualized in the Developing Northern Australia White Paper. This is despite increasing international and national awareness emerging about the importance of place-based partnership building being an essential foundation for more effective policy achievement. To this end, there have been substantive new policy development approaches emerging across multiple parts of the Australian Government, including social security, Indigenous affairs, regional development, innovation and natural resource management.

The main implication of poor investment in this such strategic partnership building initiatives is that, given the limited capacities of northern Australia communities, regions and sectors, the strategic thinking needed to conceptualise, frame and mobilise investment simply does not happen.

Regional and Precinct-Based Land Use and Infrastructure Planning

Regional and precinct-based land use and infrastructure planning is a logical flow on from the need for strong place-based partnership building, and it indeed was equally under-represented in the policy and investment foundations set for the White Paper. Within those investments that were made, there were actually some key problems encountered that are of note:

- Commonwealth investments in determining available water and the best locations for water infrastructure in the Mitchell River, west Kimberley and the Darwin region (the original White Paper Northern Australian Water Resource Assessment or NAWRA) were not well prioritised in terms of the location for study and they were also not well integrated into each jurisdiction's water formalised and National Water Initiative (NWI) compliant water allocation and development planning processes. This diminished their usefulness in progressing cohesive efforts towards strategic development. Follow up investment through Stage 2 of the NAWRA in other northern catchment have been facing similar concerns;
- Limited progress has been made in the implementation of the Productivity Commission Inquiry seeking to identify duplicative or poorly implemented aquaculture regulations;
- While there were consultations with key Indigenous groups on options to improve protections and to cut red tape around Indigenous cultural heritage through amendments to the *Aboriginal and Torres Strait Islander Heritage Protection Act 1984* (Cwlth), major conflict over cultural heritage management and development has emerged after the release of the White Paper. Much more substantial effort to resolved these issues at the Commonwealth level are now progressing through the *Environment Protection and Biodiversity Conservation* reform process, including development of appropriate First Nations engagement standards.

Importantly, the establishment of the 'single point of entry' Major Projects office in Darwin with the Northern Territory Government to cut red tape and to facilitate major project approvals has been a welcome and important part of the process of facilitating major development approvals.

Partly as a result of the targeted derisking investment made by the CRCNA to profile this very significant problem in the northern Australian development investment pipeline, the Samuels review into the reform of the *EPBC Act* in 2020 profiled the need to return to significant regional planning approaches to facilitate development and environmental protection (Samuels 2020). As stressed by Dale et al. (2020), nowhere is this more important than in the highly contested northern Australian landscape. As a result of the Samuels Review, there is now significant national effort to trial new approaches to regional planning, with none of the most advanced trials currently centred on northern Australian issues. As part of the resulting Nature Positive reforms currently being

developed by the Department of Climate Change, Environment Energy and Water (DCCEEW), the new Regional Planning Standards are also set to be released soon. In anticipation of this important work, the NESP Marine and Coastal Hub has invested in the development of a northern Australian Regional Planning Community of Practice, as well as preliminary governance systems analyses to explore the potential for improved regional and precinct planning in priority development region's such as Queensland Gilber River, the NT's Douglas Daly, and WA's resources rich Pilbara region.

Project Feasibility and Impact Assessment

In relation to the White Paper itself, apart from resources set aside to support water infrastructure development through the NWIDF, there was indeed limited resources allocated for supporting the feasibility of, and development assessment for, large and complex projects. More importantly, however, where money was set aside, weaknesses in earlier steps in the investment pipeline led the allocation of major feasibility assessment based on weak local level partnerships between industry, communities, local, State, Territory and Australian Governments. This contributed to feasibility investments from the Australian Government with low levels of State support or commitment. Additionally, several major feasibility assessments were highly inconsistent with existing regional planning framework such as National Water Initiative compliant water resource plans.

A clear example of such problem arose in respect to the Nullinga Dam feasibility assessment, which had previously already been deemed to be unviable by State agencies, leading to luke-warm State support for, and commitment to, the project concept. As expected by many at the start of the project, the \$5 million assessment ultimately deemed the project to be unviable. In another case, the \$24 million Hells Gate Dam feasibility assessment ultimately faltered on the known reality that the aspirational yield of water from the proposed dam was many times greater than the available water reserves remaining for consumptive water use in the upper Burdekin River. These issues suggest that a significant procedure problem existed in the progression of major water proposals to feasibility. In fact, a Productivity Commission Audit of the NAWIDF found that:

The advice provided to Government by Agriculture and PM&C informing the selection of the four Fund projects for announcement in the *Developing Northern Australia* White Paper was not underpinned by consistent assessment processes demonstrating that the most meritorious projects were recommended (Auditor General 2018).

Another more explicit gap in the White Paper was the lack of feasibility and development assessment investment for smaller to medium enterprise projects proposals across the north, skewing attention to very large projects with more capacity to pay, with less support for the small to medium business sector. This problem was recognized in 2020, with the Australian Government announcing the establishment of the Northern Australian Development Program (NADP), administered by the Office of Northern Australia. The \$111.9 million Business Development Grant Opportunity was established as part of the NADP, which focused on economic diversification and job creation through support for scaling up and growing businesses (including Indigenous businesses) in Northern Australian communities. The program had two elements:

- Business Development Grants and Industry Transformation Grants; and
- Business Advisory services to give advice and services to build and strengthen businesses.

Very significant over-subscription of the NADP funds in the first round led to its early exhaustion, but also clearly demonstrated the high demand for such support within the investment pipeline. There has, however, also been limited review of the effectiveness and impact of the program to date.

Finance Brokerage and Finance

In the first few years of NAIF investment, there was considerable public and political criticism of delays in the NAIF progression to project closure and expenditure. These criticisms largely ignored the amount of time needed to proceduralise investment in the north from concept to closure. Additionally, these criticisms tended to criticize the NAIF itself instead of the immaturity of the overall investment pipeline from R&D right through to NAIF-based investment closure. Now some seven years into its lifecycle, at this point in its developmental history, the NAIF portfolio of investments is now robust and diversified, representing a wide array of sectors, including critical minerals, agriculture, transport, and housing. The current pre-investment decision pipeline within the NAIF has a potential new loan value of almost \$4 billion for projects across all jurisdictions, suggesting the investment appetite in the north is indeed strong.

In the last few years, the NAIF has progressively gone through a range of mandate refinements and has itself adopted a series of new operational innovations that have widened its scope and well as enabling investment in a much more diverse range of opportunities, ranging from smaller to medium and large investments. These have included (NAIF n.d.):

- An expanded definition of infrastructure and a focus on financing development rather than just construction;
- Expanded geography to include the Shire of Ngaanyatjaraku in WA and to support economic development in the Indian Ocean Territories communities of Christmas Island and the Cocos (Keeling) Islands;
- A broader definition of public benefit;
- NAIF being provided with expanded debt tools, including the ability to provide letters of credit, guarantees and lend in foreign currency;
- A capacity to provide finance for smaller loans, through working with financing partnerships;
- A capacity to provide equity finance, subject to a cap of \$50m per investment and being non-controlling stakes (in cases where there are limited finance alternatives); and
- A capacity for the NAIF to provide financing directly to proponents rather than via the States or the NT under certain circumstances.

Some of these reforms have improved early-phase design limitations of the NAIF, including it being restricted by having a lower original investment limit of \$50 million. Importantly, the NAIF has also increasingly has been increasingly operating as an active broker in cocktail finance and investment across multiple Commonwealth concession loan facilities. This approach improves northern Australia access to a much wider range of Commonwealth-based finance options. One remaining limitation, however, is that appropriation of interest emerging from NAIF loans is not returned to improve or expand either the operation of the NAIF, or the functionality of the overall northern Australian investment pipeline, despite problems with the pipeline and multi-decadal nature of effort required to resolve the northern development dilemma and opportunity. The NAIF also has a limited and short term for its ongoing operation, providing limited long term certainty.

It is also worth noting that, from the outset, mandatory criteria associated with NAIF required that any proponent that receives NAIF funding must have an Indigenous Engagement Strategy (IES) in place. This was a first for Commonwealth loan facilities and has seen to be yielding significant and positive results. To-date there has been over 1,000 indigenous jobs created and a direct procurement spend of over \$50m (as at end Dec 23). This will continue to grow rapidly as the NAIF have more funding being dispersed to projects with a strong IES (NAIF pers. com).

Overall, the NAIF has proven to be an essential part of the northern Australian investment pipeline, being capable to negotiating the progression of complex and transformational projects within a very complex northern Australian landscape. This has included its increasing capacity for inter-

jurisdictional collaboration, its knowledge of northern Australian complexities, and its ability to integrate Indigenous interests and equity within the project development process.

Public Sector Investment in Enabling Infrastructure

One of the stand out features of success within the original White Paper Package has been the collaborative approaches taken by the Commonwealth, the States and NT Governments to the design and delivery of the major publicly-funded enabling infrastructure packages (both within and beyond the White Paper). The programs were collaboratively designed between the jurisdictions, and in at least Queensland's case, they had strong Regional Development Australia (RDA) network and Local government involvement. In the Beef Roads context, there was a strong evidence base emerging from CSIRO's TRANSIT model. In other northern Australian-related investment, new innovations on collaborative government approaches to the delivery of such projects also proved successful, specifically in the case of the Cape York Infrastructure Package (see Dale 2017).

There has been some detailed case-study and socio-economic impact analysis of the Cape York Region Package (CYRP). Some of these were detailed in Dale (2017). This work was used globally to promote the importance of resolving the deficit in reliable strategic infrastructure to provide connectivity between communities and social and economic development in tropical regions. Stage 1 of the CYRP was a shared \$260.5 million investment by the Australian federal and Queensland state governments on an 80:20 basis, and it showcased the benefits of new engagement approaches in an economically marginalised tropical region (QDTMR 2016). Stage 1 of the Package consisted of:

- A \$200 million program of works over five-years to seal some priority gravel sections of the backbone freight route (the Peninsula Developmental Road or PDR);
- Some \$10 million over four years for sealing works on the Endeavour Valley Road (EVR) through to the Hope Vale Aboriginal community; and
- Some \$50.5 million for other priority community infrastructure identified by the Cape Indigenous Mayors Alliance (CIMA – now Torres and Cape Indigenous Councils Alliance).

The real innovation in the CYRP was the high level of inter-governmental collaboration at all levels that resulted in combined State and Commonwealth commitments to significant regional community engagement in the design and delivery of the infrastructure spend. Both Governments joined together with key regional institutions in the establishment of a CYRP Sub-working Group and Taskforce. Together with the Queensland Department of Transport and Main Roads (QDTMR), the then Australian Department of Infrastructure and Regional Development (DIRD) and the Department of Prime Minister and Cabinet (DPM&C), the Queensland Department of Aboriginal and Torres Strait Islander Partnerships (DATSIP), the Department of State Development (DSD), and the Department of Infrastructure, Local Government and Planning (DILGP) all worked collectively. This group also involved Cook Shire Council, the Cape York Indigenous Mayors Alliance (CIMA) and key regional development agencies (RDA Far North Queensland & Torres Strait Inc and Cape York Sustainable Futures). All of these parties supported the responsible government agencies to engage effectively with the wider Cape York community through regular CYRP Taskforce meetings.

The overarching engagement framework enabled the regional community to: (i) influence the design and prioritization of the infrastructure program; and (ii) provide feedback on the proposed infrastructure procurement arrangements to help maximize regional, local and Indigenous business and employment outcomes from procurement. This helped lifted regional capacity during the infrastructure build. From the outset, community feedback ensured a priority focus on the development of the central Peninsula Developmental Road (PDR), and a secondary focus on

supporting priority transport and other local infrastructure needs within the eight Indigenous local government areas and communities represented by CIMA.

A second layer of engagement within this framework involved detailed project-level negotiation following the registration of the Native Title Cape York United Number 1 Claim (QUD673/2014) registered over Cape York Peninsula, which included the PDR. The key principle of the Claim was that “Traditional Owners for each area continue to speak for their traditional lands and waters according to their traditional laws and customs” (CYLC 2015). Cape York Land Council (CYLC) remains the solicitor on the record for the Claim and has the authority to act on behalf of the named Native Title applicants. Consequently, negotiations took place between TMR and CYLC regarding an Indigenous Land Use Agreement (ILUA) (QDTMR 2016) and a Cultural Heritage Management Agreement which consented to certain acts being undertaken so the PDR could proceed validly (Dale 2017).

Successes within this innovative new approach have included a high level of community input and feedback on the process, high levels of local Indigenous contracting, particularly high levels of Indigenous and local employment. Key lessons learned from the program have included that:

- Remote communities in the Tropics can benefit from effective engagement with central agencies from the design to delivery phases;
- Structured engagement with Indigenous land holders can greatly reduce risks in project approval and delivery and equally benefit landholders;
- An active focus on securing Indigenous and local benefit from procurement processes can both increase support for infrastructure and boost regional development; and
- Quality processes for cultural heritage assessment and ongoing engagement with Traditional Owners can reduce the impacts on cultural heritage from major infrastructure development.

In recognition of the importance of these large enabling infrastructure programs associated with the White Paper, and based on a number of key supply chain and digital infrastructure research assessments, CRCNA and Infrastructure Australia (IA) collaborated with the ONA and the jurisdictions since 2021 in working toward the development of a new Major Enabling Infrastructure Package which could be kicked off through the current refresh of the White Paper Action Plan. A significant forum of Commonwealth, WA, NT and Queensland Government agencies was held in May 2022. The forum agreed that there would be great value in collaboratively progressing towards a major enabling infrastructure package to facilitate transformational economic and social change across the north. Through further discussion at with the Northern Australia RDA Alliance and a major stakeholder workshop at the DNAC Conference in Darwin 2023, a broad conceptual idea was presented and considered at the Northern Australian Ministerial Forum in October 2023. The proposed pathways forward to achieving this aims to work through and to take advantage of the newly established Northern Australian Ministerial Forum arrangements as a mechanism for well-facilitated and evidence-based package planning and development. It also encourages deep collaboration across Commonwealth agencies, the jurisdictions, the RDA Northern Australian Alliance, Local government, the Australian Logistics Council and other key northern Australian stakeholders with a significant role in regional development and trade.

Key elements of the proposal include a process that builds on the experience of past major enabling infrastructure packages within Northern Australia. Three key steps in progressing the package would include: (i) the development of a no-regrets interim enabling infrastructure package by December 2024 (in preparation for the 2025/26 budget cycle); (ii) a strong collaborative planning phase between January 2025 to December 2026 (in preparation for the 2026/27 budget cycle (informed by scenario-thinking and economic modelling developed via collaborative forums); and finally (iii) progression of

a significant Federation Funding Initiative to underpin the north's transformational enabling infrastructure. The package focus would prioritise overcoming significant and emerging supply chain fragilities in the north, re-orientation of our relationships into the wider Indo-Pacific and ASEAN region, and overcoming social and economic disadvantage in remote and Indigenous communities.

To meet Ministerial forum priorities for developing transformational and complex projects with strong First Nations focus, and to meet the above three priorities, key emerging design principles of the proposed no regrets Major Enabling Infrastructure Package could include:

- Development of an emerging east-west integrated transport infrastructure pack with: (i) communications cover; (ii) EV charging cover; (iii) targeted access improvement to remote Indigenous/rural communities; (iv) multi-user line of sight to Indo Pacific supply chains; (v) defence and (vi) disaster resilience;
- Major program delivery models that build on the CYRP regional experience;
- CRCNA (as facilitator), IA, RDA Northern Alliance and the IRG working in partnership with ONA and the jurisdictional northern Australia leads to develop the package by December 2024;
- An aim for 80/20 Commonwealth/State shared budgetary influence recognising the extremely remote nature of northern Australia;
- Building an aligned proposal for developing the longer term foundations for development of integrated supply chain modelling for the North; and
- Wider stakeholder engagement with Development Commissions, REDOs, Local Government, and Indigenous communities, industry, logistics groups and other key stakeholders.

International and Trade Relations

Establishing strong international and trade relations of importance to Northern Australia is an important precursor to helping drive the demand and markets needed to sure up the viability of expanding industry sectors and projects. Because of the involvement of Trade Minister Andrew Robb at the time, trade foundations were given a high profile in the White Paper

Austrade's significant involvement in the White Paper was very strong in the first years of implementation of the White Paper. The first major investment forum in Darwin in late 2015 and a second one in Cairns a few years later attracted significant cross-governmental and investor interest. However, a major realisation arising from this was that indeed, the investment pipeline was poorly developed, making the transaction costs for investors progressing quite high. Austrade operatives following up on investment leads frequently experienced the same problems associated with limited information, a lack of clear overall northern Australian development plan, and complex approval processes. These concerns were articulated in PWC (2018); an important collaboration project between Austrade and CRCNA. Key findings of that work concluded with recommendations closely aligned to our approach in this report to building a long term investment pipeline. These included:

- Establishing an overarching strategic framework that presents a consolidated vision for the prioritisation, promotion and staging of investment in northern Australia. PWC recommended that this framework should be endorsed and supported by three levels of government and clearly articulate the targeted investor opportunities;
- Develop a continuously improving knowledge management system to support investment;
- Investigate the potential for priority development areas for planning and associated programs of de-risking for investment to ensure private and public investment is focussed';

- Government supported partnerships to investigate key supply and value chain infrastructure barriers for investment in Northern Australia, including feasibility assessment and infrastructure to increase the viability and sustainability of investment;
- Within this strategic framework, drive a process to identify landholders and agricultural producers who have the potential to expand, partner with new investors or divest;
- Governments to develop a co-funding model for supporting landholder readiness for investment attraction; and
- Establishing coordinated investment brokerage and case managed development.

Over the early years of implementation of the White Paper, however, it is important to note that there was indeed an energetic integration of northern Australian interests in major trade deals that were unfolding at that time. This energy and profile of northern Australian issues in trade negotiations does appear to have declined since, and deserves an energetic revamp.

Finally, while investments such as the \$2.5 million to foster business to business links with Indonesia, Papua New Guinea and Timor-Leste were welcome, it is well understood that diplomacy, economic cooperation and trade development is a long term and relational agenda. A more cohesive, strategic and longer term approach is required, and particularly in the Indo Pacific region.

Overarching DNA Governance Arrangements and Institutions

The Joint Select Committee arrangements have generally been useful in keeping the northern Australian agenda within the sights of the wider Australian parliament, as well as progressing solutions to nationally significant problems of northern Australian importance (e.g. like insurance). In the COAG-context, however, the highest-level governance mechanism (the Strategic Partnership), was largely under-used and a mechanism for building fresh bilateral policy and strategy effort across governments. This was perhaps a result of the ONA leadership not being pegged at Deputy Secretary level, and leaving the institution buried a little too deeply for genuine influence. Both the Strategic Partnership and Ministerial Forum arrangements, in the early years, remained more administratively focused on implementing key initiatives committed to within the original White Paper Action Plan. It could have, however, become a more effective vehicle for overseeing continuous improvement and adaptive management of significant policy and budgetary reforms.

Run more strategically, these two governance innovations could have raised the possibility of north Australians identifying, leading and progressing major policy initiatives into governments. Such an approach could have replied on (Dale 2018):

- Grass roots identification and advocacy of the most significant strategic policy issues;
- Strong debate and discussion about these issues within and among key sectors (e.g. the Indigenous sector, the pastoral sector, etc.);
- The coming together of more facilitated and collaborative cross-sectoral dialogue to identify common northern Australian problems and potentially shared solutions;
- The injection of structured input and evidence building support into policy debates from across the north's research and development sectors (including the CRCNA, CSIRO and the key universities with a footprint within or major exposure to the North);
- Providing some effective point or locus of integration across these policy building efforts, including explicit partnership building between the North's major stakeholders, the WA, NT and Queensland governments with the Commonwealth;
- Brokerage of these emerging policy agenda (and associated investment or budget packages), either through portfolio specific Ministerial Forums (e.g. via Health Ministers on significant

health related issues), and/or through the Office of Northern Australia and its associated inter- and intra-governmental administrative linkages; and

- The development of cohesive policy and budgetary responses via typical COAG-style framing, leading to joined up governance and shared budget influence.

The lack of more strategic use of these higher level governance mechanisms made both the Northern Australia Strategic Partnership and Ministerial Forum vulnerable to dissolution through the Commonwealth's COAG reform process in the early 2020s. Indeed, both mechanisms were disbanded after a change in Northern Australian Minister in early 2020. The IRG's Accord was also largely shelved at that time and a new IRG membership later appointed.

At the more operational level, the ONA in itself was an effective mechanism for coordination of Australian Government efforts in the implementation of the northern Australian White Paper Action Plan. In the early years on its operation, this included the ONA regularly using growing mechanism for strategic thinking and collaboration between key institutional agencies like CRCNA, NAIF and Austrade. Increasingly in these arrangements, CRCNA was able to take on the role of an organisation that was able to increasingly build the place and sector-based partnership required to inform investment and policy reform initiatives that could grow the depth of the northern Australia agenda.

These more cross-institutional collaborative mechanisms weakened following cessation of the Strategic Partnership and Ministerial Forum arrangements. Combined, these weaker arrangements also led to a less clear strategic focus for the northern Australian agenda. To resolve this, one of the first actions taken by the new Federal Labor government in 2022 was re-establishment of the Ministerial Forum and revitalisation of the Indigenous Reference Group and Accord.

In Summary

Overall implications for the northern Australia White Paper and Action plan refresh include:

- The original White Paper was generally represented by a smattering of efforts across all layers of the investment pipeline, but with little cohesion of the design of the pipeline;
- A general skew of action that enable the growth of large corporate investment, despite, which wouldn't result in region and community building through small to medium business;
- In the first iteration of the White Paper, major parts of the investment pipeline were particularly weak or missing, including the strengthening of First Nations institutions, Place Based Partnership Building, regional and precinct-based partnership building, investment in feasibility and impact assessment, the brokerage of finance, and the provision of finance for the small to medium business sectors; and
- A lack of long term thinking about the Action Plan and governance architecture.

The following section seeks to progress from this wider analysis to recommended pathways to build on the strengths identified as operating in the original White Paper Action Plan. At the same time, it seeks to resolve broader and more specific problems identified in that investment pipeline.

Pathways Forward for the Northern Australian Refresh

Given the optimism and opportunities *alongside* the highly contested nature of development in northern Australia; new innovations and solutions are needed for the White Paper Action Plan. Based on the above analysis, the following articulates the specific recommendations that could be effectively built within the revised Action Plan being developed as part of the Whitepaper Refresh. They seek to ensure the development of a more effective investment pipeline, while also achieving genuinely sustainable development that is both genuinely inclusive and more clearly meets Commonwealth process standards for infrastructure investment. The recommendations provided

have been developed for consideration of their potential incorporation into the revised Action Plan. As per the overview and analysis above, they have been structured along the investment pipeline.

Research and Development

Recommendation 1: Through the Commonwealth Department of Industry, commence the processes to enable a continuing CRC-style investment into foundational research, development, extension and innovation on issues required to underpin a long term private and public sector investment pipeline for a least another ten year period beyond June 2027. These should continue to include agriculture, traditional owner led development and health services, while extending into tourism, decarbonization, and the servicing of the wider social determinants of disadvantage in the north.

Recommendation 2: Focus the next generation of NESP investment from DCCEW into providing a northern Australian-led and Indigenous and farming-sector engaged approach to developing the foundations for improved bio-regional planning, development innovation and nature positive market development across northern Australia's marine and terrestrial environments.

Lifting Human and Institutional Capacity

Recommendation 3: Building on strong-evidence based initiatives focused on improving Indigenous pathways to technical and further education in the north, the Australian Government could negotiate an effective pilot program to expand the approach across Northern Australian Universities, including strategic efforts to improve both Indigenous and non-Indigenous pathways and retention.

Recommendation 4: Coordinated through the ONA, the Australian Government could mobilise a stronger partnership with the NAUA to build a more durable, goal-focused workforce development ecosystem in high priority sectors, regions and vulnerable places within northern Australia.

Building Strong First Nations Institutions

Recommendation 5: Continue to rigorously review the IRG Accord within the context of the current refresh of the White Paper Action Plan, in full partnership with the IRG, the new Northern Australian Land Council Alliance, NAILSMA and the ILSC and Indigenous Business Australia (IBA).

Recommendation 6: Commence early partnership building and design for the development and resourcing of a long term and cohesive program of efforts aimed at lifting the capacity of traditional owner institutions (particularly PBCs, Land Trusts and Indigenous Councils), while also integrating and stabilizing combined Federal, State and Territory investment in these institutions.

Recommendation 7: Ensure the review of the IRG Accord and the White Paper refresh are closely aligned with the current processes for development of the Indigenous Engagement Standards (under review of the *Environment Protection and Biodiversity Conservation Act*), and the renewed National Water Initiative negotiations in relation to Indigenous engagement in water allocation planning.

Place Based Partnerships for Development

Recommendation 8: Establish a robust, flexible and long term program that can be accessed by northern Australian communities, regions and sectors to develop the strategic partnerships needed to build genuinely sustainable development opportunities or to resolve complex social problems that are contributing to poor local development outcomes, supply chains and livability. Such a program would best be developed and delivered in partnership with a non-government institution genuinely skilled in being able to strategically frame and foster such partnership development.

Recommendation 9: Develop an increasingly important and more defined role for the ONA moving forward to more explicitly play a “whole of government” role in facilitating cross-agency participation in, and contribution to, place-based initiatives across the north.

Regional and Precinct-Based Land Use and Infrastructure Planning

Recommendation 10: As part of the implementation of the emerging Nature Positive Reforms, DCCEEW (working with ONA) should invest in at least three priority regional planning pilots in northern Australia (around \$15 million over three years), particularly building on the principles and places being explored and established through current NESP/CRCNA investment.

Project Feasibility and Impact Assessment

Recommendation 11: Ensure that, with the relevant infrastructure agencies, appropriate resources are allocated and actively administered to fund collaborative approaches to major infrastructure feasibility and development assessment for water, transport, communications, aviation and marine infrastructure above \$50 million. ONA could be empowered to coordinate State, Territory and regional community access to these funds. Funds should only be invested where all previous steps in the investment pipeline have been adequately developed and matured.

Recommendation 12: Establish a five year equivalent of the NADP (around \$5 million per annum for feasibility grants and business advisory support), to support small to medium business, best administered by an appropriate place-based institution in partnership with RDA Boards. Careful measurement of project outcomes and impacts should be established from the start of the program.

Recommendation 13: In alignment with current EPBC bilaterals, further support State and Territory approaches to major project development coordination across the north to address issues related to policy alignment across cabinets and jurisdictions to ensure legislative consistency.

Finance Brokerage and Finance

Recommendation 14: Continue to encourage innovation and flexibility in the operation of the NAIF to improve jurisdictional cooperation, increased capacity to finance small to medium proposals, and increased capacity to broker across Commonwealth, State and Territory concession loans facilities.

Recommendation 15: Commit to at least multi-decadal permanency for the NAIF, perhaps bolstered and enhanced by handing appropriation of NAIF loan interest earning back to the NAIF, but also enabling strategic investment in other key steps in the investment pipeline.

Public Sector Investment in Enabling Infrastructure

Recommendation 16: Within the Action Plan refresh, commit to CRCNA, IA, ONA, IRG and the jurisdictional leads working closely together to develop a No Regrets Enabling Infrastructure Package by December 2024. As per Ministerial Forum discussions, priorities would focus on increasing climate resilience in transport networks, strengthening Indo-Pacific and ASEAN supply chain, and relieving social and economic disadvantage in remote and Indigenous communities.

Recommendation 17: In association with this process, by December 2024, develop the partnership arrangements and longer term supply chain modelling required to develop a transformational Northern Australian Major Enabling Infrastructure Program by December 2026 that meets Commonwealth, WA, NT and Queensland infrastructure investment principles;

Recommendation 18: Extend and expand the Northern Australian Digital Infrastructure Package, including place-based partnership building components, until at least 2026.

International Relations and Trade

Recommendation 19: Explore ways to revitalise the explicit and active inclusion of the northern Australian agenda and priority strategic issues within Australia's ongoing processes of economic cooperation in ASEAN and wider trade negotiations.

Recommendation 20: Building on the current Australia Awards Program collaboration, within the Refresh Action Plan, embed an action that supports DFAT, CRCNA and the NAUA working together to establish a long term strategy for growing regional economic cooperation between Northern Australia, Indonesia, East Timor, PNG and the wider Pacific.

Recommendation 21: Empower Austrade, in partnership with ONA, CRCNA and NAIF to re-explore mechanisms for coordinated investment attraction with the jurisdictions and industry within a clearer strategic investment framework.

Overarching DNA Governance Arrangements and Institutions

Recommendation 22: Maintain the Joint Select Committee arrangements as a mechanism for retaining strong multi-party commitment to and involvement in northern Australian policy.

Recommendation 23: In situations where Ministerial Forum wishes to progress high priority northern policy and budgetary initiatives of genuinely national significance, establish a mechanism to progress such agenda into the National Cabinet agenda as required.

Recommendation 24: To ensure a stronger profile and influence within the Australian Government, there may be value in lifting the ONA leadership role to Deputy Secretary level.

Recommendation 25: With the view to building a stronger foundation for Ministerial Forum policy and budget initiatives, continue to strengthen the level of cooperative partnership between ONA, the jurisdictions, CRCNA, NAIF, the Office of Major Projects, Austrade and RDA Northern Alliance.

Recommendation 26: As a key initiative in the Refresh Action Plan, commit to CRCNA working together with ONA, NAIF, the jurisdictions, RDAs, Local government, the IRG and industry in designing, developing and establishing a long term place-based backbone institution, recognized and invested as a key part of the long term northern Australian investment pipeline architecture and as an additional strategy to achieve the current high level objectives of the *NAIF Act*.

Recommendation 27: Ensure durable investment in key non-government institutions of importance to the overall northern investment pipeline (particularly the NAIF and a new place-based backbone institution) by transferring appropriation responsibility for NAIF interest income back to the NAIF.

Next Steps and Conclusions

This paper synthesises considerable R&D and various Commonwealth, State and NT policy reform agenda carried out since 2015, enabling an analysis of the overall performance of the White Paper on Developing Northern Australia. The approach taken explores progress and barriers experienced at every key steps in the investment pipeline required to secure economic, social and environmental

progress in the north. The work particularly integrates a synthesis of the finding of the NESP MAC Hub regarding approaches to securing both sustainable and inclusive development across the north.

The timing of the work was explicitly intended to align with the current refresh of the White Paper Action Plan, hence, through targeted stakeholder dialogue, this draft will be reworked and refined based on feedback from the parties most involved in the review process. Its aim is to provide the most valuable analysis possible and constructive recommendations to support that refresh process.

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13.5 ELECTED MEMBER CONFERENCE ATTENDANCE**File Number:** 4255**Author:** Amanda Dexter, Chief Executive Officer**Responsible Officer:** Amanda Dexter, Chief Executive Officer**Authority/Discretion:** Executive**SUMMARY**

To seek nominations and subsequent Council approval for attendance and travel to the following upcoming conferences, committee meetings and forums:

- Kimberley Zone, KRG Meeting & Government Forum – 20th June 2024 – City of Vincent
- Regions Rising 2024 National Summit – 13 – 15th August 2024 – Canberra
- Developing Northern Australia – 26 – 28th August 2024 – Karratha
- Kimberley Economic Forum – 28 – 30th August 2024 – Kununurra
- WALGA Convention and AGM – 8 – 10th October – Perth Convention Centre
- Kimberley Zone and KRG Meeting – *** Date to be confirmed (October 2024)* – Halls Creek

DISCLOSURE OF ANY INTEREST

The Author declares a financial interest as the CEO generally attends to support Elected Members during their attendance, noting that the CEO will be on leave during August 2024 and will arrange suitable substitution.

BACKGROUND

Committee Membership:

Kimberley Zone (of Western Australian Local Government Association) & Kimberley Regional Group

Member: President McCumstie;

Deputy Member: Cr Geoff Haerewa; and

Proxy: Cr Brett Angwin

STATUTORY ENVIRONMENT

Local Government Act S 2.7 (Role of council) outlines that the Council governs the local government's affairs, and is responsible for the performance of the local government's functions. It is also charged with overseeing the allocation of the local government's finances and resources; and determine the local government's policies.

POLICY IMPLICATIONS

(C2) Elected Member and Employee Training and Professional Development - This Policy provides guidance on training and professional development that is not of a statutory nature, by supporting the attendance by Elected Members and Employees at conferences, seminars and relevant training courses that contribute to their ongoing professional, skills, and knowledge

development (and to detail the relevant expenses to be paid by the Shire associated with such attendance).

FINANCIAL IMPLICATIONS

The Elected Member Conference attendance and training expenses budget provides for attendance at conferences by Elected Members – it currently has sufficient funds to accommodate the conference attendance and general disbursement requests of the Travel outlined. Any additional elected members that wish to attend the mentioned conferences can nominate at the council meeting as per discussion in the comments.

STRATEGIC IMPLICATIONS

GOAL	OUR PRIORITIES	WE WILL
1. Leadership and Governance	1.1 Collaboration and partnership	1.1.2 Maximise local opportunities
1. Leadership and Governance	1.2 Capable, inclusive and effective organisation	1.2.2 Provide strong governance

RISK MANAGEMENT CONSIDERATIONS

RISK	LIKELIHOOD	CONSEQUENCE	RISK ANALYSIS	MITIGATION
Reputation: That attendance will not be seen by the community as representing “good value for money”.	Possible	Moderate	Medium	Provide a report and advertise in the media following the event of the value considered to be gained by attendance.
Organisation's Operations: Inability to exercise voting rights as Member Council of WALGA. Inability to contribute to decisions made at WALGA AGM.	Unlikely	Minor	Low	Appoint Voting Delegates and Proxy Voting Delegates by required deadline - Friday, 4 October 2024. Appointed Delegates attend AGM.
Reputation: Attendance at State Conference Annual General Meeting without the ability to vote.	Unlikely	Minor	Low	Council Nominate voting delegates and proxies as recommended.

CONSULTATION

No community consultation is considered to be required.

COMMENT

Attendance at conferences, forums and meetings are valuable learning and promotional opportunities. Conferences and forums are not just for information sharing, they're about the community and people who attend them. Forums and Conferences are aimed at groups of people that more or less have the same (or at least similar) interests. They are an opportunity to network with other Council Members, members of government and industry representatives who are generally from different geographical areas, technical backgrounds, and cultural experiences.

The positives seen for those attending the activities mentioned below include:

- Networking
- Opportunity to lobby and advocate
- Insight into latest trends
- Education, learning and improvement

Council is being asked to support attendance at the following events by the President, Deputy President and nominated Committee Members and their proxy.

- **Kimberley Zone, KRG Meeting & Government Forum – 20th June 2024 – Perth**
 - Preliminary travel costs to fly \$918.00 each way + travel to Broome
 - Accommodation \$300/N (3Nights) *Dependent on Meetings arranged key Council Priorities*
 - Disbursements as per policy

The Government Forum is a collaboration of the Kimberley Regional Group and The Regional Capitals Alliance who both collaborate to provide strategic advice to government on the social and economic issues impacting on, and often unique to, regional areas. The Government Forum is an opportunity to bring together senior Members of Government, Local Government and Staff to advocate in an effort to influence government decision making and investment to match regional growth and liveability needs which results in our communities continuing to thrive.

- **Regions Rising 2024 National Summit – 13 – 15th August 2024 – Canberra**
 - KRG invited to attend as a group. Subsequent Meetings to be arranged.
 - Preliminary travel costs to fly \$918.00 each way + travel to Broome
 - ** President McCumstie is proposing to drive a Shire vehicle to Canberra and return this will incur extra travel expenses of approx. \$5,000.00 (13,000km trip, 8 nights travel accommodation).
 - Accommodation \$450/N (4 Nights) *Dependent on Meetings arranged around key Council Priorities*
 - \$ pp Conference Attendance incl of formal events
 - Disbursements as per policy

The Regions Rising 'The New Frontier' National Summit is hosted by the Regional Australia Institute it is proposed to be a solutions-focussed, nation building event bringing together thought leaders across all sectors of government, industry, academia, and most importantly regional communities, to deliver the latest information on the key pillars affecting regional communities - including jobs and skills, housing, population, liveability, productivity and resilience.

- **Developing Northern Australia – 26 – 28th August 2024 – Karratha**

- Preliminary costs to fly \$918.00 each way + travel to Broome
- Hire car if available – TBC
- Accommodation \$500/N (4 Nights)
- *Estimated* \$1,600.00pp Conference Attendance incl of formal events
- Disbursements as per policy

To keep our future Bright, this conference brings us all together globally, nationally and from across the North. As Northern Australians, we live in one of the world's most dynamic regions. Preserving our way of life and making things even better means re-investing in ourselves and attracting both quality investment partners and passionate people from the south and across the globe. The current refresh of the Northern Australian Whitepaper gives us all a chance to bolster the entire investment pipeline, from local health capacity building right through to securing the closure and delivery of quality investments that move us forward. We'll need to build resilience in the face of geostrategic change, climate risk and keep building positive models of northern reconciliation.

- **Kimberley Economic Forum – 28 – 30th August 2024 – Kununurra**

- Preliminary travel costs to fly \$400.00 each way + travel to Broome
- ** President McCumstie is proposing to drive a Shire vehicle this is unlikely to incur extra travel expenses
- \$500/N Accommodation (4 Nights)
- Estimated \$750.00pp Attendance and formal events
- Hire Car TBC
- Disbursements as per policy

The Kimberley Economic Forum was inaugurated in 2007 by the Broome Chamber of Commerce & Industry, in partnership between the East Kimberley and Derby Chambers of Commerce and Industry. The Kimberley Economic Forum provides an opportunity for business leaders across the Kimberley to come together, obtain the latest information on industry trends and major developments, and discuss the future of the region and ways to expand agriculture, aquaculture, construction, mining, tourism and logistics. This year, the Kimberley Economic Forum will be hosted by the East Kimberley Chamber of Commerce and Industry who have prepared an extensive program of events designed to facilitate conversations and networking opportunities for delegates with trade organisations, government agencies, investors, industry and media.

- **WALGA Convention and AGM – 9 – 10th October 2024 – Convention Centre Perth**

In accordance with policy C2 – Elected Member and Employee Training and Professional Development, all Elected Members are encouraged to attend the Annual WALGA Local Government Convention and AGM.

- Preliminary costs to fly \$800.00 each way + travel to Broome
- ** President McCumstie is proposing to drive a Shire vehicle to Perth and return this will incur extra travel expenses of approx. \$2,249.00 (5,000km trip, 5 nights travel accommodation).
- Accommodation \$450/N - (4 Nights) Dependent on Meetings arranged around key Council Priorities

- Estimated \$1,800.00 Conference Attendance incl of Formal Events
- Disbursements as per policy

The Western Australian Local Government Association (WALGA) has advised of the Local Government Convention and Annual General Meeting (AGM) are to be held at the Perth Convention and Exhibition Centre from the 9th – 10 October 2024, with the Opening Welcome Reception being held on the evening of Tuesday, 8 October 2024.

This Agenda seeks to confirm Elected Member Attendance at the Convention and requests Council consider nominating two Voting Delegates and two Proxy Voting Delegates, for the 2023 WALGA Annual General Meeting to be held on the 9th October 2024.

The WALGA Local Government Convention is a landmark event in the Local Government calendar. We bring together Elected Members, Suppliers, Council Officers and key stakeholders as part of a unique program of professional development, networking and business opportunities. This year's Convention will take place in a fresh new venue at the Perth Convention and Exhibition Centre.

The theme for LGC24 is: **INNOVATION ECOSYSTEM**

Attendance at the Annual General Meeting can be undertaken by all representatives of the Shire. Voting delegates are required to be registered by Friday, 4 October 2024.

The Shire President and Deputy Shire President are generally the Council's nominated delegates to attend the conference and vote on motions on the Council's behalf, however if there are not enough Members available the Council can nominate its Chief Executive Officer or have the Chief Executive Officer as a proxy.

- **Kimberley Zone and KRG Meeting – Halls Creek**

*** Date to be confirmed (October 2024) – Meeting may be moved to coincide with the WALGA convention*

- Travel to Halls Creek in Shire Vehicles
- Accommodation \$ 450/N - (2 Nights)
- Disbursements as per policy

VOTING REQUIREMENT

Simple majority

ATTACHMENTS

Nil

RECOMMENDATION**That Council:**

- 1. Endorse the following Elected Members attendance at the 2024 Kimberley Zone, KRG June Meeting & Government Forum to be held in Perth on the 20TH June 2024:**
 - a. Member: President McCumstie**
 - b. Deputy Member: Cr Haerewa**
 - c. Proxy Member: Cr Angwin**
 - d. Observer: Cr _____**

- 2. Endorse the following Elected Members attendance at the 2024 Region Rising National Summit and subsequent KRG and SDWK Meetings to be held in Canberra on the 12,13, 14 and 15 August 2024:**
 - a. Member: President McCumstie**
 - b. Deputy Member: Cr Haerewa**
 - c. Proxy Member: Cr Angwin**
 - d. Observer: Cr _____**

- 3. Endorse the following Elected Members attendance at the 2024 Developing Northern Australia Conference to be held in Karratha on the 26, 27 and 28 August 2024:**
 - a. Deputy President: Cr Haerewa**
 - b. Cr _____;**
 - c. Cr _____**

- 4. Endorse the following Elected Members attendance at the 2024 Kimberley Economic Forum to be held in Kununurra on the 28, 29 and 30 August 2024:**
 - a. President McCumstie;**
 - b. Cr _____**
 - c. Cr _____**

- 5. Endorse the following Elected Members attendance at the 2024 Western Australian Local Government Association's Annual General Meeting and Local Government Convention to be held in Perth on 8, 9 and 10 October 2024:**
 - a. President (Voting Delegate);**
 - b. Deputy President (Voting Delegate);**
 - c. Cr _____; (Proxy Voting Delegate);**

d. Cr _____; (Proxy Voting Delegate); and

e. Cr _____

6. Endorse the Chief Executive Officer (or her delegate) to attend the 2024 Western Australian Local Government Association's Annual General Meeting and Local Government Convention and endorse the CEO as a proxy should it be required; and

7. Endorse the following Elected Members attendance at the 2024 Kimberley Zone and KRG to be held in Halls Creek/Kununurra to be held on dates to be confirmed in October/November 2024:

a. Member: President McCumstie

b. Deputy Member: Cr Haerewa

c. Proxy Member: Cr Angwin

d. Observer: Cr _____

13.6 MEMORANDUM OF UNDERSTANDING WITH GOONIYANDI ABORIGINAL CORPORATION

File Number: 6055
Author: Mark Davis, Executive Services Project Director
Responsible Officer: Amanda Dexter, Chief Executive Officer
Authority/Discretion: Executive

SUMMARY

This report presents a draft Memorandum of Understanding (**MOU**) between the Shire of Derby West Kimberley and the Gooniyandi Aboriginal Corporation. The MOU aims to formalize the cooperative relationship between the two entities, outlining mutual commitments and principles for collaboration. The MOU signifies a significant step towards fostering goodwill and cooperation for the betterment of the community.

DISCLOSURE OF ANY INTEREST

Nil by Author and Responsible Officer.

BACKGROUND

The Shire of Derby West Kimberley and the Gooniyandi Aboriginal Corporation have historically engaged in various collaborative initiatives aimed at promoting community development, cultural preservation, and economic prosperity. Recognizing the importance of formalizing their relationship, both parties have initiated discussions to draft an MOU that articulates their shared values, objectives, and responsibilities.

STATUTORY ENVIRONMENT

Nil

POLICY IMPLICATIONS

Nil

FINANCIAL IMPLICATIONS

The implementation of the MOU may require financial resources to support joint projects, initiatives, or capacity-building activities. Both parties will need to consider budgetary implications and explore potential funding sources, grants, or partnerships to support the execution of mutually beneficial objectives outlined in the MOU.

STRATEGIC IMPLICATIONS

GOAL	OUR PRIORITIES	WE WILL
1. Leadership and Governance	1.1 Collaboration and partnership	1.1.3 Maximise regional opportunities that benefit our community

RISK MANAGEMENT CONSIDERATIONS

While the proposed MOU represents a positive step towards strengthening the relationship between the Shire and the Gooniyandi Aboriginal Corporation, there are inherent risks and challenges that need to be addressed.

RISK	LIKELIHOOD	CONSEQUENCE	RISK ANALYSIS	MITIGATION
Reputation: Mitigating potential conflicts of interest or competing priorities between the parties.	Unlikely	Minor	Low	The MOU works towards clear and consistent communication.
Community: Addressing any disparities in resources or capacity that may impact the implementation of agreed-upon initiatives.	Unlikely	Minor	Low	Roles and responsibilities are clearly outlined.
Business Interruption: Addressing any disparities in resources or capacity that may impact the implementation of agreed-upon initiatives.	Unlikely	Minor	Low	Conflict resolution process is outlined within document.

CONSULTATION

Gooniyandi Aboriginal Corporation – Board

COMMENT

The draft Memorandum of Understanding (**Attachment 1**) reflects a commitment from both the Shire of Derby West Kimberley and the Gooniyandi Aboriginal Corporation to strengthen their partnership and pursue shared goals for the benefit of the community. The collaborative spirit demonstrated in the drafting process bodes well for the successful implementation of the MOU and the realization of positive outcomes for all stakeholders involved.

The draft MOU between the Shire of Derby-West Kimberley and the Gooniyandi Aboriginal Corporation represents a pivotal opportunity to harness the collective strengths and resources of both entities for the betterment of the community. The benefits of formalizing this partnership through the MOU are multifaceted and far-reaching, encompassing various aspects of community development, cultural preservation, economic prosperity, and social cohesion. These include:

1. Enhanced Collaboration:

By delineating mutual commitments, objectives, and responsibilities, the MOU will facilitate more structured and coordinated collaboration between the Shire and the Gooniyandi Aboriginal Corporation. This enhanced collaboration will enable the pooling of expertise, resources, and networks to address common challenges and pursue shared opportunities.

2. Cultural Preservation and Respect:

The MOU underscores the commitment of both parties to respect, preserve, and celebrate the cultural heritage and traditions of the Gooniyandi people. Through joint initiatives and programs, the Shire and the Gooniyandi Aboriginal Corporation can work together to promote cultural awareness, language revitalization, and the preservation of sacred sites, contributing to the enrichment of the community's cultural fabric.

3. Community Development:

By aligning their efforts and resources, the Shire and the Gooniyandi Aboriginal Corporation can undertake targeted community development initiatives that address key priorities and needs identified by community members. This may include projects related to infrastructure development, healthcare services, education, employment opportunities, and social welfare programs, aimed at improving the quality of life for all residents.

4. Economic Opportunities:

The MOU provides a framework for exploring and pursuing mutually beneficial economic opportunities that promote sustainable development and prosperity within the region. By leveraging each other's strengths and assets, the Shire and the Gooniyandi Aboriginal Corporation can support local entrepreneurship, job creation, and economic empowerment initiatives, thereby fostering economic resilience and self-determination within the community.

5. Social Cohesion and Inclusivity:

Through collaborative efforts guided by the principles of mutual respect, trust, and inclusivity, the MOU will contribute to fostering greater social cohesion and harmony within the community. By actively involving community members in decision-making processes and empowering marginalized groups, the partnership between the Shire and the Gooniyandi Aboriginal Corporation can promote social equity, diversity, and inclusiveness, creating a more cohesive and vibrant community fabric.

By formalizing their partnership through the MOU, both entities are poised to unlock the full potential of their collective efforts, driving positive change and sustainable development. It is proposed that discrete projects and the responsibilities of both parties are included as addenda to this agreement.

The opportunity exists for the Shire to enter into similar agreements with other Aboriginal and Traditional Owner groups or organisations throughout the region in order to build upon the working principles of cooperation, collaboration, communication and mutual respect. As per the Gooniyandi agreement, it is important to note that these processes will not provide favouritism, or

supersede the Shire's responsibilities under the Local Government Act 1995. Equally, the Shire will still be required to respect relevant cultural imperatives, and conduct its business in a responsible manner.

The first addendum is included as Attachment 2 to this report. The purpose of Addendum 1 is to clearly identify the roles and responsibilities of each party in the development of the Eastern Flood and Fire Hub.

The Shire and the Corporation share a common interest in enhancing the resilience and safety of the community through the development of the Eastern Flood and Fire Hub. The parties recognise that this a significant project for the Gooniyandi People, and for the disaster readiness and resilience of the remote communities on the eastern side of the Fitzroy River Bridge.

The parties have collaboratively developed a Concept Plan for Stage 1 of the Eastern Flood and Fire Hub outlining the scope, objectives, and features of the project. The parties recognise the importance of seeking financial support to realize the construction of the project and agree that obtaining funding from the Western Australia State Government is a priority.

VOTING REQUIREMENT

Simple majority

ATTACHMENTS

1. MOU SDWK and GAC [!\[\]\(4f6d8a8b127300a02d56d34d01423d15_img.jpg\)](#) [!\[\]\(7e3d1ad67bf2d7a17700a66d1a313f91_img.jpg\)](#)
2. Addendum 1 Eastern Flood and Fire Hub [!\[\]\(6aaf22e5a325c32ef2122c2939c64f9c_img.jpg\)](#) [!\[\]\(27421322d686d4980ae2b7f101ee89ba_img.jpg\)](#)

RECOMMENDATION

That Council:

1. Endorses the draft MOU and Addendum 1 between the Shire of Derby-West Kimberley and the Gooniyandi Aboriginal Corporation, recognizing its significance in formalizing the cooperative relationship between the two entities;
2. Directs the CEO to finalise the MOU and Addendum 1 for execution via signatories from both parties;
3. Notes both parties will continue to engage in open dialogue and collaboration to ensure the effective implementation of the MOU and the achievement of its stated objectives;
4. Notes that this MOU does not supersede the Shire's responsibilities under the Local Government Act 1995; and
5. Supports the principle of additional MOUs being established with other Aboriginal and Traditional Owner groups throughout the region.



Gooniyandi Aboriginal Corporation RNTBC

ADD LG Logo's

MEMORANDUM OF UNDERSTANDING**between the****SHIRE OF DERBY WEST KIMBERLEY****and****GOONIYANDI ABORIGINAL CORPORATION**

This Memorandum of Understanding (**MOU**) is between the Shire of Derby West Kimberley, hereinafter referred to as "the Shire," and Gooniyandi Aboriginal Corporation, hereinafter referred to as "the Corporation."

PURPOSE

The purpose of this MOU to formalize the Parties' partnership, promote collaboration, and work together toward shared projects for the benefit of their communities.

The Parties acknowledge that this MOU is not legally binding.

THE SHIRE AND THE CORPORATION HEREBY AGREE AS FOLLOWS:**1. Cooperation and Collaboration**

- The parties agree to work together in a spirit of cooperation, mutual respect, and transparency to address common challenges and pursue shared objectives.

2. Communication

- The parties acknowledge that respectful, open and timely communication is a key foundation of a successful working relationship and will put processes in place to ensure that this occurs.
- Consultation and engagement will be undertaken as per agreed protocols.

3. Mutual Respect

- To conduct business with one another in a way that is respectful of both the Corporation and the Gooniyandi People's cultural imperatives; and the Shire's responsibilities under the Local Government Act 1995.

4. Review and Evaluation

- This MOU may be reviewed and amended by mutual consent of both parties as circumstances and project requirements evolve.

5. Term



Gooniyandi Aboriginal Corporation RNTBC

ADD LG Logo's

- This MOU shall become effective upon the date of execution by both parties and remain in effect for five (5) years and parties can agree on extension.

6. Dispute Resolution

- Areas of disagreement will be worked through in an open and respectful manner.

7. Effective Date

- This MOU shall be effective upon the signature of authorised representatives from the Shire of Derby West Kimberley and Gooniyandi Aboriginal Corporation authorised officials.

THIS ADDENDUM IS EXECUTED BY THE PARTIES AS FOLLOWS:

Shire of Derby West Kimberley

Gooniyandi Aboriginal Corporation

Signature

Signature

Print Name

Print Name

Date

Date



Gooniyandi Aboriginal Corporation RNTBC

ADD LG LOGOs

ADDENDUM (1) to the MEMORANDUM OF UNDERSTANDING

between the

SHIRE OF DERBY WEST KIMBERLEY

and

GOONIYANDI ABORIGINAL CORPORATION

This Addendum (1) is between the Shire of Derby West Kimberley, hereinafter referred to as "the Shire," and Gooniyandi Aboriginal Corporation, hereinafter referred to as "the Corporation."

PURPOSE

The purpose of this Addendum (1) is to clearly identify the roles and responsibilities of each party in the development of the Eastern Flood and Fire Hub.

The Shire and the Corporation share a common interest in enhancing the resilience and safety of the community through the development of the Eastern Flood and Fire Hub.

The parties recognize that this a significant project for the Gooniyandi People, and for the disaster readiness and resilience of the remote communities on the eastern side of the Fitzroy River Bridge.

The parties have collaboratively developed a Concept Plan for Stage 1 of the Eastern Flood and Fire Hub (**Concept Plan for Stage 1**), outlining the scope, objectives, and features of the project.

The parties recognize the importance of seeking financial support to realize the construction of the project and agree that obtaining funding from the Western Australia State Government is a priority.

THE SHIRE AND THE CORPORATION HEREBY AGREE AS FOLLOWS:

1. Opportunity

- The parties will seek to maximise opportunities for employment of Gooniyandi People and contracting of Gooniyandi owned businesses during construction and management of the facility, to the best of their efforts.

2. Concept Plan Approval

- The parties mutually endorse and agree upon the Concept Plan for Stage 1.

3. Collaborative Efforts

- The Shire and the Corporation commit to working together in a spirit of cooperation, transparency, and respect to advance the Concept Plan for Stage 1.
- Both parties will actively participate in joint planning, decision-making, and communication efforts related to the project.



Gooniyandi Aboriginal Corporation RNTBC

ADD LG LOGOs

4. Responsibilities

The Shire will:

- Lead the liaison with the Western Australia State Government and other funding bodies to seek funding for any parts of the development in the Concept Plan for Stage 1..
- Be responsible for planning, approvals, stakeholder engagement and project management in relation to the construction of the facility as per the Concept Plan for Stage 1 (pursuant to obtaining funding).

The Corporation will:

- Provide support in terms of community engagement, cultural considerations, and any other relevant contributions.
- Provide support to the Shire in its efforts to seek funding for the emergency components of the development.
- Lead efforts to obtain funding for any parts of the development not included in the initial Concept Plan for Stage 1 (eg additional office space, cultural or art hub).

5. Review and Evaluation

- This Addendum (1) may be reviewed and amended by mutual consent of both parties as circumstances and project requirements evolve.

6. Term

- This Addendum (1) shall become effective upon the date of execution by both parties and shall remain in effect for five (5) years or until the completion of the Concept Plan for Stage 1.

7. Dispute Resolution

- In the event of a dispute that cannot be resolved, either party may provide at least one months' written notice to the other, to seek independent arbitration. If both the Shire and Corporation agree independent arbitration is required, then an independent arbitrator approved by both the Corporation and Shire will can be agreed to be appointed to assist with negotiating an end to the dispute.

8. Funding

- This Addendum (1) does not include the reimbursement of funds between the two (2) parties.

9. Effective Date



Gooniyandi Aboriginal Corporation RNTBC

ADD LG LOGOs

- This Addendum (1) shall be effective upon the signature of authorised representatives from the Shire of Derby West Kimberley and Gooniyandi Aboriginal Corporation authorised officials.

THIS ADDENDUM IS EXECUTED BY THE PARTIES AS FOLLOWS:

Shire of Derby West Kimberley

Gooniyandi Aboriginal Corporation

.....

Signature

.....

Signature

.....

Print Name

.....

Print Name

.....

Date

.....

Date

13.7 FITZROY CROSSING YOUTH FACILITIES CONCEPT DESIGN**File Number:** CS/080/20**Author:** Mark Davis, Executive Services Project Director**Responsible Officer:** Amanda Dexter, Chief Executive Officer**Authority/Discretion:** Administrative**SUMMARY**

The purpose of this report is to present to Council the proposal for the development of Fitzroy Crossing Youth Zones (FXYZ) and seek approval for the concept designs at two locations. Discussions on enhancing the current recreational zone in Fitzroy Crossing and recent community feedback affirmed the necessity for improved youth amenities. The establishment of modern youth hubs aims to enhance youth engagement, reduce crime, strengthen community cohesion, and improve social and emotional well-being.

DISCLOSURE OF ANY INTEREST

Nil by Author and Responsible Officer.

BACKGROUND

Currently in Fitzroy Crossing there are very limited community recreation facilities, these include an outdated unairconditioned recreation hall in disrepair and 2 x undercover outdoor basketball courts. Through community engagement and consultation, it was identified by the community that faces a range of complex social and emotional issues within Fitzroy Crossing. The community recognises the need to build and strengthen its social, emotional, spiritual and physical wellbeing and need a range of safe places and spaces where their young people and community can connect.

Critically the revisions still align with the sentiment expressed during the Shire's last significant period of community engagement for inclusion in its updated Strategic Community Plan (SCP) 2021-2031, released in April 2021. The community consultation identified a variety of key themes associated with the SCP's community priorities area, including a focus on key issues such as young people and a desire for safer places and spaces to enhance community connection and wellbeing.

Trends through the recent engagement and consultation for the FX Youth Zones indicated that this facility is long overdue and the expressed desire to also include opportunities for improved cultural learning and celebration of the diverse history and commitments to arts and culture was evident.

A youth zone can incorporate a range of different infrastructure that encourages both passive and active activation of a space for older teenagers and youth. Common infrastructure could include a BMX pump track, half basketball court, parkour and ninja warrior rope courses, playgrounds, shade shelters, public toilets, chill out spaces, outdoor cooking facilities etc.

STATUTORY ENVIRONMENT

Nil

POLICY IMPLICATIONS

Nil

FINANCIAL IMPLICATIONS

Funding for the community engagement process, consultation, concept designs and initial site assessments has been provided by council. The construction costs will depend on the final chosen designs and components. Various funding sources, including council funding and external partners, could support the project.

Funding has been received from Inpex (\$150,000 excl GST) and a larger application to Lotterywest (\$2.35m) was pending at the time of this report. Whole of life costs and ongoing maintenance expenses will be considered throughout the detailed design process; as will be the requirement to maintain and meet health standards.

STRATEGIC IMPLICATIONS

GOAL	OUR PRIORITIES	WE WILL
1. Leadership and Governance	1.1 Collaboration and partnership	1.1.1 Engage with our communities
	1.3 Effective Communication	1.3.2 Listen to and respond to the needs of our communities
2. Community	2.1 Safe Communities	2.1.3 Provide activities, programs, places and spaces that engage young people
	2.2 Healthy Communities	2.2.1 Build, maintain and maximise the use of community facilities
		2.2.3 Provide access to a range of places and spaces where people can meet, recreate, socialise, learn and connect
	2.3 Vibrant and culturally rich communities	2.3.1 Support the growth and development of arts and cultural programs, services, places and spaces
	2.4 Sustainable Communities	2.4.2 Collaborate with key agencies, groups and service providers to improve community services, programs and facilities

RISK MANAGEMENT CONSIDERATIONS

RISK	LIKELIHOOD	CONSEQUENCE	RISK ANALYSIS	MITIGATION
Reputation: Community members feeling their ideas have been unheard.	Likely	Major	Medium	Ensure transparency in communication regarding the consultation process, including clear explanations of how community feedback will be gathered, analysed,

				and utilised in decision-making.
Reputation: Community expectations in relation to the timeframes and funding of the project	Likely	Moderate	Medium	Set clear and realistic expectations with the community regarding project timelines and funding constraints from the outset. Provide regular updates on progress and any changes to the expected schedule or budget.

CONSULTATION

The engagement consultation process was conducted throughout November/December 2023 with the assistance of MudMap Studios and CommPro Consultants, who have extensive experience in community engagement in the Northwest region. Stakeholder workshops, youth workshops, community drop-ins, online surveys, and outreach efforts were utilized to gather input from a wide range of community members and stakeholders.

Over 250 individuals contributed to the consultation process, providing valuable feedback that informed the development of concept designs for two preferred sites: Flynn Drive and McLarty Road. The concept designs were presented back to the community for further feedback during the week of March 25th to March 29th, 2024.

The workshops, drop-in sessions, surveys and feedback were advertised widely:

- On the Shire and community Facebook sites.
- Invitations emailed directly to key stakeholders.
- Flyers and posters emailed and physically distributed to key areas throughout town and on noticeboards.
- Advertised in the Flood Hub Newsletter

1. Stakeholder workshops and individual meetings with:

- Marra Worra Worra
- DFES
- Marninwarntikura
- FX Bridge Alliance
- Fitzroy Valley District High School
- Mangkaja Arts
- Gurama Yani U (Mens Shed)
- FX Police
- Nindilingarri Cultural Health Services
- Garnduwa
- KALACC
- Bunuba Dawangarri Aboriginal Corporation - Joe Ross
- DLGSCI - Tom Chapman
- NDIS – Nikita Rice
- Central Kimberley Football League
- SDWK youth workers
- SDWK Council Members
- Marmingee Hand
- Royal Surf Lifesaving
- Shire of Derby West Kimberley
- Department of Communities
- Fitzroy Valley Working Group

2. Youth Workshops:

- Fitzroy Valley District high School (including Shooting Stars and Clontarf Groups)
- Shire of Derby West Kimberley Youth Program

3. Community Drop-ins and Outreach:

- Open community drop-ins were organised for central locations, such as the Flood Hub, Karrayili Education Centre and Tarunda IGA. During these sessions we had a wide range of feedback from not only community members based in the FX town centre but also from: Bayulu, Loanbun, Junjuwa, Wangkatjungka, Kurnangi, Mindi Rardi and Darlgunayu.
- Information sharing and feedback sessions were also held at events and programs eg: SDWK Community Xmas Celebrations, Cuppa Circles, National Disability Luncheon, SDWK Easter Celebration.

4. Online Survey: an online survey was also undertaken for each stage.

5. Online Advertising: through social media

6. Email: including invitations to key stakeholders to attend workshops, requesting feedback and keeping everyone informed as we progressed

COMMENT

Consultation has demonstrated there is a genuine interest and keen support within the community, including members of outlying communities, key stakeholders and both youth and adults for the establishment of dedicated spaces for youth activities and engagement in Fitzroy Crossing.

Stage 1 - Community Consultation:

Delivered throughout November and December 2023, involving a series of workshops, meetings and engagement activities. The aim of this stage was to learn from the youth, community and stakeholders of FX about what would work best for location of and activities offered by the Fitzroy Crossing Youth Zones (FXYZ).

During this stage much information was shared, all feedback shared was analysed by the team and collated into the following categories:

Themes:

Themes related to design, but also relevant to future operations and maintenance:

- Low Maintenance, solid, robust
- All abilities
- A place for young families
- Cultural learning opportunities
- Places to be together, as well as to have your own space
- A safe place
- Community ownership
- Available and accessible night and day, and in the wet and dry seasons
- A range of activities (active and relaxing)
- Integration with and support of existing programs and agencies

Activities:

All feedback was analysed to find the top 8 most desired activities:

- Water Play Park, *it is noteworthy that this feature received an overwhelmingly high level of requests and enthusiasm from the community.*
- Outdoor Challenges (parkour, climbing nets/walls, Ninja Warrior course, outdoor gym)
- Relaxing Spaces and chill out zones
- Pump & Bike track
- Central gathering and cooking space
- Skate & scooter park (equal 6th place)
- Wi-Fi and phone charging stations
- Half-Court Basketball, street games, art & events
- Shade, grass, trees

As with key themes, this list of desired activities has informed the development of the landscape Concept Designs for the FXYZs. This will ensure that the development of the design is directly informed by user needs.

Location:

Initially, the Flynn Drive site, behind Karrayili (referred to as Zone 2) was the sole location proposed for the FXYZ. During Stage 1 of Community Engagement, much feedback and different ideas were shared about the location, some of which included:

“Rec Centre/Town Oval is for everyone, good location”

“Anything to occupy the kids at BP end of town would be great”

“More than one space would be good so people have options”

With these varied perspectives in mind, during Stage 2, the design team presented an approach for multiple Youth Zones, rather than one singular Youth Precinct. Following research on several suggested sites, two identified as the most suitable.

Stage 2 - Concept Development and Design:

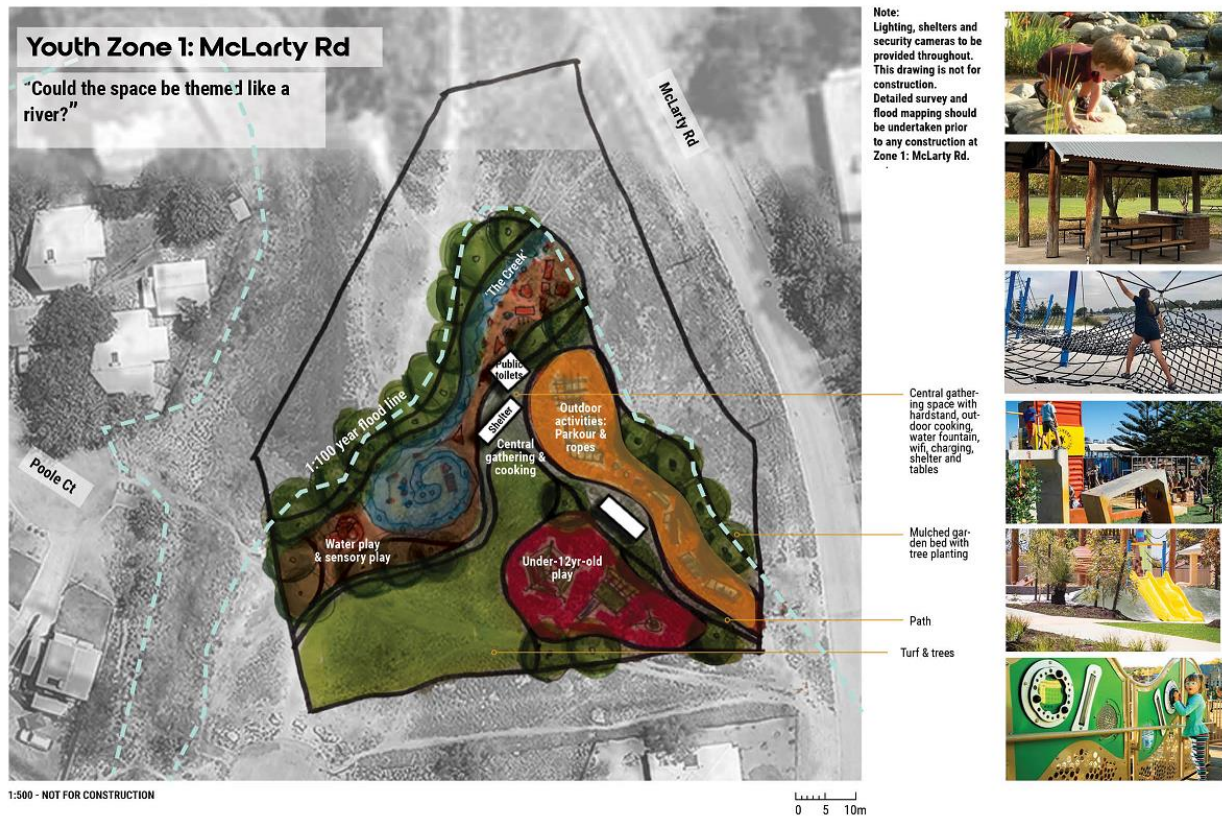
Concept designs developed during Stage 2 were Zone 1: McLarty Road and Zone 2: Flynn Drive.



Zone 1: McLarty Road “Could the space be themed like a river?”

This Zone is more of a passive space and includes:

- Nature Water Play
- Central Gathering & Cooking Space with hard stand
- Outdoor Activities, Parkour & Climbing Nets
- Under 12 Playground
- Water fountain, shade shelters, public toilet, Wi-Fi, phone charging.
- Lighting and security cameras



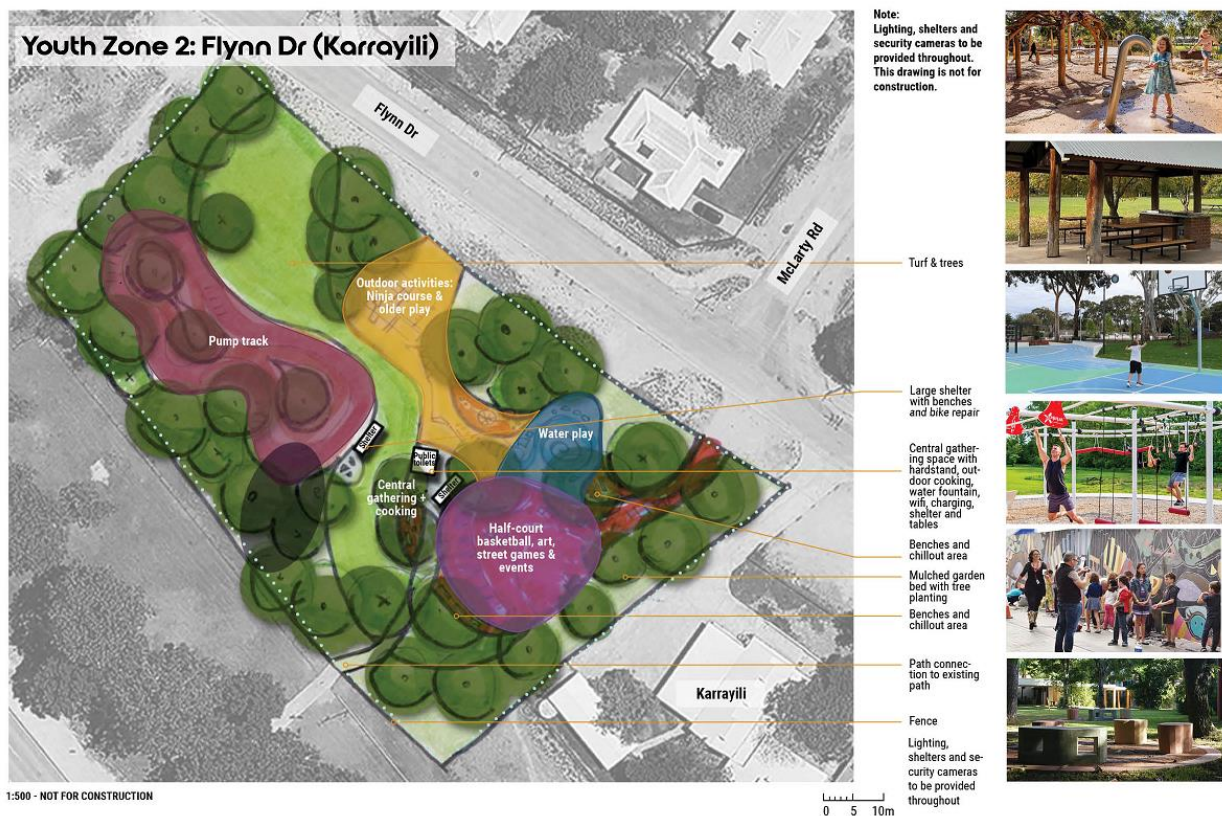
FX Youth Zones: Engagement and Concept Report

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Zone 2: Flynn Drive behind Karrayili Adult Education Centre.

This Zone is more of an active space and includes:

- Water Play Park
- Pump Track
- Multi-purpose half-court basketball and event space
- Central gathering Space with hard Stand, outdoor cooking, water fountain, wifi, phone charging
- Benches and chill out area
- Shelter and bike repair station
- Older age group activities - Ninja Warrior course etc
- Mulched Garden bed with tree planting
- Fencing (safety, being adjacent to the highway)
- Lighting and security cameras



FX Youth Zones: Engagement and Concept Report

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Zone 3: Town Oval Precinct

As the Shire has been actively pursuing funding to advance the development of a new recreational and evacuation complex within the town oval precinct. Zone 3 was established as the most appropriate location for a skate park and additional playground. It is recommended that future planning for Youth Zone 3 be integrated with design and development of that proposed complex. The aim would be to consolidate these functions into the complex design, maximising the potential impact and efficiency of resources allocated.

Circling Back to Community

We prioritized a robust and inclusive community engagement process. This has been achieved through:



- Active Listening
- Transparency, in keeping community informed and updated as we progress.
- Accessibility and flexibility, ensuring we were available to listen and open to new ideas and suggestions.
- Accountable, by following through on commitments, making sure we grant the community's wishes.

In March 2024, the design team revisited FX to report back to the community on consultation outcomes, unveil the concept designs and gather additional feedback. The designs were met with an overwhelmingly positive response. As the community's top priority is the water play park, and funding is pending through Lotterywest, this feature will be prioritized as the initial deliverable of the project. Looking ahead, the next steps involve securing additional funding, finalising detailed designs, and determining asset costings.

VOTING REQUIREMENT

Simple majority

ATTACHMENTS

1. Fitzroy Crossing Engagement and Concept Report [↓](#) 
2. FXYZ Design Concept 1 [↓](#) 
3. FXYZ Design Concept 2 [↓](#) 

RECOMMENDATION

That Council:

1. Endorses the concept plans for the two preferred sites (Flynn Drive and McLarty Road) for the proposed Fitzroy Crossing Youth Zones;
2. Notes the projects will be delivered in a staged approach dependent on external funding; and
3. Notes that the water and splash play elements received overwhelming community support and will be prioritised for the first stage of funding and construction.

FX Youth Zones Engagement and Concept Report

REV- 20.05.2024



MudMap STUDIO

Revision History			
Revision No.	Revision details	Prepared by	Date
REV-	For council endorsement	RH, VM & PC	20.05.2024
DRAFT	For review	RH, VM & PC	29.03.2024

Disclaimer
This document has been prepared by MudMap Studio for the sole use of our client (the “Client”) and in accordance with generally accepted consultancy principles, the budget for fees and the agreed terms. Any information provided by third parties and referred to herein has not been verified by MudMap Studio unless otherwise expressly stated in the document. No third party may rely upon this document without the prior and express written agreement of MudMap Studio.

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MudMap STUDIO

DRAFT

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Introduction

Peta Clavis (Comm Pro Consulting), Rosie Halsmith, and Vanessa Margetts (MudMap Studio) have been engaged by the Shire of Derby West Kimberley to provide landscape architectural and community engagement services for the design of Fitzroy Crossing Youth Zones (FXYZs).

The FXYZs will be fun, safe and inviting outdoor places for young people from ages 12-25. These spaces aim to building on and supporting existing FX programs, projects and activities.

Comments from community members have continually informed project goals and vision. Selected comments have been included, below.

- “An appropriate, safe environment that young people feel is their space.”
- “This is a good thing for the community.”
- “Teen-friendly area to hang.”
- “A shared gathering space.”
- “Everyone’s park.”
- “It’s about how services can link in together, and to this space.”
- “Somewhere young people can see as their place.”
- “All language groups, all people.”
- “Kids in FX always like to try new things.”

This report

This report will present community engagement findings, and resulting FXYZ landscape concepts.



Stakeholders Workshop at Karrayili



Community drop-in at Tarunga IGA

Process

Concept designs for FXYZ concept plans have been developed and delivered in two stages.

Stage 1: Community engagement
Stage 1, delivered in November and December 2023, involved a series of workshops, meetings and engagement activities. The aim of this stage was to learn from the youth, community and stakeholders of FX about what would work best for location of and activities offered by the FXYZ.

For this stage, Peta Clavis and Rosie Halsmith spent two weeks in FX (20/11/23 to 7/12/23), to undertake engagement and learn from community.

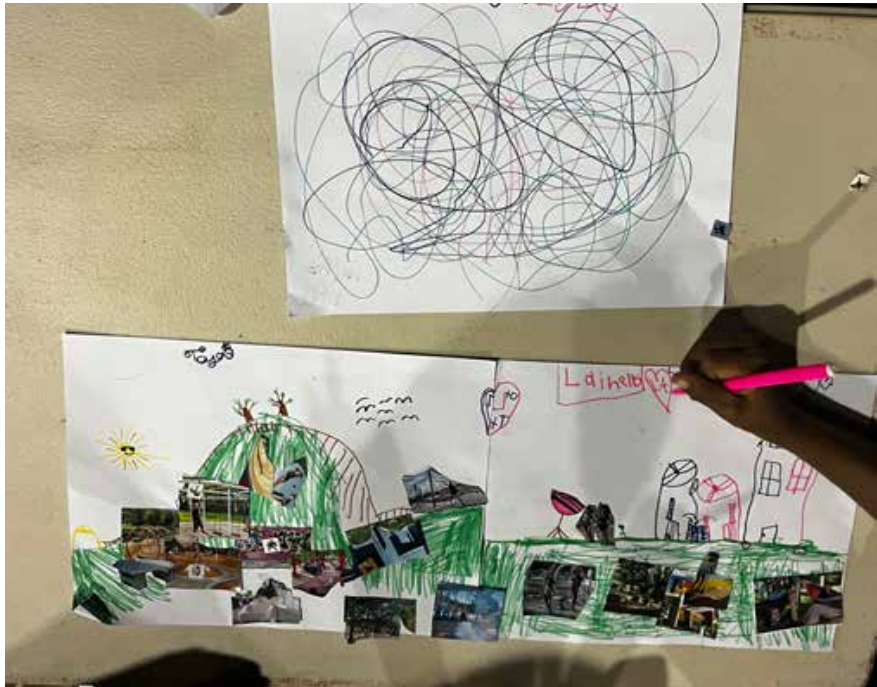
Stage 2: Concept design
Stage 2, delivered in January, February and March 2024, involved the identification of Youth Zone locations, and the development of concept designs for these locations.

For this stage, Peta Clavis and Rosie Halsmith spent one week in FX, to present concept designs to community (25/3/2024 to 29/3/2024).

Following this visit, concept design for Youth Zone 1: McLarty Road was updated to align with community feedback re. flood zones. The updated concept has been included in this document. As aligned with positive community feedback for Youth Zone 2: Flynn Drive (behind Karrayili), no changes have been made to this concept.



Youth Workshop at SDWK FX Youth Program



Youth Workshop at SDWK FX Youth Program

Community engagement approach

Community engagement involved stakeholder workshops, youth worker workshops, youth workshops, individual meetings and a community survey. Each of these engagement types was delivered in Stage 1, to gather community ideas, and in Stage 2, to report back on findings and concepts.

Over 200 people have had input into this process. We extend our thanks to the young people, community members and stakeholders who have contributed.

Stakeholder workshops and individual meetings:

- Marra Worra Worra
- DFES
- Marninwarntikura
- FX Bridge Alliance
- Fitzroy Valley District High School
- Mangkaja Arts
- Gurama Yani U (Mens Shed)
- FX Police
- Nindilingarri Cultural Health Services
- Garnduwa
- KALACC – Kimberley Aboriginal Law & Cultural Centre
- Bunuba Dawangarri Aboriginal Corporation - Joe Ross
- DLGSCI - Tom Chapman
- NDIS – Nikita Rice
- Central Kimberley Football League
- SDWK youth workers
- SDWK councillors
- Marmingee Hand
- Shire of Derby West Kimberley
- Department of Communities
- Royal Life Saving

Youth workshops:

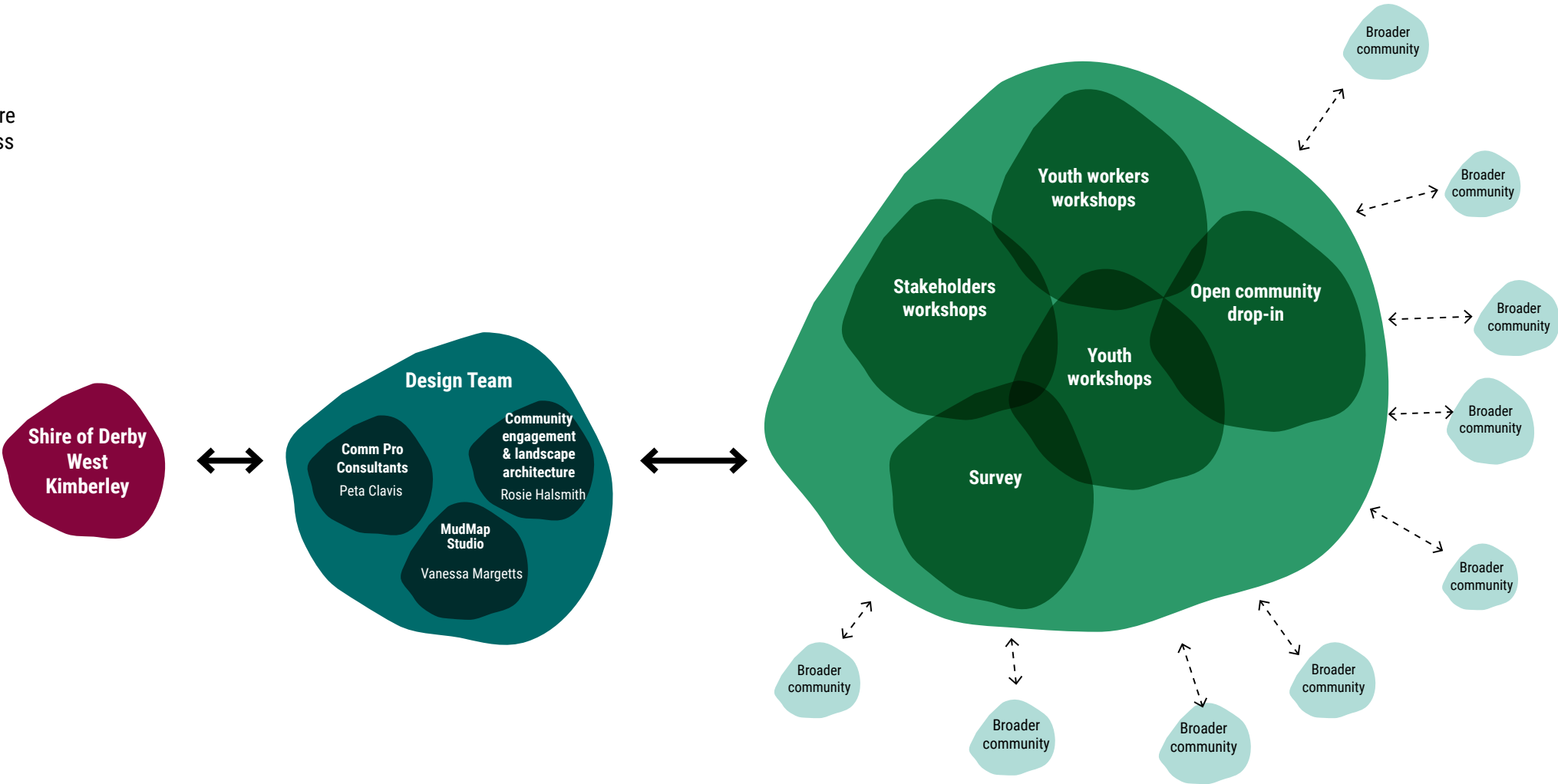
- Fitzroy River Valley District High School (Shooting Stars & Clontarf groups)
- Shire of Derby West Kimberley Youth Program

Community drop-ins:

- Open community drop-ins were organised for central locations, such as the Flood Hub, Karrayili Adult Education Centre, and Tarunda IGA. During these sessions, we had a wide range of feedback from community members based in the FX Town Centre, Bayulu, Loanbun, Junjuwa, Kurnangki, Muludga and Wangkatjungka..

Community survey:

- An online community survey was also undertaken for each stage.



Community engagement themes

Information shared by youth, community and stakeholders during Stage 1: Community Engagement was distilled into the following key themes.

Themes related to design:

- **Low maintenance, solid, robust**
- **All abilities**
- **A place for young families**
- **Cultural learning opportunities**
- **Places to be together, as well as to have your own space**

Themes related design, but also relevant to future operations and management:

- **A safe place**
- **Community ownership**
- **Available and accessible night and day, and in the wet and dry seasons**
- **A range of activities (active and relaxing)**
- **Integration with and support of existing programs and agencies**

These key themes have informed the development of the Landscape Concepts for the FXYZs. Specific opportunities re. operations and management have also been included in this report. This will ensure that the development of the design is directly informed by user needs.



Desired activities

During Stage 1, much information was shared by youth, community and stakeholders about desired activities at the FXYZs. Some community comments have been included below.

“Make sure there is shade and water fountains and space where parents can chill while they watch their kids too.”
“Ability to connect to each other/family via phones, privacy for groups, safe space for both males and females.”
“Anything with water and to cool off.”
“There’s no BBQ in the town, it would be great to have one.”
“FASD kids need sensory spaces, relaxing spaces. Texture, touch and feel are important.”

All feedback shared was analysed, to find the top 8 most desired youth zone activities, as follows.

1. Outdoor challenges (parkour, climbing nets, climbing walls, Ninja Warrior course, outdoor gym)
2. Relaxing spaces and chill-out zones
3. Waterplay / waterpark
4. Pump & bike track
5. Central gathering and cooking space
6. Skate & scooter park (equal 6th place)
6. Wifi and charging stations (equal 6th place)
7. Half-court basketball, street games, art & events
8. Shade, grass and trees

As with the key themes, this list of desired activities has informed the development of the Landscape Concepts for the FXYZs. This will ensure that the development of the design is directly informed by user needs.

1	Outdoor challenges			Zone 1	Zone 2	Zone 3	5	Central gathering and cooking space			Zone 1	Zone 2	Zone 3
2	Relaxing spaces & chill-out areas						6	Skate & scooter park					
3	Waterplay						7	Wifi & charging stations					
4	Waterpark						8	Half-court basketball, street games, art & events					
	Pump & bike track							Shade, grass & trees					

Location

Initially, the Flynn Drive site, behind Karrayili (referred to as Site 2 in the image to the right), was the sole location proposed for the FXYZ. During Stage 1: Community Engagement, much feedback was shared about this proposed location. Many different ideas about the best location for the FXZY were shared, some of which have been included below.

“Visitors Centre would be good because gives those kids down that end a place to hang out and occupy themselves.”
“Rec Centre is for everyone, good location for that reason.”
“Have it in a different place to the oval so there is another option to go to.”
“Anything to occupy the kids at BP end of town would be great.”

With these varied perspectives in mind, during Stage 2: Concept Designs the design team presented an approach for multiple Youth Zones, rather than one singular Youth Precinct, as listed below and shown in the image to the right.

- Zone 1: McLarty Road (near IGA)
- Zone 2: Flynn Drive (behind Karrayili)
- Zone 3: Rec Centre (next to the oval)



Concept designs

Youth Zones 1 & 2

Concept designs developed during Stage 2 included Zones 1: McLarty Road & Zone 2: Flynn Drive (Karrayili). Initial plans were presented to the community during the design team’s second visit to Fitzroy Crossing, from 25-29 March 2024. Concept plans for these Zones are included on the following pages.

The design for Zone 1: McLarty Rd has been updated since the March visit to align with community comments regarding flood zone. Flood mapping data was obtained from the WA Government floodplain mapping tool (<https://www.wa.gov.au/service/natural-resources/water-resources/floodplain-mapping-tool>). **Detailed survey and flood mapping should be undertaken prior to any construction at Zone 1: McLarty Rd.**

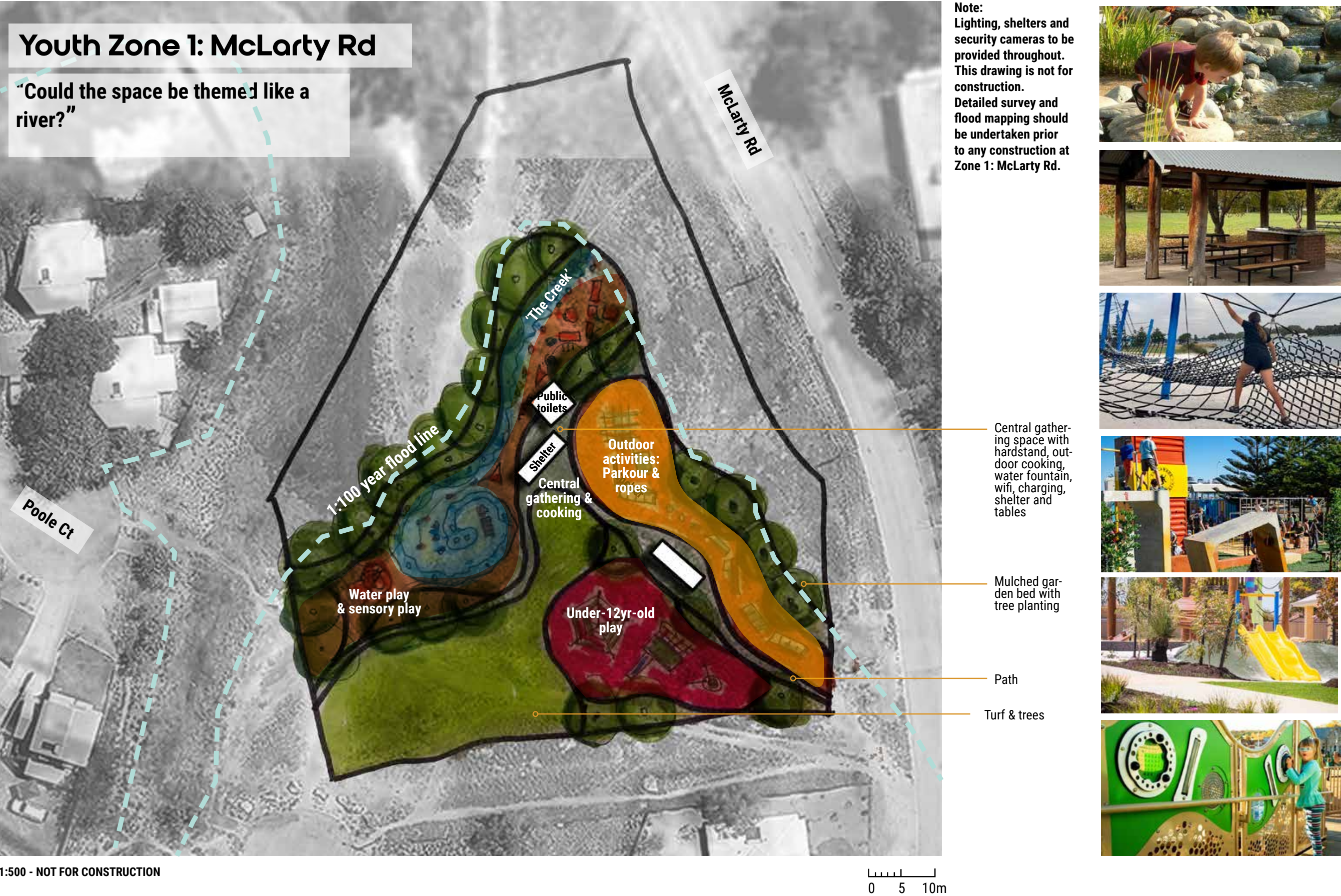
The design included on the following pages for Zone 2: Flynn Drive (Karrayili) remains the same as the design presented to community.

Youth Zone 3

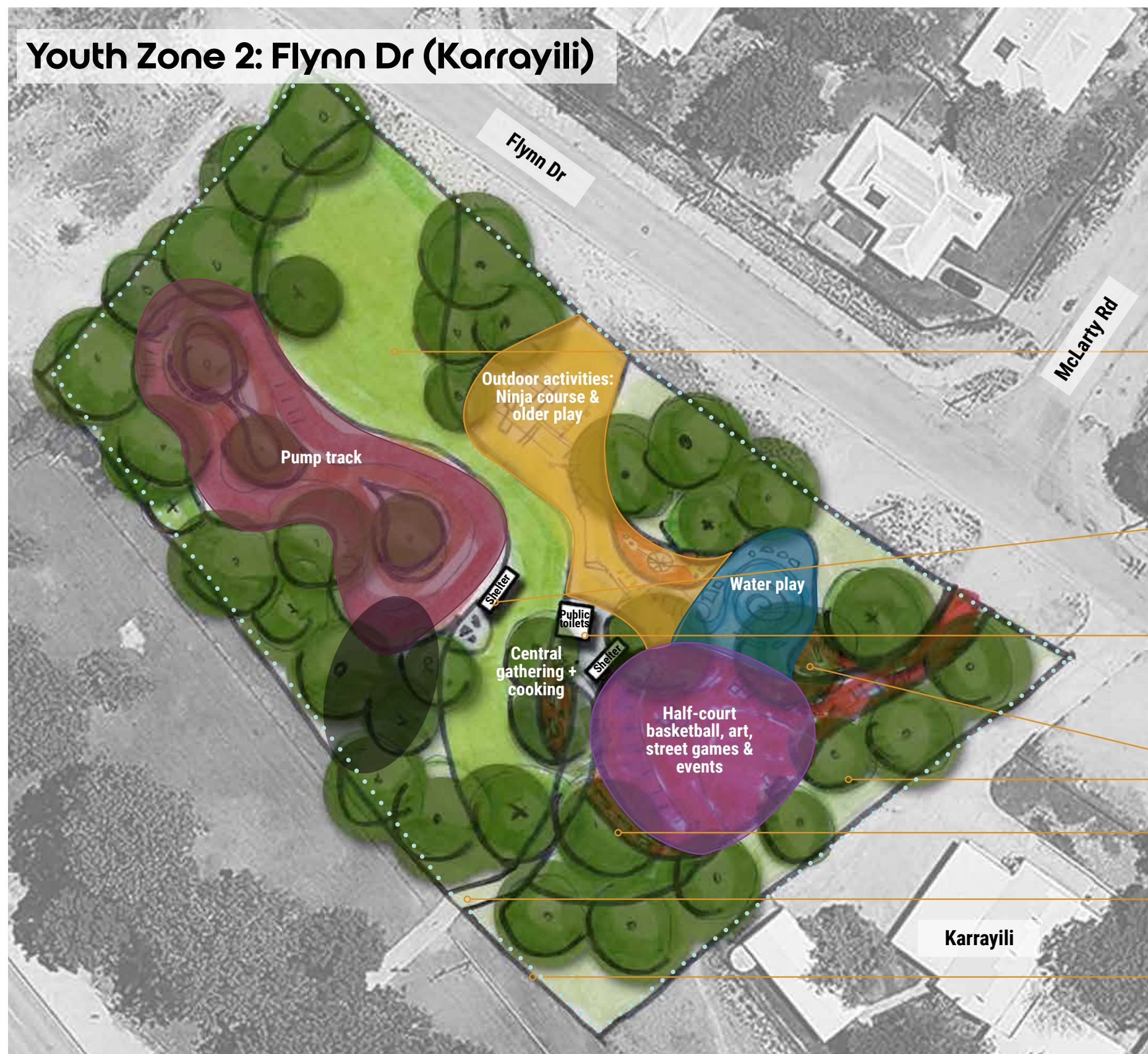
The Shire has been actively pursuing funding to advance the development of a new recreational and evacuation centre within the town oval precinct. Additionally, plans encompass the enhancement of general amenities and landscaping, including youth amenities.

It is recommended that future planning for Youth Zone 3 will be integrated with design and development of the proposed recreation and evacuation centre. Zone 3 was established as the most appropriate location for a skate park, and it is a recommendation of this report that this use is integrated into future planning for this precinct. The aim is to consolidate these functions into precinct design, maximising the potential impact and efficiency of resources allocated.





Youth Zone 2: Flynn Dr (Karrayili)



Note:
Lighting, shelters and security cameras to be provided throughout.
This drawing is not for construction.



- Turf & trees

- Large shelter with benches and bike repair

Central gathering space with hardstand, outdoor cooking, water fountain, wifi, charging, shelter and tables

Benches and

— Mulched garden bed with tree planting

- Benches and chillout area

- Path connection to existing path

- Fence

Lighting, shelters and security cameras to be provided throughout

1:500 - NOT FOR CONSTRUCTION

Operations and management opportunities

Throughout the design team’s conversations with youth, community and stakeholders, feedback was shared in relation to operations and management at the FXYZ. Opportunities arising from this feedback have been included, below.

- Opportunity for community employment and training in construction of the FXYZs
- Opportunity for integration of art (by youth and local artists) into the space as it is designed and developed
- Opportunity for cultural learning to be integrated into the space (e.g. sound, stories, art)
- Opportunity for mentorship program (20-35 year olds mentoring younger people)
- Opportunity to integrate health and well-being messages into the space
- Opportunity to utilise and integrate with adjacent facilities. For example, opportunity to provide indoor, air-conditioned, separate boys and girls spaces within Karrayili (adjacent to Zone 2).
- Opportunity for future, indoor air-conditioned space to be provided on or near these sites, with access available for all service providers
- Opportunity to test activities to determine their popularity (e.g. dirt pump track initially, moving to asphalt if people like it)
- Opportunity to provide programs associated with activities (e.g. to connect with bike repair program at the Men’s Shed)
- Provide lighting, CCTV, and staff supervision where possible
- Reduce speed limit along highway adjacent to Zone 2
- Ensure lighting, shade / shelter is provided
- Opportunity to activate the Zones with regular events and programs, a diverse range of activities

The design team heard a lot of feedback around future management of the FXYZs. Some of these comments have been included below.

“Good lighting for security, hang out spaces particularly for girls. Boys and girls like their own spaces but still be able to see what each other are doing!”

Safe Place where youth can hang out....indoors option that all organisations can utilise to run programs from

“A place where we all share, and services are provided.”

“It would be good to have basketball, footy, and music provided by the Shire or another program.”

“A variety of activities and new things to experience.”

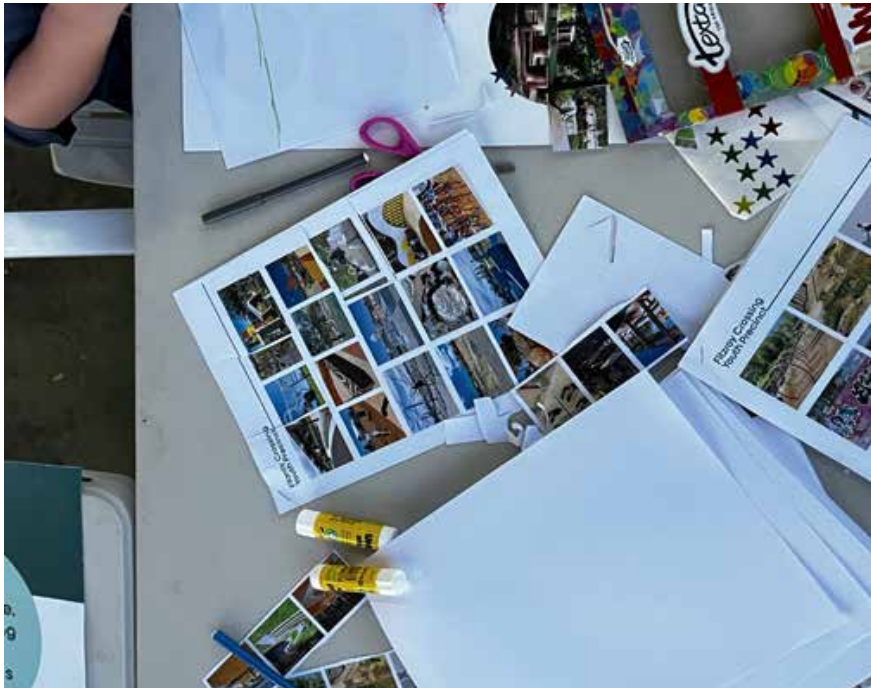
Other project opportunities

Some of the information shared by youth, stakeholders and community members related to other initiatives that could support youth. Suggested projects are listed, below.

- Youth zones in the communities (incl. maintenance and improvements to youth amenity that is currently in disrepair, provision of new amenities)
- Accessible viewing and fishing points along the river
- Motorbike track
- Programs which take kids and families out of town
- Improvements to existing gathering spaces in FX town (e.g. outside the Visitors Centre at the bus stop, creation of shade, seating and resting places along popular paths of travel)

Community comments related to these opportunities have been included below.

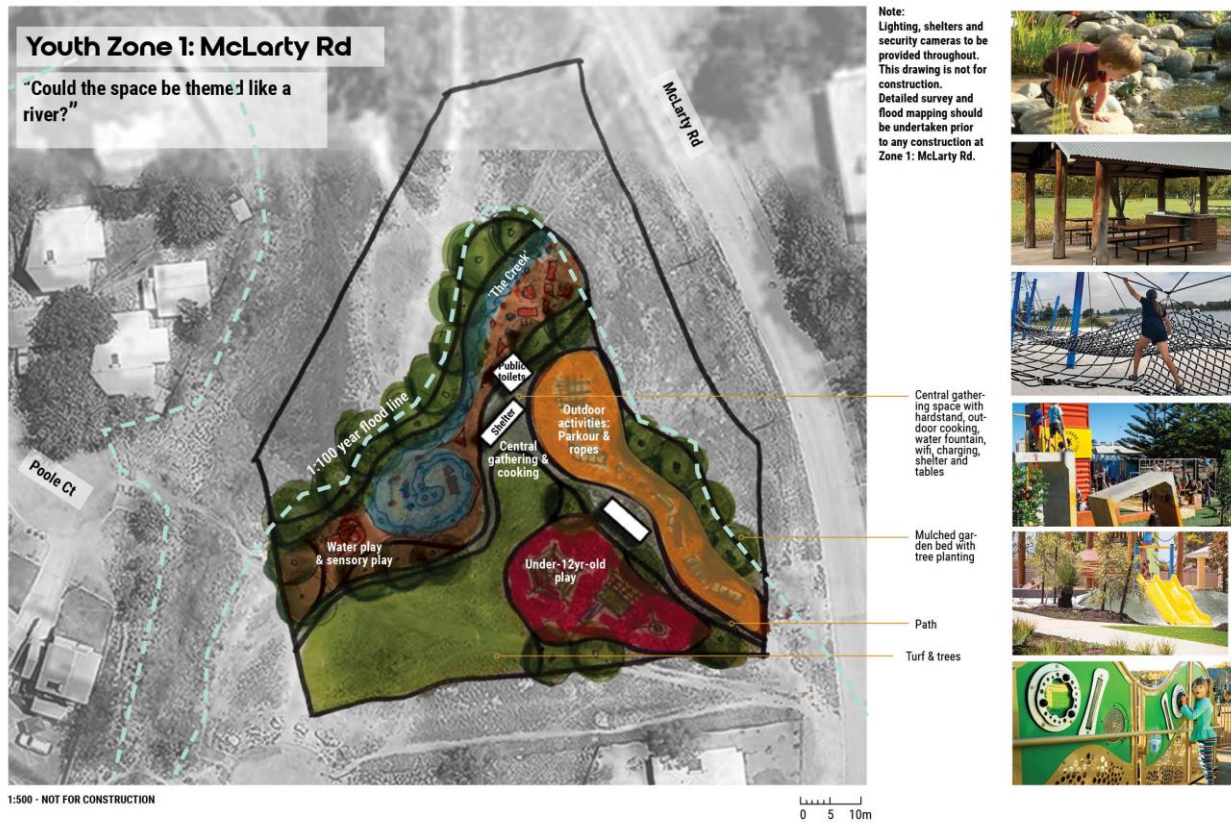
“We need things out in community.”
“Kids like to go swimming, use the rope swing when the river comes up.”
“Maybe having mentoring programs to help to talk to other young people, who may need some help and support in whatever they may be going through.”
“Some kids may not be interested in the activities they have on in town. Maybe some kids like to go out Bush learning about their culture and learning about the Bush life, or take them out camping and fishing and doing activities out in the Bush. But maybe a group of local young people from the Fitzroy Valley, who knows the young people should be selected to work with or mentor other young people in the Fitzroy Valley area.”
“Fund families (provide purchase orders for food/ fuel) to take a few kids on country fishing after school/ on the weekend/ school holidays/ camps. This will mean you are able to also provide mentorship for those disengaged kids and brings families together on country- old KALACC model.”
“Along the highway that leads to the bridge maybe it could do with a lawn park area with water fountain and seats for the ones that go for afternoon walks also children going on walks in the heat
“Would be amazing to see some more green space around town/pathways to better promote exercise - canopy coverage creates shade and also helps to reduce temperatures.”



Stakeholders Workshop at Karrayili

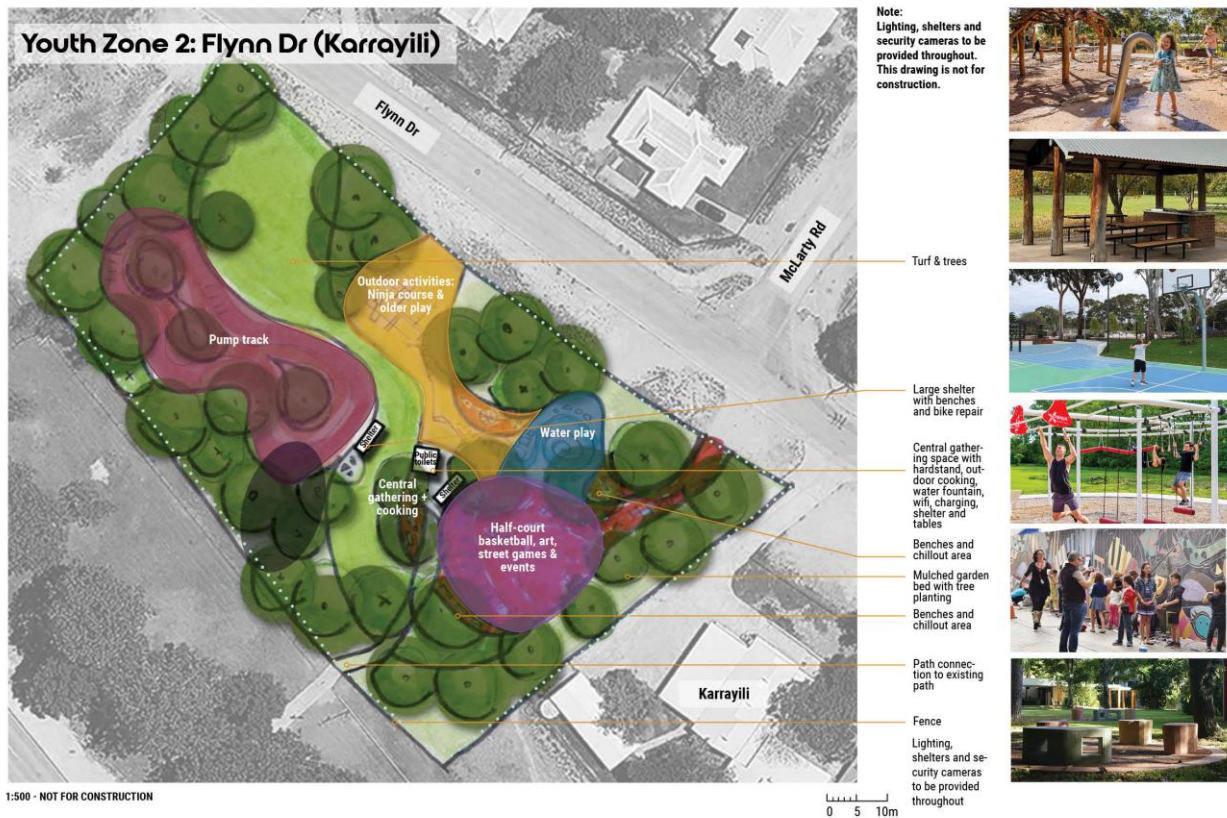
Next steps

Council approval will be sought for the finalised concepts. The Shire will then focus on securing funding for the project and acquiring necessary land, prior to initiating the detailed design and construction phases.



FX Youth Zones: Engagement and Concept Report

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FX Youth Zones: Engagement and Concept Report

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14 TECHNICAL SERVICES

14.1 SHIRE OF DERBY/WEST KIMBERLEY - ROAD MANAGEMENT UPGRADE STRATEGY 2024 - 2029 - SEALED ROADS

File Number: 8158

Author: Wayne Neate, Director Technical and Development Services

Responsible Officer: Amanda Dexter, Chief Executive Officer

Authority/Discretion: Executive

SUMMARY

This item is for Council to consider the endorsement of the Shire of Derby/West Kimberley Road Management Upgrade Strategy 2024 - 2029 – Sealed Roads.

DISCLOSURE OF ANY INTEREST

Nil by Author and Responsible Officer

BACKGROUND

In 2012 Council adopted an un-sealed road maintenance strategy with the view to modify the current grading practices to provide a better outcome for road users across the Shire. Post the development of the unsealed road maintenance strategy work began on developing the Sealed Road Strategy using some of the defining principles from the unsealed road maintenance strategy. However a greater focus was placed on asset management principles for the sealed network due to the higher value of the asset.

The Sealed Road Upgrade Strategy was then developed and adopted by Council at its April 2020 Ordinary Council Meeting (OCM). The Strategy is designed to be reviewed annually to confirm the strategic direction of Council and has been subsequently reviewed and endorsed by Council each year thereafter. Since its adoption the strategy is constantly under review against the current road network in order to provide some certainty around forthcoming capital roadworks within the Shire of Derby/West Kimberley.

It is recognised by officers that the development of an unsealed road upgrade strategy will need to be produced at some stage to compliment the sealed road strategy. With both strategies in place it would provide a good platform for the asset management moving forward.

STATUTORY ENVIRONMENT

Local Government Act 1995

Integrated Reporting Framework – assists with Asset Management Plan and Long-Term Financial Plan.

POLICY IMPLICATIONS

Nil

FINANCIAL IMPLICATIONS

The Road Management Upgrade Strategy 2024-29 – Sealed Roads, was prepared using staff time only, which is provided for in the budget. Costings for roadworks are estimated within the strategy. However, and roadworks funding is allocated in the Annual Budget process each year.

STRATEGIC IMPLICATIONS

GOAL	OUR PRIORITIES	WE WILL
4. Environment	4.2 Liveable Communities	4.2.3 Encourage and facilitate the maintenance and development of infrastructure that connects our communities

RISK MANAGEMENT CONSIDERATIONS

RISK	LIKELIHOOD	CONSEQUENCE	RISK ANALYSIS	MITIGATION
Business Interruption: The Long-term asset management objectives and goals of the Shire are not met.	Almost Certain	Major	Extreme	The Strategy and supporting documentation give direction to staff and Councillors alike to endeavour to meet asset management goals.

CONSULTATION

Various staff, subject matter experts and road user groups have been consulted with during the review of the Strategy.

COMMENT

The Shire of Derby/West Kimberley has a Council endorsed rural road maintenance strategy where by the number of grades and road maintenance methods are prescribed based on the hierarchy of the road. This hierarchy is based on usage and what facilities and services are along the various sections of road to derive its importance.

A similar hierarchy has been used to develop the current upgrade strategy for the sealed roads and also adopts very similar principles to the rural road maintenance strategy but has considered the asset level (in other words what condition the road is in) and safety factors of the road for users of the road. These have been used to determine the importance of a road (via a number) which then allocates the various projects on roads in accordance with the hierarchy.

The Shire currently, as shown in the strategy, receives funding for roads via several different streams. These are explained within the strategy and it should be noted that this allocation of funding is also used to provide for capital and improvement works across rural roads.

The ideal allocation of these funds is 75% expenditure on sealed roads and 25% expenditure on unsealed roads. This is based purely on asset value not community expectation. This split of

funding on the Sealed and Un-sealed portions of the road network will vary significantly from year to year as per the capital funds available.

One of the aims of this strategy is to provide a strategic direction for officers to source funds through applying for grants. Many grants have significant lead times with some as long as two years ahead of when the works would be programmed to be undertaken. This therefore allows some degree of planning into the future for Officers and Council alike.

It is therefore of particular importance that Council endorse the high priority selection of roads in the 25/26 financial year to enable Officers to complete the appropriate grant funding applications.

The projects listed in the 2025/26 financial year are various road reseals aimed at priority 1 and 2 roads:

- Nevill Street;
- Johnston Street;
- Clarendon Street; and
- Various Road Reseals.

It is recommended that Council endorse the strategy with particular attention to the 2025/26 financial year projects. Funding for several of these projects will be applied for within the 2024 calendar year.

VOTING REQUIREMENT

Simple majority

ATTACHMENTS

1. **Road Management and Upgrade Strategy 2024-29 - Sealed Roads**  

RECOMMENDATION

That Council:

1. **Endorse the Road Management Upgrade Strategy 2024-29 – Sealed Roads;**
2. **Endorse the following roads as grant funded roads for 2025/26 financial year:**
 - **Nevill Street;**
 - **Johnston Street;**
 - **Clarendon Street;**
 - **Various Road Reseals; and**
3. **Undertake an ongoing commitment to review the strategy on an annual basis.**



Shire of Derby / West Kimberley

Road Management Plan 2024-29

Sealed Roads

May 2024

 www.sdwk.wa.gov.au

Shire of Derby/West Kimberley Road Management Plan 2023-26 – Sealed Roads April 2023

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Shire of Derby/West Kimberley Road Management Plan 2023-26 – Sealed Roads April 2023

Document Control

Title: Sealed Road Management Plan

Revision	Date	Details	Authorship	Approved
A	Nov 2015	Draft for Review	MES / AMC	EMTDS
B	Dec 2015	Draft reviewed after comments	MES / AMC	EMTDS
C	Sept 2018	Further review to road ranking system	MES / AMC	EMTDS
1	March 2020	Plan for adoption by Council	MES	DTDS
1.1	April 2021	Annual revision	DTDS	DTDS
1.2	May 2022	Annual revision	DTDS	DTDS
1.3	April 2023	Annual revision	DTDS	DTDS
1.4	April 2024	Annual revision	Mol	DoI

Shire of Derby/West Kimberley Road Management Plan 2024-29 – Sealed Roads May 2024

1. SECTION 1. Executive Summary

In accordance with the previous strategic plan of Council specifically Item 2.3.1 of the Shire of Derby / West Kimberley Strategic Community Plan 2012-2021 – *Develop a road maintenance, grading and upgrading strategy*, and the current Strategic Community Plan 2021-2031 item 4.2.3 – *Encourage and facilitate the maintenance and development of infrastructure that connects our communities* the Infrastructure Services Department originally developed a Sealed Road Strategy and is now undertaking annual reviews of the strategy as a working document. The roads within the strategy have undergone a review and various inspections to ensure the current maintenance practices for our sealed roads is accurate and getting the community the best value for their money.

The purpose of this *Sealed Road Management Plan (this Plan)* is to establish a management system for Shire of Derby / West Kimberley (the Shire) for the discharge of its duty to inspect, maintain and repair its public roads based on policy and operational objectives as well as available resources.

This Plan has been prepared in accordance with the requirements of the following statutory requirements:

- Local Government Act 1995
- Local Government Regulations 1996
- Department of Local Government Integrated Planning and Reporting Framework
- AS/ISO 55001:2014 Asset Management – Management Systems – Requirements

In accordance with the requirements of these documents, this plan includes and references:

- i. A Road Register with a description of those assets on sealed roads for which the Shire is responsible;
- ii. The standard or target service level for those assets to be maintained by the Shire; and
- iii. A management system that documents how the Shire discharges its duty to inspect, maintain and repair sealed roads for which it is responsible.

Inspection activities are undertaken at frequencies relative to the road hierarchy while the prioritisation of maintenance and repair activities are based on an assessment of the risks associated with individual defects.

A tolerable level of defect is defined as a condition that does not require immediate attention based on a standardised risk assessment and future programmed works are scheduled.

In establishing its budget priorities, the Council seeks to strike a balance between the need to invest in new infrastructure for a growing community while providing levels of service consistent with community expectations for existing assets.

Road based maintenance and rehabilitation works are coordinated by the Shire's Infrastructure Services Department using a combination of internal and external labour and equipment. Detailed operational procedures specify how the various activities are to be undertaken and the technical standards to be achieved.

Community requests for works to be undertaken are recorded in the council's customer request system. This system has full audit capability and individual requests can be updated as works are programmed or undertaken so that customers who enquire can be advised of the status of their request.

Shire of Derby/West Kimberley Road Management Plan 2024-29 – Sealed Roads May 2024

SECTION 2. Introduction**2.1 Background****2.1.1 Relationship between the Sealed Road Management Plan and Legislation**

The Local Government Act 1995 and the Local Government Regulations 1996 establish the powers, duties and functions of Local Government authorities.

The Department of Local Government Integrated Planning and Reporting Framework (the Framework) and its Guidelines outline the minimum planning and reporting methodology to achieve the outcomes prescribed in the legislation. They are not intended to restrict the range of processes that may be undertaken within a local government to achieve those outcomes. The Framework also requires Local Government authorities to develop and publish road management plans incorporating the performance of their duties in relation to the inspection, maintenance and repair of roads, having regard to the type of road, the resources available to the council and its budgetary and policy priorities.

2.1.2 Purpose

The purpose of this Road Asset Management Plan is to ensure Council has in place a plan that helps Council to achieve the following objectives –

1. Ensure that a safe and efficient network of Shire public roads is provided primarily for travel and transport.
2. Provide a structure for a road management plan which will ensure that the public roads in the Shire of Derby/West Kimberley –
 - are capable of functioning as they were built to function;
 - are able to meet future needs in a growth environment; and
 - continue to meet the needs and expectations of the community and other key stakeholders.
3. Within that structure, advance Council's road management practice to achieve the strategic objectives of Council's Strategic Community Plan 2021-2031 under section 4.2.3 Encourage and facilitate the maintenance and development of infrastructure that connects our communities.
4. Prioritise management to provide the best value for money to the community whilst respecting budget restraints.
5. Adhere to good practice of road construction and management.

2.1.3 Execution

To achieve the objectives in Clause 2.1.2, this Plan provides details in the following key management areas that are central to Council's role as the road authority for municipal public roads –

- a) Provide descriptions of the types of road and road-related infrastructure assets covered by this Plan.
- b) Set up a road hierarchy classification to facilitate the setting of performance standards. The details are in Section 4, Road Infrastructure Hierarchy.
- c) Set relevant performance standards to help with the discharge of Council's duties. The details are in section 5, Performance Standards.
- d) Address network wide challenges faced by the road network. The details are in section 6, Network Challenges and Potential Solutions.

2.1.4 Key Stakeholders

Key stakeholders who will be affected by this Sealed Road Management Plan in the Shire of Derby / West Kimberley include –

- The community - ratepayers, residents, business, industry, health, education.
- Road users such as pedestrians, bicyclists, motorcyclists, public transport passengers and vehicle drivers and passengers.

Shire of Derby/West Kimberley Road Management Plan 2024-29 – Sealed Roads May 2024

- Transport service providers - transport operators, bus operators and service providers supporting the delivery of transport and freight services.
- Emergency services.
- Public Utilities such as water, sewerage, drainage, electricity, telephone, telecommunications and other like services
- Land / mine developers and their respective consultants and contractors.
- Road authorities / agencies of State and Federal governments.
- Federal and State government departments and agencies such as the Department of Housing, the Department of Health, the Department of Indigenous Affairs and the Parks and Wildlife Service.
- Private road owners such as pastoral stations, indigenous communities, business, industry, body corporate.
- Elected representatives.
- Council staff and consultants and contractors.

2.1.5 Duty of road users

Whilst Council has certain duties and responsibilities, this Plan is predicated on the basis that the road users also have certain obligations and responsibilities to drive safely according to the prevailing conditions, to have regard to the rights of other road users, the community and infrastructure managers, and to avoid damaging infrastructure.

2.1.6 Budget

The annual Budget has been developed within an overall financial planning framework that guides Council in identifying community needs and expectations over the short, medium and long term. In preparing the annual Budget, funding requirements for each year are linked with the objectives contained in the *Strategic Community Plan 2021-2031*

In relation to road and road-related infrastructure assets that provide road transport service, Council recognises the importance of balancing appropriate performance standards with what the communities able to afford and sustain. In balancing the funding level for the inspection, maintenance, repairs, upkeep, rehabilitation and renewal of road and road-related infrastructure assets, Council gives regards to the following key considerations –

- preservation of existing assets in an appropriate and safe working condition;
- market constraints in manpower, plant and equipment, building materials and contractors; and
- budget / financial constraints.

The performance standards set in Section 5 of this Plan reflects such balance.

Appendix 1 details the proposed 5 Year Funding Programme. Funding sources for this programme include:

- Road Project Grants – funded 2/3 Main Roads WA Regional Road Group to 1/3 Local Government
- Roads to Recovery – 100% Commonwealth funded, funding restricted to road infrastructure, current programme expires 30 June 2024 – new program will begin on the 1 July 2024.
- Federal Assistance Grant (FAG) – road portion of grant, no restriction on eligible projects
- Direct Grant – restricted to use on road projects
- Remote Aboriginal Access Roads (RAAR) – funding not included in Appendix 1 as this funding is restricted for rural roads which are generally unsealed. Funding apportioned 2/3 Commonwealth, 1/3 State
- Blackspot – restricted to approved projects based on either Crash Statistics or Road Safety Audit. Federal Blackspot 100% Commonwealth funded, State Blackspot 2/3 State and 1/3 Local Government funded.

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SECTION 3 – Road Asset Description

This section provides the details of road infrastructure and road-related infrastructure assets that are being covered under this Plan.

3.1 Overview

The Shire of covers an area of approximately 119,842 square kilometres, with a population of approximately 8,300 persons spread between towns, communities and pastoral stations.

In regard to rural roads, and town sealed roads assets the Shire is responsible for –

- 101.36 kilometres of sealed public roads;
- Approximately 763,500m² of sealed public roads.
- Roads are measured in Single Lane Kilometres (SLK)
- Sides of the road are designated according to the SLK (ie. Left / Right from SLK 0.00 to end of road)

3.2 Assets covered

The road infrastructure assets covered in this Plan are –

- trafficable road pavements

Road-related infrastructure assets to be covered in future revisions of this plan include:

- kerbs
- road shoulder and verge
- road drains including features such as culverts and table drains
- guide posts / signs
- paths including footpaths and shared paths.

3.3 Roads Maintained by the Shire

Current Shire of Derby/West Kimberley policy accepts the responsibility for the maintenance of all current public roads listed within the Shire's RAMM database. Some roads are also identified as part of Main Roads WA's "Roads 2030 Regional Road Development Strategies" identifying them as a road of significance where additional funding may be available through the annual Road Project Grants funding programme.

3.4 Existing Condition of Shire Roads

The existing condition of the Shire's roads vary quite considerably from road to road and across the Shire. It is proposed that the works programme shall be reviewed annually and defined by a hierarchy and inspections on the condition of the network.

Below are some photographic examples of the Shire's road network and some of the influencing factors that will be discussed within the hierarchy. TALIS Consultants completed a visual condition assessment of the road network at the end of 2014 and produced a Forward Works Programme (FWP) which has been used as a basis for the FWP contained within this Road Management Plan.

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Influencing Element	Indicative Photograph		
Demand <ul style="list-style-type: none"> • Very High (>1000vpd*) • High (500-1000vpd) • Medium (200-500vpd) • Low (100-200vpd) • Very Low (<100vpd) • *vpd - vehicles per day 	 <p>High Demand Main Street</p>	 <p>Medium Demand Industrial Area</p>	 <p>Very Low Demand Rural / Remote</p>
Road Type <ul style="list-style-type: none"> • Unkerbed • Kerb one side • Kerb both sides 	 <p>Kerb both sides Built up both sides</p>	 <p>Kerb one side Built up one side</p>	 <p>Unkerbed Rural / remote</p>

Figure 1: Possible Road Section Category Matrix

4. ROAD INFRASTRUCTURE HIERARCHY

This section describes the hierarchy classification proposed in this Plan. A hierarchy classification for Shire roads assists in determining relevant performance standards (see Section 5) for key maintenance areas such as inspection, maintenance and repairs. It also assists in other management activities such as allocating resources and specifying design and construction standards.

4.1 Road Hierarchy

A hierarchy classification is used to group roads on the basis of the service levels that they provide in a road transport network. The hierarchy system then allows a service level to be provided or give a more accurate indication on what the road provides to the general community. The categories of service that have been used within this plan are as follows;

- Businesses (number of businesses on a road)
- Town Planning Scheme zoning (possibility of increased density and traffic)
- Visitor accommodation facilities along road
- School zone along road
- Traffic Volume (used to determine usage on road)
- Restricted Access Vehicle route
- Road Classification (as per RAMM)
- Road importance to SDWK Road Network (included in Roads 2030)

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For Shire public roads, a Five tier hierarchy classification is proposed. Roads are classified through 1 to 5 in accordance with the above factors.

1 (Road Importance – Very High)

Roads of this classification are in a poor condition where routine maintenance will not increase the life of the asset to the expected standard. Subsequently, they require urgent reconstruction to remediate any structural pavement defects.

2 (Road Importance – High)

Roads of this classification are in a fair condition where the intervention period for pavement reconstruction can be extended by resealing the pavement.

3 (Road Importance – Medium)

Roads of this classification are in a reasonable condition where a reseal will extend the life of the asset to the expected standard.

4 (Road Importance – Low)

Roads of this classification are in a good condition and only require minor routine patching to maintain the asset to the expected standard.

5 (Road Importance – Very Low)

Roads of this classification have been constructed, reconstructed or resealed within the last 5 years to maintain the asset to the expected standard.

A Summary of each road's proposed rating is included in Appendix 1

4.2 Road Treatment by Hierarchy

The road hierarchy as attached in Appendix 1 defines the roads in accordance with the categories selected by the officers conducting the review. The categories defined the roads by use, what they service and importance under both Roads 2030 and RAMM. What the hierarchy does not take into account is the unaccountable factors that can only be determined onsite or by officers familiar with the use of the road.

Subsequently, there cannot be a road treatment by hierarchy alone. However, it can significantly help to gain a broad understanding of the network and develop the plan for the road treatment, along with local knowledge around use and seasonal conditions.

4.3 Proposed Maintenance Practices

As discussed previously, options for the ongoing management of the Shire's road network have historically been determined using a combination of local knowledge and engineering standards. This has resulted in some roads being reconstructed and some roads being regularly maintained, whilst other roads have not been maintained at all.

This plan was prepared to provide the greatest long and short term benefit to the Shire of Derby/West Kimberley as the asset manager, and also to the thousands of users of the road whether they are pastoral Station users, tourists or the many service agencies and other motorists travelling the road network.

4.4 Town and Rural Road Treatments

Proposed Treatments are included in the Forward Works Programme attached in APPENDIX 3.

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5. PERFORMANCE STANDARDS

In this Section, Council sets the performance standards for the following operational functions in roads, pathways and ancillary areas –

- Defect inspection
- Hazard identification
- Defect intervention level and rectification time

5.1 Objectives

The objectives of setting performance standards –

- (1) Ensure public safety – achieved by regular Hazard Inspections and being responsive to hazard notification.
- (2) Protect road infrastructure assets – achieved by carrying out regular Defect Inspections and developing planned maintenance repairs to avoid or minimise impairment to the asset's highest and best use potential. This is essential for providing the best value for money for the Shire and the delivery of road transport service at the lowest practicable cost to the communities.
- (3) Ensure an appropriate level of statutory protection against civil liability claims based on balancing available Council resources.

5.2 Hazard and Defect Inspections

These will be carried out by Technical Services staff to see how best to rectify the issue. These inspections will use the criteria contained within the Institute of Public Works Engineering Australasia's Practice Note 9 2015 – Road Pavements, Visual Assessment (Condition Assessment and Asset Performance Guidelines). This document is an industry standard that rates various road conditions (eg. cracking, stripping, flushing, edge break) from 1 to 5 and has photos corresponding to each score to assist with on-site assessment.

5.3 Hazard Identification

Hazards will be assessed by a competent Officer in accordance with the requirements of AS/ISO 31000:2018 – Risk Management – Guidelines.

5.4 Defect Intervention Level and Rectification Time

Proposed defect intervention levels and rectification times are detailed in the table in Appendix 5.

6 NETWORK CHALLENGES and POTENTIAL SOLUTIONS

The current condition of the Shire's sealed road network is below average due to the lack of resealing that was carried out prior to 2015. It is proposed to carry out regular inspections of the sealed roads to monitor their condition and assist in planning for future maintenance. 2023/24 Financial Year funding was allocated on a ratio of 11.4% sealed network and 88.6% unsealed network. The sealed to unsealed funding ratio could vary from 60:40 to 20:80 and is subject to change due to external funding arrangements and flood damage received during nominated storm events. Please note the dynamic of the 2023/24 budget is heavily impacted by flood damage work.

As funding criteria is expected to get more stringent into the future, the Shire will need to investigate options available to maximise work undertaken for the available funding, and subsequently providing best value for money for the community.

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Currently, the only local source of sealing aggregate in the West Kimberley is Kimberley Quarries at Nillibubbica between Derby and Broome. The next closest source is the Tabba Tabba Quarry located approximately 50km east of Port Hedland. This lack of a local source of sealing aggregate means that the amount of resealing able to be completed is reduced due to the cost of transporting the aggregate from the quarry to site.

7 REVIEW OF SEALED ROAD MANAGEMENT PLAN

The review of this Sealed Road Management Plan will be continual as the Infrastructure Department will closely monitor the road network to ensure a “Best Value for Money Spend” by the Shire and a useable network of roads, unless otherwise directed by the Council and/or the CEO.

8 DEFINITIONS

- **“Act”** is the *Local Government Act 1995*.
- **“Ancillary area”** is any area designated by the Shire used by motor vehicles and cyclists connecting to a roadway, for example, car park, rest stop or recreation facility.
- **“Arterial roads”** are highways and declared main roads, which are managed by the state government through Main Roads WA.
- **“Bridge and major culverts”** mean a structure having a clear span greater than 1.80 metres or a pipe culvert having a waterway area greater than 3 square metres.
- **“Defect”** means any form of failure in the road surface, including potholes, displaced pavement, cracking and road collapses. These types of failure can be structural and/or visual in nature.
- **“Maintenance”** with respect to roads is defined to mean repairs to pavement failures. These repairs take the form of pothole patching to heavy patching. The purpose being to make the road trafficable until reconstruction works can be carried out.
- **“MRWA”** refers to Main Roads Western Australia
- **“Municipal roads”** are roads for which the Shire is the responsible road authority and are listed in the RAMM inventory that details the Shire’s road network.
- **“Non-road infrastructure”** means infrastructure in, on, under or over a road which is not road infrastructure and includes water and sewerage mains, telecommunication cables, electricity poles and street lights, bus shelters, vegetation and the like.
- **“Pathway”** means a footpath, shared path or recreational path constructed or developed by the Shire for use by members of the public other than with a motor vehicle and does not include any pathway which has not been constructed by or for the Shire or with its approval.
- **“Private roads”** include roads in reserves, roads to and in indigenous communities and roads on private property, pastoral leases, private pathways or any crossovers providing access from private properties to a public road or public highway. The Shire is not responsible for the care and maintenance of these roads, pathways or crossovers.
- **“RAV”** means a Restricted Access Vehicle such as a “B-Double” or roadtrain that is restricted to travelling on MRWA approved routes.
- **“RAMM”** is the Road Asset and Maintenance Management database detailing road assets and associated infrastructure maintained by the Shire.
- **“Response time”** is the time to respond to a hazard or defect measured from when the hazard or defect is identified by or notified to the council. Days to respond are business days, ie Monday to Friday, 5 days per week excluding public holidays.
- **“Roads 2030 Significant Road”** means a municipal road that has been included in the Main Roads WA “Roads 2030 Regional Strategies for Significant Local Government Roads” and is eligible for funding from MRWA Regional Road Group Road Project Grants;
- **“Road infrastructure”** means infrastructure which forms part of a roadway, pathway or shoulder including-

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- (i) Structures forming part of the roadway, pathway or shoulder; and
- (ii) Materials from which a roadway, pathway or shoulder is made.

This also includes bridges, culverts, floodways / causeways, plus materials such as asphalt, bitumen, gravel, line marking, guideposts and signs.

- **“Road-related infrastructure”** means infrastructure which is installed or constructed by the relevant road authority for road-related purposes to—
 - (i) Facilitate the operation or use of the roadway or pathway; or
 - (ii) Support or protect the roadway or pathway;
- **“Road Management Plan”** means this plan.
- **“Roadside”** means any land that is within the boundaries of a road reserve (other than the shoulders of the road) which is not a roadway or a pathway and includes the land on which any vehicle crossing or pathway which connects from a roadway or pathway on a road to other land has been constructed;
- **“Shire”** means the Shire of Derby/West Kimberley;
- **“SLK”** means Single Lane Kilometre, the method of measuring or locating a point on a road;
- **“Thoroughfare”** is defined in the *Local Government Act 1995* and includes a street, right of way, cul-de-sac, bypass, bridge or ford, shared path, bicycle path, any culvert or kerbing or other land (*nature strip, roadside and private driveway not included*) or works forming part of the road.
- **“Vehicle crossover (driveway)”** is the crossing which provides access from the road to the property boundary. The property owner is responsible for the construction and maintenance of the crossover.

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APPENDIX 1- FIVE YEAR FUNDING PROGRAMME

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FIVE YEAR CAPITAL SEALED ROAD FUNDING PROGRAMME SUMMARY						
Description	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
Roads to Recovery Funding +	\$595,545	Unknown	Unknown	Unknown	Unknown	Unknown
Main Roads WA (MRWA) Regional Road Group (RRG) Funding #	\$810,000	\$810,000	\$810,000	\$810,000	\$810,000	\$810,000
Shire Funded Works *	\$468,000	\$600,000	\$600,000	\$600,000	\$600,000	\$600,000
Federal Assistance Grant (FAG) ^	\$556,556	\$700,000	\$700,000	\$700,000	\$700,000	\$700,000
Direct Grant ^	\$346,227	\$346,227	\$346,227	\$346,227	\$346,227	\$346,227
MRWA State Blackspot Funding	Project basis only	Project basis only	Project basis only	Project basis only	Project basis only	Project basis only
MRWA Federal Blackspot Funding	Project basis only	Project basis only	Project basis only	Project basis only	Project basis only	Project basis only
Disaster Recovery Funding Arrangements (flood damage)	AGRN 1044 4,000,000	AGRN 1044 5,900,000	Project basis only	Project basis only	Project basis only	Project basis only
Total Expenditure	\$6,776,328	\$8,356,227	\$2,456,227	\$2,456,227	\$2,456,227	\$2,456,227

+ Current 5 year Roads to Recovery Funding Arrangements expire 30 June 2024. New funding program expected with increase in funds estimated between 20-40%. Shire will have to increase allocation of FAG's and Council funds to offset increase.

Restricted to roads (sealed and unsealed) classified as significant in the Main Roads WA "Roads 2030 Regional Strategies for Significant Local Government Roads" document.

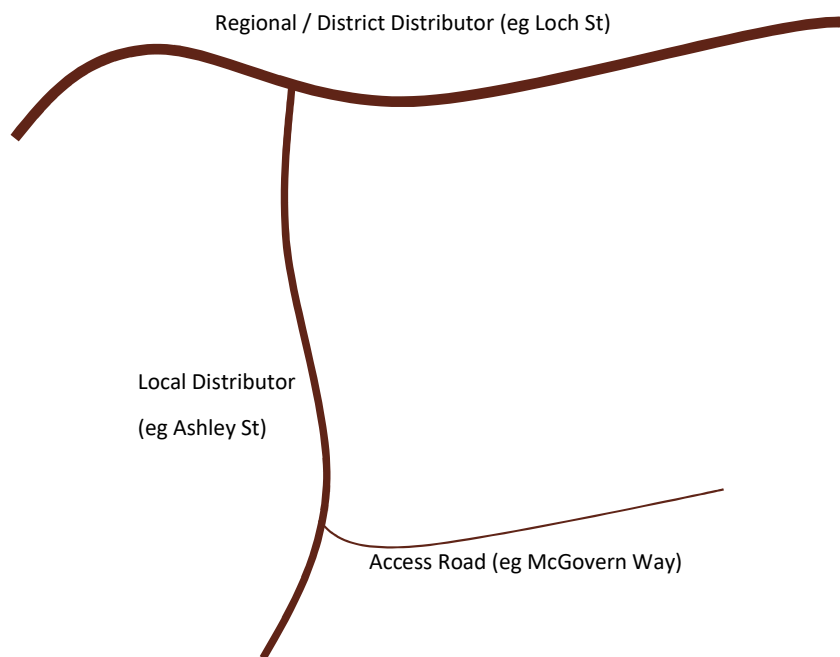
* Shire Funded Works includes allocation of \$184,000 for Flood Damage contribution (mandatory expenditure prior to claiming reimbursement from Disaster Recovery Funding Arrangements).

^ Funding amounts subject to change on an annual basis.

NB All figures in the above table are based on current funding. The funding in the above table also funds the capital projects on the Shire's unsealed road network.

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APPENDIX 2 – ROAD HIERARCHY



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These tables give an overall inspection ranking of the road according to data and statistics.

RAV Route	
No	0
Yes / Used	5

RAMM Classification	
1	Access road
2	Local Distributor
3	Regional / District Distributor

Roads 2030 Significant Road	
0	No
2	Yes

N ^o . of Businesses	
1	1
2	2
3	3
4	4
>4	5
Rec Facility	5

Visitor Accommodation	
No	0
Yes	1

Zoning	
Rural	0
R5	1
R10 / R12.5	2
R15	4
R20 / R25	7
R30 / R35	10
Industrial	3

Traffic Volume AADT	
0-20	0
20-100	1
100-200	2
200-500	3
500-1000	4
>1000	5

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Score Table	
Score	Hierarchy
1	Very Low
2	Very Low
3	Very Low
4	Very Low
5	Very Low
6	Low
7	Low
8	Low
9	Low
10	Low
11	Medium
12	Medium
13	Medium
14	Medium
15	Medium
16	High
17	High
18	High
19	High
20	High
21+	Very High

Hierarchy Number	
Very High	1
High	2
Medium	3
Low	4
Very Low	5

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Road #	Road	Number of Businesses	Zoning (R Code)	Roads 2030 Significant Road	Visitor Accommodation	Traffic Volume (peak)	RAV Route	School	RAMM Classification	Total	Hierarchy	Hierarchy Number	Asset Mgmt Ranking	Safety Ranking	Total Score	Priority
0134	ADCOCK ROAD	0	0	0	0	1	5	0	1	7	Low	4	3	4	11	4
0067	ALEXANDER STREET	0	4	0	0	2	0	0	1	7	Low	4	3	3	10	3
0063	ALFONSAS STREET	1	4	0	0	4	0	0	1	10	Low	4	4	3	11	4
0034	ANDERSON STREET	0	7	0	0	4	0	1	2	14	Medium	3	5	2	10	3
0058	ARCHER STREET	0	4	0	0	2	0	0	1	7	Low	4	4	4	13	5
0056	ASHLEY STREET (Panton to Loch)	5	1	2	0	3	5	0	2	18	High	2	5	2	9	3
0056	ASHLEY STREET (Loch to Alfonsas)	1	4	2	0	5	5	0	2	19	High	2	4	2	8	2
0056	ASHLEY STREET (Alfonsas to Guildford)	5	2	2	1	5	5	0	2	22	Very High	1	5	2	8	2
0056	ASHLEY STREET (south of Guildford)	0	2	2	0	4	5	0	2	15	Medium	3	3	2	8	2
0223	BALANINJANGARRI ROAD	1	3	0	0	2	0	1	1	8	Low	4	5	2	11	4
0220	BANKSIA STREET	0	4	0	0	2	0	0	1	7	Low	4	5	5	14	5
0089	BAOBAB STREET	0	4	0	0	3	0	0	1	8	Low	4	3	3	10	3
0104	BARNETT WAY	0	2	0	0	2	0	0	1	5	Very Low	5	3	3	11	4
0127	BAUHINIA PLACE	0	2	0	0	2	0	0	1	5	Very Low	5	3	3	11	4
0059	BEAVEN STREET	0	4	0	0	2	0	0	1	7	Low	4	1	3	8	2
0086	BELL CREEK WAY	1	0	0	0	2	0	0	1	4	Very Low	5	2	3	10	3
0137	BELL ROAD	5	3	0	0	2	5	0	1	16	High	2	4	2	8	2
0148	BENNING PLACE	0	1	0	0	0	0	0	1	2	Very Low	5	5	5	15	5
0152	BLOODWOOD CRESCENT	0	7	0	0	3	0	0	1	11	Medium	3	5	5	13	5
0052	BLYTHE STREET	0	4	0	0	3	0	0	1	8	Low	4	3	5	12	4
0130	BRAND STREET	1	3	0	1	3	0	0	1	9	Low	4	1	3	8	2
0122	BREARLEY STREET	5	3	0	0	3	5	0	1	17	High	2	3	3	8	2
0226	BROLGA DRIVE (Boab Estate)	0	4	0	0	0	0	0	1	5	Very Low	5	4	3	12	4
0157	BROOME STREET	2	3	0	0	2	5	0	2	14	Medium	3	3	2	8	2
0232	BROWN STREET	0	4	0	0	2	0	0	1	7	Low	4	4	4	12	4
0014	CALWYNYARDAH-NOONKANBAH ROAD (SLK 0.00-0.03)	5	0	2	0	1	5	1	1	15	Medium	3	3	2	8	2
0158	CAMBALLIN RD (GNH –Camballin turnoff)	5	0	2	1	3	5	1	3	19	High	2	3	2	7	2
0158	CAMBALLIN RD (Camballin turnoff to Camballin)	2	0	2	1	3	5	0	3	16	High	2	3	2	7	2
0022	CAMBALLIN-MYROODAH ROAD	0	0	2	0	3	5	1	2	13	Medium	3	3	2	8	2
0005	CAMBALLIN-NOONKANBAH ROAD (SLK 0.00-0.46)	0	0	0	0	2	5	0	1	8	Low	4	4	2	10	3
0057	CARNARVON STREET	1	1	0	0	2	5	0	1	10	Low	4	4	2	10	3
0173	CASSIA CLOSE	0	10	0	0	1	0	0	1	12	Medium	3	4	4	11	4
0020	CHERRABUN ROAD (SLK 0.00 – 0.03)	3	0	2	0	2	5	0	1	13	Medium	3	3	3	9	3
0019	CHRISTMAS CREEK ROAD (SLK 0.00-0.03, 1.20-2.00)	5	0	2	0	2	5	1	1	16	High	2	2	1	5	1
0035	CLARENDON STREET (Loch to Hensman)	5	5	2	1	5	0	0	2	20	High	2	3	2	7	2
0035	CLARENDON STREET (Elder to Hardman - west bound)	5	5	2	1	5	0	0	2	20	High	2	2	3	7	2
0035	CLARENDON STREET (Elder to Hardman - east bound)	5	5	2	1	5	0	0	2	20	High	2	2	3	7	2
0075	COLEMAN STREET (CAMBALLIN T/S)	0	0	0	0	1	5	0	1	7	Low	4	5	2	11	4
0069	COLEMAN STREET (DERBY T/S)	0	5	0	0	2	0	0	1	8	Low	4	3	4	11	4
0125	CONWAY STREET	5	3	0	0	1	5	0	1	15	Medium	3	3	4	10	3
0171	COOLIBAH WAY	0	2	0	0	2	0	0	1	5	Very Low	5	4	4	13	5
0180	CORKWOOD COURT	0	2	0	0	1	0	0	1	4	Very Low	5	5	5	15	5
0217	CURTIN ROAD	1	3	0	0	0	5	0	3	12	Medium	4	1	2	7	2
0153	CYCAD COVE	0	2	0	0	1	0	0	1	4	Very Low	5	2	3	10	3
0233	CYPRESS COURT	0	2	0	0	1	0	0	1	4	Very Low	5	4	5	14	5
0065	DELEWARR STREET	1	2	0	0	3	0	0	1	7	Low	4	5	5	14	5

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Road #	Road	Number of Businesses	Zoning (R Code)	Roads 2030 Significant Road	Visitor Accommodation	Traffic Volume (peak)	RAV Route	School	RAMM Classification	Total	Hierarchy	Hierarchy Number	Asset Mgmt Ranking	Safety Ranking	Total Score	Priority
0244	DELEWARR STREET SERVICE ROAD	0	10	0	0	1	0	0	1	12	Medium	3	4	5	12	4
0218	DERBY AIRPORT ROAD	5	3	0	0	1	5	0	2	16	High	2	1	2	5	1
0237	DOLLARBIRD STREET (Boab Estate)	0	2	0	0	0	0	0	1	3	Very Low	5	1	5	11	4
0077	DURACK ROAD (CAMBALLIN T/S) SLK 0.00 – 0.56	2	0	0	1	1	5	0	1	10	Low	4	5	5	14	5
0077	DURACK ROAD (CAMBALLIN T/S) SLK 0.56 – 0.98	0	0	0	0	0	0	0	1	1	Very Low	5	1	4	10	3
0172	EDGAR STREET	0	2	0	0	1	0	0	1	4	Very Low	5	2	4	11	4
0043	ELDER STREET	5	5	0	0	2	5	0	1	18	High	2	2	2	6	2
0136	EMANUEL WAY	5	3	0	1	4	5	0	1	19	High	2	3	2	7	2
0066	FAIRBAIRN STREET	0	2	0	0	3	0	1	1	7	Low	4	1	2	7	2
0114	FALLON ROAD	5	3	0	0	4	0	1	2	15	Medium	3	3	2	8	2
0143	FIELD STREET	0	1	0	0	1	0	0	1	3	Very Low	5	1	3	9	3
0113	FITZROY STREET (east of Derby Hwy)	2	0	2	0	3	0	0	2	9	Low	4	4	4	12	4
0113	FITZROY STREET (Derby Hwy to Steel St)	5	3	2	0	4	5	0	2	21	Very High	1	2	2	5	1
0113	FITZROY STREET (west of Steel St)	1	2	2	0	4	5	0	2	16	High	2	4	3	9	3
	FITZROY RIVER LOW LEVEL CROSSING	0	0	0	0	2	0	0	1	3	Very Low	5	1	3	9	3
0155	FLYNN DRIVE	2	2	0	0	4	0	1	1	10	Medium	3	2	4	9	3
0119	FORREST ROAD (GNH to Fallon Rd)	4	3	2	1	5	5	0	2	22	Very High	1	2	2	5	1
0119	FORREST ROAD (Fallon Rd to Russ Rd)	1	1	2	0	3	5	0	2	14	Medium	3	4	2	9	3
0119	FORREST ROAD (Russ Rd to Buruwa)	1	1	2	0	3	5	0	2	14	Medium	3	2	2	7	2
0105	FORREST STREET (Derby)	0	3	0	0	1	0	0	1	5	Very Low	5	4	3	12	4
0135	GALVANS WAY	0	0	0	0	1	5	0	1	7	Low	4	4	5	13	5
0016	GEIKIE GORGE ROAD SLK 0.00 to SLK 0.25	0	0	2	0	3	5	0	3	13	Medium	3	1	1	5	1
0016	GEIKIE GORGE ROAD SLK 0.25 to SLK 0.55	0	0	2	0	3	5	0	3	13	Medium	3	1	1	5	1
0016	GEIKIE GORGE ROAD SLK 0.55 to SLK 1.72	0	0	2	0	3	5	0	3	13	Medium	3	1	1	5	1
0016	GEIKIE GORGE ROAD SLK 1.72 to SLK 15.78	0	0	2	0	3	5	0	3	13	Medium	3	1	1	5	1
0082	GEIKIE PLACE	0	2	0	0	1	0	0	1	4	Very Low	5	3	5	13	5
0109	GRANVILLE STREET	1	1	0	0	0	0	0	1	3	Very Low	5	1	3	9	3
0112	GUILDFORD STREET (east of Derby Hwy)	2	0	0	0	2	5	0	2	11	Medium	3	3	2	8	2
0112	GUILDFORD STREET (Derby Hwy to Millard St)	3	3	0	0	4	5	0	2	17	High	2	2	2	6	2
0112	GUILDFORD STREET (Millard St to Ashley St)	0	2	0	0	4	5	0	2	14	Medium	3	2	2	7	2
0151	HAKEA PLACE	0	2	0	0	1	0	0	1	4	Very Low	5	4	4	13	5
0062	HANSON STREET	0	3	0	0	1	0	0	1	5	Very Low	5	4	5	14	5
0044	HARDMAN STREET (Villiers to Loch)	2	5	0	1	4	0	0	1	13	Medium	3	4	5	12	4
0044	HARDMAN STREET (Loch to Clarendon)	1	5	0	0	4	0	0	1	11	Medium	3	1	4	8	2
0044	HARDMAN STREET (Clarendon to Rowan)	4	5	0	0	4	0	0	1	14	Medium	3	2	4	9	3
0046	HENSMAN STREET (Villiers St to Loch St)	1	5	0	0	4	0	1	1	12	Medium	3	3	2	8	2
0046	HENSMAN STREET (Loch St to Clarendon St)	0	5	0	0	3	0	0	1	9	Low	4	4	2	10	3
0156	HENWOOD CLOSE	0	2	0	0	1	0	0	1	4	Very Low	5	3	5	13	5
0147	HESELTINE COURT	0	1	0	0	0	0	0	1	2	Very Low	5	4	4	13	5
0064	HEYTESBURY STREET	0	3	0	0	3	0	0	1	7	Low	4	4	4	12	4
0133	HOLMAN STREET	0	4	0	0	3	0	0	1	8	Low	4	2	3	9	3
0070	HOWELL STREET	0	3	0	0	1	0	0	1	5	Very Low	5	3	4	12	5
0239	IBIS WAY (Boab Estate)	0	2	0	0	0	0	0	1	3	Very Low	5	4	4	13	5
0073	JETTY ROAD	5	3	2	0	4	5	0	3	22	Very High	1	1	2	4	1
0240	JETTY BOAT RAMP ROAD	5	3	0	0	4	5	0	1	18	High	2	1	2	5	1
0042	JOHNSTON STREET (Loch St to Clarendon St)	1	5	0	0	2	5	0	1	14	Medium	3	4	2	9	3

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Road #	Road	Number of Businesses	Zoning (R Code)	Roads 2030 Significant Road	Visitor Accommodation	Traffic Volume (peak)	RAV Route	School	RAMM Classification	Total	Hierarchy	Hierarchy Number	Asset Mgmt Ranking	Safety Ranking	Total Score	Priority
0042	JOHNSTON STREET (Clarendon St to Rowan St)	5	5	0	1	3	5	0	1	20	High	2	2	2	6	2
0083	JONES PLACE	0	2	0	0	1	0	0	1	4	Very Low	5	3	5	13	5
0041	JULD STREET	1	2	0	0	2	5	0	1	11	Medium	3	2	3	8	2
0188	KINGFISHER LOOP (Boab Estate)	0	2	0	0	0	0	0	1	3	Very Low	5	1	3	9	3
0061	KNOPP STREET	0	3	0	0	1	0	0	1	5	Very Low	5	5	5	15	5
0053	KNOWSLEY STREET EAST (east of Derby Hwy)	1	1	0	0	3	0	0	2	7	Low	4	2	3	9	3
0053	KNOWSLEY STREET EAST (Derby Hwy to Carnarvon St)	1	1	0	0	3	5	0	2	12	Medium	3	2	2	7	2
0053	KNOWSLEY STREET EAST (west of Carnarvon St)	1	2	0	0	3	0	0	2	8	Low	4	3	3	10	3
0145	KNOWSLEY STREET WEST	0	3	2	0	4	0	1	2	12	Medium	3	5	4	12	4
0054	KUNAMARRA STREET	0	3	0	0	2	0	0	1	6	Low	4	2	4	10	3
0162	KURRAJONG LOOP	1	2	0	0	3	0	0	1	7	Low	4	3	4	11	4
0120	LE LIEVRE STREET	4	3	0	0	2	5	0	1	15	Medium	3	1	2	6	2
0090	LENNARD ROAD (SLK 0.00-0.91)	1	0	0	0	2	5	0	1	9	Low	4	1	2	7	2
0243	LINCOLN STREET (CAMBALLIN T/S)	0	0	0	0	0	0	0	1	1	Very Low	5	4	4	13	5
0221	LIVISTONA STREET	0	2	0	0	2	0	0	1	5	Very Low	5	4	5	14	5
0079	LOVEGROVE STREET	0	1	0	1	2	0	0	2	6	Low	4	2	3	9	3
0051	MacDONALD STREET	0	3	0	0	1	0	0	1	5	Very Low	5	1	4	10	3
0118	MacDONALD WAY	0	2	0	0	3	0	0	1	6	Low	4	4	4	12	4
0036	MARMION STREET	3	3	0	0	4	0	1	2	13	Medium	3	4	4	11	4
0078	MAXTED ST	1	0	0	0	0	0	0	1	2	Very Low	5	3	3	11	4
0091	MAY STREET	0	2	0	0	1	0	0	1	4	Very Low	5	3	3	11	4
0108	MC GOVERN WAY	0	2	0	0	2	0	0	1	5	Very Low	5	1	3	9	3
0116	MC LARTY ROAD	3	2	0	0	2	0	0	1	8	Low	4	1	3	8	2
0060	MC LARTY STREET	0	3	0	0	1	0	0	1	5	Very Low	5	3	5	13	5
0117	MILLARD ROAD	0	2	0	0	2	0	0	1	5	Very Low	5	2	5	12	4
0123	MILLARD STREET	5	3	0	0	2	5	0	1	16	High	2	2	2	6	2
0154	MIMOSA STREET	0	2	0	0	3	0	0	2	7	Low	4	4	4	12	4
0150	MINIRITCHIE PLACE	0	2	0	0	1	0	0	1	4	Very Low	5	4	4	13	5
0228	MONGER STREET	0	3	0	0	3	0	0	1	7	Low	4	4	4	12	4
0045	NEVILL STREET	5	5	0	0	5	0	0	2	17	High	2	1	3	6	2
0076	NORDELL STREET (CAMBALLIN T/S)	1	0	0	0	2	5	0	1	19	Low	4	5	5	14	5
0149	NUYTSIA WAY	0	2	0	0	1	0	0	1	4	Very Low	5	4	4	13	5
0163	ORD STREET	0	1	0	0	1	0	0	1	3	Very Low	5	4	3	12	4
0047	OWEN AH CHEE STREET	0	3	0	0	2	0	0	1	6	Low	4	3	4	11	4
0227	PANDANAS WAY	0	2	0	0	1	0	0	1	4	Very Low	5	3	4	12	4
0140	PANTON STREET	1	2	0	0	3	0	0	1	7	Low	4	2	1	7	2
0160	POOLE PLACE	0	2	0	0	1	0	0	1	4	Very Low	5	3	5	13	5
0129	RICHARDSON TERRACE	0	3	0	0	1	0	0	1	5	Very Low	5	2	3	10	3
0126	RODGERS STREET	5	3	0	0	2	5	0	2	17	High	2	2	2	6	2
0049	ROSE STREET	0	3	0	0	1	0	0	1	5	Very Low	5	2	5	12	4
0037	ROWAN STREET (Johnston St to Nevill St)	5	5	0	1	5	5	0	2	23	Very High	1	1	2	4	1
0037	ROWAN STREET (Nevill St to Monger St)	1	3	0	0	5	0	0	2	11	Medium	3	3	3	9	3
0037	ROWAN STREET (Baobab St to Dinner Tree)	0	2	0	0	3	0	0	2	7	Low	4	3	3	10	3
0068	ROWELL STREET	0	3	0	0	1	0	0	1	5	Very Low	5	1	3	9	3
0102	RUSS RD	2	1	0	0	3	5	0	2	13	Medium	3	1	2	6	2
0124	RUSS STREET	4	0	0	0	1	5	0	2	12	Medium	3	3	2	8	2

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Road #	Road	Number of Businesses	Zoning (R Code)	Roads 2030 Significant Road	Visitor Accommodation	Traffic Volume (peak)	RAV Route	School	RAMM Classification	Total	Hierarchy	Hierarchy Number	Asset Mgmt Ranking	Safety Ranking	Total Score	Priority
0159	SADLER PLACE	0	2	0	0	1	0	0	1	4	Very Low	5	3	5	13	5
0107	SANDFORD ROAD	0	0	0	1	2	5	0	2	10	Low	4	1	1	6	2
0101	SCRIVENER ROAD	1	2	0	0	2	0	0	2	7	Low	4	3	4	11	4
0132	SHORT STREET	0	3	0	0	2	0	0	1	6	Low	4	2	4	10	3
0103	SKUTHORP ROAD	2	0	0	1	1	5	0	2	11	Medium	3	3	1	7	2
0183	SPINIFEX PLACE	0	2	0	0	1	0	0	1	4	Very Low	5	3	5	13	5
0146	STANLEY STREET (Loch St to Ashley St)	4	1	0	0	3	0	0	2	10	Low	4	2	3	9	3
0146	STANLEY STREET (Ashley St to Juld St)	1	1	0	0	2	0	0	2	6	Low	4	3	4	11	4
0146	STANLEY STREET (Juld St to Waycott St)	0	1	0	0	2	5	0	2	10	Low	4	3	4	11	4
0146	STANLEY STREET (Waycott St to Stanwell St)	6	1	0	0	2	5	0	2	16	High	2	5	2	9	3
0072	STANWELL STREET	3	1	0	1	2	5	0	1	13	Medium	3	4	2	9	3
0085	STEEL STREET (south of Fitzroy St)	1	3	0	0	1	5	0	1	11	Medium	3	4	2	9	3
0085	STEEL STREET (north of Fitzroy St)	1	2	0	0	2	5	0	1	11	Medium	3	3	4	10	3
0144	SUTHERLAND STREET (Loch St to Stanwell St)	3	1	0	0	3	5	0	2	14	Medium	3	4	4	11	4
0144	SUTHERLAND STREET (east of Stanwell St)	2	1	0	1	2	0	0	2	8	Low	4	3	1	8	2
0142	SWAIN STREET	1	2	0	0	3	0	0	1	7	Low	4	3	1	8	2
0219	TEATREE MEWS	0	2	0	0	1	0	0	1	4	Very Low	5	5	5	15	5
0131	TOWER PLACE	0	2	0	0	1	0	0	1	4	Very Low	5	1	4	10	3
0048	VAN EMMERIK STREET	0	3	0	0	2	0	0	1	6	Low	4	2	5	11	4
0038	VILLIERS STREET (Elder to Johnston)	3	5	0	0	3	5	1	1	18	High	2	3	1	6	2
0038	VILLIERS STREET (Johnston to Hardman)	2	5	0	1	3	0	1	1	13	Medium	3	4	4	11	4
0038	VILLIERS STREET(Hardman to Nevill)	0	5	0	0	3	0	1	1	10	Low	4	2	4	9	3
0038	VILLIERS STREET(Nevill to Hensman)	0	5	0	0	3	0	1	1	10	Low	4	3	2	9	3
0038	VILLIERS STREET (Hensman to Swain)	1	5	0	1	3	0	1	1	12	Medium	3	4	1	8	2
0071	WATT STREET	0	3	0	0	1	0	0	1	5	Very Low	5	4	5	14	5
0182	WATTLE STREET	0	2	0	0	0	0	0	1	3	Very Low	5	5	5	15	5
0141	WAYCOTT STREET	3	1	0	0	5	5	0	1	15	Medium	3	2	2	7	2
0121	WELLS STREET	5	3	0	0	3	5	0	1	17	High	2	1	2	5	1
0040	WINDJANA ROAD	1	0	0	1	3	5	0	1	11	Medium	3	1	2	6	2
0055	WODEHOUSE STREET (Ashley St to Gladstone St)	1	1	0	0	4	5	0	2	13	Medium	3	3	3	9	3
0055	WODEHOUSE STREET (Gladstone St to Derby Hwy)	4	2	0	0	3	5	0	2	16	High	2	1	2	5	1
0161	WOOLLYBUTT CORNER	0	2	0	0	2	0	0	1	5	Low	4	4	4	12	4
0128	YEEDA CLOSE	0	2	0	0	1	0	0	1	4	Very Low	5	3	4	12	4
0165	YURABI ROAD (SLK 0.00 – 0.50)	3	0	0	1	2	5	0	2	13	Medium	3	2	3	7	2

TOTAL SCORE	PRIORITY
3 – 5	1
6 – 8	2
9 – 10	3
11 – 12	4
13 - 15	5

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APPENDIX 3 – FORWARD WORKS PROGRAMME

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Road N°	Road Name	SLK From	SLK To	Width	Area m²	Priority	Description	Roads 2030 # Yes / No	Treatment	Comments	2024/25	2025/26	2026/27	2027/28	2028/29
218	Derby Airport Rd	0.44	1.50	6.00	6,960	1	Access Road	No	Reconstruct	Halfway down hill to end around carpark	\$550,000				
016	Geikie Gorge Rd	2.14	2.30	6.30	1,008	1	Local Distributor	Yes	Construct Concrete Floodway	Bungardi Creek	\$915,000				
037	Rowan St	0.00	0.51	8.20	4,182	1	Access Road	No	Reconstruct	Johnston St to west end of island	\$85,632				
044	Hardman St	0.35	0.48	11.20	1,456	3	Access Road	No	Reconstruct	Clarendon St to Rowan St	\$145,600				
	Elder St	0.00				2	Access Road	No	Recon and reseal	Clarendon to Rowan connection	\$300,000				
055	Wodehouse St	0.57	1.01	7.40	3,256	1	Access Road	No	Shoulder Recon and Reseal	Broome St to Derby Hwy	\$400,000				
045	Nevill St	0.00	0.13	8.20	1,066	2	Access Road	No	Reconstruct – dependant on treatment in 23/24	Villiers St to Loch St		\$160,000			
042	Johnston St	0.18	0.30	20-27	2,820	3	Access Road	No	reseal	Loch St to Clarendon St		\$40,000			
042	Johnston St	0.33	0.49	8.20	1,312	2	Access Road	No	Shoulder reconstruction and reseal	Clarendon St to Rowan St		\$118,080			
	Various Roads					1		Yes/No	Reseal, kerbing and footpath			\$509,600			
035	Clarendon St	1.09	1.38	11.4	3,366	2	Local Distributor	Yes	Reconstruct	Hensman St to Loch St		\$40,000			
016	Geikie Gorge Rd	0.00	2.14	6.30	13,482	1	Local Distributor	Yes	Reconstruct	Russ Rd intersection to Bungardi Creek			\$674,100		
016	Geikie Gorge Rd	8.63	9.40	6.30	4,851	1	Local Distributor	Yes	Reconstruct	West of National Park boundary grid			\$242,550		
120	Le Lievre St	0.00	0.10	7.40	740	2	Access Road	No	Reconstruct	Derby Hwy to Wells St, widen intersection Wells St, improve drainage runoff			\$250,000		
037	Rowan St	0.00	0.51	7.40	4,278	1	Access Road	No	Stormwater management	Reworking intersection with Johsnton st to deal stormwater and control water flow down the road			\$256,680		
	Various Roads					1		Yes/No	Reseal, kerbing and footpath				\$368,960		
016	Geikie Gorge Rd	2.30	4.33	6.30	16,128	1	Local Distributor	Yes	Reseal	Northeast of Bungardi Creek				\$650,000	
044	Hardman St	0.18	0.28	8.60	860	2	Access Road	No	Reseal	Loch St to Clarendon St				\$50,000	

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Roads 2030 Significant roads eligible for Main Roads WA Regional Road Group Road project funding, usually 2:1 Main Roads WA : Shire of Derby/West Kimberley

Single coat reseal Approximately \$15.00/m²

Asphalt overlay (excluding mob/demob) Approximately \$80.00/m²

Rehabilitation	Approximately \$40.00-\$50.00/m ²
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Reconstruction	Approximately \$80.00-\$100.00/m ²
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APPENDIX 4 – SERVICE LEVELS

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Key Performance Measure	Level of Service	Current Performance		Desired Performance		Actions Required to meet desired level of service	Resources Required	Responsibility
		Community Performance Measure	Technical Performance Measure	Community Performance Measure	Technical Performance Measure			
Condition	Sealed roads are well maintained, clean and have the right quality to serve their purpose	Customer maintenance requests	Reactive repairs as reported by customers or as sighted by SDWK personnel Renewed based on anecdotal condition and age	Majority of customers satisfied with overall condition of the road network, in terms of smooth ride Defects Register Created and Maintained Number of defects logged reducing Majority of customers satisfied with the response time to repair seals e.g. Potholes	Sealed network renewal intervention at condition 4 for all components Sealed network inspected and maintained within Maintenance Intervention Levels as per Sealed Road Management Plan Meeting target response times for repairs when implemented	Inspection, log and repair to specifications in Sealed Road Management Plan Analysis of logs to engineer solutions in problem areas. Include target response times for repairs in the Forward Works Programme.	Operational	Works Supervisors / Engineering Technical Officer / Manager Infrastructure Services
	Car parking well maintained, clean and to required standards of compliance	Customer maintenance requests	Maintain and renew to planning requirements and safety audits.	Majority of customers satisfied with the overall condition of the car parking provided Defects Register Created and Maintained Number of defects logged reducing Majority of customers satisfied with the response time to repairs to carpark defects e.g. Potholes	Carpark network renewal intervention at condition 4 for all components with <5% asset outside intervention point Carpark network inspected and maintained within Maintenance Intervention Levels contained within the Sealed Road Management Plan Meeting target response times for repairs	Asset register verified and responsibility for capital and maintenance works resolved with adjacent land owners. Inspection, log and repair to specifications in Sealed Road Management Plan Analysis of logs to engineer solutions in problem areas. Initiate target response times for repairs in the Civil Maintenance Program.	Operational	Works Supervisors / Engineering Technical Officer / Manager Infrastructure Services

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	Shared paths are multi use, well maintained, clean and to required standards of compliance	Customer maintenance requests	Maintain and renew to planning requirements and safety audits.	Majority of customers are satisfied with the overall quality and comfort of paths Defects Register Created and Maintained	Path network renewal intervention at condition 4 Path network is inspected and maintained within Maintenance Intervention Levels contained within the Sealed Road Management Plan	Inspection, log and repair to specifications in Sealed Road Management Plan Analysis of logs to engineer solutions in problem areas. Initiate target response times for repairs in the Sealed Road Management Plan.	Operational	Works Supervisors / Engineering Technical Officer / Manager Infrastructure Services
	Unsealed roads managed to minimise disruption to users while maintaining safe road condition	Customer maintenance requests	Grading and drainage chute maintenance as per Unsealed Road Management Plan	Majority of unsealed road users satisfied with road condition. Defects Register Created and Maintained Decrease in customer maintenance requests.	Unsealed network inspected and maintained within Maintenance Intervention Levels contained within the Sealed Road Management Plan	Inspection, log and repair to specifications in Sealed Road Management Plan Analysis of logs to engineer solutions in problem areas Include target response times for repairs in the Sealed Road Management Plan	Operational	Engineering Technical Officer / Manager Infrastructure Services
	Roadside drainage pits well maintained, intact and clear of debris	Customer maintenance requests	Not included in the Sealed Road Management Plan	Decrease in number of reported blockages Defects Register Created and Maintained	Roadside drainage pits maintained with Maintenance Intervention Levels contained within the Sealed Road Management Plan when implemented	Create specification for maintenance of drainage pits. Inspection, log and repair to this specification.	Operational	Works Supervisors / Engineering Technical Officer / Manager Infrastructure Services
Function	Efficient & reliably traversable network, with well distributed traffic throughout municipality	Customer Feedback	Reactive improvements as issues occur such as Blackspot. Road safety audit completed to support Blackspot application.	Majority of residents and businesses believe the network to be efficient and reliable. Monitor complaints received regarding traffic disruption due to road works.	Monitor traffic counts in RAMM using MetroCount. Implement specific improvements as traffic flows increase Record and Monitor MRWA data on Blackspot locations, and review RAV network routes	Create a program for traffic flow monitoring inclusive of recording into RAMM and using MetroCount. MetroCount training through RAMM II (WALGA)	Developer Contributions around new subdivisions for upgrade to surrounding road network.	Engineering Technical Officer / Manager Infrastructure Services

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	Traffic control systems are designed to improve traffic flow and community safety	Customer Feedback	MRWA Blackspot locations related to intersections	Majority of residents are satisfied that wait times at intersections are acceptable. Monitor complaints received regarding traffic disruption due to road works.	Implement specific improvements in next budget year at intersections where; Increase in traffic flow exceeds capacity of intersection design, Named as MRWA Blackspot or where Safety Audit indicates improvement is required.	Check criteria contained within 3 year capital works programme and annual budget when updated	Operational	Engineering Technical Officer / Manager Infrastructure Services
	Paths designed and managed for all users	Customer Feedback	All new paths are concrete and minimum 1.5m wide	Customer Satisfaction Survey	Increase width of paths to minimum 1.5m at renewal or earlier if funds allow. Add tactile tiles at intersections		Capital	Engineering Technical Officer / Manager Infrastructure Services
	Path connectivity to centres, schools, public transport stops and points of interest	Customer Feedback	Path 5 year future capital plan as budget allows	Integrate paths into the road and open space networks to increase connectivity	Increase new path network outside of new sub divisions as per Path Plan Construct paths within 12 months of majority of houses being constructed in new sub divisions.	Update future path plan to a 10 year projection and add to the GIS Review tender specifications for Shared Path Construction	Capacity of annual Shared path Construction Contractor be sufficient for increasing workload	Engineering Technical Officer / Manager Infrastructure Services
	Parking spaces are managed to ensure maximum access to CBD and Shire Facilities for all vehicle types.	Customer Feedback	Maintain planning requirements and safety audits.	Customer Satisfaction Survey	Increase public transport opportunities to reduce pressure on existing parking. Initiate other non-asset solutions to parking	Minimum size of standard parking bay to be 6.0 x 3.0m		Engineering Technical Officer / Manager Infrastructure Services
Cost/Affordability	To provide and manage the services in the most cost effective manner to the required level of service	Annual report to community on completed projects	Operational expenses within annual budget threshold Capital works delivered within budget threshold	Majority of community are satisfied that the transport network represent good value for money Capital projects in annual budget are completed on time and on budget	Record and analyse results of Resealing Programme Record and analyse results from Asphalt surfacing All capital works projects are selected based on defined prioritisation and economic criteria Operating expenditure managed in accordance with adopted budget	Investigate alternative bitumen options (Polymer Modified Bitumen etc) on renewal to improve surface life Investigate IT solution for road asset inspections including mobile application		Engineering Technical Officer / Manager Infrastructure Services

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Safety	The transport network feels safe to users relative to other similar networks	Customer feedback	Annual safety audits Blackspot program	Majority of the community are satisfied that the road environment is predictable and road	Include safety inspections annually in maintenance inspections	Add safety inspection to the Forward Works Programme	Operational	Engineering Technical Officer / Manager Infrastructure Services
	The path network feels safe to users relative to other similar networks	Customer feedback	Annual safety audits Insurance claims	Majority of the community are satisfied that the path network is well designed and safe	Access and Inclusion review of all standard designs Monitor insurance claims for cause of incident	Redesign of crossover and pram ramps Document, implement and review process for new designs Process for insurance information	Operational Budget allocation for training and Road Safety Audits	Engineering Technical Officer / Manager Infrastructure Services
	Blue & White (B&W) Directional Signs are clear, concise and easy to read by drivers	Customer feedback	Limit of 21 characters on signs Max of 6 B&W signs per intersection No B&W signs permitted at intersections in CBD	Majority of businesses are satisfied with the blue and white directional sign policy and its implementation	Limit of 21 characters on signs Max of 6 B&W signs per at intersection No B&W signs permitted in CBD	No Action	Operational	Engineering Technical Officer / Manager Infrastructure Services
	Traffic management at road works is best practice	Customer feedback		Majority of road users consider work sites to be safe to pass through	No crashes occur at work sites Traffic Management Plans are documented and implemented Traffic Management plans on contractor sites are assessed by qualified Shire Officer	Monitor incidents at work sites through OSH process	Operational	Engineering Technical Officer / Manager Infrastructure Services
	Safe driving education programs are well supported by the Shire		Publicity & promotion campaigns	Majority of community agree that road safety is promoted	Support a RoadWise project annually	Continued involvement on Derby RoadWise Committee	Funding grant	Director Technical & Development Services
	Adequate street lighting to enhance safety for road users and pedestrians through visibility and security	Customer feedback	Liveable Neighbourhoods standards being met in new subdivisions No improvement plan for older areas	Increase in perception of safety through customer survey Improved visibility on urban roads to Australian Standards	Staged improvement of residential lighting to Liveable Neighbourhoods standards	Audit and implementation plan for retrospective improvement of street lighting	Funding of joint project with Horizon Power	Director Technical & Development Services / Manager Infrastructure Services

APPENDIX 5 – DEFECT INTERVENTION LEVEL & RECTIFICATION TIME



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Defect And Intervention Level	Rectification Action	Maintenance Category / Response Time
Potholes Pothole ≥300mm diameter & ≥100mm depth	Patch potholes <1 m ² , in travelled path using bituminous and other appropriate materials to restore the riding surface to a smooth condition	Within 2 business days of customer complaint / report / notification
Depression / Wheel Rut / Dig-out / Crocodile Cracks Ruts or depression >50mm below the surrounding pavement surface; Area affected <5 m ²	Apply a regulating / levelling course of bituminous materials to depressed or rutted areas.	Within 5 business days of report / notification
Cracking All Cracks > 20mm width	Seal and fill cracks and joints using liquid bituminous sealants	Within 5 business days of report / notification
Tree Root Damage – When pavement is raised >150mm (as measured 2m from base of tree).	Ramping out displacement Permanent repair	Within 2 business days of notification Within 6 months of initial repair

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APPENDIX 6 – MAPS SHOWING LOCATION OF SHIRE OF DERBY/WEST KIMBERLEY SEALED ROAD NETWORK



Shire Sealed Roads – Map 1, Derby Townsite



Shire Sealed Roads – Map 2, Derby Jetty



Shire Sealed Roads – Map 3, Derby Airport & Hamlet Grove



Shire Sealed Roads – Map 4, Fitzroy Crossing Townsite

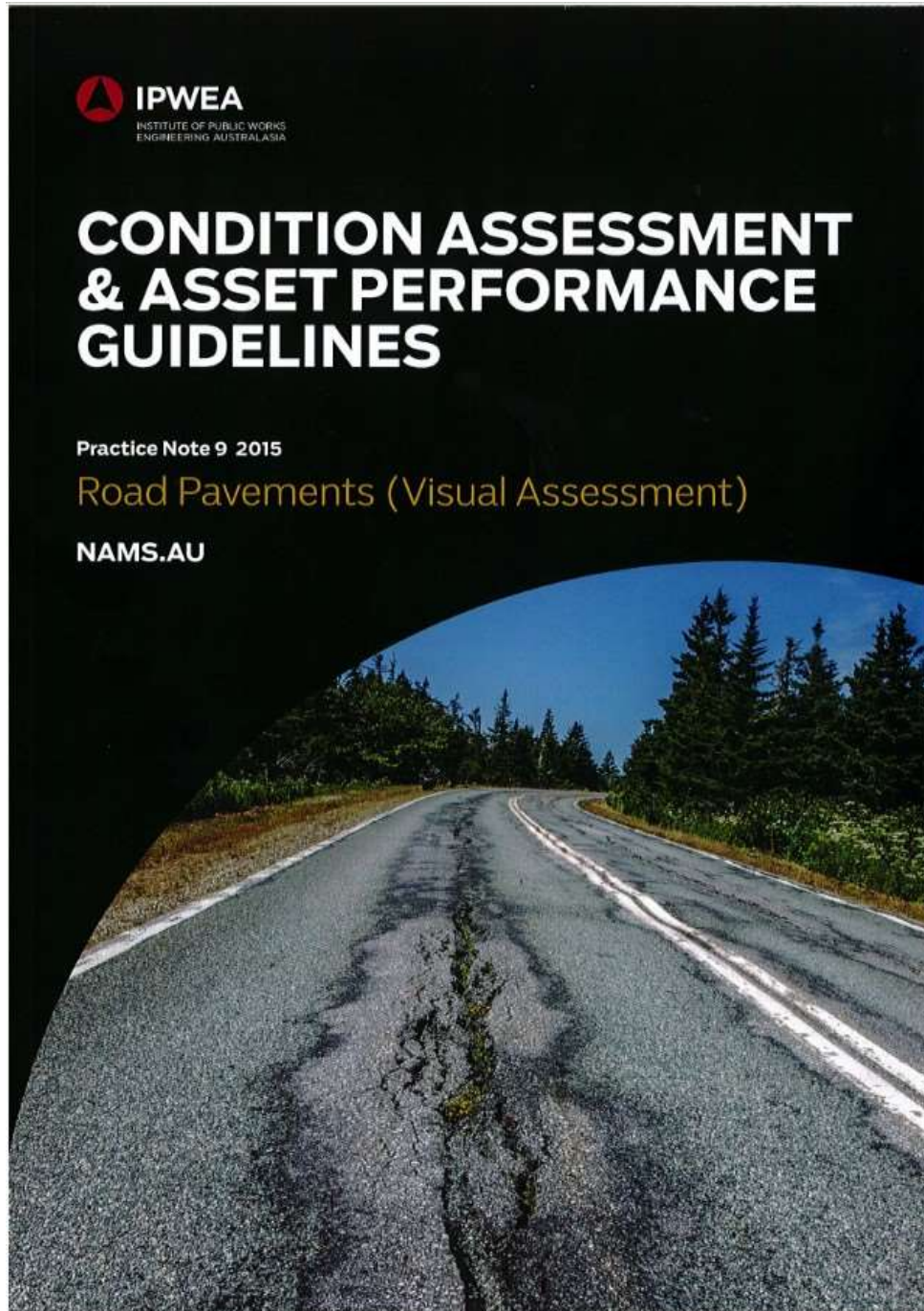


Shire Sealed Roads – Map 5, Geikie Gorge Rd / Russ Rd intersection showing communities’ private access roads



Shire Sealed Roads – Map 6, Camballin Area

APPENDIX 7 – VISUAL ASSESSMENT OF ROAD PAVEMENT MANUAL



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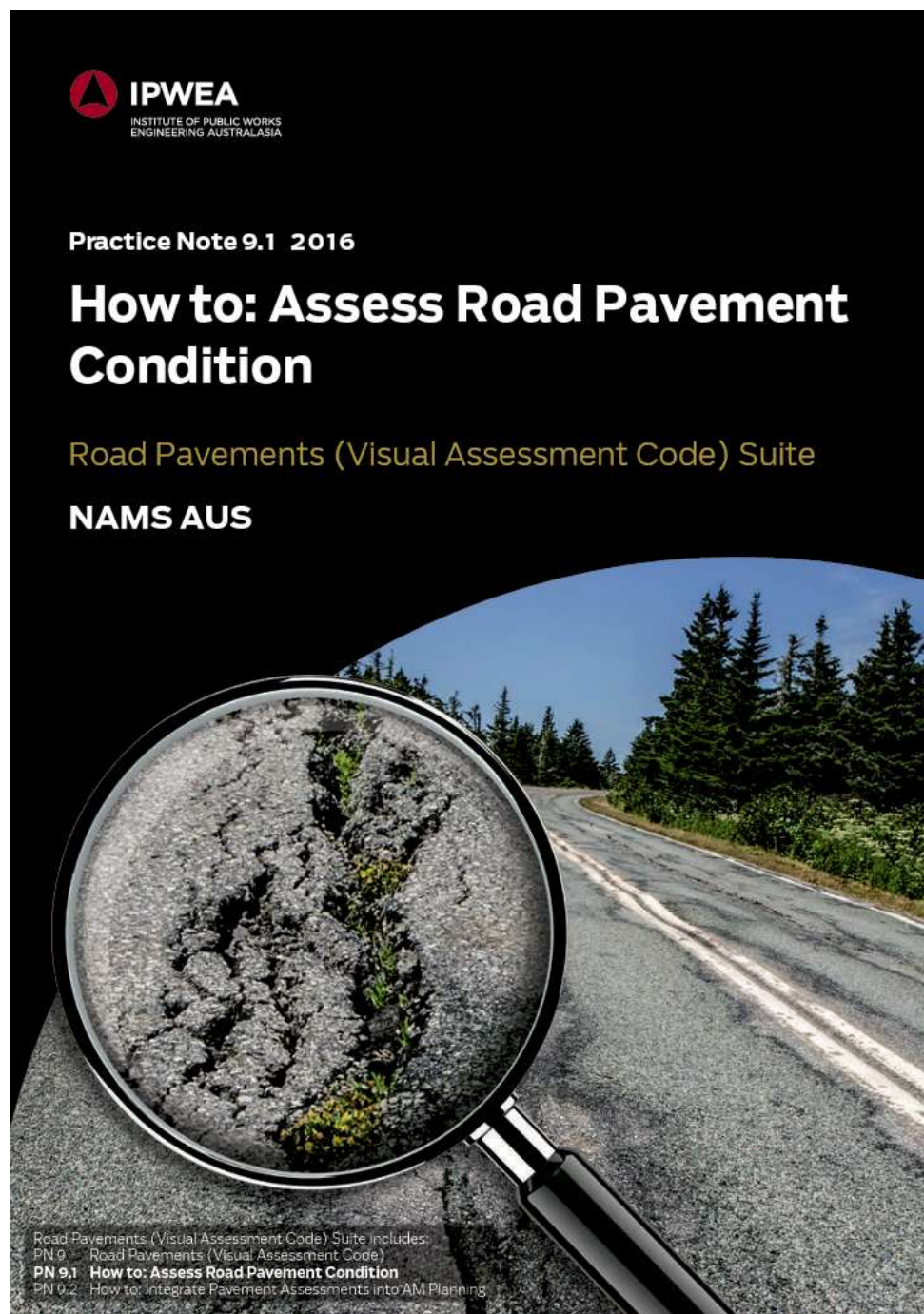
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APPENDIX 9 – SAMPLE PHOTOS - SEALED ROAD CONDITIONS



Crocodile Cracking, Granville St – Condition 5, Very Poor



Transverse Cracking, Wodehouse St – Condition 5, Very Poor



Block Cracking, Fitzroy St – Condition 3, Fair



Edge Break, Jetty Rd – Condition 4, Poor



Edge Drop Off, Rodgers St – Condition 4, Poor



Deformation (rutting), Jetty Rd – Condition 4, Poor



Ravelling (fretting), Curtin Access Rd – Condition 5, Very Poor



Stripping, Rowell Crt – Condition 5, Very Poor

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Potholing, Jetty Boat Ramp Access Road – Condition 5, Very Poor



Polishing, Short St – Condition 5, Very Poor



Flushing (bleeding), Jetty Boat Ramp Access Road – Condition 5, Very Poor



Deformation (shoving), Jetty Access Road – Condition 4, Poor

15 DEVELOPMENT SERVICES

Nil

16 COMMUNITY AND RECREATION SERVICES

16.1 COMMUNITY DEVELOPMENT GRANTS - GRANT GUIDELINES

File Number: GS/045/5

Author: Christie Mildenhall, Manager Community Services

Responsible Officer: Jess Karlsson, Executive Director of Operations and Strategic Development

Authority/Discretion: Executive

SUMMARY

This report is to provide Council with the amended Community Development Grant guidelines for endorsement as requested at the April Ordinary Council Meeting (OCM).

DISCLOSURE OF ANY INTEREST

Nil by Author or Responsible Officer.

BACKGROUND

At the April 2024 Ordinary Council Meeting Council considered a recommendation to make changes to the existing Community Development Grant Program to improve the administration of the program, as well as to better meet community needs. Changes made included;

- The establishment of a Community Grant Review Group consisting of the Shire President and two elected members to determine the outcome of funding applications.
- An increase in the frequency of grant applications being assessed, and
- The establishment of a new funding stream for individuals or organisations seeking funding support to participate in representative sport, recreation, arts, cultural or community events.

At the meeting, as per resolution six, Council directed the CEO to provide draft, updated funding guidelines for consideration at the May 2024 OCM.

RESOLUTION 54/24**Moved: Cr Geoff Haerewa****Seconded: Cr Kerrissa O'Meara****That Council by ABSOLUTE MAJORITY;**

1. **Delegates the determination of Community Grant applications to a subgroup of Council – “Community Grant Review Group” comprising of the President and 2 Councillors, being Cr Kerrissa O'Meara and Cr Wayne Foley;**
2. **Approves the Terms of Reference as guidelines for the Community Grants Review Group (CGRG) as per Attachment Two;**
3. **Approves increasing the frequency of Community Development Funding round assessments to be completed monthly, with applications closing on the last day of each month;**
4. **Approves adding to existing Shire Community Grants guidelines a funding scheme to support individuals and groups attending representative sport, recreation, arts, cultural or community events effective the commencement of the 2024/25 financial year;**
5. **Allocates a budget amount, in line with standard budget approval, to support individuals attending representative events, making the following funding levels available under the scheme, noting that once the annual budget is exhausted no further funding will be granted until the following financial year;**
 - a. **Regional level representation - \$500 (ex GST) per individual**
 - b. **State level representation - \$750 (ex GST) per individual**
 - c. **National level representation - \$1000 (ex GST) per individual**
6. **Directs the CEO to present to Council the draft updated funding guidelines, at the Ordinary Council Meeting of 30 May 2024.**

In Favour: Crs Peter McCumstie, Geoff Haerewa, Brett Angwin, Brian Ellison, Kerrissa O'Meara and Andrew Twaddle

Against: Nil

CARRIED 6/0 BY ABSOLUTE MAJORITY

STATUTORY ENVIRONMENT

Part 6 – Financial Management of the *Local Government Act 1995* applies to this report in that each year Council allocates an annual budget to donate to community organisations through the Community Funding Scheme.

POLICY IMPLICATIONS

Policy F19 – Community Funding Scheme provides guidance as to the provision of financial and non-monetary assistance to community groups and non-for-profit organisations by the Shire.

FINANCIAL IMPLICATIONS

The amount of money available to be distributed to community groups each year is allocated as part of Council's budgeting process. In the 2023/24 financial year \$40,000 was allocated for the Community Development Grants Program, with a further \$35,000 allocated for events stipulated during the budgeting process- namely the Derby and Fitzroy Crossing Rodeo events, Festivals in Derby and Fitzroy Crossing and the Mowanjum Festival.

At the April OCM Council resolved to establish a new funding stream to provide funding to individuals who have been chosen for representative teams or programs. This funding will come from a pool allocated as part of the annual budgeting process and once the funds are exhausted there will be no additional funding until the following financial year.

STRATEGIC IMPLICATIONS

GOAL	OUR PRIORITIES	WE WILL
1. Leadership and Governance	1.2 Capable, inclusive and effective organisation	1.2.2 Provide strong governance
2. Community	2.3 Vibrant and culturally rich communities	2.3.2 Facilitate and/ or contribute to community events, cultural activities and festivals
2. Community	2.4 Sustainable Communities	2.4.1 Support and assist volunteer, community and sporting groups
1. Leadership and Governance	1.2 Capable, inclusive and effective organisation	1.2.2 Provide strong governance

RISK MANAGEMENT CONSIDERATIONS

RISK	LIKELIHOOD	CONSEQUENCE	RISK ANALYSIS	MITIGATION
Community: Confusion about eligibility and consistency of funding provision	Likely	Minor	Medium	Ensure clear guidelines are endorsed by Council and adhered to in making funding decisions.
Financial: Potential for misuse of funding provided	Possible	Minor	Medium	Ensure clear guidelines are endorsed by Council and adhered to in making funding decisions.
Organisation's Operations: Inconsistency in funding decisions	Possible	Minor	Medium	Ensure clear guidelines are endorsed by Council and adhered to in making funding decisions.

CONSULTATION

Feedback which has informed the changes being made the Community Development grants program have been recommended following discussions with Council, officer involved in the grants program and feedback from applicants.

COMMENT

As per the Council resolution the Community Development Grants guidelines have been reviewed to reflect the decision made at the April OCM. To make the funding streamlines clearer and easier for potential applicants to understand separate guidelines have been developed for each of the separate funding streams.

The existing Community Development Grants program, which focuses on projects and events that enhance community wellbeing, are provided as attachment 1. These are largely the same as the existing guidelines with changes made in line with the Council resolution. Changes have been marked up for the purpose of this report, but will be removed if approved.

Attachment 2 provides the proposed guidelines for the Community Representative Grants. These guidelines follow the key principles of the Community Development Grants, however due to the intent of the grants significant changes have been made to the existing documents.

VOTING REQUIREMENT

Simple majority

ATTACHMENTS

1. **Community Development Grants Guidelines** [!\[\]\(b6d55d0b173caf9b2505126db01e6158_img.jpg\) !\[\]\(12811766810e4126d2bed4d8c0808e60_img.jpg\)](#)
2. **Community Representative Grants Program Guidelines** [!\[\]\(ef4c06c861a77cbd8cff5c2a4ca34233_img.jpg\) !\[\]\(80b05c8a80151a7cedd31bb12aa6add6_img.jpg\)](#)

RECOMMENDATION**That Council**

1. **Endorse the updated Community Development Grants guidelines as provided as Attachment 1 with the new guidelines to come into effect 1 July 2024.**
2. **Endorse the updated Community Representative Grants guidelines as provided as Attachment 2 with the new program to come into effect 1 July 2024.**



**Shire of Derby /
West Kimberley**

Community Grants Program Management Guidelines

Version 3.0- April 2024

 www.sdwk.wa.gov.au

About the Community Grants Program

The Shire understands the important role community groups and not-for-profit organisations play in our community and the value placed by the community on the programs, events, services and initiatives offered by these groups. Through the Community Grant Program, the Shire seeks to provide financial and non-financial support to the community organisations to deliver these projects.

The Community Grants Program has been designed to support community-based projects that provide clearly defined outcomes in line with the community priorities identified in the Shire's Strategic Community Plan.

Funding Limits

Funding requests are considered as part of a monthly competitive process and one-off funding contributions of up to \$5,000 (ex GST) will be considered for each project.

This management guideline provides detailed information about the Community Grants program.



Eligibility Guidelines

Eligible Organisations

Community grants are intended to support local community groups and not-for-profit organisations. This includes charities, sporting and recreational groups, community services organisations, professional and business associations, cultural and social societies.

In order to be eligible for funding the applicant must be one of the following types of organisations;

- An incorporated, not-for-profit community organisation.
- A registered charity.
- An Indigenous Corporation
- An unincorporated community group, whose application is being supported (auspiced) by an appropriate incorporated organisation (shared aims and common interests).

Where a grant is awarded to an organisation who is being auspiced by an incorporated organisation the responsibility for ensuring compliance with the grant conditions rests with the auspicings body.

Applications will not be considered from;

- Organisations that promote political, unethical or profit-making purposes.
- Organisations whose primary purpose is to promote religious beliefs or where people are excluded on religious grounds.
- Organisations whose main purpose is to fund raise.
- Government agencies.
- Commercial for-profit organisations and businesses.
- Individuals.

Priority is given to applicants who are based within the Shire's boundaries; however this does not preclude organisations based outside the Shire's boundary from applying so long as the activity is based in the Shire or there is demonstrated substantial benefit to the Shire's residents. Groups who have not received funding through the programs administered under the Shire's Community Funding Scheme policy in the previous financial year are also given priority.

To be eligible to receive funding organisations must include the ABN in their application or complete a Statement by Supplier form if they do not have an ABN.

Organisations who have not acquitted previous funding from the Shire of Derby / West Kimberley will not be eligible for funding until those acquittal requirements have been met.

Eligible Projects

Projects supported through the Community Grants Program should enhance community participation, wellbeing and have demonstrated wide community benefit. Additionally they should also align with community priorities as identified in the Shire's Strategic Community Plan. The application must clearly demonstrate defined community outcomes and long-term benefits to the community. A copy of the Shire's [Strategic Community Plan](#) is available on the Shires Website.

Projects may fall into areas such as arts and culture, education, sport and recreation, youth, seniors, health and welfare, tourism and not-for-profit business development. Grant money is available across a wide range of projects and services to ensure diversity of activities within the Shire.

The funded projects must be accessible, equitable and affordable to community members and must take place within the Shire of Derby / West Kimberley. Projects held outside of the Shire may be considered if the applicant can suitably demonstrate the involvement of Shire residents or if it promotes the Shire on a regional basis.

Examples of funding uses may include, but are not limited to;

- Costs incurred relating to delivering shows, exhibitions, festivals, open days and other events.
- Engagement of facilitators or services.
- Equipment purchases for the delivery of events and programs where it can be demonstrated that there is evidence the equipment is vital for the on-going viability or the quality of the service / program.
- Venue hire. Note- if funds are being used for the hire of a Shire owned / operated facility this will be given as in-kind donation rather than cash payment.
- Professional development and training – to provide learning opportunities for volunteers, officials and committee members.
- Obtaining Police Clearances and Working with Children Checks from project / event volunteers.
- Accessing Council resources – including facilities, personnel and equipment.

Funding cannot be used for;

- Projects which have already commenced or have been completed (retrospective funding).
- Cash prizes, awards or gifts.
- Recurrent projects.
- Operating expenses, eg: administrations costs, staff wages, and utilities.
- To service outstanding debts or loans.
- An individual's personal living, medical, education or travel expenses (note: travel expenses may be claimed where a person has been engaged specifically for the project, such as a facilitator, and the expenses relate to the delivery of that project)
- Activities or events that are the responsibility of a state or federal government.
- Purchasing or provision of alcohol, or the costs associated with meeting Liquor Licensing requirements.
- Political activities.
- Religious activities that could be perceived as being decisive.

Applications which can demonstrate a contribution from the applicant are preferred. The involvement of volunteers is encouraged.

Projects must be delivered within twelve (12) months of being notified the outcome of the application.

Funding applications for amounts higher than \$5,000.00 must be submitted via this process, however will be required to provide additional information demonstrating proportionate value to the community. Any larger funding proposals need to be approved by the Elected Members. Approval of larger funding proposals require a minimum of four (4) months' notice.

Funding Availability

Each financial year, through the ordinary budgeting process, Council will determine a pool of money to be made available for Community Grants program. Following the endorsement of the budget applications will be sought for Community Grants, in which funds of up to \$5,000 (ex GST) are available for each project. It should be noted that whilst an application is deemed successful they may not receive the full amount of funding requested.

When considering the amount of funding made available to an organisation other funding received from the Shire in that financial year will be considered and impact the amount of funding awarded.

Application Process

Submitting an application

Applications for Community Grants funding will be accepted throughout the year, with applications being assessed on a monthly basis.

Applications close on the last day of each month. Applications which are received after this closing date will be considered in the next available funding round. Applications must be submitted at least four (4) weeks prior to the project start date.

There is no set amount of funding each funding round. An annual pool of funding is allocated for the program each financial year. If the annual pool of funding is utilised before all funding rounds are complete then no further funding rounds will open for applications.

All applications must be submitted using the specified application form provided by the Shire of Derby / West Kimberley. Applications received that do not use this form will not be considered. All questions on the application form must be completed. Applications must clearly demonstrate how they achieve defined community outcomes and should demonstrate benefits to the community. Applications who do not address the criteria in their applications will not be considered.

Applicants must discuss their project with a member of the Community Development Team prior to submitting their application.

Assessment of applications

At the close of each round Shire officers will conduct an initial assessment of the applications and make recommendations to the Shire's Community Grants Review Group. The group, consisting of the Shire President (voting) and two Councilors as determined by Council (voting), supported by relevant officers (non-voting) will then make a final determination on the outcome of the application.

In accordance with the *Local Government Act 1995* Section 5.60A and Section 5.60B any Councillor or Officer with a financial or proximity interest in an application must declare their interest and exclude themselves from the decision-making process for that application.

All applicants will be notified of the outcome of their application in writing as soon as practicable. Where an application has been unsuccessful feedback will be provided to the applicant by the Community Development Team.

Grant Claim and Variation

Successful applicants will receive a letter confirming the grant amount, the purpose for which the funding is to be used and any other conditions relating to the grant. Applicants will be asked to sign an acknowledgement form accepting the grant and acknowledging the conditions under which the grant is provided.

Grants must be claimed within two months of being advised the outcome of the application. The grant must be expended within twelve months of being notified of the outcome of the application. Funds not claimed or utilised within this period will be forfeited and where payment has been made the unused funds must be returned to the Shire of Derby / West Kimberley.

Requests to vary or make a change to the proposed use of the grant funds must be made in writing for the consideration of the Executive Director Operations and Strategic Development. Significant changes in the way funds are being used may be referred to the Community Grants Review Group. The applicant must also advise of any significant changes in the aims and objectives or management structure of the organisation or group.

Grant Acquittal

All grant recipients are required to acquit their grant within two months of the project completion date. Acquittals must be submitted on the designated form. Supporting documentation, such as photographs

and videos, are strongly encouraged to accompany the acquittal form. Applicants will be requested to provide evidence as to how the funds were used, an evaluation of the project, evidence of the Shire's contribution being acknowledged and evidence of other grant conditions being met.

Failure to acquit the grant will result in the organisation being ineligible for future funding from the Shire of Derby / West Kimberley until such time as the acquittal has been completed.

Where funds have not been expedited in accordance with the grant application, permission to vary the use of funding has not been obtained or the grant not acquitted the Shire of Derby / West Kimberley reserves the right to request the return of allocated funds.

Promotional Activities

Promotion of funded activities

Applicants are strongly encouraged to consider how funded activities are promoted to ensure maximum reach to the community. The Shire will assist in the promotion of activities which have been funded through the Community Grants program, but should not be the sole promotional strategy.

The Shire will use funded projects to promote the Community Funding Scheme. This includes, but is not limited to, making information about funded projects available via the Shire website.

Acknowledgement of the Shire of Derby / West Kimberley's contribution

The Shire of Derby / West Kimberley must be acknowledged as contributing to the funded activity. To assist in this successful applicants will be provided with the Shire's logo along with information about the required use of the logo. Applicants will also have access to Shire banners where appropriate and available.

Document Control

Adoption of the Management Guideline

Document Control Box							
Document Responsibilities:							
Owner:	Manager Community Development		Owner Unit:	Business Operations and Strategic Development			
Reviewer:	Manager Community Development		Decision Maker:	Council			
Compliance Requirements:							
Legislation:	NA						
Industry:	NA						
Organisational:	Council Policy No. F19 - Community Funding Scheme Strategic Community Plan Code of Conduct						
Document Management:							
Risk Rating:	Low	Review Frequency:	Annual	Next Due:	2023	Records Ref:	TBA
Version #	Decision Reference:		Synopsis:				
1.	07/09/2020- 168/20		New guidelines draft				
2.	29/09/2022 – 124/22		Guidelines updated to reflect program changes				
3.	TBA		Guidelines updated to reflect program changes				



**Shire of Derby /
West Kimberley**

Community Representative Grants Program Guidelines

Version 1.0- May 2024

 www.sdwk.wa.gov.au

About the Community Representative Grants

The Community Representative Grants helps support individuals or community-based organisations who have been selected to represent the Shire of Derby / West Kimberley Local Government Area in regional, state, national or international competitions or activities. Representation can occur across many fields, including sports, arts, culture, community, or training activities.

This management guideline provides detailed information about the Community Grants program.

Eligibility Guidelines

Eligible Applicants

Applications can be made by an individual or by an organisation on behalf of several individuals from the same organisation who are representing the Shire of Derby / West Kimberley local government area at a regional, state, national or international competition, event, or conference. In the case of the individual selected being under 18 years of age the application must be submitted by their parent / guardian.

The individuals who are recipients of the funding must reside within the Shire of Derby / West Kimberley local government area.

Eligible Activities

The applicant must have been selected by a recognised body to participate in a regional, state, national or international event in their chosen area of interest (for example sports, arts, culture, community or training)

Funding can be used as a contribution towards;

- the cost of travel to the event,
- accommodation, and / or
- participation / registration fees.

Ineligible Activities

Funding cannot be used for;

- retrospective costs (activities that have already commenced prior to the grant being submitted),
- participation in commercially based activities,
- events or activities which may be viewed as promoting political, unethical or profit-making purposes.
- Events or activities where the primary purpose is to promote religious beliefs or where people are excluded on religious grounds.

Funding applications for amounts higher than \$5,000.00 must be submitted via the same process outlined in these guidelines, however applications will be required to provide additional information demonstrating the proportionate value to the community. Any larger funding proposals need to be approved by Council at an Ordinary or Special Council meeting. Approval of larger funding requires four (4) months' notice.

Funding Availability and Limits

The level of funding available varies depending on the nature of the event being attended, and is as follows;

- Regional level representation \$500 (ex GST) per individual*
- State level representation - \$750 (ex GST) per individual*
- National level representation - \$1,000 (ex GST) per individual*

**Capped at \$5,000 (ex GST) per annum per sporting club / organisation even if there are more than five people participating in the representative event.*

***Capped at \$1,500 (ex GST) per annum per individual, not affiliated with a club/organisation.*

Examples of funding limits

Example 1 – individual applicant who is a club member:

Bob (he/him) represents a sporting club based within the Shire's boundaries. He has been selected to attend the State Championship in Perth.

- Bob is eligible for a contribution of up to \$750 (ex GST) for this competition.
- Bob's club is still eligible for up to \$4,250 (ex GST) for the rest of the financial year.

Example 2 – Individual with no affiliation with a club:

Toni (she/her) has been selected in the Australian Youth Ambassadors program. She is to attend a week-long forum in Canberra.

- Toni is eligible for \$1,000 (ex GST) for this forum.
- Toni can access an additional \$500 (ex GST) for the remainder of the financial year.

Example 3 – Team application

Mary (she/her) is the coach of a team of nine players. Her team has been selected for the national championships.

- Mary's team is eligible for a contribution of up to \$5,000 (ex GST) for this championship.
- Mary's club is not eligible for any additional funding for the rest of the financial year.
- Mary's Club could apply for additional funding from Council, however, would require four months' notice of the request and provide additional information to demonstrate the proportional community benefit.

Example 4: Club or Organisation application:

The Boabs Club are attending the North-West Championships held in a town in the Pilbara. The club will be represented by 15 participants who will compete in individual and team events.

- Whilst each participant is eligible for \$500 (ex GST) the Club can only claim a maximum of \$5000 (ex GST) due to the cap.
- The club could apply for additional funding from Council, however would require four months' notice of the request and provide additional information to demonstrate the proportional community benefit.
- The club is not eligible for any additional funding that financial year.

Funding received from the Shire through other funding programs may be considered and may impact the amount of funding awarded.

The Council will determine the total pool of money available for the Community Representative Grants and other grants programs each budget year, through the annual budgeting process. Once the funding pool for the budget year is exhausted, there will be no funding available until the next budget year.

Application Process

Submitting an application

Applications for Community Representative Grants funding will be accepted throughout the year, with applications being assessed monthly until the annual allocation is exhausted.

Applications close on the last day of each month. Applications which are received after this closing date will be considered in the next available funding round.

All applications must be submitted using the specified application form provided by the Shire of Derby / West Kimberley. Applications received that do not use this form will not be considered. All questions on

the application form must be completed. Documentation evidencing the selection must be provided with the application.

Assessment of applications

At the close of each round Shire officers will conduct an initial assessment of the applications and make recommendations to the Shire's Community Grant Review Group. The group, consisting of the Shire President (voting) and two Councilors as determined by Council (voting) supported by relevant officers (non-voting), will then make a final determination on the outcome of the application.

In accordance with the *Local Government Act 1995* Section 5.60A and Section 5.60B any Councillor or Officer with a financial or proximity interest in an application must declare their interest and exclude themselves from the decision-making process for that application.

All applicants will be notified of their application's outcome in writing as soon as possible. Where an application has been unsuccessful, the Community Development Team will provide feedback to the applicant.

Grant Claim and Variation

Successful applicants will receive a letter confirming the grant amount, the purpose for which the funding is to be used and any other conditions relating to the grant. Applicants will be asked to sign an acknowledgement form accepting the grant and acknowledging the conditions under which the grant is provided.

Grants must be claimed within two months of being advised of the outcome of the application. The grant must be expended within twelve months of being notified of the outcome of the application. Funds not claimed or utilised within this period will be forfeited and where payment has been made the unused funds must be returned to the Shire of Derby / West Kimberley.

Requests to vary or make a change to the proposed use of the grant funds must be made in writing for the consideration of the Executive Director of Operations and Strategic Development. Significant changes in the way funds are being used will be referred to the Community Grants Review Group for consideration.

Unsuccessful applicants will also be advised in writing, with feedback being provided on why their application was unsuccessful.

Grant Acquittal

All grant recipients are required to acquit their grant within two months of the project completion date. Acquittals must be submitted on the designated form. Supporting documentation, such as evidence of the use and expenditure of the grant, will be requested.

Where funds have not been expended in accordance with the grant application, permission to vary the use of funding has not been obtained or the grant was not acquitted the Shire of Derby / West Kimberley reserves the right to request the return of allocated funds.

Failure to acquit the grant will result in the individual or organisation being ineligible for future funding from the Shire of Derby / West Kimberley until such time as the acquittal has been completed.

Promotional Activities

Acknowledgement of the Shire of Derby / West Kimberley's contribution

The Shire of Derby / West Kimberley should be acknowledged as contributing to the funded activity where possible. To assist successful applicants the Shire's logo and information about its required use will be provided.

Promotion of funded activities

The Shire may use successful applicants' stories to promote the Community Representative Grants and the Community Funding Scheme. This includes making information about funded projects available via the Shire website. Successful applicants will be asked to sign a media release at the time of accepting the funding.

Document Control

Adoption of the Management Guideline

Document Control Box							
Document Responsibilities:							
Owner:	Manager Community Development		Owner Unit:	Business	Operations and Strategic Development		
Reviewer:	Manager Community Development		Decision Maker:		Council		
Compliance Requirements:							
Legislation:	NA						
Industry:	NA						
Organisational:	Council Policy No. F19 - Community Funding Scheme Strategic Community Plan Code of Conduct						
Document Management:							
Risk Rating:	Low	Review Frequency:	Annual	Next Due:	2023	Records Ref:	TBA
Version #	Decision Reference:		Synopsis:				
1.	TBA – Date and Decision Number		New guidelines drafted and endorsed by Council				
2.							
3.							

16.2 REQUEST FOR FUNDING - DERBY NETBALL ASSOCIATION INC.**File Number:** GS/045/5**Author:** Christie Mildenhall, Manager Community Services**Responsible Officer:** Jess Karlsson, Executive Director of Operations and Strategic Development**Authority/Discretion:** Executive**SUMMARY**

This report provides Council with information relating to two funding requests received from the Derby Netball Association Inc (DNA). These requests do not fit within the current funding programs.

DISCLOSURE OF ANY INTEREST

Nil by Author and Responsible Officer.

BACKGROUND

The Derby Netball Association Inc is a community-based sporting organisation, operating from the Derby Recreation Centre under one of the Shire's User Agreements. It's activities primarily run during the dry season months. In 2023 the Association had over 80 members of all ages who participated in both playing and volunteer capacities.

Each year Netball WA, the State Sporting Association, runs the North-West Championship which attracts representative teams from associations across the Pilbara and Kimberley Regions. The 2024 Championships are being held in Karratha during the June school holidays.

Following several requests from organisations to support members attending representative events Council endorsed a recommendation at the April Ordinary Council Meeting to allocate set funding amounts to assist individuals participating at various representative levels. This scheme was to commence from 1 July 2024. Participation for Regional Representation was set at \$500 per person. Council sought clarification on the maximum amount which could be provided to an organisations and request guidelines were referred back to Council in a separate report at the meeting.

STATUTORY ENVIRONMENT

Part 6 – Financial Management of the *Local Government Act 1995* applies to this report in that each year Council allocates an annual budget to donate to community organisations through the Community Funding Scheme (6.2).

POLICY IMPLICATIONS

Policy F19 – Community Funding Scheme provides guidance as to the provision of financial and non-monetary assistance to community groups and not-for-profit organisations by the Shire.

Funding is generally distributed through the Community Development Grants program, where grants of up to \$5,000 can be awarded to Community groups. However, this sponsorship was deemed ineligible for the Community Grants Program due to the nature of the intended expenses, the amount being requested and the timeframe the outcome is required in. The policy stipulates

that funding request received which are not eligible for the grants programs are to be presented to Council for consideration.

FINANCIAL IMPLICATIONS

A budget of \$40,000 has been allocated to the Community Development Grants and other specified community events for the 2023/24 financial year budget. There is currently \$14,170 available for distribution, with three funding rounds of the Community Development Grants remaining for the financial year. Derby Netball Association is requesting a maximum amount of \$12,279.09 (ex GST) and can therefore be allocated within the current financial years' budget.

STRATEGIC IMPLICATIONS

GOAL	OUR PRIORITIES	WE WILL
2. Community	2.2 Healthy Communities	2.2.2 Facilitate a range of accessible sporting and recreational activities
2. Community	2.4 Sustainable Communities	2.4.1 Support and assist volunteer, community and sporting groups

RISK MANAGEMENT CONSIDERATIONS

RISK	LIKELIHOOD	CONSEQUENCE	RISK ANALYSIS	MITIGATION
Financial: Potential for misuse of funding	Likely	Minor	Low	Normal requirements of acquittal will be applied to this funding.
Reputation: Public perception of Shire if funding is denied	Possible	Moderate	Medium	Council to provide funding as requested.

CONSULTATION

Consultation was not deemed necessary.

COMMENT

The Derby Netball Association has submitted two requests for funding / sponsorship for consideration by Council;

Sponsorship Request for the 17 and under representative to attend the North-West Regional Championships.

The North-West Regional Championships are an annual carnival held by Netball WA where the nine regional associations in the Pilbara and Kimberley play against each other in a weekend carnival. This allows individuals selected for each the representative teams to experience playing a higher level of netball. The carnival also facilitates the mentoring of umpires and those who are seeking umpiring qualifications are able to undertake their 'badging' assessments. Similar events are replicated in each of the netball regions around the state. This year's event is being held in Karratha from Friday, 14 June to Sunday, 17 June.

In 2024 the Association is seeking to send a 17 and Under Representative team. This team will consist of 12 players, a coach, umpire and team manager. It is expected that 12 of the 15 will be school age.

In previous years the Derby Netball Association has heavily subsidised the costs for player to participate in the carnival, however now finds itself in the financial situation where it is unable to do this. As a result, the Association is requesting a cash donation of \$7,279.09 (ex GST) to cover travel, accommodation, food, uniform and registration fees. The Association will provide the equipment required (balls, whistles etc).

Under the new funding stream endorsed by Council at the April Ordinary Council meeting, noting this new program does not commence until the new financial year and Council is to consider the program guidelines as noted in the background, this activity would be likely to qualify for funding of \$500 per person. Actual cost of attendance is \$485.27 per person.

2024 Seasonal Sponsorship

The Association is also seeking seasonal sponsors to support the Association and the various programs run. In 2024 the Association is focussing on;

- **Investing** in more opportunities for Junior Development and Talent Identification (TID), leading into pathways to higher levels of netball for young girls. This will also involve investing in our Net-Set-Go program to cater for younger participants outside of the TID age-range.
- **Increasing** levels of senior engagement, by prompting our local competition to attract more participants.
- **Improving** development of association official, specifically umpires and coaches.

A range of packages are being offered as summarised below;

Sponsorship Type	Platinum Sponsor \$5,000+	Gold Sponsor \$2,000+	Silver Sponsor \$1,000+	Bronze Sponsor < \$1,000
Announcement of sponsorship on social media	x	x	x	x
Announcement of sponsorship at association events (presentation nights etc.)	x	x	x	x
Banners displayed on club game nights	x	x	x	
Logo on association merchandise, including polo's	x	x		
Naming recognition of awards/trophy	x			

The Shire does not currently have a 'Sponsorship' program, beyond event sponsorship identified during the budgeting process. The nature of the programs being offered by the Association fit within the intent of the Community Development Grants program and should there have been sufficient time it is likely an application could have been developed that would have met the criteria.

In recent years there has not been precedent for the Shire sponsoring sporting organisations, of which there are currently around 16 active groups, for their general operations. All sponsorship has been related to a specific event.

VOTING REQUIREMENT

Simple majority

ATTACHMENTS

1. **Funding Request - North-West Regional Championships** [↓](#) 
2. **Sponsorship Letter - Derby Netball Association** [↓](#) 

RECOMMENDATION

That Council:

1. **Endorses a contribution of \$5,000 (ex GST) to the Derby Netball Association to assist meet the costs for the 17 and Under representative team to attend the North-West Regional Championships in Karratha in June 2024; and**
2. **Declines the request for Seasonal Sponsorship by the 2024 Derby Netball Association.**



DERBY NETBALL ASSOCIATION

derbynetballassoc@gmail.com

PO Box 1187

Derby WA 6728

ABN: 74 446 011 877

Date: 19th April 2024

Att: Members of Council

Shire of Derby/West Kimberley
30 Loch Street, Derby WA 6728

RE: REQUEST FOR SPONSORSHIP TO SUPPORT JUNIOR NETBALL TEAM

Dear Council,

I am writing to you on behalf of Derby Netball Association (The Association) who would like to request financial support from your organisation.

We are seeking \$7279.09 (excl. GST) in the type of a cash donation to support our 17-and-Under Junior Representative team to attend the 2024 North West Regional Championships.

The North West Regional Championships is an annual netball competition hosted by State Sporting Body, Netball WA, across various location within the Northern regional of Western Australia. The competition sees participants from nine netball association throughout the Kimberley and Pilbara come together for a weekend of competitive netball.

This year the event will be hosted in Karratha from Friday 14th June – Sunday 17th June 2024. The Association intend to send a 17-and-Under Junior Representative team to the competition, along with coaching, managing and umpiring volunteers as required as part of team registration.

The event provides opportunity for both athletes to compete at a higher level of match play which is often not available within our association. It also provides a platform for regional coaches and umpires to be mentored and accredited by industry professionals who travel to the event from metro areas.

The Association has been involved in the competition for many years but has recently found it difficult to attend due to various factors, such as volunteer capacity and financial implications. Last year The Association supported our junior and senior participants by heavily subsidising the cost in order to make it accessible and affordable to those involved.

Unfortunately, The Association is currently not in the financial position to independently support this year, however we believe that attending the event will play a key part in our endeavour to attract more junior participants to our association. Due to the target group of participants being students who are often low-income earners, we are seeking to have the cost fully subsidised to allow them to attend.



DERBY NETBALL ASSOCIATION

derbynetballassoc@gmail.com

PO Box 1187

Derby WA 6728

ABN: 74 446 011 877

If successful, funding will be used to contribute to essential cost, including travel and accommodation. I have attached a copy of a brief budget outlining our required expenses. The Shire would receive appropriate recognition for their contribution as a Platinum Sponsor to align with our 2024 Sponsorship Proposal. Please see attached for further information. In addition, The Shire would further be recognised as the Team Sponsor for the 17-and-Under Junior Representative team.

This proposal comes just 8-weeks before the event, hence why I hope that you are still able to consider our request.

This opportunity is important to us as we believe that it will attract junior participants to our association, as well as retain our current junior participants during their transition into senior netball. It will also help us to attract additional volunteers who are interested in supporting local junior netball activities.

Should you require any additional information, or wish to discuss this proposal further, please do not hesitate to contact me on 0456 677 627 or via email at derbynetballassoc@gmail.com (and parismillar03@hotmail.com) .

I look forward to hearing from you.

Kind regards,

Paris Millar
President



DERBY NETBALL ASSOCIATION

derbynetballassoc@gmail.com

To whom it may concern,

RE: 2024 Seasonal Sponsorship

Derby Netball Association is preparing for an exciting season in 2024. We are reaching out to you as a potential sponsor for the season.

The Association has been running for over 40 years and has attracted a diverse demographic of women and girls of all ages. With over 80 registered players and officials in 2023, we have seen members participate in both player and volunteer roles. This year we will again be working to see netball have a larger presence in the community, and for the years to come.

This year we will be striving to further develop our association by;

- **Investing** in more opportunities for Junior Development and Talent Identification (TID), leading into pathways to higher levels of netball for young girls. This will also involve investing in our Net-Set-Go program to cater for younger participants outside of the TID age-range.
- **Increasing** levels of senior engagement, by prompting our local competition to attract more participants.
- **Improving** development of association official, specifically umpires and coaches.

Should you wish to be a sponsor of the Derby Netball Association for the 2024 season, you can be provided with the below levels of recognition.

Sponsorship Type	Platinum Sponsor \$5,000+	Gold Sponsor \$2,000+	Silver Sponsor \$1,000+	Bronze Sponsor < \$1,000
Announcement of sponsorship on social media	x	x	x	x
Announcement of sponsorship at association events (presentation nights etc.)	x	x	x	x
Banners displayed on club game nights	x	x	x	
Logo on association merchandise, including polo's	x	x		
Naming recognition of awards/trophy	x			

Any amount of contribution and support would be greatly appreciated by our association. If you have any questions at all please contact our Treasurer Wayne Neate at derbynetballassoc@gmail.com or via phone on 0418 922 415

We look forward to hearing from you.

Kind regards,
Paris Millar
 President

16.3 REQUEST FOR SUPPORT - NYIKINA TRADITIONAL OWNER CULTURAL GATHERING**File Number:** GS/045/5**Author:** Christie Mildenhall, Manager Community Services**Responsible Officer:** Jess Karlsson, Executive Director of Operations and Strategic Development**Authority/Discretion:** Executive**SUMMARY**

The report is to consider a request on behalf of the Fraser family group for support for their upcoming Nyikina Traditional Owner Cultural Gathering which is planned for the descendants of Yoolya (Fulentius) and Phillipena Fraser to be held in the West Kimberley in July 2024.

The Shire's *Policy F19 – Community Funding Scheme* states that funding can only be supplied to not-for-profit or community organizations. Unfortunately, the applicant does not qualify under these categories, as it is classified as a family group rather than a formal not-for-profit or community organization.

Officers base their recommendation to decline the request on this basis.

It is however noted that the Fraser family group is able to access facility hire costs at a subsidised rate.

DISCLOSURE OF ANY INTEREST

Nil by Author or Authoriser

BACKGROUND

Representatives of the Fraser family have requested in-kind and financial support for a planned gathering of the descendants of Yoolya (Fulentius) Fraser and Phillipena Fraser (nee Melycan).

Fulentius Fraser¹

Born in 1899 on Liveringa Station, Yoolya was the son of Wadadarl (Brumby), a full descent Nyikina woman, and Percival (Percy) Rose, a non-Indigenous stockman. Age 10 he became part of the stolen generation and spent time in a number of places throughout the Kimberley including the Drysdale River and Beagle Bay missions. Whilst at Drysdale he was baptized a Catholic and renamed Fulgentius. It was here he began undertaking evangelistic work introducing Aboriginal people the Catholicism without pressure.

In 1919 Fulgentius married Phillipena Melycan. They had eight children together (seven girls and one boy). Fulgentius also had another daughter during his droving days in Meekathara. During the 1930's a lack of money and work opportunities in Beagle Bay led Fulgentius to turn to pastoralism and he spent time on stations across the Kimberley and Pilbara, including Myroodah and Liveringa. A work accident saw him unable to continue working as a stockman so he and his family move to Derby where he continued evangelistic work.

¹ Australian Dictionary of Biography, Australian National University, <https://adb.anu.edu.au/biography/fraser-yoolyafulentius--30055> (accessed 3/05/2024)

Fulgentius died in 1967 and is buried at the Derby Pioneer cemetery.

STATUTORY ENVIRONMENT

Part 6 – Financial Management of the *Local Government Act 1995* applies to this report in that each year Council allocates an annual budget to donate to community organisations through the Community Funding Scheme (6.2).

Section 6.12(1)(b) grants Council the power to waive or grant concession in relation to any amount of money.

POLICY IMPLICATIONS

Policy F19 – Community Funding Scheme provides guidance as to the donation of financial and non-monetary assistance to community groups and not-for-profit organisations by the Shire. The applicant in this instance is not a recognised community-based organisation.

Activities funded through the Community Funding Scheme must address identified community priorities as outlined in the Shire's Strategic Community Plan, and meet a number of criteria in order to qualify.

The policy stipulates that funding request received which are not eligible for the grants programs are to be presented to Council for consideration. Further notes from the officers' assessment is provided within the Comment section of this report.

FINANCIAL IMPLICATIONS

A budget of \$40,000 has been allocated to the Community Development Grants and other specified community events for the 2023/34 financial year budget. There is currently \$14,170 available for distribution, with no further funding rounds of the Community Development Grants remaining for the financial year. There is however another request for financial support to be considered at the May 2024 Council meeting.

STRATEGIC IMPLICATIONS

GOAL	OUR PRIORITIES	WE WILL
2. Community	2.3 Vibrant and culturally rich communities	2.3.2 Facilitate and/ or contribute to community events, cultural activities and festivals
2. Community	2.3 Vibrant and culturally rich communities	2.3.3 Record, recognise, preserve and celebrate the district's culture, history and heritage

RISK MANAGEMENT CONSIDERATIONS

RISK	LIKELIHOOD	CONSEQUENCE	RISK ANALYSIS	MITIGATION
Financial: Potential for misuse of Shire funds, or non-compliance with	Possible	Minor	Low	Ensure normal acquittal processes are followed if funding provided. Ensure funds are granted

appropriate protocols – as this is a request from an individual family, not an organisation.				to an organisation or individuals are auspiced by an organisation.
Reputation: Public perception of how the Shire is managing it's community grants program funding.	Possible	Moderate	Medium	There is a risk if this funding is provided that the Shire is perceived not to be complying with their own funding program guidelines. Council to provide clear justification to applicant outlining their decision.

CONSULTATION

Further information was sought from the applicant regarding their request. This additional information is included as attachment two.

COMMENT

Request for funding

Madison Prince has submitted a request on behalf of the Fraser family for support for their upcoming Nyikina Traditional Owner Cultural Gathering which is taking place in July 2024. Details of the request are provided as attachments one and two.

The five-day gathering aims to bring together descendants of Fulgentius and Phillipena Fraser from around the world to reconnect with their cultural heritage, traditions and ancestral lands. The event will be held between Broome, Derby and Beagle Bay and will include visits to significant sites connected to the family, such as Yeeda Station, Camballin, Myroodah Station and Gee Gully Crossing.

There are 80 confirmed participants, with a target of 100 attendees. The budget breakdown provided in attachment two suggests the majority of the participants attending will be travelling from outside of the Shire boundaries to attend with travel costs budgeted for 62 people (not including the two families travelling from Fitzroy Crossing).

The organisers of the event have identified two main challenges in delivering this event;

1. Cost - the remote location has meant it is an expensive project, both for people attending from overseas, but also the basic operational cost of delivering the event. The project is estimated to cost \$93,755.00 (full budget provided in Attachment 2). Attendees will be travelling from overseas, interstate and from throughout Western Australia.
2. Tight timeframe – there is a sense of urgency to hold this event soon. Many of their Elders have passed, leaving only one remaining Matriarch. She is currently battling chronic illnesses and it is her wish to pass on her knowledge during her lifetime.

These challenges are the reason support is being requested from a number of organisations, including the Shire. Support requested specifically from the Shire includes;

- In-kind use of the Derby Civic Centre on Thursday 4 July 2024. Value \$270.

- Cash donation of \$4,945 towards catering costs. Catering to be purchased from Jila Gallery Café and Rusty's Bakery.

In return for the Shire's support organisers proposed the following acknowledgement would be provided;

- Acknowledge the Shire's support publicly.
- Include physical branding at the events.
- Social media acknowledgements.
- Provide a Partner Pack to the Shire post gathering.
- Donation of books to the local library and schools.

Officers Assessment

Requests for funding through the Shire's Community Funding Scheme are required to meet eligibility criteria as per the policy. Non-confirming applications may be referred to Council for consideration as in this instance.

Firstly, this request was deemed ineligible for the Community Grants Program when considered against the policy criteria for reasons including;

- Timeframe - There is insufficient time for it to be assessed as part of the community Development Grants Program. Acknowledgement of the outcome of their request is requested by 1 June, with the event occurring in the first week of July. The next round of Community Development Grants will not be assessed until the end of July.
- Entity type – Community Development Grants are intended for incorporated, not-for-profit organisations, registered charities or unincorporated community groups being auspiced by an incorporated organisation who share similar aims and common interests. This project is being organised by a family group (not a formal community group) and supported by a sole trader for-profit business. Similarly, the Shire's grants are not intended for individuals.

When assessed against alignment with the Shire's Strategic Community Plan and the demonstration of community outcomes and long-term benefits to the community it was noted:

- The event provides economic opportunities for the Shire with the gathering bringing in around 100 people for the event. Accommodation, catering and other providers in town will benefit from the event.
- The event will also achieve important cultural outcomes around sharing knowledge and ensuring connection to land.

Officers have made their recommendation largely based on the applicant being neither a community or not-for-profit organisation, and the precedent that this may set for future consideration. This is not to downplay the cultural significance or contribution of those to be commemorated.

VOTING REQUIREMENT

Simple majority

ATTACHMENTS

1. Letter of Request [!\[\]\(c045a398c48fcb47adf237d338b1b391_img.jpg\)](#) 
2. Additional Supporting Information [!\[\]\(943b1c41f252b081e01aba2e7830f1c9_img.jpg\)](#) 

RECOMMENDATION**That Council:**

- 1. Notes that the applicant is neither a community or not-for-profit organisation, which deems the application to be ineligible under *Policy F19 – Community Funding Scheme*;**
- 2. Declines a waiver of the hire fees for use of the Derby Civic Centre on 4 July 2024, noting that as per the Schedule of Fees and Charges a refundable bond of \$500 must be paid; and**
- 3. Declines cash sponsorship of \$4,945 towards the event.**

From: Madison Prince <info@madisonprinceofficial.com>
Sent: Friday, 3 May 2024 1:35 PM
To: Customer Service Team
Subject: CS8668 - Nyikina Fraser Family Traditional Owner Cultural Gathering
Attachments: Nyikina Traditional Owner Cultural Gathering Support Presentation.pdf

Hello,

I am writing on behalf of the Fraser family group to request your generous support for our upcoming Nyikina Traditional Owner Cultural Gathering, scheduled to take place in July 2024 throughout the Kimberley region of Western Australia.

Held between Broome, Derby and Beagle Bay, this gathering holds immense significance for Nyikina people and the Fraser family as it brings family members from across the globe to reconnect with our cultural heritage, traditions and ancestral lands. This is a pivotal opportunity for our community to strengthen ties, share knowledge and celebrate our unique identity and contributions to Australia's vast cultural landscape.

Your support is paramount in ensuring this is a safe, successful, accessible and financially viable event for all. We are seeking assistance in the following areas:

- *Facility Hire:* Contributions in covering facility hiring expenses.
- *Logistical Support:* Offering transportation and accommodation.
- *Supply Support:* Donating event supplies, promotional materials and equipment.
- *Accessibility Assistance:* Support through the hiring of disability aids.

It is indisputable that your involvement will showcase your dedication in forging meaningful relationships with the local community. We also highlight that your commitment in supporting Indigenous initiatives aligns closely with the values and objectives of our gathering.

We would be honoured to discuss these opportunities for support in greater detail at your earliest convenience. We look forward to the possibility of partnering with the local community during the time we have back home in Derby.

Warm regards,
Madison Prince

From: Madison Prince <info@madisonprinceofficial.com>
Sent: Friday, 17 May 2024 7:32 AM
To: Christie Mildenhall
Subject: **SUSPECT SPAM** Re: CS8668 - Nyikina Fraser Family Traditional Owner Cultural Gathering
Attachments: Fraser Family Gathering Derby .pdf; Fraser Budget Estimate (Full).xlsx; Derby Catering Breakdown.jpeg.png

Hi Christie,

Thank you for your patience. The answers to your questions are as follows:

1. Our Nyikina Traditional Owner Cultural Gathering is being administratively supported by Kimberley based KG Creative <https://kyliegibsoncreative.com/>
2. We have 80 RSVPs, but anticipate over 100 direct participants.
3. The total forecasted cost of the project is \$93,755.00 (Please find budget attached).
4. We kindly request that Derby Shire contributes:
 - a) An in-kind contribution of venue hire of the Derby Civic Centre on 4th July 2024
 - b) \$4,945.00 towards catering in Derby (sourced from local businesses)

We have been in correspondence with Jila Gallery Cafe and Rusty's Bakery.
The breakdown is as follows:

Day 1: Lunch + Dinner (Venue hire from 8am to 10pm)
Day 2: Lunch

5. The event is for descendants of Phillipena Melycan (Granny Fraser) and Fulgentius Fraser (Grandpa Fraser), their nine children and extended families - some of whom have never been to Derby before and live as far away as the United States, Madrid and Hong Kong. We will be donating books to the local library and schools as a way to give back. These books have been written and published by various authors, illustrators and publishers from within the family. This includes books by former *Magabala Books* designer Sam Cook, who now runs *Honey Ant Press*, which is based in the USA. We will also be supporting the local economy by buying goods from local businesses, as mentioned above.

The gathering is being organised by a family organising committee, with a joint bank account established by two of the members solely for this event. The joint account will require both signatories for all transactions, to ensure transparency. All transactions will be regularly

reported back to the wider working group.

Please do not hesitate to ask any questions if needed. We will be happy to go into further detail, should you need it for the Council meeting.

Warm Regards,
Madison Prince
(Representing the Fraser family)

On Mon, May 6, 2024 at 7:11 AM Christie Mildenhall <christie.mildenhall@sdwk.wa.gov.au> wrote:

Hi Madison,

Thank you for your email regarding the planned Nyikina Traditional Owner Cultural Gathering in July.

Normally request for support are referred to our Community Development Grants program. Through this program the Shire provide financial and in-kind support to local community organisations to undertake events, activities and projects which promote the wellbeing of the community. However, I note in your attachment you are hoping to be advised on contributions by 1 June. As we won't be assessing a grant program before that time I am preparing a report for Council to consider your request at the next Council meeting, 30 May.

To assist with my report I was hoping you might be able to provide me with some additional information about your project. The questions are similar to those which are asked for if you were to be submitting an application through the grants program. A copy of the guidelines and application form can be found here <https://www.sdwk.wa.gov.au/community/grants.aspx>. In addition to my questions below if there is further information that you think may assist with your request please feel free to include that in your response.

1. Are the organisers of the Gathering being supported by an organisation or business?
Normally our funding is provided to community based organisations who are registered as an incorporated business or other business structure. For individuals we encourage them to be auspiced by an organisation.
2. How many people are you expecting to participate directly in the event?
3. Do you have a planned budget for the project? How much do you believe the project will cost?

4. Can you please provide a more detailed breakdown of what it is you would like the Shire to contribute? Please note – it is unlikely that we would fund the whole event. Our grants are intended to be a maximum of a \$5,000 contribution towards the cost of projects. Additionally, we usually only fund activities that are being held within the Shire's boundary, so that may also be a consideration with the request from the Shire. We can provide both financial and in-kind contributions.
5. Are there opportunities for the wider community to be involved in the event or is it solely for family members?

We are currently in the process of finalising the reports for the May Council meeting, so if you could please provide me with the additional information as soon as possible that would be greatly appreciated. I can be contacted by this email address or by phone [0422 896 392](tel:0422896392).

Kind regards,

Christie

Christie Mildenhall

Manager Community Development

P [9191 0999](tel:91910999)

E christie.mildenhall@sdwk.wa.gov.au



**Shire of Derby /
West Kimberley**

30 Loch Street
PO Box 94, Derby WA 6728

www.sdwk.wa.gov.au

The Shire of Derby/West Kimberley acknowledges the Traditional Owners of the lands on which we live, learn and work, and pay our respects to Elders past and present.

COMMUNITY EXPO 2024

DERBY

SATURDAY
4TH MAY
2PM-4PM

DERBY SPORTSMEN'S CLUB,
61 ASHLEY ST, DERBY

FITZROY CROSSING

SATURDAY
18TH MAY
2PM-4PM

FITZROY CROSSING
RECREATION CENTRE
LOT 101 FALLON ROAD,
FITZROY CROSSING

From: Madison Prince <info@madisonprinceofficial.com>
Sent: Friday, 3 May 2024 1:35 PM
To: Customer Service Team <sdwk@sdwk.wa.gov.au>
Subject: CS8668 - Nyikina Fraser Family Traditional Owner Cultural Gathering

Hello,

I am writing on behalf of the Fraser family group to request your generous support for our upcoming Nyikina Traditional Owner Cultural Gathering, scheduled to take place in July 2024 throughout the Kimberley region of Western Australia.

Held between Broome, Derby and Beagle Bay, this gathering holds immense significance for Nyikina people and the Fraser family as it brings family members from across the globe to reconnect with our cultural heritage, traditions and ancestral lands. This is a pivotal opportunity for our community to strengthen ties, share knowledge and celebrate our unique identity and contributions to Australia's vast cultural landscape.

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Warm regards,
Madison Prince

Fraser Family Reunion

4 JULY - 8 JULY 2024



DAY 1 - THURSDAY 4 JULY

FAMILY MEETING AND DINNER

LOCATION

DERBY

FAMILY MEETING - JOOMBARN BURU TRADITIONAL OWNER CULTURAL GATHERING

- Venue - TBC
- Time 9am - 3pm

As our family reconnects, it is an opportunity to discuss the operations, functions and disbursement of accrued resources as they relate to Joombarn-Buru.

Joombarn-Buru

EXPLORE DERBY 3-5PM

[Derby Gaol](#)

[Derby Catholic Church](#)

[Boab Festival](#)

[Pioneer Cemetery](#)

[Derby Cemetery](#)

[Mowajum Festival](#)


[Bungarun](#)

[Explore Derby](#)

[Mowajum Arts](#)

DINNER 6PM ONWARDS

- TBA



DERBY MAP

BACK TO TOP

TOTAL COSTS				93,755
Flights and fuel costs	Adults	Kids	Flights / Travel	38960
Brisbane	1		1400	1400
Broome	16	11	0	0
Darwin	6	6	800	9600
FX (based on 2 x families)	3	2	600	1200
Halls Creek (based on 1 x family)	2		800	800
Kununurra	1		660	660
Melbourne	1		1500	1500
Overseas	2		4000	8000
Perth	8	4	1250	15000
South Hedland (based on 1 x family)	2	2	800	800
Family Reunion Shirts	42	25		3200
	40	30	3200	3200
Accommodation	Adults	Kids		17400
Day 1	34	20	100	5400
Day 2	18	9	100	2700
Day 3	26	14	100	4000
Day 4	34	19	100	5300
Driving 20 x vehicles	Fuel	Vehicles		16250
Day 1 Derby (16 x vehicles drive to Derby)	250	16		4000
Day 2 WK (20 x vehicles WK Family Journey)	300	20		6000
Day 3 Broome (4 x vehicles drive to Broome)	250	4		1000
Day 4 BB (5 x additional vehicles to BB)	250	5		1250
Day 5 Broome (16 x vehicles drive home)	250	16		4000
Bus hire - Broome to Beagle Bay (57 x seater)				1500
Day 4 - Broome and Around	1500	1		1500
Catering				10445
Day 1 Derby	3100	1		3100
Day 2 Derby	1845	1		1845
Day 3 Broome TBA	2500	1		2500
Day 4 BB TBA	1000	1		1000
Day 5 Broome TBA	2000	1		2000
Venue Hire				3000
Day 1 Derby	1000	1		1000
Day 3 Broome	1000	1		1000
Day 5 Broome	1000	1		1000
Miscellaneous Costs				3000
Miscellaneous Costs	1500	1		1500
Technology	1500	1		1500

Catering	Meals		\$4,945
Day 1 Derby Jila Gallery Cafe Rusty's Bakery	Lunch/ Dinner	Includes beverages	\$3,100
Day 2 Derby Jila Gallery Cafe Rusty's Bakery	Lunch	Includes beverages	\$1,845

17 MOTIONS OF WHICH PREVIOUS NOTICE HAS BEEN GIVEN

18 NEW BUSINESS OF AN URGENT NATURE

19 MATTERS FOR WHICH THE MEETING MAY BE CLOSED (CONFIDENTIAL MATTERS)

RECOMMENDATION

That Council considers the confidential report(s) listed below in a meeting closed to the public in accordance with Section 5.23(2) of the Local Government Act 1995:

19.1 Rates Exemption Application - Australian Executor Trustees on behalf of Eastern Guruma Charitable Trust No. 2

This matter is considered to be confidential under Section 5.23(2) - e(ii) and e(iii) of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with a matter that if disclosed, would reveal information that has a commercial value to a person, where the information is held by, or is about, a person other than the local government and a matter that if disclosed, would reveal information about the business, professional, commercial or financial affairs of a person, where the information is held by, or is about, a person other than the local government.

19.2 Ngunga Early Years - Lease of Land and Proposed Transfer of Reserve - Commercial in Confidence

This matter is considered to be confidential under Section 5.23(2) - e(iii) of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with a matter that if disclosed, would reveal information about the business, professional, commercial or financial affairs of a person, where the information is held by, or is about, a person other than the local government.

20 CLOSURE**20.1 Date of Next Meeting**

The next ordinary meeting of Council will be held Thursday, 27 June 2024 in the Council Chambers, Clarendon Street, Derby.

20.2 Closure of Meeting